# JETAIR (UK) LIMITED & SUBSIDIARY (Formerly Jet Air (UK) Limited & Subsidiary)

# GROUP FINANCIAL STATEMENTS

For the year ended 31st March 1990

FREEMAN & PARTNERS
CHARTERED ACCOUNTANTS
SO ST JAMES'S STREET
LONDON SW1A 1HB

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### COMPANY INFORMATION

DIRECTORS

J Silgardo B Bettini A Hart

SECRETARY

Abogado Nominees Limited

REGISTERED OFFICE

Aldwych House Aldwych LONDON WC2B 4JP

REGISTERED NUMBER

1364154

DATE OF INCORPORATION

20th April 1978

**AUDITORS** 

Holding Company Freeman & Partners Chartered Accountants 30 St James's Street LONDON

SW1A 1HB

Subsidiary Company Cabinet Courmes 14 Rue de L'Abbaye 6 Eme Arrondissement

75006 Paris FRANCE

W1A 2AB

BANKERS

Holding Company Barclays Bank Plc Piccadilly Branch 160 Piccadilly LONDON

Subsidiary Company Credit Commercial de France 103 Avenue Des Champs Elysees 75008 Paris FRANCE

#### REPORT OF THE DIRECTORS

The directors present their report on the affairs of the holding company and its subsidiary together with the audited group financial statements for the year ended 31st March 1990.

### Principal Activities

The principal activities of the group are those of acting as passenger sales agents for airlines and the provision of services within the travel industry.

### Change of Name

On 28th February 1990, by Special Resolution, the company changed its name from Jet Air (UK) Limited to "Jetair (UK) Limited".

### Results and Business Review

The results for the year are detailed on Page 6 and 7.

The directors are satisfied with the results for the year under review particularly in the light of the Board's efforts to build on the stabilised base of operations achieved over the past two years.

During the current year the Board has been engaged in consolidating the Group position and planning for further growth. However the unexpected turn of events in the Middle East and in particular the Gulf War has resulted in a scaling down of trading activities.

In the longer term the Board is optimistic about the Group's future prospects.

# Dividends

The directors do not recommend the payment of a dividend for the year under review.

#### Fixed Assets

The movements in tangible fixed assets are set out in Note 9 on Pages 16 and 17 of the accounts.

### REPORT OF THE DIRECTORS

# Directors

The directors who served during the year to 31st March 1990 were as follows:-

		Ordina of £	ry Snares 1 each
		31.03.1990	31.03.1989
D Buckley A Hart S Beidas	(Resigned 30th June 1989)	- - -	- - -
B Bettini		-	

The directors do not hold any beneficial interest in the issued Share Capital of the company.

S Beidas resigned as a director on 31st January 1991 and J Silgardo was appointed director with effect from 2nd February 1991.

### Auditors

Freeman & Partners acted as auditors of the holding company during the year under review and have expressed their willingness to continue in office. A resolution proposing their reappointment will be presented at the forthcoming Annual General Meeting.

By Order of the Board

Abogado Nominees Limited

a. How

COMPANY SECRETARY

10th July 1991

# REPORT OF THE AUDITORS

To the Members of Jetair (UK) Limited:

We have audited the financial statements set out on Pages 6 to 21 in accordance with Auditing Standards having regard to the matters referred to below:

# 1. THE HOLDING COMPANY : JETAIR (UK) LIMITED

1.1 As more fully explained in Note 10 of the Accounts the Holding Company made payments totalling £490,000 for its Tourism Project. In view of the long term nature of the project, the existence of foreign exchange controls, and the Company's dependence on the successful future outcome of the promotion of tours to India, in our opinion a full provision should be made for any contingent exchange losses and against the potential non recovery of monies advanced to the Indian company involved in the project, the amount of which was £490,000 at the Balance Sheet date.

If a provision were so recognised, the Company's Profit and Loss Account would show a deficit of £(211,465) and the Company's Net Assets would be reduced by £490,000 to £22,811.

- 1.2 Since the Balance Sheet date the Holding Company has advanced to its French Subsidiary, Bountiful SA, sums totalling £470,000, the recovery of which is uncertain particularly in view of the information shown under Notes 7(ii) and 18(ii) of the Accounts.
- 1.3 We have received assurances from the shareholders to the effect that further financial support will be made available to the company as required to cover its indebtedness to third parties and in particular that direct guarantees to Airline Principals and bankers will remain in force for the foreseeable future.

