# **Kenal Services Limited**

Directors' report and financial statements Registered number 1359619 30 September 1998

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Kenal Services Limited Directors' report and financial statements 30 September 1998

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# Company information

Directors

MR Hewitt

PK Meister

Secretary

PK Meister

Registered office

Treatment Centre

Crompton Road

Ilkeston Derbyshire DE7 4BG

Bankers

National Westminster Bank plc

PO Box 13 5 Market Place Chesterfield Derbyshire S40 1TJ

Auditors

**KPMG** 

Norfolk House Silbury Boulevard Central Milton Keynes

MK9 2HA

# Directors' report

The directors present their report and the audited financial statements for the eighteen months ended 30 September 1998.

# Principal activity

The principal activity of the company is waste disposal.

#### Change of year end

The company has changed its period end to 30 September to bring it into line with the other companies in the group. Consequently, the accounts have been made up for the eighteen months to 30 September 1998.

## Business review and future developments

During the period, ultimate ownership of the company changed whereby the entire share capital of the company's parent, Kenal Services Holdings Limited, was acquired by Hillbridge Investments Limited.

Considerable work has been carried out to improve the operational activities of the company. In addition, a new management team has been appointed. Significant progress has been made and the underlying trading position considerably strengthened. The company's status within the industry has also been materially enhanced and its relationships with its client base and regulators placed upon a stable footing. The improvement in trading performance will be maintained and enhanced during the coming year and the company is pursuing a number of developments that should enable material growth to be achieved in the future.

In order to assist and support the company's growth, the group to which the company belongs completed a refinancing exercise on 31 August 1999 which reconstituted the group's borrowing facilities and provided new resources of £1.32m. The new facilities will be used for additional working capital and for capital expenditure.

# Results and appropriations

The results for the year are shown in the profit and loss account on page 6.

The directors do not propose the payment of an ordinary dividend.

## Fixed assets

In the opinion of the directors there is no significant difference between the present market value of the company's properties and the amounts at which they are stated in the accounts.

#### Year 2000

The directors have considered the implication of the millennium bug and do not anticipate that the operational and business issues will have a significant impact on the company. Any costs incurred in addressing any issues will be charged directly to the profit and loss account.

#### Directors and directors' interests

The directors of the company during the period and their interests in the shares of the company as recorded in the register of directors' interests were as follows:

	30 September 1998 (or date of resignation) Ordinary shares	31 March 1997 (or date of appointment) Ordinary shares
K Swift (resigned 27 February 1998)	-	-
JS Swift (resigned 27 February 1998)	-	-
MR Hewitt (appointed 27 February 1998)	-	-
PK Meister (appointed 27 February 1998)	-	-

# Directors' report (continued)

# Directors and directors' interests (continued)

The interests of the directors in the shares of the immediate parent company, Kenal Services Holdings Limited, are as follows:

	30 September 1998 (or date of resignation) Ordinary shares	31 March 1997 (or date of appointment) Ordinary shares
K Swift	-	1
JS Swift	•	5,000
MR Hewitt	-	, <u> </u>
PK Meister	-	-

In addition, Kenneth Swift had an interest in the remaining 4,999 ordinary shares through Moresfield Limited, a non-resident trust.

The directors had no interest in the shares of the subsidiary company, Castle Oils Limited.

In accordance with the Articles of Association, MR Hewitt retires by rotation and offers himself for re-election.

On 27 February 1998, Hillbridge Investments Limited acquired the entire shareholding of Kenal Services Holdings Limited. The interests of the directors in the shares of that company are as follows:

	30 Sept	tember 1998
	'A' ordinary shares of £0.01 each Number	'B' ordinary shares of £0.01 each Number
MR Hewitt PK Meister	-	291,675

#### **Auditors**

In accordance with Section 384 of the Companies Act 1985, a resolution for the re-appointment of KPMG as auditors of the company is to be proposed at the forthcoming Annual General Meeting.

By order of the board

PK Meister Secretary

10 Nevember 1999

# Statement of directors' responsibilities

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the company and to prevent and detect fraud and other irregularities.



Norfolk House Silbury Boulevard Central Milton Keynes MK9 2HA

# Report of the auditors to the members of Kenal Services Limited

We have audited the financial statements on pages 6 to 17.

## Respective responsibilities of directors and auditors

As described on page 4 the company's directors are responsible for the preparation of financial statements. It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

## Basis of opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

#### **Opinion**

In our opinion the financial statements give a true and fair view of the state of the company's affairs as at 30 September 1998 and of its loss for the period then ended and have been properly prepared in accordance with the Companies Act 1985.

