Group Strategic Report, Report of the Directors and Consolidated Financial Statements for the Year Ended 31 March 2021

for

Carrington Hull Associates Limited

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Company Information for the Year Ended 31 March 2021

DIRECTORS:

MYC Cho

M A Hill

C Tanner (resigned 31 May 2021)

REGISTERED OFFICE:

18 Ensign Street

London El 8PA

BUSINESS ADDRESS:

Unit 5

Electra Business Park 160 Bidder Street Canning Town London E16 4ES

REGISTERED NUMBER:

01343414 (England and Wales)

AUDITORS:

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P and Co (Partners) LLP

18 Ensign Street

London E1 8PA

Group Strategic Report for the Year Ended 31 March 2021

The directors present their strategic report of the company and the group for the year ended 31 March 2021.

PRINCIPAL ACTIVITIES

The principal activities of Carrington Hull Associates are composed of the manufacturing ties and shirts via two UK-based factories, wholesale, and retail. These products, in addition to Drake's-branded menswear products are sold through wholesale customers, retail outlets in London, New York, Tokyo, and Seoul, and its e-commerce platform.

BUSINESS REVIEW

The results for the year ended 31 March 2021 are set out in the income statement on page 10. COVID-19 materially impacted our ability to operate as governments forced store closures. Thus, the group focused on preserving cash and minimising costs during the fiscal year. The group utilised the government's furlough scheme for most employees who did not work in the e-commerce or warehouse departments. Additionally, the group managed to negotiate and extract rent-free concessions from landlords for the store and warehouse leases.

On the positive side, e-commerce as a platform benefitted from the lockdowns as customers who traditionally bought from our stores turned to our website. The group also had success running "archive sales" that minimally impacted brand equity while selling down old inventory.

Turnover decreased by £3,968,752 (or 30.5%) year on year to a total of £9,054,540 (2020: £13,023,292). The group decreased its gross profit by £3,463,767 (or 73.0%), which the directors regard as a key KPI. The group's gross profit margin percentage is now 14.2% against last year's 36.5%. The decrease has increased the net loss to £3,412,876 compared to prior year's loss of £1,508,568.

PRINCIPAL RISKS AND UNCERTAINTIES

The group's operations expose it to various financial risks that include currency risk, inventory risk, and key person risk.

These risks are monitored on a daily basis by dedicated personnel in an effort to limit the possible adverse effects on the financial performance of the group. The group does not use derivative financial instruments or manage interest rate costs and, as such, no hedge accounting is applied.

Currency risk-

The group incurs and receives payments in foreign currencies. The exposure to foreign exchange fluctuation is mitigated by a multi-currency pricing system, multi-currency bank accounts, and to some extent working with suppliers that are paid in the foreign currency. The most significant exposure is from Euros.

At the start of every selling season, the opportunity will revise pricing should there be a significant currency move.

COVID-19 risk

A renewed COVID-19 wave could force another round of lockdowns, which would impact our ability to sell in-store once more. However, based on last year's experience, the group feels confident in our e-commerce platform picking up those sales. Additionally, we have restructured the business so it is leaner and more efficient.

Loss of key employees risk

The future success of the business depends on the skills and efforts of its employees and the ability to retain and develop these individuals. The business constantly reviews its remuneration packages to ensure they remain competitive. The business maintains development and succession planning programmes to mitigate the impact that the loss of key employees would have.

POST BALANCE SHEET EVENTS

The group was forced to make redundancies at the tic factory and will be evaluating redundancies in other areas of the business once the government furlough scheme runs its course.

Group Strategic Report for the Year Ended 31 March 2021

FUTURE DEVELOPMENTS

The group continues to focus on the online experience and e-commerce channel. The group will further evaluate areas to achieve better efficiencies.

GOING CONCERN

With the support of the government furlough scheme, landlord concessions, and funding from the majority shareholder, the directors have a reasonable expectation that the company group has adequate resources to continue in operational existence for at least 12 months from the date of approval of these financial statements. Therefore, they have adopted a going concern basis in preparing the financial statements.

The loss for the financial period amounted to £3,412,876 (2020: £1,508,568). Net liabilities amounted to £2,862,461 (2020: net assets of £472;649). In spite of the increased losses and higher spend, the group is doing so in a measured way to ensure that the organisation and infrastructure is prepared to scale in future years.

