

CERTIFICATE OF INCORPORATION

No. 1398475

I hereby certify that

BARCOCK TURNKEY OPERATIONS LIMITED

is this day incorporated under the Companies Acts 1948 to 1976 and that the Company is Limited.

Given under my hand at Cardiff the

6TH NOVEMBER 1978

P. WALKER

Assistant Registrar of Companies

THE COMPANIES ACTS 1948 TO 1976

Deciaration of compliance with the requirements of the Companies Acts 1948 to 1976 on application for registration of a company



	Pursuant to section 15(2) of the Companies Act 1948 as amended by the Companies Act 1976	3	
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*			1
Please complete legibly, preferably in black type, or	g Name of Company	Company number 1398475	
pole plack leffelli		OPERATION S	
* delete if inappropriate	MADCECK TORRATES "	D1 [W+(10N 2	Limited*
	Michael John Hope,		Zimited
	of 30. City Road,		
,	London, EC1Y 2DE	,	
† Please indicate	do solemnly and sincerely declare that I am † a per	rson named as Secreta	ry of the Compan
whether you are a Solicitor of	in the statement delivered under se	ection 21 of the Com	panies Act 1976
the Supreme Court (or in	OF KABCOOK TURN KEN	OPERATION	S /
Scolland 'a Solicitor')		<u> </u>	Limited
engaged in the formation of the company, or a person named as director or secretary of the company in the statement delivered under section 21 of the Companies Act 1976	and that all the requirements of the Companies Actin respect of matters precedent to the registration of and incidental thereto have been complied with. And I make this solemn Declaration conscientiously the same to be true and by virtue of the provisions of Statutory Declarations Act 1835 Declared at 30, City Road, London EC1Y 2DE	f the said company y believing	
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	One thousand nine hundred and	7 OCT 19/8	
‡ or Notary Public or Justice	A Commissioner for Oaths:		
of the Peace or Solicitor having the powers conferred on a Commissioner for Oaths	Presentor's name, address and reference (if any) General section	Se Post room	t.
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Express Company Re 30 City Road, Londo	agistrations Ltd. on, EC1Y 2DE		

THE COMPANIES ACTS 1948 to 1976.

COMPANY LIMITED BY SHARES.



Memorandum of Association

OF

BABCOCK TURNKEY OPERATIONS LIMITED

- 1. The name of the Company is BABCOCK TURNKEY OPERATIONS LIMITED
- The registered office of the Company will be situate in England.
- 3. The objects for which the Company is established are:-

(A)

- (1) To carry on business as Turnkey Contractors, General Contractors, light and heavy engineers, wechanical, wotor, electrical, oil fuel, constructional, warine, civil, sanitary and consulting engineers, ironwongers, ironwasters, ironfounders, steclwakers, blast furnace proprietors, brassfounders and wetal wakers, refiners and workers generally, shipbuilders, dock and wharf proprietors, colliery proprietors, ore importer, and workers, sand-blast workers, cement and asbestos wanufacturers, wood and timber werchants, joiners, woodworkers, heating and ventilating experts, wanufacturing chemists, brick and tile wanufacturers, welders, enamellers, electro and chromium platers, polishers, painters, warehousewen, storage contractors, garage proprietors, and oil werchants and contractors generally, builders, decorators, painters, glaziers, and plumbers.
- (2) To carry on business as manufacturers, importere, exporters, wholesalers, buyers and sellers, hirers, and dealers in metal goods and electrical goods of every description, vacuum cleaners, sewing machines, cleaning and sweeping tools, electronic equipment, refrigerators, washing machines, lighting apparatus, electrical plant, wireless and television sets, tape recorders, cinematograph equipment, ironwongery, hardware, plastic goods, gas, electric, coal and cil burning heating apparatus, goods of all kinds and any machinery, implements, vehicles, apparatus and tools.
- (3) To undertake and execute any agency or commission and to act generally as agents, factors and brokers for the sale or purchase of goods