Chartered Accountants
Registered Auditors

15 November 1999

# Profit and loss account

for the eighteen months ended 30 September 1998

			teen months to eptember 1998		
	Note	Before exceptional items	Exceptional items (Note 3)	Total	Year ended 31 March 1997
		£	£	£	£
Turnover	2				
Continuing operations		10,495,225	-	10,495,225	5,543,593
Cost of sales		(4,805,122)	(635,358)	(5,440,480)	(2,529,652)
Gross profit		5,690,103	(635,358)	5,054,745	3,013,941
Administrative expenses		(5,432,046)	(1,195,079)	(6,627,125)	(2,970,283)
Other operating income		-	200,000	200,000	(2,270,203)
Operating profit/(loss)	3		<del></del>		
Continuing operations	J	258,057	(1,630,437)	(1,372,380)	43,658
Interest receivable and similar income	4	24,046	•	24,046	-
Interest payable and similar charges	5	(500,548)	-	(500,548)	(176,560)
Loss on ordinary activities before taxation		(218,445)	(1,630,437)	(1,848,882)	(132,902)
Taxation	6	79,682	132,999	212,681	(11,232)
Loss for the financial period	16	(138,763)	(1,497,438)	(1,636,201)	(144,134)
		======		=====	=====

# Balance sheet

at 30 September 1998

	Note	30 September 1998			31 March 1997
		£	£	£	£
Fixed assets					
Tangible assets	8		1,189,294		2,273,738
Investments	9		1,079,539		420,000
			2,268,833		2,693,738
Current assets					
Stocks	10 11	5,478		1.574.147	
Debtors Cash in hand	II	1,385,670 55,439		1,564,146 331	
		1,446,587		1,564,477	
Creditors: amounts falling due within one year	12	(3,618,756)		(3,020,444)	
Net current liabilities		.—	(2,172,169)		(1,455,967)
Total assets less current liabilities			96,664		1,237,771
Creditors: amounts falling due after more than one year	13		-		(420,265)
Provisions for liabilities and charges	14		(386,000)		(130,180)
			<del></del>		
Net (liabilities)/assets			(289,336)		687,326
					====
Capital and reserves					
Called up share capital	15		100		100
Revaluation reserve	16		659,539		-
Profit and loss account	16		(948,975)		687,226
Shareholders' funds - equity interests			(289,336)		687,326
			=====		

These financial statements were approved by the board of directors on 10 November 1999 and were signed on its behalf by:

MR Hewite Director

# Statement of total recognised gains and losses

	for	the	eighteen	months	ended 3	30	September	1998
--	-----	-----	----------	--------	---------	----	-----------	------

	Period ended	Year ended
	30 September	31 March
	1998	1997
	£	£
Loss for the financial period	(1,636,201)	(144,134)
Unrealised surplus on revaluation of investment	659,539	_
Total recognised gains and losses relating to the financial period	(976,662)	(144,134)
	<del></del>	====

# Reconciliation of movements in shareholders' funds

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	Period ended	Year ended
	30 September	31 March
	1998	1997
	£	£
Loss for the financial period	(1,636,201)	(144,134)
Goodwill written off to reserves	-	(25,211)
Revaluation surplus	659,539	-
Net reduction in shareholders' funds	(976,662)	(169,345)
Opening shareholders' funds	687,326	856,671
	<del></del>	
Closing shareholders' funds	(289,336)	687,326
	<del></del>	=====

## **Notes**

(forming part of the financial statements)

## 1 Accounting policies

#### Basis of accounting

The financial statements have been prepared in accordance with applicable accounting standards and under the historical cost accounting rules except that investments in subsidiaries are included at valuation.

The company is exempt by virtue of s228 of the Companies Act 1985 from the requirement to prepare group accounts. These financial statements present information about the company as an individual undertaking and not about its group.

#### Going concern

Having prepared projected cash flow information for the period ending 12 months from the date of their approval of these accounts, the directors, whilst recognising that cash flows cannot be predicted with absolute certainty, consider that the company will continue to operate within its currently agreed facilities. Accordingly, the accounts have been prepared on the going concern basis which the directors believe to be appropriate.

#### Cash flow statement

Under Financial Reporting Standard 1 (revised 1996) the company is exempt from the requirement to prepare a cash flow statement on the grounds that the ultimate parent undertaking includes the cashflows of the company in its consolidated cash flow statement.