ON BEHALF OF THE BOARD:

Date: 4 November 2021

Director

Report of the Directors for the Year Ended 31 March 2021

The directors present their report with the financial statements of the company and the group for the year ended 31 March 2021.

DIVIDENDS

No dividends will be distributed for the year ended 31 March 2021.

EVENTS SINCE THE END OF THE YEAR

Information relating to events since the end of the year is given in the notes to the financial statements.

DIRECTORS

The directors shown below have held office during the whole of the period from 1 April 2020 to the date of this report.

M Y C Cho M A Hill

Other changes in directors holding office are as follows:

C Tanner (resigned 31 May 2021)

STATEMENT OF DIRECTORS' RESPONSIBILITIES

The directors are responsible for preparing the Group Strategic Report, the Report of the Directors and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and the group and of the profit or loss of the group for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's and the group's transactions and disclose with reasonable accuracy at any time the financial position of the company and the group and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS

So far as the directors are aware, there is no relevant audit information (as defined by Section 418 of the Companies Act 2006) of which the group's auditors are unaware, and each director has taken all the steps that he ought to have taken as a director in order to make himself aware of any relevant audit information and to establish that the group's auditors are aware of that information.

Report of the Directors for the Year Ended 31 March 2021

AUDITORS

The auditors, P and Co (Partners) LLP, will be proposed for re-appointment at the forthcoming Annual General Meeting.

ON BEHALF OF THE BOARD:

M A Hill - Director

Date: 4 November 2021





Independent Auditors' Report to the Members of Carrington Hull Associates Limited

Opinion

We have audited the financial statements of Carrington Hull Associates Limited (the "parent company") and its subsidiaries (the "group") for the year ended 31 March 2021 which comprise the Consolidated Income Statement, the Consolidated Other Comprehensive Income, the Consolidated Balance Sheet, the Company Balance Sheet, the Consolidated Statement of Changes in Equity, the Company Statement of Changes in Equity, the Consolidated Cash Flow Statement, the Notes to the Consolidated Cash Flow Statement, and the Notes to the Consolidated Financial Statements including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the group's affair's as at 31 March 2021 and of the group's loss for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice: and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the group in accordance with the ethical/requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Material uncertainty related to going concern

We draw attention to note 2 to the financial statements concerning the group's and parent company's ability to continue as a going concern.

The group has net current liabilities of £1,557,014, and net liabilities of £2,862,461. For the year ended 31 March 2021, the group generated revenue of £9,054,540 and operating loss of £3,528,282, with a net cash outflow in operating activities of £145,749.

These events or conditions, along with other matters as set forth in note 2 to the financial statements, indicate that a material uncertainty exists that may cast significant doubt on the group's and parent company's ability to continue as a going concern. The financial statements do not include the adjustments that would result if the group and parent company were unable to continue as a going concern.

Our opinion is not modified in respect of this matter.



Independent Auditors' Report to the Members of Carrington Hull Associates Limited (continued)

Other information

The other information comprises the information included in the annual report other than the financial statements and our auditors' report thereon. The directors are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Group Strategic Report and the Report of the Directors for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Group Strategic Report and the Report of the Directors have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the group and its environment obtained in the course of the audit, we have not identified material misstatements in the Group Strategic Report and the Report of the Directors. We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by use of the control of the contro
- the financial statements are not in agreement with the accounting records and returns; or
- · certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of directors

As explained more fully in the directors responsibilities statement set out on page 4, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements, that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the directors are responsible for assessing the group's and the parent company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the group or the parent company or to cease operations, or have no realistic alternative but to do so.



Independent Auditors' Report to the Members of Carrington Hull Associates Limited (continued)

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

We identified areas of laws and regulations that could reasonably be expected to have a material effect on the financial statements from our understanding of the group and the industry in which it operates.

The principal risks of non-compliance with laws and regulations related to failure to comply with UK tax regulations and we considered the extent to which non-compliance might have a material effect on amounts or disclosures in the financial statements. We also considered those laws and regulations that have a direct impact on the preparation of the financial statements including the financial reporting legislation and the Companies Act 2006. We evaluated management's incentives and opportunities for fraudulent manipulation of the financial statements (including the risk of override of controls) and determined that the principal risks were related to posting inappropriate journal entries and management bias in accounting for estimates including estimates relating to stock valuations.

