# EAGLEMOSS PUBLICATIONS LIMITED ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2014



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#### **DIRECTORS AND ADVISERS**

DIRECTORS Eaglemoss Holdings (UK) Limited

M Čalmels T Hinchliffe M Altarriba F Redon

COMPANY NUMBER 01369365

REGISTERED OFFICE 1st Floor

Beaumont House Avonmore Road

London W14 8TS

BANKERS Barclays

27 Soho Square

London W1D 3QR

HSBC 70 Pall Mall London SW1Y 5EZ

INDEPENDENT AUDITORS PricewaterhouseCoopers LLP

Chartered Accountants and Statutory Auditors

1 Embankment Place

London WC2N 6RH

#### STRATEGIC REPORT

#### FOR THE YEAR ENDED 31 DECEMBER 2014

#### PRINCIPAL ACTIVITIES AND BUSINESS REVIEW

The company's principal activity continues to be that of publishing partwork magazines in the UK and in foreign markets. The company's major markets are in the UK, France, Germany, Japan, Australia and USA.

The loss for the year was £1,459,428 against a loss of £5,302,545 for the 18 months to 31 December 2013.

The company is a wholly owned subsidiary of Eaglemoss Publishing Group Limited.

#### **FUTURE DEVELOPMENTS OF THE COMPANY**

The economic environment in recent months has been difficult, in particular in Russia and Ukraine where the group have historically held a strong presence, and the company has reported an operating loss for the year, driven by exceptional stock write downs, redundancies and investment impairments. The directors' consider that the outlook presents significant challenges in certain markets in terms of sales volume and pricing as well as input costs. The directors have instituted measures to preserve cash and secure a comprehensive restructuring of its financing, and have initiated discussions with the shareholders and the financial creditors (Senior banks and Mezzanine Lenders) of the ultimate holding company, which led to the following:

The Shareholders, Senior and Mezzanine Lenders of Financiere Aurénis (parent company of Eaglemoss Publications Ltd) agreed the following on May 20th, 2015, to ensure the going concern of the Publishing business, including Eaglemoss Publications Ltd:

- Sale of the Data Base Factory Group (including Data Base Factory UK Limited to CCA International, a Group which operates on the same market as Data Base Factory, the outsourcing of the customer relationship.
- 2. Sale of the Publishing Group (including Eaglemoss Publications Ltd) to private investors, including to the original founders of the business and today minority shareholders of Financiere Aurénis.
- The Publishing Group (including Eaglemoss Publications Limited) will be split out from its holding company Financiere Aurénis SAS, and released from its current obligation to contribute to the financial costs of the Senior and Mezzanine Debt.
- 4. As part of the above sales:
  - the investors have committed to inject new money into the Publishing Group (including Eaglemoss Publications Limited)
  - the Senior Lenders have committed to grant a new revolving credit facility to the Publishing Group on the basis of the Business Plan.
  - The Publishing Group will receive part of the proceeds on the sale of Data Base Factory Group.

The above agreement was ratified by the Tribunal of Commerce in Nanterre (France) on June 25th and is now due to complete on June 30th, 2015, after the date of signing of these accounts. Based on negotiations conducted to date (29th June 2015), the directors have a reasonable expectation that the sale will proceed successfully and the new Business Plan offers good prospects of success.

The directors have concluded that the combination of these circumstances creates a material uncertainty that may cast significant doubt over the company's ability to continue as a going concern and therefore the company may be unable to realise its assets and discharge its liabilities in the normal course of business. Nevertheless, after considering the uncertainties described above and taking the appropriate measures, the directors have a reasonable expectation that the sale will complete as planned and therefore the company has adequate resources to continue in operational existence for the foreseeable future. For these reasons, they continue to adopt the going concern basis of accounting in preparing the annual financial statements.

# **STRATEGIC REPORT (continued)**

#### FOR THE YEAR ENDED 31 DECEMBER 2014

#### PRINCIPAL RISKS AND UNCERTAINTIES

The directors consider that the principal risks and uncertainties facing the company include the following:

- Levels of consumer confidence in the markets in which it operates. Extensive research and market testing is undertaken to gauge consumer responses to products.
- Significant investment in development and promotion of new titles, which will only be recovered
  when sales of new titles are established. As above, extensive research and market testing is
  undertaken to gauge consumer responses to products.
- Foreign exchange risk resulting from international trade. Where possible this is reduced through the use of natural hedging whereby revenue is used to settle expenditure in the same currency.
- Please also refer to the disclosures made above in Future Developments.

