WALKER AVIATION LIMITED AND SUBSIDIARY COMPANIES

CONSOLIDATED

FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31ST MARCH 1991

PM&M

PORTER MATTHEWS & MARSDEN

COMPANIES HOUSE 25 MAR 1992 M . 8

WALKER AVIATION LIMITED

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YEAR ENDED 31ST MARCH 1991

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DIRECTORS' REPORT

DIRECTORS

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J. Walker P. Glenister E.D. Quick

The directors submit their report and the financial statements of the group for the year ended 31st March 1991.

REVIEW OF THE BUSINESS

The principal activities of the group throughout the year were those of airline operators, the provision of aircraft engineering services, and the leasing of aircraft.

The result for the year is shown on page 3.

The group's performance has been disappointing.

DIVIDENDS AND APPROPRIATIONS

In view of the company's current and future requirements for the maintenance and development of the business the directors do not recommend a dividend be declared but that the deficit be carried forward.

DIRECTORS AND THEIR INTERESTS

The present directors are as stated at the head of this report.

The directors who served during the year were as follows:

E. Palethorpe (resigned 9th May 1990)
D.M. Brown (resigned 9th May 1990)
J. Walker (appointed 9th May 1990)
P. Glenister (appointed 9th May 1990)
E.D. Quick (appointed 3rd July 1990)
R. Maddock (appointed 23rd August 1990)

The directors have no interests requiring disclosure under the Companies Act 1985.

AUDITORS

A resolution will be proposed at the annual general meeting to re-appoint Messrs. Porter, Matthews & Marsden as auditors.

BY ORDER OF THE BOARD,

E.D. QULCK Secretary.

19TH DECEMBER 1991

REGISTERED OFFICE - Exeter Airport, Exeter, Devon.

AUDITORS' REPORT

YEAR ENDED 31ST MARCH 1991

AUDITORS' REPORT TO THE MEMBERS OF WALKER AVIATION LIMITED AND ITS SUBSIDIARIES

We have audited the financial statements on pages 3 to 15 in accordance with Auditing Standards.

In our opinion the financial statements give a true and fair view of the state of affairs of the company and the group at 31st March 1991 and of the loss and source and application of funds of the group for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

Without qualifying our opinion above, we draw attention to the Statement of Accounting Policies: Basis of Accounting on page 7 which refers to the fact that the accounts have been prepared on a going concern basis which assumes the continuing support of the ultimate holding company.

PORTER MATTHEWS & MARSDEN Chartered Accountants Blackburn

over Massim-March

20TH DECEMBER 1991

CONSOLIDATED PROFIT & LOSS ACCOUNT

YEAR ENDED 31ST MARCH 1991

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	NOTE	<u>1991</u>	1990
TURNOYER	1	28,092,371	16,116,428
Cost of sales		25,752,781	14,646,260
		2,339,590	1,470,168
Other operating income	2	35,255	
		2,374,845	1,470,168
Administration expenses		5,377,205	3,782,637
		(3,002,360)	(2,312,469)
Exceptional items	3	2,011	(1,108,797)
		(3,004,371)	(1,203,672)
Investment income	4	(127,501)	(113,487)
Interest payable	5	1,344,735	1,160,893
LOSS ON ORDINARY ACTIVITIES BEFORE TAXATION	, 2	(4,221,605)	(2,251,078)
Taxation	7	328,121	(260,492)
		(4,549,726)	(1,990,586)
Extraordinary items	8	158,663	
LOSS RETAINED FOR THE YEAR		(4,708,389)	(1,990,586)
Retained deficit brought forward		(8,145,913)	(6,155,327)
RETAINED DEFICIT CARRIED FORWARD	18	£(12,854,302)	£(8,145,913)

The company has taken advantage of S.230 of the Companies Act 1985, as amended, and has not separately presented its own profit and loss account.