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20 OCT 1978

- (B) to carry on any other business or trade which in the opinion of the Directors of the Company may be conveniently carried on in connection with or as ancillary to any of the above businesses or be calculated directly or indirectly to enhance the value of or render profitable any of the property of the Company or to further any of its objects;
- (C) to purchase, take on lease or in exchange, hire or otherwise acquire and hold for any interest whatsoever any movable or immovable property, whether tangible or intangible and wheresoever situate, which the Company may think necessary or convenient for the purposes of its business and to sell, lease, hire out, grant rights in or over, improve, manage or develop all or any part of such property or otherwise turn the same or any part thereof to the advantage of the Company;
- (D) to build, construct, maintain, alter, enlarge, pull down, remove or replace any buildings, works, plant and machinery necessary or convenient for the business of the Company and to join with any person, firm or company in doing any of the things aforesaid;
- (E) to borrow or raise money upon such terms and on such security as may be considered expedient and in particular by the issue of debentures or debenture stock and to secure the repayment of any money borrowed, raised or owing by mortgage, charge or lien upon the whole or any part of the undertaking, property and assets of the Company, both present and future, including its uncalled capital, and also by any similar mortgage, charge or lien to secure and guarantee the performance by the Company or any other person, firm or company of any obligation undertaken by the Company or any other person, firm or case may be;
 - (F) to apply for and take out, purchase or otherwise acquire any patents, licences and the like conferring an exclusive or non-exclusive or limited right of user, or any secret or other information as to any invention which may seem calculated directly or indirectly to benefit the Company, and to use, develop, grant licences in respect of, or otherwise turn to account any rights or information so acquired;
 - (G) to purchase, subscribe for or otherwise acquire and hold and deal with any shares, stocks, debentures, debenture stocks, bonds or securities of any other company or corporation carrying on business in any part of the world:

- (H) to issue, place, underwrite or guarantee the subscription of, or concur or assist in the issuing or placing, underwriting or guaranteeing the subscription of shares, debentures, debenture stock, bonds, stocks and securities of any company, whether limited or unlimited or incorporated by Act of Parliament or otherwise, at such times and upon such terms and conditions as to remuneration and otherwise as may be agreed upon;
- (I) to invest and deal with the monies of the Company not immediately required for the purposes of its business in or upon such investments and securities and in such manner as may from time to time be considered expedient;
- (J) to lend money or give credit on such terms as may be considered expedient and receive money on deposit or loan from and give guarantees or become security for any persons, firms or companies;
- (K) to enter into partnership or into any arrangement for sharing profits or to amalgamate with any person, firm or company carrying on or proposing to carry on any business which the Company is authorised to carry on or any business or transaction capable of being conducted so as directly or indirectly to renefit the Company;
- (L) to acquire and undertake the whole or any part of the business, property, assets, liabilities and transactions of any person, firm or company carrying on or proposing to carry on any business which the Company is authorised to carry on, or which can be carried on in conjunction therewith or which is capable of being conducted so as directly or indirectly to benefit the Company;
- (M) to sell, exchange, lease, dispose of, turn to account or otherwise deal with the whole or any part of the undertaking of the Company for such consideration as may be considered expedient and in particular the shares, stock or securities of any other company formed or to be formed;
- (N) to establish, promote, finance or otherwise assist any other company for the purpose of acquiring all or any part of the property, rights and liabilities of the Company or for any other purpose which may seem directly or indirectly calculated to benefit the Company;
- (0) to pay for any rights or property acquired by the Company, and to remunerate any person, firm or company rendering services to the Company whether by cash payment or by the allotment of shares, debentures or other securities of the Company credited as paid up in full or in part or in any other manner whatsoever, and to pay all or any of the preliminary expenses of the Company and of any company formed or promoted by the Company;