#### FINANCIAL RISK MANAGEMENT

Financial risk is managed on a group wide basis. Group working capital requirements are met by use of bank loans and retained profits. The areas of financial risk management for the company are as follows:

#### Foreign currency risk

Given the nature of the international trade in which the company partakes there is an element of uncertainty in the currency markets. Where possible a natural hedge is established whereby overseas revenue is used to settle expenditure in the same currency.

#### Credit risk

Credit risk is the risk that a customer, subscriber or joint arrangement partner fails to meet an obligation resulting in financial loss. Credit risk arises primarily from trade and subscription receivables. Such losses are minimised by evaluating the payment history and credit worthiness of companies.

#### Liquidity

Liquidity risk is managed to ensure that the company is able to meet future payment obligations as they fall due. Cash flow forecasting is maintained to ensure that sufficient headroom is available to meet operational requirements. The company currently has access to a wider Publishing Group revolving credit facility. See also Note 1 of these financial statements on Going Concern.

#### Price risk

Price risk is managed by negotiating the price of materials to produce a new partwork series prior to the project launch. These negotiations would cover all issues and hence the life of the series, which is on average 1 to 2 years.

#### **RESULTS AND DIVIDENDS**

The company's results and financial position for the year ended 31 December 2014 are set out in full in the profit and loss account, the balance sheet, and the notes relating thereto.

The loss on ordinary activities before taxation is shown on page 10 of these financial statements.

The directors have paid an interim dividend during the period of £nil (2013: £9,600,000).

# **STRATEGIC REPORT (continued)**

#### FOR THE YEAR ENDED 31 DECEMBER 2014

#### **KPIs**

The company's key financial performance indicators for the year ended 31 December 2014 are as follows:

- Turnover was £27,674,911 for the year against revenues of £39,820,024 for the 18 months to 31 December 2013. Turnover reduced slightly versus the prior 12 months due to the reduced number of launches in 2014.
- Total operating loss for the period was £1,080,715 against an operating loss £5,244,849 for the 18 months to 31 December 2013. The loss for the period is due to reduced launches in 2014, as well as exceptional costs for redundancies, German VAT provisions and stock write-offs.

#### **OTHER**

Exceptional items relate to final restructuring costs incurred in relation to the reorganisation following the acquisition of Eaglemoss Limited in 2011 and German VAT provisions in relation to a VAT audit. There were also redundancy costs following a change in management and stock write offs relating to the Russia/Ukraine economic crisis and a change in management strategy. Exceptional items realised in the prior period relate to late lodgement of German VAT returns for prior periods. These have been disclosed in note 4.

Signed on behalf of the board of directors by

F Redon Director

Date: 29 June 2015

#### **DIRECTORS' REPORT (continued)**

#### FOR THE YEAR ENDED 31 DECEMBER 2014

#### **DISCLOSURE OF INFORMATION TO THE AUDITORS**

In the case of each person who was a director at the time this report was approved:

- so far as that director was aware there was no relevant available information of which the company's auditors were unaware; and
- that director had taken all steps that the director ought to have taken as a director to make himself or herself aware of any relevant audit information and to establish that the company's auditors were aware of that information.

This confirmation is given and should be interpreted in accordance with the provision of s418 of the Companies Act 2006.

Signed on behalf of the board of directors by

F Redon Director

Date: 29 June 2015

# INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF EAGLEMOSS PUBLICATIONS LIMITED

#### FOR THE YEAR ENDED 31 DECEMBER 2014

#### REPORT ON THE FINANCIAL STATEMENTS

#### Our opinion

In our opinion the financial statements, defined below:

- give a true and fair view of the state of the company's affairs as at 31 December 2014 and of its loss for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

This opinion is to be read in the context of what we say in the remainder of this report.

#### **Emphasis of matter - Going concern**

In forming our opinion on the financial statements, which is not modified, we have considered the adequacy of the disclosure made in note 1 to the financial statements concerning the company's ability to continue as a going concern. The entity is dependent on funding from the parent entity, Eaglemoss Holdings (UK) Limited, whose continued existence is dependent on the restructuring of the group, which includes selling off part of the business and the transfer of ownership, and renegotiation of debt facilities. These conditions, along with the other matters explained in note 1 to the financial statements, indicate the existence of a material uncertainty which may cast significant doubt about the company's ability to continue as a going concern. The financial statements do not include the adjustments that would result if the company was unable to continue as a going concern

#### What we have audited

The financial statements, which are prepared by Eaglemoss Publications Limited, comprise:

- the balance sheet as at 31 December 2014;
- · the profit and loss account for the year then ended; and
- the notes to the financial statements, which include a summary of significant accounting policies and other explanatory information.