We communicated identified laws and regulations throughout our team and remained alert to any indications of non-compliance throughout the audit!

Based on this understanding we designed our audit procedures to identify non-compliance with such laws and regulations identified in the paragraphs above. Audit procedures performed included, but were not limited to:

- discussing with management, including consideration of known or suspected instances of noncompliance with laws and regulations and fraud;
- inspecting the group's regulatory and legal correspondence
- performing analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement due to fraud;
- identifying and testing journal entries, in particular journal entries posted with unusual account combinations; and
- testing of assumptions and judgements made by management in making significant accounting estimates.



Independent Auditors' Report to the Members of Carrington Hull Associates Limited (continued)

Auditors' responsibilities for the audit of the financial statements (continued)

Owing to the inherent limitations of an audit, there is an unavoidable risk that we may not have detected some material misstatements in the financial statements, even though we have properly planned and performed our audit in accordance with auditing standards. The further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely we would become aware of it. Also, the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations or through collusion. We are not responsible for preventing non-compliance and cannot be expected to detect non-compliance with all laws and regulations.

A further description of our responsibilities is available on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditors' report.

Use of our report

This report is made solely to the parent company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the parent company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the parent company and the parent company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Sangyai Jonathan Pitayanukul (Senior Statutory Auditor) for and on behalf of P and Co (Partners) LLP (

Chartered Accountants and Statutory Auditors

18 Ensign Street London E1 8PA

Date: 5 November 2021

Consolidated Income Statement for the Year Ended 31 March 2021

	Notes	2021 £	2020 £
TURNOVER	3	9,054,540	13,023,292
Cost of sales		(7,770,574)	(8,275,559)
GROSS PROFIT		1,283,966	4,747,733
Administrative expenses		(5,492,098)	(5,832,131)
		(4,208,132)	(1,084,398)
Other operating income	4	679,850	
OPERATING LOSS	6	(3,528,282)	(1,084,398)
Income from interest in associated underta Interest receivable and similar income	kings	(33,429) 109	(34,833)
Interest payable and similar expenses	7	(3,561,602) (239,755)	(1,117,417) (328,670)
LOSS BEFORE TAXATION		(3,801,357)	(1,446,087)
Tax on loss	8	388,481	(62,481)
LOSS FOR THE FINANCIAL YEAR		(3,412,876)	(1,508,568)
Loss attributable to: Owners of the parent		(3,412,876)	(1,508,568)

Consolidated Other Comprehensive Income for the Year Ended 31 March 2021

	Notes	. 2021 i	2020 £
LOSS FOR THE YEAR		(3,412,876)	(1,508,568)
OTHER COMPREHENSIVE INCOM	ME	77,766	(40,208)
TOTAL COMPREHENSIVE INCOMFOR THE YEAR	ME	(3,335,110)	(1,548,776)
Total comprehensive income attributabl Owners of the parent	e to:	(3,335,110)	(1,548,776)

Carrington Hull Associates Limited (Registered number: 01343414)

Consolidated Balance Sheet 31 March 2021

		2021	2020
1	Notes	£	£
FIXED ASSETS			
Intangible assets	10	-	-
Tangible assets	11	959,005	978,108
Investments	12		
Interest in associate		128,762	183,021
		1,087,767	1,161,129
		1,007,707	1,101,125
CURRENT ASSETS			
Stocks	13	3,261,778	4,285,445
Debtors	14	1,727,521	2,762,852
Prepayments and accrued income	1.07	163,159	179,287
		270,114	425,605
Cash at bank and in hand		270,114	423,003
		5,422,572	7,653,189
CREDITORS			
Amounts falling due within one year	15	(6,979,586)	(5,980,739)
NET CURRENT (LIABILITIES)/ASSETS		(1,557,014)	1,672,450
		1	
TOTAL ASSETS LESS CURRENT			
LIABILITIES		(469,247)	2,833,579
CREDITORS Amounts falling due after more than one year	16	(2,250,000)	(2,250,000)
7 mounts faming ado area more than one year	••	(=,===,===)	
PROVISIONS FOR LIABILITIES	19	(143,214)	(110,930)
NIET /L LA DIL LTIES // A CCETS		(2.862.461)	472,649
NET (LIABILITIES)/ASSETS		(2,862,461)	, 772,049
CARVEAL AND DECERVES			
CAPITAL AND RESERVES	20	49 990	ZO 000
Called up share capital	20	68,889	68,889
Share premium		431,332	431,332
Retained earnings	21	(3,362,682)	(27,572)
SHAREHOLDERS' (DEFICITS)/FUNDS		(2,862,461)	472,649
SHUMINDERS (DELICITS) FORDS		(2,802,401)	7,2,047