#### Depreciation

Depreciation of fixed assets is calculated to write off their cost less any residual value over the estimated useful lives as follows:

Freehold buildings - 2-6% on cost

Plant and machinery - 15% on net book value
Motor vehicles - 25% on net book value
Fixtures and fittings - 15% on net book value

Office equipment - 25% on cost

Freehold land is not depreciated.

#### Investments in subsidiaries

Investments in subsidiaries are stated at directors' valuation.

#### Leases and hire purchase contracts

Tangible fixed assets acquired under finance leases and hire purchase contracts are capitalised at the estimated fair value at the date of inception of each lease or contract. The total finance charges are allocated over the period of the lease in such a way as to give a constant charge on the outstanding liability.

Operating lease rentals are charged to the profit and loss account on a straight line basis over the term of the lease.

#### Deferred taxation

Deferred taxation is provided on the liability method in respect of the taxation effect of all timing differences to the extent that tax liabilities are likely to crystallise in the foreseeable future.

# 1 Accounting policies (continued)

#### Goodwill

Prior to 31 March 1997, goodwill arising on the acquisition of a trade was written off immediately to the profit and loss account. When a subsequent disposal occurs any related goodwill previously written off to reserves is written back through the profit and loss account as part of the profit or loss on disposal.

Purchased goodwill (representing the excess of the fair value of the consideration given over the fair value of the separable net assets acquired) arising on business combinations in respect of acquisitions since 1 April 1997 is capitalised. Positive goodwill is amortised to nil by equal annual instalments over its estimated useful life.

#### Pensions

The cost of contributing to the personal pension schemes of certain employees is charged to the profit and loss account in the period in which the contributions become payable.

## 2 Turnover

Turnover represents the amount derived from the provision of goods and services which fall within the company's ordinary activities, entirely within the United Kingdom, stated net of value added tax.

## 3 Operating profit/(loss)

	Period ended	Year ended
	30 September	31 March
	1998	1997
	£	£
Operating profit/(loss) is stated after charging:		
Exceptional items (see below)	1,630,437	-
Auditors' remuneration	7,000	7,000
Loss on sale of assets	34,600	22,773
Depreciation of tangible fixed assets (excluding impairment write-downs)		
- owned assets	514,175	227,854
- leased assets	88,339	186,253
Hire of plant and machinery - rentals payable under operating leases	11,169	7,446
Hire of other assets - operating leases	397,021	264,681
	====	

## Exceptional items

Immediately following the acquisition of the company's holding company, the directors appointed a firm of independent chemical engineering consultants to quantify the cost of processing the waste held on site and to review the state of repair of certain fixed assets (excluding buildings). In addition, a firm of independent civil engineering consultants was appointed to carry out a survey of the businesses' premises. The work carried out and the various findings were summarised in formal reports and financial estimates made of the asset impairments and processing costs required. Also set out in the report was the additional expenditure required to replace and upgrade fixed assets. The directors have used this information to determine the provisional fair values of the assets and liabilities acquired by Hillbridge Investments Limited and hence the write downs and provisions required in Kenal Services Limited's accounts. Other adjustments have been made where appropriate. No adjustment has been made for the replacement or upgrading of fixed assets.

The directors are continually evaluating the financial validity of the findings and consider that the provisional fair values of the net assets ascribed may in fact be lower but are not yet in a position to reach a final determination.

Furthermore, the final consideration for Kenal Services Holdings Limited is yet to be determined and is subject to ongoing legal proceedings.

# 3 Operating profit/(loss) (continued)

Exceptional items for the period ended 30 September 1998 can be summarised as follows:

			£
	Cost of processing waste on site		(514,179)
	Rectification costs for vehicle fleet		(121,179)
	Contribution to company by vendor on disposal		200,000
	Asset impairment write downs (additional depreciation)		(680,258)
	Changes in management structure		(386,000)
	Other restructuring costs associated with change in ownership		(128,821)
	Impact on operating results		(1,630,437)
	Taxation on above		132,999
	Post tax effect		(1,497,438)
	rost tax crees		(1,77,730)
4	Interest receivable and similar income		
		Period ended	Year ended
		30 September	31 March
		1998	1997
		£	£
	Bank interest	23,970	-
	Interest on corporation tax	76	-
		24,046	-
		<del></del>	=====
5	Interest payable and similar charges		
		Period ended	Year ended
		30 September	31 March
		1998	1997
		£	£
	Bank interest	10	34,207
	Loan interest	399,557	28,423
	Hire and lease purchase interest	59,190	62,096
	Factoring interest	41,791	51,834
		500,548	176,560
•		===	===