The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

In applying the financial reporting framework, the directors have made a number of subjective judgements, for example in respect of significant accounting estimates. In making such estimates, they have made assumptions and considered future events.

#### What an audit of financial statements involves

We conducted our audit in accordance with International Standards on Auditing (UK and Ireland) ("ISAs (UK & Ireland)"). An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of:

- whether the accounting policies are appropriate to the company's circumstances and have been consistently applied and adequately disclosed;
- · the reasonableness of significant accounting estimates made by the directors; and
- the overall presentation of the financial statements.

# INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF EAGLEMOSS PUBLICATIONS LIMITED (continued)

#### FOR THE YEAR ENDED 31 DECEMBER 2014

In addition, we read all the financial and non-financial information in the Annual Report and Financial Statements (the "Annual Report") to identify material inconsistencies with the audited financial statements. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

#### **OPINION ON OTHER MATTER PRESCRIBED BY THE COMPANIES ACT 2006**

In our opinion the information given in the Directors' Report for the financial period for which the financial statements are prepared is consistent with the financial statements.

#### OTHER MATTERS ON WHICH WE ARE REQUIRED TO REPORT BY EXCEPTION

#### Adequacy of accounting records and information and explanations received

Under the Companies Act 2006 we are required to report to you if, in our opinion:

- we have not received all the information and explanations we require for our audit; or
- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns.

We have no exceptions to report arising from this responsibility.

#### **Directors' remuneration**

Under the Companies Act 2006 we are required to report to you if, in our opinion, certain disclosures of directors' remuneration specified by law are not made. We have no exceptions to report arising from this responsibility.

#### RESPONSIBILITIES FOR THE FINANCIAL STATEMENTS AND THE AUDIT

#### Our responsibilities and those of the directors

As explained more fully in the Statement of Directors' Responsibilities set out on page 6, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view.

Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and ISAs (UK & Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

This report, including the opinions, has been prepared for and only for the company's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and for no other purpose. We do not, in giving these opinions, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.

Leighton Thomas (Senior Statutory Auditor) for and on behalf of PricewaterhouseCoopers LLP Chartered Accountants and Statutory Auditors London 29 June 2015

#### **PROFIT AND LOSS ACCOUNT**

#### FOR THE YEAR ENDED 31 DECEMBER 2014

		12 months to 31 December 2014	18 months to 31 December 2013
	Note	£	£
Turnover	2	27,674,911	39,820,024
Cost of sales		(12,587,143)	(22,166,255)
Gross profit		15,087,768	17,653,769
Distribution costs Marketing and promotion		(5,700,780) (3,337,417)	(8,547,220) (5,713,398)
Administrative expenses	_	(5,467,592)	(8,291,628)
(Loss)/Income from participating interests	3	(315,389)	221,694
Exceptional item - write off bad debt		•	(113,999)
Exceptional items – German VAT	4	(210,777)	(454,067)
Exceptional items – stock write off	4	(818,627)	-
Exceptional items – redundancy costs	4	(317,793)	-
Exceptional items – investment impairment		(108)	
Exceptional items – Restructuring costs		(5,400)	
Operating loss	7	(1,086,115)	(5,244,849)
Exceptional items – Restructuring costs	4		(308)
Loss on ordinary activities before interest		(1,086,115)	(5,245,157)
Interest receivable and similar income	5	13,161	9,726
Interest payable and similar charges	6	(353,807)	(592,599)
Loss on ordinary activities before taxation		(1,426,761)	(5,828,030)
Tax (charge)/credit on loss on ordinary activities	10	(32,667)	525,485
Loss for the financial year/period	20	(1,459,428)	(5,302,545)

All of the activities of the company are classed as continuing.

The company has no recognised gains or losses other than the results for the year/period as set out above, and therefore no separate statement of recognised gains and losses has been presented.

There is no material difference between the loss on ordinary activities before taxation and the loss for the financial year/period stated above and their historical costs equivalents.