- (P) to accept stock or shares in, or the debentures, mortgage debentures or other securities of any other company in payment or part payment for any services rendered or for any sale made to or debt owing from any such company;
- (Q) to draw, accept, endorse, negotiate, discount, execute and issue promissory notes, bills of exchange, scrip, warrants and other transferable or negotiable instruments;
- (R) to establish, support or aid in the establishment and support of associations, institutions, clubs, funds, trusts and schemes calculated to benefit the Directors, ex-Directors, officers, ex-officers, employees or ex-employees of the Company or the families, dependants or connections of such persons, and to grant pensions, gratuities and allowances to and to make payments towards insurance for the benefit of such persons as aforesaid, their families, dependants or connections and to subscribe or contribute to any charitable, benevolent, or useful object of a public character;
- (S) to distribute among the members in specie any property of the Company, or any proceeds of sale or disposal of any property of the Company, and for such purpose to distinguish and separate capital from profits, but so that no distribution amounting to a reduction of capital be made except with the sanction (if any) for the time being required by law;
- (T) to do all or any of the above things in any part of the world either alone or in conjunction with others and either as principals, agents, contractors, trustees or otherwise and either by or through agents, sub-contractors, trustees or otherwise;
- (U) to do all such other things as may be deemed incidental or conducive to the attainment of the above objects or any of them.

It is hereby declared that the foregoing sub-clauses shall be construed independently of each other and that none of the objects mentioned in any sub-clause shall be deemed to be merely subsidiary to the objects mentioned in any other sub-clause.

- 4. The liability of the members is limited.
- 5. The share capital of the Company is £100 divided into 100 shares of £1 each.
 The Company has power to increase the share capital and to divide the shares (whether original or increased) into several classes and attach thereto any preferred, deferred or other special rights, privileges or conditions as regards dividends, repayment of capital, voting or otherwise.

WE, the several persons whose names and addresses are subscribed are desirous of being formed into a Company in pursuance of this Memorandum of Association and we respectively agree to take the number of shares in the capital of the Company set opposite our respective names.

NAMES, ADDRESSES AND DES- CRIPTIONS OF SUBSCRIBERS	Number of Shares taken by each Subscriber	
lue		
MICHAEL JOHN HOPE 30, City Road, London, E.C.1.	ONE	
Company Formation Assistant. ERIC CHARLES TURNER 30, City Road, London, E.C.1. Company Formation Assistant.	ONE	

DATED the

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17th

day of October

1978

WITNESS to the above signatures :

JOHN REGAN
30, City Road, .
London, E.C.1.

Jan-

Company Search Assistant.

COMPANY LIMITED BY SHARES.

Articles of Association

OF

BABCOCK TURNKEY OPERATIONS LIMITED

PRELIMINARY

- 1. Subject as hereinafter provided, the regulations contained or incorporated in Part II of Table A in the First Schedule to the Companies Act 1948, as amended, (hereinafter referred to as "Part II of Table A"), shall apply to the Company.
- 2. Regulations 3, 24, 53, 75, 77, 79 and 88 of Part I of Table A in the said schedule (hereinafter referred to as "Part I of Table A") shall not apply to the Company, but the Articles hereinafter contained, and the remaining regulations of Part I of Table A, and regulations 2 to 5 tions hereinafter contained, shall constitute the regulations of the Company.

SHARES

- J. The shares shall be at the disposal of the directors who may allot, grant options over, or otherwise dispose of them on such terms and in such manner as they think fit, subject to regulation 2 of Part II of Table A and to the provisions of the next following Article and provided that no shares shall be issued at a discount, except as provided by section 57 of the Act.
- 4. Subject to any direction to the contrary that may be given by the Company in general meeting, any original shares for the time being unissued and any new shares from time to time to be created shall, before they are issued, be offered to the members in proportion as nearly as possible to the nominal value of the existing shares held by them, and such offer shall be made by notice specifying the number of shares to which the member is entitled and limiting a time within which the offer if not accepted shall be deemed to be declined; and after the expiration of such time or on receipt of an intimation from the member to whom the notice is given that he

declines to accept the shares, the directors may dispose of the same in such manner as they think most beneficial to the Company.