The financial statements were approved by the Board of Directors and authorised for issue on 4 November 2021 and were signed on its behalf by:

M A Hill - Director

Carrington Hull Associates Limited (Registered number: 01343414)

Company Balance Sheet 31 March 2021

		2021	2020
	Notes	£	£
FIXED ASSETS			
Intangible assets	10	-	-
Tangible assets	11	946,082	818,387
Investments	12	128,932	238,594
		1,075,014	1,056,981
			51 12 3 1 <u>1</u>
CURRENT ASSETS	12	2 021 020	2.077.152
Stocks	13	2,931,828	3,857,153
Debtors	14	2,663,884	3,693,966
Prepayments and accrued income		163,159	179,287
Cash at bank and in hand		168,374	312,412
		5,927,245	8,042,818
CREDITORS		(5 700 017)	((000 000)
Amounts falling due within one year	15	(6,788,917)	(6,039,838)
NET CURRENT (LIABILITIES)/ASSET	s	(861,672)	2,002,980
TOTAL ACCEPTE LECC CURRENCE		A Company of the Comp	1
TOTAL ASSETS LESS CURRENT LIABILITIES		213,342	3,059,961
CREDITORS			
Amounts falling due after more than one year	ır 16	(2,250,000)	(2,250,000)
PROVISIONS FOR LIABILITIES	19	(143,214)	(110,930)
PROVISIONS FOR LIABILITIES	19	(143,214)	(110,930)
NET (LIABILITIES)/ASSETS		(2,179,872)	699,031
CAPITAL AND RESERVES			
Called up share capital	20	68,889	68,889
Share premium	21	431,332	431,332
Retained earnings	21	(2,680,093)	198,810
•		***************************************	;
SHAREHOLDERS' (DEFICITS)/FUNDS		(2,179,872)	699,031
		4	£
Company's loss for the financial year		(2,878,903)	(1,248,514)
F and -			

The financial statements were approved by the Board of Directors and authorised for issue on 4 November 2021 and were signed on its behalf by:

M A Hill - Director

Consolidated Statement of Changes in Equity for the Year Ended 31 March 2021

	Called up share capital £	Share premium £	Retained earnings £	Total equity £
Balance at 1 April 2019	68,889	431,332	1,521,204	2,021,425
Changes in equity Total comprehensive income Currency translation differences Balance at 31 March 2020	68,889	431,332	(1,508,568) (40,208) (27,572)	(1,508,568) (40,208) 472,649
Changes in equity Total comprehensive income Currency translation differences	· -	-	(3,412,876) 77,766	(3,412,876) 77,766
Balance at 31 March 2021	68,889	431,332	(3,362,682)	(2,862,461)

Company Statement of Changes in Equity for the Year Ended 31 March 2021

	Called up share capital £	Share premium £	Retained earnings	Total equity £
Balance at 1 April 2019	68,889	431,332	1,447,324	1,947,545
Changes in equity Total comprehensive income	<u> </u>	-	(1,248,514)	(1,248,514)
Balance at 31 March 2020	68,889	431,332	198,810	699,031
Changes in equity				
Total comprehensive income		• & = ==================================	(2,878,903)	(2,878,903)
Balance at 31 March 2021	68,889	431,332	(2,680,093)	(2,179,872)