Subject to the foregoing, in our opinion the financial statements give a true and fair view of the state of affairs of the Holding Company at 31st March 1990 and of the Profit and Loss Account for the year ended on that date and have been properly prepared in accordance with the Companies Act 1985.

#### REPORT OF THE AUDITORS

# 2. THE GROUP : JETAIR (UK) LIMITED & SUBSIDIARY

Due to lack of sufficient accounting records at the Subsidiary, Bountiful SA, (as more fully explained in Notes 7(ii) and 18(ii) of the financial statements), we are unable to rely on the financial statements of the Subsidiary and consequently we are unable to form an opinion on the Group's Financial Statements for the year ended 31st March 1990.

Breeman & Partners Chartered Accountants London SW1

10th July 1991

# CONSOLIDATED PROFIT AND LOSS ACCOUNT

# For the year ended 31st March 1990

	<u>Note</u>	<u>1990</u> £	<u>1990</u> £	<u>1989</u> £
Turnover	1(b)		2,665,596	2,257,403
Operating Costs			(795,680)	(693,100)
GROSS PROFTT			1,869,916	1,564,303
Administration costs			(1,414,321)	(1,062,957)
			455,595	501,346
Interest paid	3		(2,421)	(2,585)
Exceptional items	4		(32,774)	
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION	5		420,400	498,761
Taxation	6		(172,137)	(201,095)
PROFIT ON ORDINARY ACTIVITIES AFTER TAXATION			248,263	297,666
Extraordinary Items	7		(228,787)	
PROFIT FOR THE YEAR			19,476	297,666
Balance brought forward		117,901		(196,690)
Less: Capitalisation	15	(92,000)		
			25,901	(196,690)
Capital Reserve arising on consolidation			53,747	16,925
BALANCE CARRIED FORWARD	8		£ 99,124	£ 117,901

The notes on Pages 11 to 21 form an integral part of these accounts.

# COMPANY PROFIT AND LOSS ACCOUNT

# For the year ended 31st March 1990

	<u>Note</u>	1990 £	<u>1989</u> £
Turnover	1(b)	2,256,340	1,977,860
Operating Costs		(562,822)	(500,548)
GROSS PROFIT		1,693,518	1,477,312
Administration costs		(1,148,586)	(952,099)
		544,932	525,213
Interest paid	3	(1,640)	(410)
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION	5	543,292	524,803
Taxation	6	(172,137)	(201,095)
PROFIT ON ORDINARY ACTIVITIES AFTER TAXATION		371,155	323,708
Extraordinary Items	7	(68,753)	
PROFIT FOR THE YEAR		302,402	323,708
Balance brought forward		68,133	(255,575)
		370,535	68,133
Capitalisation of funds	15	(92,000)	<u></u>
BALANCE CARRIED FORWARD	8	£ 278,535	£ 68,133

The notes on Pages 11 to 21 form an integral part of these accounts.

# CONSOLIDATED BALANCE SHEET

# As at 31st March 1990

	Note	£	£	1989
FIXED ASSETS Tangible assets Intangible assets	1(c)(d) & 96 1(g) & 10	(a)	371,812 490,000	400,157 490,000
			861,812	890,157
CURRENT ASSETS Debtors Investments Bank and cash balances	12 1(e) & 13 17(i)	926,019 24,060 1,989,171 2,939,250		564,367 325,546 2,702,762 3,592,675
Creditors: Amounts falling due within one year	14	(3,467,662)		(4,222,655)
NET CURRENT LIABILITIES			(528,412)	(629,980)
TOTAL NET ASSETS			£ 333,400	£ 260,177
. Represented By:-				
CAPITAL AND RESERVES Called Up Share Capital Asset Revaluation Reserve Profit and Loss Account	15 16 8		100,000 134,276 99,124	8,000 134,276 117,901
SHAREHOLDERS' FUNDS			£ 333,400	£ 260,177

The notes on Pages 11 to 21 form an integral part of the accounts.