# EAGLEMOSS PUBLICATIONS LIMITED COMPANY REGISTRATION NUMBER 01369365

#### **BALANCE SHEET**

#### **AS AT 31 DECEMBER 2014**

		2014	2013
	Note	£	£
Non-current assets			
Investments Tangible assets	11 12	- 203,453	108 239,205
Tallyble assets	12		<u> </u>
		203,453	239,313
Current assets			
Stocks	13	4,503,757	5,056,861
Debtors: Amounts falling due within one year	14	13,040,200	17,843,558
Debtors: Amounts falling due after more than one year	15	418,267	406,100
Cash at bank and in hand		645,687	3,968,092
		18,607,911	27,274,611
Creditors: Amounts falling due within one year	17	(19,074,164)	(23,266,666)
Net current (liabilities)/assets		(466,253)	4,007,945
Total assets less current liabilities		(262,800)	4,247,258
Creditors: Amounts falling due after more than one			· · · · · · · · · · · · · · · · · · ·
year	18	(2,460,535)	(5,511,165)
Net liabilities		(2,723,335)	(1,263,907)
Capital and reserves	•		
Called up share capital	19	500,000	500,000
Capital redemption reserve	20	80,764	80,764
Profit and loss account	20	(3,304,099)	(1,844,671)
Total shareholders' deficit	21	(2,723,335)	(1,263,907)

These financial statements on pages 10 to 25 were authorised and approved by the board of directors on the 29 June 2015 and are signed on their behalf by:

F Redon Director

#### NOTES TO THE FINANCIAL STATEMENTS

#### FOR THE YEAR ENDED 31 DECEMBER 2014

#### 1 Accounting policies

#### **Basis of accounting**

The financial statements have been prepared under the historical cost convention, on the going concern basis and in accordance with the Companies Act 2006 and applicable UK generally accepted accounting practices.

The principal accounting policies which have been adopted in the preparation of the financial statements are set out below. These have been consistently applied.

#### Going concern

The economic environment in recent months has been difficult, in particular in Russia and Ukraine where the group have historically held a strong presence, and the company has reported an operating loss for the year, driven by exceptional stock write downs, redundancies and investment impairments. The directors' consider that the outlook presents significant challenges in certain markets in terms of sales volume and pricing as well as input costs. The directors have instituted measures to preserve cash and secure a comprehensive restructuring of its financing, and have initiated discussions with the shareholders and the financial creditors (Senior banks and Mezzanine Lenders) of the ultimate holding company, which led to the following:

The Shareholders, Senior and Mezzanine Lenders of Financiere Aurénis SAS (parent company of Eaglemoss Publications Limited) agreed the following on May 20th, 2015, to ensure the going concern of the Publishing business, including Eaglemoss Publications Ltd:

- 1. Sale of the Data Base Factory Group (including Data Base Factory UK Limited to CCA International, a Group which operates on the same market as Data Base Factory, the outsourcing of the customer relationship.
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- 3. The Publishing Group (including Eaglemoss Publications Limited) will be split out from its holding company Financiere Aurénis SAS, and released from its current obligation to contribute to the financial costs of the Senior and Mezzanine Debt.
- 4. As part of the above sales:
  - the investors have committed to inject new money into the Publishing Group (including Eaglemoss Publications Limited)
  - the Senior Lenders have committed to grant a new revolving credit facility to the Publishing Group on the basis of the Business Plan.
  - The Publishing Group will receive part of the proceeds on the sale of Data Base Factory Group.

The above agreement was ratified by the Tribunal of Commerce in Nanterre (France) on June 25th and is now due to complete on June 30th, 2015, after the date of signing of these accounts. Based on negotiations conducted to date (29th June 2015), the directors have a reasonable expectation that the sale will proceed successfully and the new Business Plan offers good prospects of success.

#### NOTES TO THE FINANCIAL STATEMENTS (continued)

#### FOR THE YEAR ENDED 31 DECEMBER 2014

#### 1 Accounting policies (continued)

#### Going concern (continued)

The directors have concluded that the combination of these circumstances creates a material uncertainty that may cast significant doubt over the company's ability to continue as a going concern and therefore the company may be unable to realise its assets and discharge its liabilities in the normal course of business. Nevertheless, after considering the uncertainties described above and taking the appropriate measures, the directors have a reasonable expectation that the sale will complete as planned and therefore the company has adequate resources to continue in operational existence for the foreseeable future. For these reasons, they continue to adopt the going concern basis of accounting in preparing the annual financial statements

#### Cash flow statement

The company is a wholly owned subsidiary company of Financiere Aurénis SAS and is included in the consolidated financial statements of that company, which are publicly available. Consequently, the company has taken advantage of the exemption within FRS 1 (revised 1996) 'Cash flow statements' from preparing a cash flow statement.