Consolidated Cash Flow Statement for the Year Ended 31 March 2021

		2021	2020
	Notes	£	£
Cash flows from operating activities			
Cash used in operations	1	(37,128)	(2,076,018)
Interest paid		(116 ,0 96)	(127,010)
Interest element of hire purchase payments	paid	(66)	(97)
Tax refunded		7,541	6,972
Net cash used in operating activities		(145,749)	(2,196,153)
Net cash used in operating activities		(143,745)	(2,170,133)
Cash flows from investing activities			
Purchase of tangible fixed assets		(495,504)	(525,542)
Interest received		109	1,814
		Section 12 Control of	(<u>17</u>
Net cash used in investing activities		(495,395)	(523,728)
		<u> </u>	(*************
Cash flows from financing activities			
Drawdown of loans		150,000	2,020,000
Drawdown of overdrafts and loans		336,473	228,408
Repayment of obligations under hire purcha	ase contracts	(12,110)	(3,598)
•		Same of the second of the seco	· · · · · · · · · · · · · · · · · · ·
Net cash from financing activities		474,363	2,244,810
	·	10.5 married for department wary	(
		2.	**
Decrease in cash and cash equivalents		(166,781)	(475,071)
Cash and cash equivalents at beginning			
of year	2	425,605	897,460
Effect of foreign exchange rate changes		11,290	3,216
		, 	
Cash and cash equivalents at end of year	2	270,114	:425,605
			

Notes to the Consolidated Cash Flow Statement for the Year Ended 31 March 2021

1. RECONCILIATION OF LOSS BEFORE TAXATION TO CASH GENERATED FROM OPERATIONS

	2021	2020
	£	£
Loss for the financial year	(3,412,876)	(1,508,568)
Depreciation charges	501,266	396,949
Loss on disposal of tangible fixed assets	8,924	-
Finance costs	239,755	328,670
Finance income	(109)	(1,814)
Income from interest in associated undertakings	33,429	34,833
Taxation	(388,481)	62,481
	(3,018,092)	(687,449)
Decrease/(increase) in stocks	986,891	(782,389)
Decrease/(increase) in trade and other debtors	1,468,057	(789,957)
Increase in trade and other creditors	526,016	183,777
	\$ 	187
Cash used in operations	(37,128)	(2,076,018)
V	·	

2. CASH AND CASH EQUIVALENTS

The amounts disclosed on the Cash Flow Statement in respect of cash and cash equivalents are in respect of these Balance Sheet amounts:

Year ended 31 March 20	121
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			31.3. <u>2</u> 1 £	1.4.20 £
	Cash and cash equivalents		270,114	425,605
	Year ended 31 March 2020		€ ====== •	
			31.3.20 £	1.4.19 £
	Cash and cash equivalents		425,605	897,460
			N arolli o d	
3.	ANALYSIS OF CHANGES IN NET DEBT	At 1.4.20 £	Cash flow £	At 31.3.21
	Net cash	10.5.40.0		
	Cash at bank and in hand	425,605	(155,491)	270,114
		425,605	(155,491)	270,114
-	Debt	V _C ,	liller of the Section of the	Gi and and and
	Finance leases	(12,110)	12,110	-
	Debts falling due within 1 year	(3,983,887)	(610,066)	(4,593,953)
	Debts falling due after 1 year	(2,250,000)	• •	(2,250,000)
		(6,245,997)	(597,956)	(6,843,953)
	Total	(5,820,392)	(753,447)	(6,573,839)
	•			

Notes to the Consolidated Financial Statements for the Year Ended 31 March 2021

1. STATUTORY INFORMATION

Carrington Hull Associates Limited (the 'company') manufactures, wholesales and retails ties and shirts.

The company is a private company, limited by shares, registered in England and Wales. The company's registered number, registered office address and business address can be found on the General Information page.

2. ACCOUNTING POLICIES

Basis of preparing the financial statements

These financial statements have been prepared in accordance with Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Going concern

The uncertainty as to the future group impact of the Covid-19 outbreak and availability to financing have been considered as part of the group's and company's adoption of the going concern basis.

The group has net current liabilities of £1,557,014, and net liabilities of £2,862,461. For the year ended 31 March 2021, the group generated revenue of £9,054,540 and operating loss of £3,528,282, with a net cash outflow in operating activities of £145,749.