Approved by the Board

A Hart - Director

B Bettini - Director

10th July 1991

### COMPANY BALANCE SHEET

# As at 31st March 1990

	Note	£	£	1989
FIXED ASSETS  Tangible assets Intangible assets Investments	1(c)(d)(h) & 1(g) & 10 1(e) & 11	9(b)	351,897 490,000 1	374,731 490,000 68,754
			841,898	933,485
CURRENT ASSETS Debtors Bank and Cash Balances	12 17(i)	599,948 1,988,792 2,588,740		328,503 2,611,389 2,939,892
Creditors: Amounts falling within one year	due 1.4	(2,917,827)		(3,662,968)
NET CURRENT LIABILITIES		·	(329,087	(723,076)
TOTAL NET ASSETS			£ 512,811	£ 210,409
Represented By:-				
CAPITAL AND RESERVES  Called Up Share Capital  Asset Revaluation Reserve  Profit and Loss Account	15 16 8		100,000 134,276 278,535	134,276
SHAREHOLDERS' FUNDS			£ 512,811	£ 210,409

The notes on Pages 11 to 21 form an integral part of the accounts.

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Approved by the Board

A Hart - Director

B Bettini - Director

10th July 1991

# CONSOLIDATED STATEMENT OF SOURCE & APPLICATION OF FUNDS For the year ended 31st March 1990

	<u>Note</u>	£		£		1989
SOURCE OF FUNDS						
Generated from Operations Net profit before taxation				420,400		498,761
Adjustment for items not involvi the movement of funds:-	ng					
Depreciation Gain on disposal of assets Translation difference		45,655 - (15,743)				46,001 (1,813) 22,094
	•			29,912		66,282
			-	450,312	_	565,043
Other Sources Disposal of assets						2,119
				450,312		567,162
					,	<del></del>
APPLICATION OF FUNDS  Purchase of fixed assets  Tax paid  Loan repaid  Extraordinary item	7(ii)	(17,422) (201,456) (500,000) (160,034)				(75,965) (121,372) - -
	•			(878,912)		(197,337)
			_	(428,600)	_	369,825
Movement in Working Capital (Increase)/Decrease in debtors Decrease/(Increase) in investmen Increase in creditors	ts	(361,652) 301,486 81,482				644,035 (190,817) 17,560
	·		_	21,316	_	470,778
			£	(407,284)	£	840,603
Movement in Net Liquid Funds (Decrease)/Increase in cash balan Decrease/(Increase) in bank over				(714,349) 307,065	_	934,363 (93,760)
			£	(407,284)	£	840,603

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#### NOTES TO THE ACCOUNTS

#### For the year ended 31st March 1990

#### 1. ACCOUNTING POLICIES

#### a. Convention

The financial statements have been prepared under the historical cost convention as modified by the revaluation of the leasehold property. The principal accounting policies which the directors have adopted within that convention are set out below.

#### b. Turnover

Turnover principally represents gross commissions receivable, exclusive of Value Added Tax, and interest income.

Turnover and profits by class of business have not been disclosed as in the opinion of the directors such disclosure would be prejudicial to the company's business.

Turnover is contributed by geographical analysis as follows:-

	<u>1990</u> £	<u>1989</u> £
United Kingdom France	2,256,340 409,256	1,977,860 279,543
	£ 2,665,596	£ 2,257,403

#### c. Depreciation

Depreciation is provided for on a straight line basis at the following rates, so calculated as to write off the assets concerned over their useful working lives:-

	<u>Holding</u> <u>Company</u>	Subsidiary Company		
Long Leasehold Property	1.22% p.a.			
Equipment, Furniture & Fittings	20% p.a.	11.1% p.a.		
Computer Equipment	50% p.a.	10% p.a.		
Motor Vehicles	25% p.a.	25% p.a.		

Depreciation for twelve months has been charged to the Profit and Loss Account in respect of all assets acquired during the year under review.

No adjustment has been made for the effect of using different rates of depreciation within the group for different classes of assets, as, in the directors' opinion, the relevant adjustment is not material.

#### NOTES TO THE ACCOUNTS

#### 1. ACCOUNTING POLICIES (Continued)

#### d. Deferred Taxation

No provision has been made for deferred taxation as the directors have concluded that such a provision would not have a material effect on the financial statements.

#### e. Investments

#### (i) Valuation

Investments held as fixed and current assets are stated at cost except in so far as they have been written down as a result of a permanent diminution in value.

