Blick Group Management Services Ltd

Directors' Report and Financial Statements

For the year ended 30 September 2000

Company number 1345093

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Blick Group Management Services Ltd Directors' Report

For the year ended 30 September 2000

The Directors present their report and financial statements for the year ended 30 September 2000.

Principal Activities and Review of the Business

The Company has not traded during the year and has made neither a profit nor a loss. There are no plans at present for the Company to resume trading.

Directors

The Directors who served during the year were:

Mr RH Collins

Mr GJ Peagam

appointed 30 September 2000

Mr MJ Lee

Mr CD MacInnes Mr AC Sauntson

resigned 29 February 2000 resigned 30 September 2000

resigned 30 June 2001

Directors' Interests in the Shares of the Company

The Directors had no interests in shares of the Company at any time during the year.

Mr GJ Peagam is a Director of the ultimate parent company, Blick plc, and his interests in the shares of Blick plc are disclosed in the financial statements of that company.

The interests of Mr RH Collins and Mr AC Sauntson in the shares of Blick plc are disclosed in note 6 of these financial statements.

Laying of Report and Accounts

The Company has passed elective resolutions in accordance with Section 252 of the Companies Act 1985 dispensing with the requirement to lay the Report and Accounts before the Company in a general meeting.

Under provisions of Section 253(2) of the Companies Act 1985 (as amended), a member has the right to require the Reports and Accounts to be laid before the Company in a general meeting. The members must deposit written notice of intention to exercise such right at the registered office of the Company within 28 days of the date of this report.

Members have not required the company to obtain an audit in accordance with section 249B(2) of the Companies Act 1985.

By order of the Board

Mr RH Collins

Secretary

Blick House

Bramble Road

Swindon

SN2 8ER

24 July 2001

Blick Group Management Services Ltd Balance Sheet as at 30 September 2000

	Note	2000 £	1999 £
Current assets Debtors	3 _	2_	2
Net current assets		2	2
Capital and reserves Called up share capital	4	2	2
Total equity shareholders' funds		2	2

For the year ended 30 September 2000 the company was entitled to exemption under section 249AA(1) of the Companies Act 1985.

Members have not required the company to obtain an audit in accordance with section 249B(2) of the Companies Act 1985.

The directors acknowledge their responsibility for:

i) ensuring the company keeps accounting records which comply with section 221; and

ii) preparing accounts which give a true and fair view of the state of affairs of the company as at the end of the financial year, and of its profit or loss for the financial year, in accordance with the requirements of section 226, and which otherwise comply with the requirements of the Companies Act relating to accounts, so far as applicable to the company;

Signed on behalf of the board on: 24 July 2001

Mr RH Collins

) Directors

Mr GJ Peagam

Blick Group Management Services Ltd Notes to the Accounts

1 Accounting policies

These financial statements have been prepared under the historical cost convention and in accordance with applicable accounting standards in the UK..

The company has taken advantage under the terms of Financial Reporting Standard 8 from disclosing related party transactions with entities that are part of the Blick plc group or investees of the Blick plc group.

2 Administration Expenses

No remuneration was paid or is payable by the company to the directors. The directors are employed by other companies in the Blick group and consider that their services are incidental to their activities within the group.

Remuneration of the auditors for audit work (when required) and staff costs are borne by Blick plc.

3 Debtors	2000 £	1999 £
Amounts owed by fellow subsidiary undertakings	2	2
	2	2
4 Called up share capital At 30 September 2000 and at 30 September 1999	Number	£
Authorised Ordinary shares of 100p each	100	100
Allotted, called up and fully paid Ordinary shares of 100p each	2	2

5 Parent company

The Company is a wholly owned subsidiary of Blick plc.

The Directors regard Blick plc as the Company's ultimate parent company.

Both companies are registered in England and Wales.

Copies of the financial statements for Blick plc are available from the Company Secretary, Blick House, Bramble Road, Swindon, SN2 8ER.

Blick plc is the parent company of the largest and smallest group of which this company is a member and for which group accounts are drawn up.

6 Directors' interests

Mr AC Sauntson

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The interests of the Directors in the ordinary shares of Blick plc were as follows:

	2000	1999
Mr RH Collins	1,492	1,492
Mr AC Sauntson	•	•

In addition to the above shareholdings, the following options to subscribe for 5p ordinary shares in Blick plc were also held:

The Blick plc	Group Share	Option Scheme
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01.03.01

	Options exercisable		No of share options:			Option
	from	to	At 1.10.99	Granted	At 30.9.00	price
Mr RH Collins	08.12.01	07.12.08	8,600	-	8,600	376.0p
	03.06.02	02.06.09	8,500	-	8,500	199.0p
	13.12.02	12.12.09	7,070	-	7,070	247.5p
	08.06.03	07.06.10	-	9,524	9,524	282.5p
Mr AC Sauntson	24.06.97	23.06.04	4,200	-	4,200	439p
	17.06.99	16.06.06	6,000	-	6,000	547p
	03.06.02	02.06.09	7,900	-	7,900	199p
	13.12.02	12.12.09	-	6,363	6,363	247.5p
	08.06.03	07.06.10	-	5,752	5,752	282.5p
The Blick Group S	haresave Sch	ieme				
	Options exercisable:		No of share options:			Option
	from	to	At 1.10.99	Granted/	At 30.9.00	price
Mr RH Collins	01.03.05	31.08.05	2,738	-	2,738	246.5p

31.08.01

2,215

2,215

264p