In forming the opinion that the group and company is a going concern, the directors confirm that they have considered forecasts which are for a period of at least twelve months from the approval of the financial statements. The uncertainty as to the future impact on the group and the company of the Covid-19 pandemic, resulting uncertainty in the global economy, has been considered as part of the group and company's adoption of the going concern basis. In November 2021, the group has prepared revised forecasts considering the group's current and future financing availability, the actual performance to October 2021, and the continued impact expected of Covid-19 on the business, which management consider to be their plausible but severe scenario.

The bank covenant includes a minimum net worth requirement. The ability of the group and company to meet the banking covenant, during the going concern period, is based on the recovery of global economy. If there were to be a breach of the group's bank covenant, with no further mitigating actions or cure, it could result in an immediate repayment of banking facilities and therefore indicates the existence of a material uncertainty and cast significant doubt over the group's and company's ability to continue as a going concern.

The group has obtained written confirmations from M Y C Cho, the ultimate controlling party and companies in which he has a beneficial interest for their support to the group and company to ensure they can meet their obligations as they fall due.

Given that M Y C Cho, the ultimate controlling party and companies in which he has a beneficial interest have provided written letters of support, formally indicating their commitment to provide sufficient funding to the group and company to enable it to meet their liabilities as they fall due, for at least twelve months from the date of signing these financial statements, the directors of the company have accordingly adopted the going concern basis in preparing these financial statements.

The financial statements do not include the adjustments that would result if the group and company were unable to continue as a going concern.

Notes to the Consolidated Financial Statements - continued for the Year Ended 31 March 2021

2. ACCOUNTING POLICIES - continued

Basis of consolidation

The group financial statements consolidate the financial statements of the company and all of its subsidiary undertakings together with the group's share of the results of associates made up to 31 March.

Uniform accounting policies have been applied across the group. All intra-group transactions, balances, income and expenses are eliminated on consolidation. Adjustments are made to eliminate the profit or loss arising on transactions with associates to the extent of the group's interest in the entity.

Turnover

Turnover is measured at the fair value of the consideration received or receivable, excluding discounts, rebates, value added tax and other sales taxes.

Goodwill

Goodwill, being the amount paid in connection with the acquisition of a business in 2014, is being amortised evenly over its estimated useful life of five years.

Intangible assets

Intangible assets are initially measured at cost. After initial recognition, intangible assets are measured at cost less any accumulated amortisation and any accumulated impairment losses.

Patents and licences are being amortised evenly over their estimated useful life of seven years.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life or, if held under a finance lease, over the lease term, whichever is the shorter.

The rates applicable are:

- Short term leasehold property and improvements to property
- Fixtures and fittings
- Motor vehicles
- Equipment

straight line over the term of the lease

15% reducing balance or 25% straight line

25% reducing balance

25% straight line

Stocks

Stocks and work in progress are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items.

Cost is calculated using the first-in, first-out method and includes all purchase, transport, and handling costs in bringing stocks to their present location and condition.

Taxation

Taxation for the year comprises current and deferred tax. Tax is recognised in the Consolidated Income Statement, except to the extent that it relates to items recognised in other comprehensive income or directly in equity:

Current or deferred taxation assets and liabilities are not discounted.

Current tax is recognised at the amount of tax payable using the tax rates and laws that have been enacted or substantively enacted by the balance sheet date.

Notes to the Consolidated Financial Statements - continued for the Year Ended 31 March 2021

2. ACCOUNTING POLICIES - continued

Deferred tax

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet

Timing differences arise from the inclusion of income and expenses in tax assessments in periods different from those in which they are recognised in financial statements. Deferred tax is measured using tax rates and laws that have been enacted or substantively enacted by the year end and that are expected to apply to the reversal of the timing difference.

Unrelieved tax losses and other deferred tax assets are recognised only to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits.

Foreign currencies

i. Functional and presentation currency

The group financial statements are presented in pound sterling (£).

The company's functional and presentation currency is pound sterling (£).

ii. Transactions and balances.

Foreign currency transactions are translated into the functional currency using the spot exchange rates at the dates of the transactions.

At each period end foreign currency monetary items are translated using the closing rate. Non-monetary items measured at historical cost are translated using the exchange rate at the date of the transaction and non-monetary items measured at fair value are measured using the exchange rate when fair value was determined.