# (ii) Consolidation

In the consolidated accounts, shares in the Subsidiary Company are accounted for using the equity method of accounting. The consolidated profit and loss account includes the group's share of the pre-tax profits and attributable taxation of the subsidiary company based on the audited financial statements for the year ended 31st December 1989.

#### f. Basis of Consolidation

Due to statutory requirements in France and in particular the requirement to hold an Annual General Meeting by the 30th June each year, the Subsidiary's Accounting Reference Date is 31st December. Except for defalcations by staff since the Balance Sheet date (See notes 7 & 18), there have been no other abnormal transactions in the Subsidiary's trading activities during the 3 months to 31st March 1990. Accordingly the group financial statements consolidate the qualified audited financial statements of the Subsidiary for the year ended 31st December 1989.

# g. Intangible Asset

This asset represents payments on account in respect of a long term Tourism Project undertaken by the company (See Note 10).

#### NOTES TO THE ACCOUNTS

#### 1. ACCOUNTING POLICIES (Continued)

#### h. Foreign Exchange

Transactions of the UK company denominated in foreign currencies are translated into sterling at the rate ruling at the date of the transaction. Amounts receivable and payable in foreign currencies at the Balance Sheet date are translated at the rate ruling at that date.

The financial statements of the overseas subsidiary are translated into sterling at the closing rate method (net investment method). Exchange differences arising on the translation of the opening net investment at the closing rate are taken directly to reserves. All other translation differences are deal\* with in the Profit and Loss Account.

# 2. STAFF COSTS (including directors)

	The G	roup	The Company			
	£ <u>1989</u>		£	1989		
Salaries	685,296	553,249	528,706	431,333		
Social Security Costs	123,018	92,588	53,149	43,567		
	£ 808,314	£ 645,837	£ 581,855	2 474,900		
		<b></b>	<del>,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,</del>			

The average number of employees during the year under review was 44.

Directors	The Co	ompany
	£	1989
Emoluments paid to cirectors in respect of their services as directors	32,083	5,000
	£ 32,083	£ 5,000
Remuneration of Highest Paid Director	£ 32,083	£ 5,000
Scale of Directors Remuneration		
£0 - £ 5,600	2	6
£70,001 - £35,000	1	ı
	•	

# NOTES TO THE ACCOUNTS

3.	INTEREST PAID		<u>The</u>	Gre	oup 1989		The Co	mpa	<u>ny</u> 1989
	Bank overdraft interest		£ 2,421	£ 8	2,585	£	1,640	£ =	410
4.	EXCEPTIONAL ITEMS		The G		<u>0</u> 1989		The Co	mpa	ny 1989
	Provision in respect of claim made by a trade creditor		32,774				-		-
	Balance As At 31st March 1990	£	32,774	£		£	_	£	<u>-</u>

# 5. PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION

The profit on ordinary activities is arrived at after charging:-

•		£	<u>1989</u>
	Depreciation Director's remuneration Auditors' remuneration	48,356 32,083 17,500	46,001 5,000 18,000
6.	TAXATION	£	1989
	Provisions Made in the Year:- UK Corporation tax at 35% based on the adjusted profits for the year	169,265	201,095
	Adjustments relating to prior years	2,872	end
	French Corporation tax (Note 17(ii))	-	
		£ 172,137	£ 201,095

# NOTES TO THE ACCOUNTS

EXTRAORDINARY ITEMS

		The G	roup	The Co	mpany	
		£	1989	£	1989	
(i)	Provision for permanent diminution on investment in subsidiary (Note 11)	68 <b>,</b> 753	-	68,753		
(ii)	Loss of funds resulting from					

(ii) Loss of funds resulting from defalcations by former employees of the Subsidiary				
- to December 1989	104,094	-		-
- 3 Months to 31.03.1990	55,940		<b>-</b>	
Balance As At 31st March 1990	£ 228,787	£ -	£ 68,753	£ –

The unreliability of the Subsidiary Company's accounting records, together with the matter referred to in Note 7(ii) above, are the subject of a qualification contained in the Audit Report of the Subsidiary's financial statements for the year ended 31st December 1989.