#### Related party transactions

The company is a wholly owned subsidiary company of Financiere Aurénis SAS and is included in the consolidated financial statements. Consequently, the company is exempt under the terms of FRS 8 from disclosing details of transactions with related parties who are 100% subsidiaries of Financiere Aurénis SAS.

#### **Turnover**

Turnover is derived from the company's principal activity being the research, production and sale of partworks magazines and represents the invoiced amount of goods sold stated net of value added tax, after providing for anticipated returns. Turnover is recognised when the risk and rewards of ownership have been transferred which is generally at the point of sale. At year end, income is accrued on the basis of third party distribution reports.

#### Fixed asset investments: Subsidiary and associated undertakings

Investments in subsidiary and associated undertakings are disclosed at cost less any provisions for permanent diminution in value. Impairment reviews are performed by the directors when there has been an indication of potential impairment.

#### Tangible fixed assets

Tangible fixed assets are stated at historic cost less accumulated depreciation. Costs include the original purchase price of the assets and the costs attributable to bringing the asset to working condition for its intended use.

Depreciation is provided on all tangible fixed assets at rates calculated to write each asset down to its estimated residual value over its expected useful life, as follows:

Fixtures and fittings Computer equipment Leasehold improvements Over 5 – 10 years Over 3 years Over 10 years

#### **NOTES TO THE FINANCIAL STATEMENTS (continued)**

#### FOR THE YEAR ENDED 31 DECEMBER 2014

#### 1 Accounting policies (continued)

#### Leases

Assets held under finance leases are included in fixed assets and the capital element of the related lease commitment is shown as obligations under finance leases within creditors. The assets are depreciated over the lower of their useful lives and the term of the lease. The lease rentals are treated as consisting of capital and interest elements. The capital element is applied to reduce the outstanding obligations and the interest element is charged against profit over the period of the lease.

Rental costs under operating leases are charged to the profit and loss account on a straight-line basis over the lease term.

#### Joint arrangements

Joint arrangements are arrangements with partner companies for the production of a particular series, with each partner's contribution and share of profits agreed at the outset. Amounts owed by joint arrangement partners are presented as part of debtors and amounts owed to joint arrangement partners are presented as part of creditors.

#### **Stocks**

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items. Cost is based on the cost of purchase. Net realisable value is the price at which stocks can be sold in the normal course of business after allowing for the costs of realisation.

#### Work in progress

Work in progress is valued on the basis of direct costs plus attributable overheads based on normal level of activity. Provision is made for any foreseeable losses where appropriate. No element of profit is included in the valuation of work in progress.

#### Foreign currencies

Monetary assets and liabilities denominated in foreign currencies are translated at the rate of exchange ruling at the balance sheet date. Transactions in foreign currencies are recorded at the rate ruling at the date of transaction. All differences are taken to the profit and loss account.

#### **Pension costs**

The company operates a defined contribution pension scheme for employees, whose assets are held separately in independently administered funds. Contributions payable for the year are charged to the profit and loss account.

#### **NOTES TO THE FINANCIAL STATEMENTS (continued)**

#### FOR THE YEAR ENDED 31 DECEMBER 2014

#### 1 Accounting policies (continued)

#### **Deferred taxation**

Deferred tax is provided for on a full provision basis on all timing differences, which have arisen but not reversed at the balance sheet date. No timing differences are recognised in respect of gains on sale of assets where those gains have been rolled over into replacement assets. Deferred tax assets are recognised to the extent that they are recoverable, that is, the basis of all available evidence, it is more likely than not that there will be suitable taxable profits from which the future reversal of the underlying timing differences can be deducted. Deferred tax is measured at the average tax rates that are expected to apply in the periods in which the timing differences are expected to reverse, based on tax rates and laws that have been enacted or substantively enacted by the balance sheet date. Deferred tax is measured on an undiscounted basis.

#### NOTES TO THE FINANCIAL STATEMENTS (continued)

#### FOR THE YEAR ENDED 31 DECEMBER 2014

#### 2 Turnover

An analysis of turnover is given by geographical market:

	12 months to 31 December 2014 £	18 months to 31 December 2013 £
United Kingdom	10,210,728	15,672,176
Continental Europe	6,109,304	11,389,320
Japan	4,377,321	5,463,013
Australia	2,381,822	2,767,311
South Africa	522,049	1,928,244
Rest of world	4,073,687	2,599,960
	27,674,911	39,820,024

Turnover by activity has not been separately disclosed as all revenues relate to the sale of partworks.