# 6 Taxation

	Period ended 30 September 1998 £	Year ended 31 March 1997 £
Group relief on loss on ordinary activities at 31% (1997:33%) Adjustment to prior year UK corporation tax charge Deferred taxation	(117,396) 34,895	(2,312) (1,786)
- current year	(105,935)	(19,670)
- prior years	(24,245)	35,000
	<del></del>	
	(212,681)	11,232
	<del></del>	<del></del>

The low rate of tax is explained to a large extent by the significant unprovided deferred tax asset, details of which are set out in note 14.

# 7 Directors and employees

211 colors and employees		
Staff costs including directors' emoluments		
Staff costs including directors emoluments	Period ended	Vaanaadad
		Year ended
	30 September	31 March
	1998	1997
	£	£
Wages and salaries	2,831,958	1,575,432
Social security costs	298,698	156,444
Pension costs	8,050	1,730
Telision costs	0,030	1,730
	3,138,706	1,733,606
	· · · · · · · · · · · · · · · · · · ·	<del></del>
	<del></del>	
Average number employed including executive directors		
	Period ended	Year ended
	30 September	31 March
	1998	1997
	Number	Number
Production and sales	53	£ 1
		51
Office and management	28	26
	81	77
	<del></del>	
Directors' emoluments		
	Period ended	Year ended
	30 September	31 March
	1998	1997
	£	£
As directors excluding pension contributions	332,309	120,572
Contributions to personal pension scheme of one director	· · · · · · · · · · · · · · · · · · ·	120,372
Contributions to personal pension sentine of one diffector	6,563	-
The latest of the state of the	4.00.000	
Emoluments of the highest paid director	169,857	76,483
Pension contributions on behalf of highest paid director	-	-

# 8 Tangible fixed assets

	Freehold land & buildings £	Motor vehicles £	Plant and machinery £	Fixtures & fittings	Total £
Cost					
At I April 1997	928,501	1,428,543	865,305	172,409	3,394,758
Additions	10,732	143,970	114,277	18,901	287,880
Disposals	-	(209,857)	-	-	(209,857)
		<del></del>		<del></del>	
At 30 September 1998	939,233	1,362,656	979,582	191,310	3,472,781
			<del></del>	<del></del>	=====
Depreciation					
At 1 April 1997	62,477	675,943	328,407	54,193	1,121,020
Charge for period	46,910	331,888	178,638	45,078	602,514
Impairment charge	469,450	31,881	178,927	-	680,258
Disposals	-	(120,305)	-	-	(120,305)
	<del></del>				
At 30 September 1998	578,837	919,407	685,972	99,271	2,283,487
	<del></del>		<del></del>		=====
Net book value					
At 30 September 1998 Owned assets	360,396	347,490	208,285	92,039	1 000 310
Leased assets	300,390	95,759	85,325	92,039	1,008,210 181,084
200000000000000000000000000000000000000					
	360,396	443,249	293,610	92,039	1,189,294
					<del></del>
At 31 March 1997	066.004	451 070	204.005	00.480	1 600 550
Owned assets	866,024	451,872	284,005	90,678	1,692,579
Leased assets	-	300,728	252,893	27,538	581,159
	866,024	752,600	536,898	118,216	2,273,738
		<del></del>	<del></del>	<del></del>	

Details of the impairment review are provided in note 3.

# 9 Investments

	30 September	31 March
	1998	1997
	£	£
Cost or valuation		
Investment in subsidiary company	1,079,539	420,000

The company's investment is in the entire ordinary share capital of its wholly owned subsidiary, Castle Oils Limited, a company engaged in oil reclamation and waste disposal, which is incorporated and operates in Great Britain. The investment is carried at directors' valuation at 30 September 1998, to take account of the subsidiary's underlying net asset value, which gave rise to a revaluation surplus of £659,539 during the period. The historical cost is £420,000.