8.	PROFIT AND LOSS ACCOUNT	The G	roup 1989	The Co	ompany 1989
	Balance as at 1st April 1989	100,976	(196,690)	68,133	(255,575)
	Balance for the year	19,476	297,666	302,402	323,708
		120,452	100,976	370,535	68,133
	Capitalisation of Reserves	(*2,000)	-	(92,000)	-
		28,452	100,976	278,535	68,133
	Capital Reserve on Consolidation	70,672	16,925	-	-
	Balance As At 31st March 1990	£ 99,124	£ 117,901 £	278,535	£ 68,133

# NOTES TO THE ACCOUNTS

# 9. FIXED ASSETS

(a) GROUP	Long Leasehold	Equipment Furniture	Computer	Motor	m
COST	Property £	& Fittings	<u>Equipment</u> £	Yehicles £	Total £
As at 1st April 1989	300,000	123,271	30,026	54,633	507,930
Additions	-	11,721	5,701	-	17,422
Disposals	<b></b>	(3,117)	<u></u>	(11,672)	(14,789)
As at 31st March 1990	£ 300,000	£ 131,875	£ 35,727	£ 42,961 £	510,563
DEPRECIATION					
As at 1st April 1989	3,658	51,807	20,391	28,525	104,381
Charge for the year	3,658	22,501	8,756	10,740	45,655
Disposals		(257)		(11,028)	(11,285)
As at 31st March 1990	£ 7,316	£ 74,051	£ 29,147	£ 28,237 £	138,751
NET BOOK VALUE					
As at 31st March 1990	£ 292,684	£ 57,824	£ 6,580	£ 14,724 £	371,812
Balance brought forwar	d 296,342	71,464	9,635	26,108	403,549
Translation adjustment	; <u> </u>	(2,656)	(659)	(77)	(3,392)
As at 31st March 1989	£ 296,342	£ 68,808	£ 8,976	£ 26,031 £	400,157

# NOTES TO THE ACCOUNTS

# 9. FIXED ASSETS

# (b) COMPANY

	Long Leasehold Property £		e Compute	r <u>Motor</u> nt <u>Vehicle</u> £	s <u>Total</u> £
COST					
As at 1st April 1989	300,000	68,527	21,550	42,961	433,038
Additions		7,265	5,701	_	12,966
As at 31st March 1990	£ 300,000	£ 75,792	£ 27,251	£ 42,961	£ 446,004
		<del></del>	<del></del>	<del></del>	
DEPRECIATION					
As at 1st April 1989	3,658	18,996	18,156	17,497	58,307
Charge for the year	3,658	15,158	6,244	10,740	35,800
As at 31st March 1990	£ 7,316	£ 34,154	£ 24,400	£ 28,237	£ 94,107
			73. T.	**************	<del></del>
NET BOOK VALU					
As at 31st March 1990	£ 292,684	£ 41,638	£ 2,851	£ 14,724	£ 351,897
As at 31st March 1989	£ 296,342	£ 49,531	£ 3,394	£ 25,464	£ 374,731

### JETAIR (UK) LIMITED & SUBSIE - YY

#### NOTES TO THE ACCOUNTS

#### 10. INTANGIBLE ASSET

PROMOTION OF TOURISM TO INDIA	1990	1989
Payments on account	490,000	490,000
Balance At 31st March 1990	£ 490,000	£ 490,000
	<del>222-22-22-2</del>	<del></del>

In December 1984 the Company determined to expand its business to include the organising and promotion of tours to the Indian Sub-Continent. It signed an agreement, effective October 1985, with an Indian company to provide the required facilities in India. To assist and encourage that company to set up an infrastructure in India to accommodate and service the planned traffic of tourists, the company made payments on account totalling Indian Rupees 8,768,949 (£490,000) to the company in India for the project.

Under the terms of the agreement, £70,000 of the payments on account represent a security deposit for compliance with the terms of the agreement which is not refundable until the expiry of the contract or any continuance thereof. The earliest date at which any part of the balance of £420,000 may be offset against tourisr ir ome is 31st October 1990. No monies have been offset to date.

The present management of the Company see the commitment to the project as requiring the Company to promote tours to India, rather than organising its own tours. The Company is stepping up its efforts to fulfil its promotions commitment to the Indian company. Given the dependence for the recovery of the payments on account on the performance by the Company of its long term contractual commitment to the Indian company, and recognising the long term nature of the project, the directors of the Company accept that utilization of the payments made cannot be expected in the foreseeable future.

The company will pursue its efforts to promote tours to India so as to entitle full utilization of the payments on account made by the company as the agreement is expected to prove beneficial to the company in its India tours business.