3	(Loss)/Income from participating interests	12 months to 31 December 2014 £	18 months to 31 December 2013 £
	Share of joint arrangement (losses)/profits	(315,389)	221,694

#### 4 Exceptional items

Exceptional items incurred in the current year relate to a German VAT provision for an ongoing audit review plus stock write offs associated with the Russia/Ukraine economic downturn and management change in strategic direction. In addition, there were residual restructuring costs and redundancy costs linked to the change in management. Exceptional items incurred in the prior period relate to the late submission of German VAT returns for 2010, 2011 and 2012 as well as the associated fines and interest penalties for these late submissions.

5	Interest receivable and similar income	12 months to 31 December 2014 £	18 months to 31 December 2013 £
	Bank interest Interest on subscription income	41	51 1,200
	Other interest Interest on amounts receivable from group undertakings	953 12,167	2,375 6,100
		13,161	9,726

# **NOTES TO THE FINANCIAL STATEMENTS (continued)**

# FOR THE YEAR ENDED 31 DECEMBER 2014

6	Interest payable and similar charges	12 months to 31 December 2014 £	18 months to 31 December 2013 £
	Interest on amounts owed to group undertakings Interest on drawdown facility Bank interest Bank loans and overdrafts	256,243 95,289 2,275	466,804 121,263 2,332 2,200
		353,807	592,599
7	Operating Loss	12 months to 31 December 2014 £	18 months to 31 December 2013 £
	Operating loss is stated after charging/(crediting):		
	Depreciation Auditors remuneration Realised exchange losses Unrealised exchange gains Operating lease rentals – Land and buildings	94,633 75,913 453,135 (624,046) 215,714	159,123 51,803 514,771 (119,553) 440,456
8	Staff costs  The monthly average number of persons, including directors year/period was:	s, employed by the co	ompany during the

	12 months to 31 December 2014	18 months to 31 December 2013
Editorial	11	12
Production	5	5
Administration	16	18
	<del></del>	
Total	32	35

## **NOTES TO THE FINANCIAL STATEMENTS (continued)**

#### FOR THE YEAR ENDED 31 DECEMBER 2014

#### 8 Staff costs (continued)

The aggregate payroll costs of the above:

The aggregate payron costs of the above.	12 months to 31 December 2014 £	18 months to 31 December 2013 £
Wages and salaries	2,515,123	2,952,548
Social security costs	299,503	416,273
Other pension costs	265,857	252,736
	3,080,483	3,621,557

Number of directors with amounts accruing under a money purchase scheme is three (2013: 2).

Pension contributions during the year were £265,857 (18 months to 31 December 2013: £252,736), which were charged to the profit and loss account.

#### 9 Directors' emoluments

The directors' aggregate emoluments in respect of qualifying services were:

	12 months to 31 December 2014 £	18 months to 31 December £
Aggregate emoluments Pension contributions	443,602 20,369	614,884 30,352
	400.074	
	463,971	645,236

The Directors emoluments disclosed above relate to 3 of the directors. The other directors are remunerated by fellow Group entities. No compensation was paid for loss of office during the year.

# **NOTES TO THE FINANCIAL STATEMENTS (continued)**

#### FOR THE YEAR ENDED 31 DECEMBER 2014

## 9 Directors' emoluments (continued)

	Emoluments of highest paid director:	12 months to 31 December 2014 £	18 months to 31 December 2013 £
	Aggregate emoluments	156,200	266,994
	Pension contributions	5,834	12,765
			<del></del>
	•	162,034	279,759
10	Tax on loss on ordinary activities	12 months to 31 December 2014 £	18 months to 31 December 2013 £
10	Current tax: UK corporation tax	December 2014	December 2013
10		December 2014	December 2013
10	Current tax: UK corporation tax	December 2014	December 2013 £
10	Current tax: UK corporation tax Adjustment in respect of prior periods	December 2014 £	December 2013 £
10	Current tax: UK corporation tax Adjustment in respect of prior periods Foreign taxation	December 2014 £ - - 15,217	December 2013 £

The tax assessed for the year is higher (2013: higher) than the standard rate of corporation tax in the UK of 21.49% (2013: 23.5%).