The amount of the loss dealt with in the accounts of the holding company is $\mbox{ENIL}.$

CONSOLIDATED BALANCE SHEET

31ST MARCH 1991

NOTE	31st Marc	h 1991	31st Mai	rch 1990
9		13,895,553		14,762,212
		•		
11 12	2,246,641 6,691,551 1,591,703		3,791,473 18,038,209 305,399	
	10,529,895		22,135,081	
13	26,319,215		33,622,717	
		(15,789,320)		(11,487,636)
		(1,893,767)		3,274,576
14		7,187,331		7,969,033
16		2,773,204		2,451,456
				£(7,145,913)

17		1,000,000		1,000,000
18		(12,854,302)		(8,145,913)
		F(11 854 302)		£(7,145,913)
	9 11 12 13	9 11 2,246,641 12 6,691,551 1,591,703 10,529,895 13 26,319,215 14 16	9 13,895,553 11 2,246,641 12 6,691,551 1,591,703 10,529,895 13 26,319,215 (15,789,320) (1,893,767) 14 7,187,331 16 2,773,204 £(11,854,302) 17 1,000,000 18 (12,854,302)	9 13,895,553 11 2,246,641 3,791,473 12 6,691,551 18,038,209 305,399 10,529,895 22,135,081 13 26,319,215 33,622,717 (15,789,320) (1,893,767) 14 7,187,331 16 2,773,204 £(11,854,302) 17 1,000,000

Approved by the board on 19th December 1991

DIRECTORS

J. WALKER

E.D. QUICK

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BALANCE SHEET

31ST MARCH 1991

FIXED ASSETS	NOTES	19	91	199	10
Tangible fixed assets Investments	9 10		9,663		1,000
CURRENT ASSETS		,	10,663		1,000
Debtors Cash at bank	12	12,059,775 8,713		12,013,985	
CREDITORS - amounts falling due within one year	13	12,068,488		12,013,985	
NET CURRENT LIABILITIES		(4,489,770>	(5,121,287)
		£(4,479,107)	£(5,120,287)
CAPITAL AND RESERVES	,				
Called up share capital Profit and loss account	17 18	(1,000,000 5,479,107}	(1,000,000 6,120,287)
		£(4,479,107)	£(5,120,287)

Approved by the board on 19th December 1991.

DIRECTORS

J. WALKER

E.D. QUICK

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CONSOLIDATED SOURCE A - APPLICATION OF FUNDS STATEMENT

YEAR ENDED 31ST MARCH 1991

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SCURDE OF FUNDS	Year Ended 31st March £'000	1991	43 Weeks E 31st March £'000	
Loss on ordinary activities before taxation Extraordinary items		4,221) 159)	(2,251)
Adjustment for items not involving the movement of funds:	(4,38 <u>0</u>)	(2,251)
Depreciation and losses less profits on sale of fixed assets		1,434	· .	182
TOTAL ABSORBED BY OPERATIONS	(2,896)	· (2,069)
FUNDS FROM OTHER SOURCES				
Proceeds on disposal of tangible fixed assets		1,051		1,959
APPLICATION OF FUNDS	((1,845)) (110)
Purchase of fixed assets Tax paid	1,669 104	(1,773)	378 58)(436)
(INCREASE) DECREASE IN WORKING CAPITAL		(3,618) (546)
Stocks Debtors Creditors - due within one year - due in more than one year	1,545 1,312 3,216 27	6,100	(266) 4,426 (5,259) 20	(1,079)
		£ 2,482	£	(1,625)
REPRESENTED BY				
MOVEMENT IN NET LIQUID FUNDS				
Bank loans and overdrafts Cash at bank and in hand		1,196		(1,400) (225)
		£ 2,482	? £	(1,625)

STATEMENT OF ACCOUNTING POLICIES

YEAR ENDED 31ST MARCH 1991

BASIS OF ACCOUNTING

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The accounts have been prepared in accordance with the Companies Act 1985, as amended, and with applicable Accounting Standards.

The accounts have been prepared on a going concern basis which assumes the continuing support of the ultimate holding company (see Note 19).

BASIS OF CONSOLIDATION

The consolidated financial statements comprise the accounts of Walker Aviation Limited and its subsidiary companies up to 31st March 1991.

3. DEPRECIATION

Depreciation is provided on all tangible fixed assets, at rates calculated to write off the cost less estimated residual value of each asset over its expected useful life, as follows:-

Aircraft
Computer hardware
Fixtures and fittings
Plant and machinery
Motor vehicles
Short leasehold buildings and
improvements
Rotable aircraft parts

7% of cost per annum
20% of cost per annum
10% of cost per annum
10% of cost per annum
20% of cost per annum
Over the remaining term of
the lease
10% of cost per annum

4. STOCKS

Stocks are valued at the lower of cost or net realisable value.

Costs are calculated as follows:

Aircraft rotables.