5. Subject to the provisions of section 58 of the Act, any preference shares may with the sanction of a special resolution be issued upon the terms that they are or at the option of the Company are liable to be redeemed.

LIEN

6. The lien conferred by regulation 11 in Part I of Table A shall attach to fully paid up shares, and to all shares registered in the name of any person indebted or under liability to the Company, whether he shall be the sole registered holder thereof or shall be one of two or more joint holders.

TRANSFER AND TRANSMISSION OF SHARES

- 7. (a) Any share may be transferred to a person who is already a member of the Company.
- (b) Any share may be transferred by a member of the Company to the spouse, child or remoter issue or parent, brother or sister of that member, and any shares of a deceased member may be transferred by his personal representatives to any widow, widower, or any other such relative as aforesaid of such deceased member or may be transferred to or placed in the names of his or her executors or trustees.
- (c) Any share standing in the names of the trustees of the will of any deceased member or of a settlement created by a member or a deceased member may be transferred upon any change of trustees to the trustees for the time being of such will or settlement or to a person to whom such member or deceased member would have been entitled to transfer the same.
- 8. In any such circumstances as are set out in Article 7 hereof, regulation 3 of Part II of Table A shall not apply save
 - (a) to ensure that the number of members shall not exceed the prescribed limit;
 - (b) to prevent a transfer of shares on which the Company has a lien; or
 - (c) to prevent a transfer of shares to any infant, bankrupt or person of unsound mind.
- 9. The proviso to regulation 32 of Part I of Table A shall not apply to the Company.

GENERAL MEETING

10. Every notice convening a general meeting shall comply with the provisions of section 136(2) of the Act as to giving information to members in regard to their

right to appoint proxies; and notices of and other communications relating to any general meeting which any member is entitled to receive shall be sent to the auditor for the time being of the Company.

11. Regulation 54 in Part I of Table A shall be read and construed as if the words "meeting shall be dissolved" were substituted for the words "members present shall be a quorum".

DIRECTORS

- 12. Unless and until the Company in general meeting shall otherwise determine, the number of directors shall be not less than one nor more than seven. If and so long as there is a sole director, such director may act alone in exercising all the powers and authorities vested in the directors. A director shall not require any share qualification but shall nevertheless be entitled to attend and speak at any general meeting of the Company or at any separate meeting of the holders of any class of shares of the Company.
- 13. The first director or directors of the Company shall be the person or persons named as the first director or directors of the Company in the statement delivered under section 21 of the Companies Act 1976.

BORROWING POWERS

14. The directors may exercise all the powers of the Company to borrow money, and to mortgage or charge its undertaking, property and uncalled capital, or any part thereof, and to issue debentures, debenture stock and other securities whether outright or as security for any debt, liability or obligation of the Company or of any third party.

POWERS AND DUTIES OF DIRECTORS

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- 15. Paragraphs (2) and (4) of regulation 84 of Part I of Table A shall not apply. A director may vote in regard to any contract or arrangement in which he is interested or upon any matter arising thereout and if he shall so vote his vote shall be counted and he shall be reckoned in estimating the quorum present at any meeting at which any such contract or arrangement is considered.
- 16. Any director may appoint any person approved by the board of directors to be an alternate director and such appointment shall have effect and such appointee, whilst he hold office as an alternate director, shall be entitled to receive notice of meetings of directors and to attend and vote thereat, but he shall not be entitled to any remuneration from the Company otherwise than out of the remuneration of the director appointing him and agreed between the said director and time by the appointor or by a resolution of the in general meeting. Any appointment or revocation made the director making the same.

DISQUALIFICATION OF DIRECTORS

17. The office of a director shall be vacated:-

- (a) if he resigns his office by notice in writing to the Company;
- (b) if he becomes bankrupt or enters into any arrangement with his creditors;
- (c) if he is prohibited from being a director by an order made under section 188 of the Act, under section 28 of the Companies Act 1976; or under section 9 of the Insolvency Act 1976;
- (d) if he becomes of unsound mind; or
- (e) if he is removed from office by a resolution duly passed under section 184 of the Act.