# 10 Stock

		30 September 1998 £	31 March 1997 £
	Raw materials and consumables	5,478	-
11	Debtors		
		30 September 1998 £	31 March 1997 £
	Amounts falling due within one year:		
	Trade debtors	1,168,252	1,483,637
	Other debtors	119,396	14,876
	Prepayments and accrued income	98,022	65,633
		1,385,670	1,564,146
		=======================================	
12	Creditors: amounts falling due within one year		
^-	Creditors, amounts failing due within one jear	30 September	31 March
		1998	1997
		£	£
	Bank loans (note 13)	-	40,340
	Bank overdraft (note 13)	-	529,538
	Trade creditors	998,752	521,929
	Amounts owed to group companies	1,368,642	570,815
	Other taxation and social security	60,263	197,353
	Other creditors	48,736	6,594
	Accruals and deferred income	1,106,447	299,631
	Obligations under finance leases and hire purchase contracts	35,916	266,843
	Payments on account		587,401
		3,618,756	3,020,444

# 13 Creditors: amounts falling due after more than one year

	30 September 1998	31 March 1997
	£	£
Bank loans	_	278,866
Obligations under finance leases and hire purchase contracts	•	141,399
	<del></del>	
	-	420,265
	====	====
The bank loans are repayable in instalments as follows:		
In one to two years	_	44,124
In two to five years	-	96,266
In more than five years	-	138,476
	•	278,866
	<del></del> -	

The bank loans and overdraft are secured by a legal mortgage over the property.

The loans are repayable by equal monthly instalments, and incur interest at a rate of 2% over the bank's base rate.

Obligations under finance leases and hire purchase contracts are repayable over varying periods by monthly instalments as follows:

	30 September	31 March
	1998	1997
	£	£
In one to two years	-	125,353
In two to five years	•	16,046
	<del></del>	
	•	141,399
	<del></del>	

# 14 Provisions for liabilities and charges

	Taxation including deferred taxation	Other provisions (see note 3)	Total
	£	£	£
At beginning of year	130,180	_	130,180
Utilised during year	(130,180)	-	(130,180)
Charge for the year	-	386,000	386,000
At end of year	-	386,000	386,000
	======	====	===

The amounts provided for deferred taxation and the amounts not provided are set out below:

	30 Septen	nber 1998	31 Marc	h 1997
	Provided	Unprovided	Provided	Unprovided
	£	£	£	£
Difference between accumulated depreciation				
and capital allowances	-	(184,859)	130,180	-
Other timing differences	-	(62,930)	-	-
Unrelieved tax losses	-	(8,678)	-	(8,728)
	<del></del>			<del></del> -
(Asset)/liability	-	(256,467)	130,180	(8,728)
	====		=====	====

# 15 Called up share capital

	30 September 1998 £	31 March 1997 £
Authorised Ordinary shares of £1 each	100	100
·		====
Allotted, called up and fully paid Ordinary shares of £1 each	100	100

# 16 Reserves

	Profit and loss account	Investment revaluation reserve
	£	£
At 1 April 1997 Loss for the period	687,226 (1,636,201)	-
Revaluation surplus	-	659,539
At 30 September 1998	(948,975)	659,539
	<del></del>	

## 17 Ultimate parent company and controlling party

The immediate parent company is Kenal Services Holdings Limited, a company incorporated in Great Britain and registered in England and Wales.

The ultimate parent company and only group in which the results of the company are consolidated is Hillbridge Investments Limited, a company incorporated in Great Britain and registered in England and Wales.

The consolidated accounts of Hillbridge Investments Limited are available to the public and may be obtained from Companies House, Crown Way, Cardiff CF4 3UZ.

The ultimate controlling party is NatWest Equity Partners Limited.

## 18 Related party disclosures

The following management charges have been received from group and related companies during the period, and have been included in the profit and loss account for the period:

	Period ended 30 September	Year ended 31 March
	1998	1997
	£	£
Castle Oils Limited	265,335	147,633
Kenal Services (Northern) Limited	-	276,125
	265,335	423,758
	====	

The company has taken advantage of the exemption contained in FRS8 which applies to subsidiary undertakings and has not disclosed further details of transactions with group companies which are included in the consolidated accounts of Hillbridge Investments Limited.

## 19 Commitments

Annual commitments under non-cancellable operating leases are as follows:

	Land and buildings	Other
	£	£
Operating leases which expire:		
Within one year	-	175,994
In the second to fifth years inclusive	-	80,650
Over five years	-	-
		<del></del>
	-	256,644
	<del></del>	====

## 20 Refinancing

On 31 August 1999, the group to which the company belongs completed a refinancing exercise which reconstituted the group's borrowing facilities and provided new loans totalling £1.32 million. The new facilities will be used for additional working capital and for capital expenditure. Under the refinancing agreement, certain of the terms of the existing borrowings were varied and priority arrangements were set.