These comprise aircraft parts which have a renewable time/usage life which upon expiry are required by the Civil Aviation Authority to be serviced by approved engineers. Such parts are valued as follows:

- (a) Rotable parts in stores: at a standard buying-in cost based upon a moving average of actual costs plus cost of any repairs necessary to bring the part into servicable condition again based upon a moving average of actual cost of repair.
- (b) Rotable parts away at repair: at the value of the credit given to the customer on the removal of the part from the aircraft.

All aircraft rotables are individually identified and costed.

STATEMENT OF ACCOUNTING POLICIES - CONTINUED

YEAR FNDED 31ST MARCH 1991

4. STOCKS - (Cont'd)

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Aircraft consumables.

Such items comprise parts having a non-renewable life. These are valued at the lower of cost or net realisable value for each separately identified batch purchased.

Work in progress

Cost of direct materials as stated above and labour plus attributable overheads based on the normal level of activity.

Net realisable value is based on estimated selling price less any further costs expected to be incurred to completion and disposal.

5. FOREIGN CURRENCIES

Transactions in foreign currencies are recorded at the rate ruling at the date of the transactions. Exchange gains or losses arising on settled transactions and unsettled short-term monetary items are treated as part of the profit or loss from ordinary activities.

DEFERRED TAXATION

Deferred taxation is accounted for on the liability method and provision has been made at the current rate of corporation tax for the cumulative excess of capital allowances over corresponding depreciation.

7. PENSIONS

The group operates a defined benefit pension scheme. The regular pension cost is charged to profit and loss account and is based on the expected pension costs over the service lives of the employees. Contributions to the scheme are paid according to the advice of actuaries.

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31ST MARCH 1991

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1. TURNOVER AND LOSS ON ORDINARY ACTIVITIES BEFORE TAXATION

Turnover comprises amounts invoiced to customers less returns and excluding value added tax.

	The turnover and loss on ord	Turnover		rofit/ (Loss)		<u>1990</u> nover		ofit/
,	Airline operations	21,874,987	(4,945,484)	12,	926,567	(1	,833,876)
1	Aircraft Engineering Services Aircraft Leasing	4,823,842 1,393,542		714,565 9,314	2,	892,473 297,388	(262,665) 154,537)
		£28,092,371	£(4,221,605)	£16	,116,428	2)3	2,251,078)
						<u>1991</u>		1990
	Loss on ordinary activities taxation is stated after	before charging:						
	Depreciation and losses les on disposal of fixed asse Auditors' remuneration Plant hire	s profits ets			£ 1 £ £	,479,291 18,900 38,213		1,245,337 18,500 35,555
	OTHER OPERATING INCOME							
	Commission receivable				£	35,255	£	
	EXCEPTIONAL ITEMS							
	Loss/(profits) on sale of	aircraft			£	2,011	£(1,108,797
	INVESTMENT INCOME		r					
	Bank interest receivable Other				(124,295 3,206		113,487
					£(=	127,501)£(=	113,48
i .	INTEREST PAYABLE							
	On bank loans and overdra in less than five years Other loans	fts repayable				44,64 1,300,08		34,64 1,126,24
					£	1,344,73	5	£ 1,160,89

MALE RER	AVIATION	FIWILED	AND	SUBSIDIARY	COMPANIES

YEAR ENDED CIST MARCH 1991

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6.	DIRECTORS AND EMPLOYEES		<u>1991</u>		<u>1990</u>
	The average weekly number of employees during the year was made up as follows:				
	Production and distribution Administration and selling Flight and maintenance		152 169 71		171 154 47
		=	392	=	372
	Employee costs during the year amounted to:				
	Wages and salaries Social s⊲curity costs Other pension costs	_	5,416,590 486,323 274,460	_	3,703,811 324,942 189,449
		£	6,177,373	£	4,218,202
	Directors' emoluments:				
	Fees	£	30,541	£	_
7.	TAX ON LOSS ON ORDINARY ACTIVITIES				
	Group relief Deferred taxation Under (over) provision in prior years		321,748 6,373		558) 205,355) 54,579)
		£	328,121	£(260,492)
	There is no charge to corporation tax due to the ava These losses, amounting to approximately £8,773,000 carry forward.	ilab are	ility of l available	oss for	es.
8.	EXTRAORDINARY ITEM		<u>1991</u>		<u>1990</u>
	Loss arising from employee defalcation	£	158,663	•	-