## **NOTES TO THE FINANCIAL STATEMENTS (continued)**

#### FOR THE YEAR ENDED 31 DECEMBER 2014

10	Tax on loss on ordinary activities (continued)	12 months to 31 December 2014 £	18 months to 31 December 2013 £
	Tax reconciliation		
	Loss on ordinary activities before taxation	(1,426,763)	(5,828,030)
	Loss on ordinary activities multiplied by standard rate of corporation tax in the UK of 21.49% (2013: 23.0%)	(306,656)	(1,369,587)
	Effects of: Expenses not deductible for tax purposes – fixed assets Expenses not deductible for tax purposes Other permanent differences Losses carried back Transfer pricing adjustments Foreign Tax credits Adjustment in respect of prior periods Capital allowances in excess of depreciation Other short term timing differences Unrelieved tax losses and other deductions	7,641 17,110 (3,184) - (4,003) 15,217 17,450 (11,861) 20,444 280,509	7,404 50,263 (2,395) 479,169 (53,282) - (525,485) (19,656) (2,744) 910,828
	Total current tax charge/(credit)	32,667	(525,485)

The main rate of corporation tax was reduced from 23% to 21% from 1 April 2014. A further reduction to the main rate to 20% from 1 April 2015 was also substantively enacted at the balance sheet date. These changes are reflected in the financial statements.

Subject to the UK tax authority's agreement, the company has tax losses of approximately £4,415,970 (2013: £4,101,989) available for carry forward and offset against future non-trading profits. The company has a potential deferred tax asset of £935,979 (2013: £859,343), which has not been recognised.

# **NOTES TO THE FINANCIAL STATEMENTS (continued)**

#### FOR THE YEAR ENDED 31 DECEMBER 2014

#### 11 Fixed asset investments

Cost	Associated Undertakings £
At 1 January 2014 and 31 December 2014	108
Impairment	
At 1 January 2013 Impairment charge for the year At 31 December 2014	108 108
Net book value	
At 31 December 2014	-
At 31 December 2013	108

Fixed asset investments consist solely of 1% of the charter capital of Eaglemoss RUS LLC. The directors chose to fully impair this investment during 2014 as they do not consider the carrying value of the investment to be supported by its underlying net assets.

12	Tangible fixed assets	Computer equipment £	Fixtures and fittings	Leasehold improvements £	Total £
	Cost	_	_	_	
	At 1 January 2014	445,918	161,288	289,247	896,453
	Additions	29,192	29,689	•	58,881
	At 31 December 2014	475,110	190,977	289,247	955,334
	Accumulated depreciation	. 000 000	4.40.004	4.47.000	057.040
	At 1 January 2014	360,338	149,021	147,889	657,248
	Charge for the period	53,013	8,776	32,844	94,633
	At 31 December 2014	413,351	157,797	180,733	751,881
	Net book value				
	At 31 December 2014	61,759	33,180	108,514	203,453
		<u> </u>			
	At 31 December 2013	85,580	12,267	141,358	239,205

# **NOTES TO THE FINANCIAL STATEMENTS (continued)**

# FOR THE YEAR ENDED 31 DECEMBER 2014

13	Stocks	·	31 December 2014 £	31 December 2013 £
	Raw materials Work in progress Finished goods		21,155 2,499,432 1,983,170	76,523 2,253,079 2,727,259
			4,503,757	5,056,861
14	Debtors: Amounts falling due	Note	31 December 2014	31 December 2013
	within one year		£	£
	Trade debtors Amounts owed by group undertaking Amounts owed by joint arrangement Withholding tax recoverable Other debtors Prepayments and accrued income		3,850,453 7,583,146 500,634 63,192 625,564 417,211	3,697,003 13,249,069 31,640 48,351 341,636 475,859
			13,040,200	17,843,558
	Amounts owed by group undertaking	s are unsecured, interes	st free and repayable on	demand.
15	Debtors: Amounts falling after more than one year		31 December 2014	31 December 2013
	•		£	£
	Amounts owed by group undertaking	s	418,267	406,100
	Interest of 3% p.a. has been charged	on amounts owing fron	n Vadis International SA	
16	Joint arrangements			
	The company has operated through	the following joint arrang	gements in the year	
	Joint arrangement partner	Publication	Country of sale	Interest in joint arrangement
	Editorial Planeta De Agostini S.A.	Build a Model Solar System	Spain	50%