Foreign exchange gains and losses resulting from the settlement of transactions and from the translation at period-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in the profit and loss account.

iii. Translation.

The trading results of group undertakings are translated into sterling at the average exchange rates for the year. The assets and liabilities of overseas undertakings, including goodwill and fair value adjustments arising on acquisition, are translated at the exchange rates ruling at the year-end. Exchange adjustments arising from the retranslation of opening net investments and from the translation of the profits or losses at average rates are recognised in 'Other comprehensive income'.

Hire purchase and leasing commitments

Assets obtained under hire purchase contracts or finance leases are capitalised in the balance sheet. Those held under hire purchase contracts are depreciated over their estimated useful lives. Those held under finance leases are depreciated over their estimated useful lives or the lease term, whichever is the shorter.

The interest element of these obligations is charged to profit or loss over the relevant period. The capital element of the future payments is treated as a liability.

Rentals paid under operating leases are charged to profit or loss on a straight line basis over the period of the lease.

Pension costs and other post-retirement benefits

The group operates a defined contribution pension scheme. Contributions payable to the group's pension scheme are charged to profit or loss in the period to which they relate.

Notes to the Consolidated Financial Statements - continued for the Year Ended 31 March 2021

2. ACCOUNTING POLICIES - continued

Investments - company

i. Investments in associates

Investments in associate is held at cost less accumulated impairment losses.

ii. Investments in subsidiaries

Investment in a subsidiary company is held at cost less accumulated impairment losses.

Cash and cash equivalents

Cash and cash equivalents includes cash in hand, deposits held at call with banks, other short-term highly liquid investments with original maturities of three months or less and bank overdrafts. Bank overdrafts, when applicable, are shown within borrowings in current liabilities.

Share capital

Ordinary shares are classified as equity. Incremental costs directly attributable to the issue of new ordinary shares or options are shown in equity as a deduction, net of tax, from the proceeds.

3. TURNOVER

The turnover and loss before taxation are attributable to the one principal activity of the group.

An analysis of turnover by geographical market is given below:

		2021	2020
		£	£
	United Kingdom	2,240,406	3,693,996
	United States of America	2,358,078	3,519,440
	Europe	1,818,140	3,179,910
	Rest of World	2,637,916	2,629,946
		9,054,540	13,023,292
4.	OTHER OPERATING INCOME	 	1
		2021	2020
		£	£
	Rent received	26,319	-
	Government grants	653,531	•
		679,850	-

Government grants

During the year, the Chancellor announced a range of government support schemes to be put in place to assist companies during the Covid-19 outbreak. The group adopted the accrual model to recognise the following grants:

	2021	2020
	£	£
Coronavirus Job Retention Scheme	653,531	-

Notes to the Consolidated Financial Statements - continued for the Year Ended 31 March 2021

5. EMPLOYEES AND DIRECTORS

	2021 £	2020 £
Wages and salaries	3,208,829	3,638,814
Social security costs	228,076	251,090
Other pension costs	69,887	147,128
	3,506,792	4,037,032
The average number of employees during the year was as follows:	2021	2020
Production	74	62
Administration	32	48
Sales	16	21
·	. —	
	122	131
	=	

The average number of employees by undertakings that were proportionately consolidated during the year was 1 (2020 - 1).

	2021	2020
	£	£
Directors' remuneration	179,528	200,405
Directors' social security	22,091	25,986
Directors' pension contributions to money purchase schemes	19,698	22,431

Information regarding the highest paid director is as follows:

Aggregate emoluments include amounts paid to the highest paid director of £128,718 (2020 - £147,467).

6. OPERATING LOSS

The operating loss is stated after charging:

	2021	2020
	£	£
Other operating leases	791,230	974,206 [.]
Depreciation - owned assets	498,157	392,938
Depreciation - assets on hire purchase contracts	3,109	4,011
Loss on disposal of fixed assets	8,924	-
Auditors' remuneration	18,888	9,589
Auditors' remuneration for non audit work	25,728	15,200
Foreign exchange differences	98,435	9,225

Notes to the Consolidated Financial Statements - continued for the Year Ended 31 March 2021