MAKINER AVIATION LIMITED AND SUBSIDIARY COMPANIES

YEAR ENDED 31ST MARCH 1991

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9.	TANGIBLE FIXED ASSETS GROUP	<u>Leasehold</u> <u>Land and</u> <u>Buildings</u>	Equipment and Motor	Rotable Aircraft Parts	<u>Aircraft</u>	<u>Total</u>
	COST		<u>Vehicles</u>		•	
	At 1st April 1990 Additions Disposals	342,980 85,171	1,240,525 597,139 (24,231)	987,433 (593,784)	17,784,400 - (625,012)	1,669,743
	At 30th March 1991	£428,151	£1,813,433	£393,649	£17,159,388	£19,794,621
	DEPRECIATION					
	At 1st April 1990 Charge for year Disposals	93,555 49,927	644,819 220,620 (19,848)	34,798	3,867,319 1,233,969 (226,091)	4,605,693 1,539,314 (245,939)
	At 30th March 1991	£143,482	£ 845,591	£ 34,798	£ 4,875,197	£ 5,899,068
	NET BOOK AMOUNT		·····		· · · · · · · · · · · · · · · · · · ·	
	At 30th March 1991	£284,669	£ 967,842	£358,851	£12,284,191	£13,895,553
	At 30th March 1990	£249,425	£ 595,706	£	£13,917,081	£14,762,212
	COMPANY			<u>Co</u>	omputer Equipm	<u>nent</u>
	COST			5		
	At 1st April 1990 Additions				10,414	
	At 31st March 1991				£10,414	
	DEPRECIATION					
	At 1st April 1990 Charge for the year				751	
	At 31st March 1991			,	£ 751	
	NET BOOK VALUE					*
	At 31st March 1991				£ 9,663	
	At 31st March 1990				£ -	

WALKER AVIATION LIMITED AND SUBSIDIARY COMPANIES

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED

YEAR ENDED 31ST MARCH 1991

10.

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INVESTMENTS	<u>Shares in Group</u> <u>Companies</u>
COMPANY	
COST	
At 3rd June 1990 and at 31st March 1991	£4,071,009
PROVISION FOR DIMINUTION IN VALUE	
At 3rd June 1990 and at 31st March 1991	£4,070,009
NET BOOK AMOUNTS	
At 31st March 1991	°£ , 1,000
A4 01 7 1000	£ 1,000
At 3rd June 1990	

The following subsidiary companies are wholly owned and are engaged in operating, servicing and leasing aircraft or are dormant:-

Jersey European Airways Limited
St. Aubins Aircraft Limited (Dormant)
J.E.A. (Engineering) Limited
Skybreak Tours Limited (Dormant)
Guide Leasing Limited
West Country Aircraft Servicing Limited (Dormant)

Guide Leasing Limited is incorporated in Great Britain and registered in England. The other subsidiary companies are incorporated and registered in Jersey.

11. STOCK	<u>1991</u>	<u>1990</u>
GROUP		
Finished goods Work in progress	1,748,518 498,123	2,495,908 1,295,565
	£ 2,246,641	£ 3,791,473

YEAR ENDED 31ST MARCH 1991

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12.	DEBTORS	1991	1990
	GROUP		. —
	Trade debtors Other debtors Amounts owed by group companies Amounts owed by subsidiaries of	2,453,368 2,065,468	1,721,161 1,348,507 13,811,987
	ultimate holding company Other taxation and social security Prepayments	829,456 348,545 994,714	628,889 527,665
		£ 6,691,551	£18,038,209
	COMPANY		<u> </u>
	Amounts owed by group companies Other debtors	12,059,558 217	12,013,985
		£12,059,775	£12,013,985
13.	CREDITORS - amounts falling due within one year		
	GROUP		
	Bank loans and overdrafts (Note 15) Trade creditors Amounts owed to group companies Amounts owed to subsidiaries of	1,339,775 2,483,399	1,727,440 891,077 26,084,645
	ultimate holding company Corporation tax	17,186,400	E1 000
	Other taxation and social security	(47,433) 233,743	51,000 232,824
	Other creditors Accruals	3,117,167 2,006,164	2,008,277 2,627,454
		£26,319,215	£33,622,717
	COMPANY		
	Amounts owed to group companies Amounts owed to subsidiaries of ultimate	-	17,135,272
	holding company Accruals	16,503,501 54,757	- -
		£16,558,258	£17,135,272