### NOTES TO THE ACCOUNTS

# 11. INVESTMENTS

Investment in Subsidiary Company (Bountiful SA)	£	1989
Balance brought forward	68,754	68,754
Less: Provision for permanent diminution in value (Note 7)	68,753	
Balance As At 31st March 1990	£ 1	£ 68,754

Bountiful SA, a company incorporated in France, is a wholly owned subsidiary of Jetair (UK) Limited. The principal activities of Bountiful SA are those of acting as passenger sales agents for airlines and the provision of services within the travel industry.

#### 12. DEBTORS

		The Group		mpany
	£	<u>1989</u>	£	1989
Trade debtors	700,467	459,953	508,445	295,327
Less: Provision for doubtful debts		(25,512)		(25,512)
	700,467	434,441	508,445	269,815
Sundry debtors & prepayments	225,552	129,926	91,503	58,688
	£ 926,019	£ 564,367	£ 599,948	£ 328,503

13.	INVESTMENTS				The Group		
				£			1989
	Securities at	Cost	£	24,060		£	325,546
			==	***====		=	

At 31st December 1989 the market value of the quoted shares held by the Subsidiary Company was £24,271.

# NOTES TO THE ACCOUNTS

# 14. CREDITORS: Amounts falling due within one year.

The Gro	oup 1989	The Compa	<u>1989</u>
1,733,390	1,499,489	1,290,253	1,089,627
331,397	584,745	297,552	484,371
) 102,880	-	102,880	
161,208 62,458	204,734 50,293	161,208 23,028	190,528 16,206
1,076,329	1,383,394	1,042,906	1,382,236
	500,000		500,000
£3,467,662	£4,222.655	£2,917,827	£3,662,968
	£ 1,733,390 331,397 ) 102,880 161,208 62,458 1,076,329	1,733,390 1,499,489 331,397 584,745 ) 102,880 —  161,208 204,734 62,458 50,293 1,076,329 1,383,394 — 500,000	f     1989     f       1,733,390     1,499,489     1,290,253       331,397     584,745     297,552       ) 102,880     -     102,880       161,208     204,734     161,208       62,458     50,293     23,028       1,076,329     1,383,394     1,042,906

The unsecured loan account which is interest free has been subordinated in favour of third party creditors.

15.	SHARE CAPITAL	The Company		
	Authorised Ordinary Shares of £1 each	£ 250,000	£ 25,000	
	Issued and Fully Paid Ordinary Shares of £1 each	£ 100,000	£ 8,000	

On 9th February 1990, by Ordinary Resolution, the company increased its Authorised Share Capital to £250,000 by the creation of 225,000 Ordinary Shares of £1 each ranking pari passu in all respects with existing shares.

On 28th February 1990, by Ordinary Resolution, and by a capitalisation of its Revenue Reserves, the company's Issued Share Capital was increased to £100,000 by the issue of a further 92,000 Ordinary Shares of £1 each. The company issued to existing members 23 bonus shares for every 2 shares held.

#### NOTES TO THE ACCOUNTS

# 16. ASSET REVALUATION RESERVE

£ 1989

Long leasehold property

£ 134,276

£ 134,276

The leashold property was last revalued on 31st March 1988. In the opinion of the directors this reflects the current market value of the property and accordingly no adjustment is considered necessary for the year under review.

### 17. CONTINGENT LIABILITIES

# (i) The Company

A bank guarantee of £40,000 issued for the security of ticket stock has been secured over monies held on medium term deposit with that bank.

### (ii) The Subsidiary

An estimated French Corporation Tax Assessment dated 19th July 1990 amounting to 6,047,690 French Francs (£648,198) is the subject of an appeal, the outcome of which is uncertain.

#### 18. POST BALANCE SHEET DATK

### (i) The Group

The current recession in the UK combined with events in the Middle East have resulted in a sharp and sudden decline in the level of air travel.

Consequently the Group's turnover has Tallen, and whilst every effort has been made to minimise and ( minimise and costs the Board expect to report substantial trade ; losses for the current year.

# (ii) The Subsidiary

Since the Balance Sheet date there has a been further defalcations by former employees of the Subsidiary totalling £194,738. The Holding Company has since the Balance Sheet date made available to the Subsidiary Company sums totalling £470,000 to finance its current operations.