# NOTES TO THE FINANCIAL STATEMENTS (continued)

# FOR THE YEAR ENDED 31 DECEMBER 2014

# 16 Joint arrangements (continued)

Joint arrangement partner	Publication	С	Country of sale	Interest in joint arrangement
De Agostini Japan	Fairlady	Ja	apan	70%
De Agostini Japan	Lamborghini			30%
The Walt Disney Company Italia SRL	Disney English	В	Brazil	50%
De Agostini UK	Star Trek		Inited Kingdom & ISA/Japan	70%/30%
Share of joint arrangement prof	its:		12 months to 31 December 2014 £	18 months to 31 December 2013 £
Turnover		_	88,860	-
(Loss)/Profit for the financial year/period		_	(313,388)	221,694
Share of joint arrangement net assets			31 December 2014 £	31 December 2013 £
Current assets			500,634	31,640
Liabilities falling due within one ye	ear		(420,546)	(174,088)
			80,088	(165,304)

#### **NOTES TO THE FINANCIAL STATEMENTS (continued)**

# FOR THE YEAR ENDED 31 DECEMBER 2014

17	Creditors: amounts falling due within one year	Note	31 December 2014 £	31 December 2013 £
	Trade creditors		2,968,261 11,298,666	2,396,282 15,553,275
	Amounts owed to group undertakings  Amounts owed to joint arrangement partners	16	420,546	196,944
	Other taxation and social security		169,234	88,985
	Other creditors		291,276	561,064
	Accruals and deferred income		1,556,883	1,969,074
	Corporation tax		32,667	-
	Drawdown facility		2,336,631	2,501,042
			19,074,164	23,266,666

Interest of 6% has been charged on amounts owing to Eaglemoss Editions Russia LLC. Interest has not been charged on amounts owing to other group undertakings. The drawdown facility is a revolving credit facility.

18	Creditors: Amounts falling due after more than one year	31 December 2014 £	31 December 2013 £
	Amounts owed to group undertakings	2,460,535	5,511,165

Interest of 3% p.a. has been charged on amounts owing to Financiere Aurénis SAS. Amounts owed to Financiere Aurénis SAS are unsecured and repayable on demand.

19	Called up share capital	31 December 2014 £	31 December 2013
	Allotted and fully paid:	~	~
	25,000 (2013: 25,000) 'A' Ordinary shares of £1 each 475,000 (2013: 475,000) 'B' Ordinary shares of £1 each	25,000 475,000	25,000 475,000
		500,000	500,000

All classes of share rank pari passu with respect to dividends.

'A' and 'B' shares bear 1 vote each, but voting rights in 'B' shares are contingent on employment with the company. All classes of share rank pari passu in the event of a winding up.

#### **NOTES TO THE FINANCIAL STATEMENTS (continued)**

#### FOR THE YEAR ENDED 31 DECEMBER 2014

20	Reserves	Capital redemption reserve	Profit and loss account	Total
		£	£	3
	At 1 January 2014	80,764	(1,844,671)	(1,763,907)
	Loss for the financial period	-	(1,459,428)	(1,459,428)
	At 31 December 2014	80,764	(3,304,099)	(3,223,335)
21	Reconciliation of movements in shareholders	s' deficit	31 December 2014 £	31 December 2013 £
	Opening shareholders' funds		(1,263,907)	13,638,638
	Loss for the financial year/period Interim dividend paid		(1,459,428)	(5,302,545) (9,600,000)
		-		

#### 22 Operating lease commitments

At 31 December 2014, the company had annual commitments under operating leases as follows:

	Other		Land and Buildings		Total	
	2014 £	2013 £	2014 £	2013 £	2014 £	2013 £
For leases expiring: Between one and five years	6,288	-	468,416	440,456	474,704	440,456

#### 23 Ultimate parent company and controlling party

The largest group in which the results of the company are consolidated is that headed by Topco SAS, incorporated in France, which is also the ultimate parent company. The smallest group in which the results of the company are consolidated is that headed by Financiere Aurénis SAS, incorporated in France. The ultimate controlling parties are La Financière Patrimoniale d'Investissement (LFPI) and Equistone Partners Europe on behalf of funds managed by them. The consolidated financial statements of Financiere Aurénis SAS may be obtained from Financiere Aurénis SAS, 90 boulevard National, 92250 La Garenne Colombes, France. The company's immediate parent is Eaglemoss Publishing Group Limited, a company incorporated in England & Wales. Refer to Note 1 of these financial statements for expected future changes in the ownership structure.