MALKER A	AVIATION LIMITED AND SUBSIDIARY COMPANIES		PAGE 14
otes to	THE FINANCIAL STATEMENTS - CONTINUED		
YEAR EN	DED 31ST MARCH 1991		
THE RESERVE OF THE PARTY OF THE		<u>1991</u>	1990
14. CRE	DITORS - amounts falling due after more than one year		
GRO	UP		
	ium term loan (Note 15) er creditors	7,159,831 27,500	7,969,033
		£ 7,187,331	£ 7,969,033
15. LOA	ns		
GRO	DUP		
Due	e within five years:		
	thin one year	819,980 934,146	532,798 617,478
	om one to two years om two to five years	3,657,759	
		£ 5,411,885	£ 3,674,732
Due	e after five years by instalments	£ 2,567,926	£ 4,827,09
per cha	e medium term loan is repayable by quarterly riod. The loan of £9,052,000 commenced in S arged at 5/8% above LIBOR plus associated co cured by a mortgage over six aircraft	eptember 1988.	Interest is
16. PR	OVISIONS FOR LIABILITIES AND CHARGES	<u>1991</u>	<u>1990</u>
GR	OUP		
DE	FERRED TAXATION		
B a	lance at 1st April 1990	2,451,456	2,656,81

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	ditoti		
	DEFERRED TAXATION		
	Balance at 1st April 1990 Profit and loss account		2,656,811 (205,355)
	Balance at 31st March 1991	£ 2,773,204	£ 2,451,456
17.	CALLED UP SHARE CAPITAL		
	Authorised, allotted and fully paid - 1,000,000 ordinary shares of £1 each	£ 1,000,000	£ 1,000,000

YEAR ENDED 31ST MARCH 1991

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18. LEASING COMMITMENTS

The group has annual commitments under operating leases as follows:

Expiring within two to five years:

Land and buildings Other			72,330 562,500	
Expiring after five years - Land and buildings	36,750		6,600	
	£ 3,031,543	£	641,430	

19. RESERVES

	Profit and Loss Account Group Company
Balance at 1st April 1990 Loss for the year Exceptional item - reduction in reserves against amounts due from group companies	(8,145,913) (6,120,287) (4,708,389) - 641,180
Balance at 31st March 1991	£(12,854,302)£(5,479,107)

20. HOLDING COMPANY AND ULTIMATE HOLDING COMPANY

The company is a wholly owned subsidiary of Rosedale Aviation Holdings Limited, incorporated in Jersey.

The directors regard Rosedale (JW) Investments Limited, incorporated in Jersey, as the company's ultimate holding company.

21. PENSION COSTS

The group operates a funded defined benefit scheme. Pension cost is based on the actuarial valuation made as at 6th April 1989 by a qualified actuary using the method of discounted cash flow. The main assumptions used were:

Rate of interest	9%
Rate of salary growth	73%
Pate of dividend growth	4%
Rate of pension increases	3%
Rate of growth in the lower Earnings Limit	5 1 %

The market value of the pension scheme assets at 6th April 1989 was £189,369 and this was sufficient to cover liabilities arising from pensions in payment and contingent widows pensions preserved benefits for exper employees and accrued benefits for current employees based on current pensionable salaries plus revaluation to which they would have become entitled had they left at the valuation date.

WALKER AVIATION LIMITED

TRADING ACCOUNT

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YEAR ENDED 31ST MARCH 1991

	<u>Year Ended</u> 31st March 1991	43 Weeks Ended 31st March 1990
Management fees receivable	127,864	-
ADMINISTRATION EXPENSES		
Consultancy	26,515	-
Motor expenses	15,541	_
Telephone	455	-
Repairs and renewals	596	-
Salaries	72,113	-
Pension costs	5,175	-
Health insurance	830	·· -
Legal and professional	1,629	-
Printing and stationery	1,740	-
Travelling and subsistence	9,819	-
Bank charges	187	-
Sundry expenses	3,419	-
Depreciation	751	
	138,770	
TRADING LOSS	(10,906) -
NON TRADING INCOME	,	
Bank interest received	10,906	~
NET PROFIT FOR THE YEAR BEFORE TAXATION AND EXTRAORDINARY ITEMS	£ -	£ -