THE SECRETARY

18. The first secretary of the Company shall be the person named as the first secretary of the Company in the statement delivered under section 21 of the Companies Act 1976.

NOTICES

19. In regulation 131 of Part I of Table A, all the words after the words "a letter containing the notice" shall be omitted, and in substitution therefor there shall be inserted the words "and, if posted by pre-paid first-class mail, to have been effected at the expiration of 24 hours after the letter containing the same is posted, and, if posted by any other class of pre-paid mail, at the time at which the letter would be delivered in the ordinary course of post".

INDEMNITY

20. In addition to the indemnity contained in regulation 136 of Part I of Table A and subject to the provisions of Section 205 of the Act, every director, managing director, agent, auditor, secretary and other officer of the Company shall be entitled to be indemnified out of the assets of the Company against all losses or liabilities incurred by him in or about the execution and discharge of the duties of his office.

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NAMES, ADDRESSES AND DESCRIPTIONS OF SUBSCRIBERS

Cove

MICHAEL JOHN HOPE 39, City Road, London, E.C.1.

Company Formation Assistant.

ERIC CHARLES TURNER 30, City Road, London, E.C.1.

Company Formation Assistant.

DATED the 17th

day of October

1978

WITNESS to the above signatures :

JOHN REGAN 30, City Road, London, E.C.1. P-

Company Search Assistant.

THE COMPANIES ACTS 1948 TO 1976

Statement of first directors and secretary and intended situation of registered office

Pursuant to sections 21 and 23(2) of the Companies Act 1976





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legibly, preferably	Name of Company	13934(3	10
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	The intended situation of the registered office of the company on incorporation is as stated below		
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the memorar	andum is delivered by an agent for the subscribers of adum, please mark 'X' in the box opposite and insert the	X
•	e and address below	
Express	Company Registrations Limited,	
30, Cit	y Road,	,
London,	EC1Y 2DE	
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If the spaces provided on page 2 are insufficient and use has been made of continuation sheets (see note 1), please enter in the box opposite the number of continuation sheets which form part of this statement						
		O F F				
Presentor's reference (if any):	For official use General section	Post room				
Supplied by Express Co. Registrations Ltd. 30 City Road, London EC1						

Please do not The name(s) and particulars of the person who is, or the persons who are, write in this binding margin to be the first director or directors of the company are as follows: Business occupation Company Formation Name (note 2) Michael John Hope Assistant **Important** Nationality Former name(s) (note 3) The particulars NONE to be given are BRITISH Address (note 4) those referred to City Road, in section London, EC1Y Date of birth (where applicable) 21(2)(a) of the (note 6) Companies Act 1976 and section 200(2) of the Particulars of other directorships (note 5) Companies Act NONE 1948. Please read the notes 17 OCT 1978 I hereby consent to act as director of the company named on page 1 on page 4 before completing this Signature part of the form. **Business occupation** Name (note 2) Eric Charles Turner Company Forwation Assistant Nationality Former name(s) (note 3) NONE BRITISH Address (note 4) 30, City Road, Date of birth (where applicable) 2DE London, EC1Y (note 6) Particulars of other directorships (note 5) NONE I hereby consent to act as director of the company named on page 1 17 UCT 1918 Date Signature The name(s) and particulars of the person who is, or the persons who are, to be the first secretary, or joint secretaries, of the company are as follows: Michael John Hope Name (notes 2 & 7) Former name(s) (note 3) NONE Address (notes 4 & 7) City Road. London, EC1Y 2DE I hereby consent to act as secretary of the company named on page 1 17 OCT 1978 Date Signature Signed by or on behalf of the subscribers of the memorandum* * as required by section 21(3) of the Companies Act 1976 [Subscriber] [Agent]† Date Signature · † delete as арргоргіate

[Subscriber] [Agent]† Date

17 001 1978

Signature