7.	INTEREST PAYABLE AND SIMILAR EXPENSES	2021	2020
		£	£
	Bank loan interest	116,096	127,010
	Hire purchase interest	66	97
	Interest on group finance	123,593	201,563
		239,755	328,670
			====
8.	TAXATION		
	Analysis of the tax (credit)/charge		
	The tax (credit)/charge on the loss for the year was as follows:	2021	2020
		2021 £	2020 £
	Current tax:	-	
	Overseas tax	(7,541)	(6,972)
	Prior year adjustment	(413,224)	
	Total current tax	(420,765)	(6,972)
	Deferred tax:		
	Deferred tax	50,139	69,453
	Prior year adjustment	(17,855)	
	Total deferred tax	32,284	69,453
	Tax on loss	(388,481)	62,481
	Reconciliation of total tax (credit)/charge included in profit and loss The tax assessed for the year is the same as the standard rate of corporation	tax in the UK.	
		2021	2020
		£	£
	Loss before tax	(3,801,357)	(1,446,087)
	Loss multiplied by the standard rate of corporation tax in the		
	UK of 19% (2020 - 19%)	(722,258)	(274,757)
	Effects of:		
	Expenses not deductible for tax purposes	141,399	67,071
	Depreciation in excess of capital allowances	60,167	((0,0(2)
	Capital allowances in excess of depreciation	494,704	(69,063) 323,021
	Unrecognised deferred tax Impact of overseas tax rates	68,586	323,021 16,209 \
	Adjustments in respect of prior years	(431,079)	
	Total tax (credit)/charge	(388,481)	62,481
			=

Notes to the Consolidated Financial Statements - continued for the Year Ended 31 March 2021

9. INDIVIDUAL INCOME STATEMENT

As permitted by Section 408 of the Companies Act 2006, the Income Statement of the parent company is not presented as part of these financial statements.

10. INTANGIBLE FIXED ASSETS

Group		Patents	
	Goodwill £	and licences £	Totals £
COST At 1 April 2020 and 31 March 2021	76,827	127,496	204,323
AMORTISATION At 1 April 2020 and 31 March 2021	76,827	127,496	204,323
NET BOOK VALUE At 31 March 2021	-		-
At 31 March 2020	-	-	-
Company		Patents and	
	Goodwill £	licences £	Totals £
COST At 1 April 2020 and 31 March 2021	76,827	127,496	204,323
AMORTISATION At 1 April 2020 and 31 March 2021	76,827	127,496	204,323
NET BOOK VALUE At 31 March 2021			
At 31 March 2020			

Notes to the Consolidated Financial Statements - continued for the Year Ended 31 March 2021

11. TANGIBLE FIXED ASSETS

G	ro	u	D

		Fixtures			
	Short	and	Motor		
	leasehold	fittings	vehicles	Equipment	Totals
	£	£	£	£	£
COST					
At 1 April 2020	872,089	1,438,561	28,522	662,017	3,001,189
Additions	-	439,061	-	56,443	495,504
Disposals	(559,438)	(69,819)	(28,522)	-	(657,779)
Exchange differences	(22,792)	(11,081)	-	-	(33,873)
At 31 March 2021	289,859	1,796,722	-	718,460	2,805,041
DEPRECIATION	P er		-, 	**************************************	
At 1 April 2020	744,858	783,400	16,489	478,334	2,023,081
Charge for year	114,727	256,574	3,109	126,856	501,266
Eliminated on disposal	(559,438)	(69,819)	(19,598)	-	(648,855)
Exchange differences	(19,968)	(9,488)			(29,456)
At 31 March 2021	280,179	960,667	-	605,190	1,846,036
NET BOOK VALUE			,		
At 31 March 2021	9,680	836,055		113,270	959,005
At 31 March 2020	127,231	655,161	12,033	183,683	978,108
	·		155	; , ;	7

Fixed assets, included in the above, which are held under hire purchase contracts are as follows:

	Motor
	vehicles
	£
COST	•
At 1 April 2020	28,522
Disposals	(28,522)
	•
At 31 March 2021	_
At 31 Watch 2021	
	
DEPRECIATION	
At 1 April 2020	16,489
Charge for year	3,109
Eliminated on disposal	(19,598)
•	
At 31 March 2021	
At 31 Match 2021	•
	
NET BOOK VALUE	
At 31 March 2021	_
At 31 Maich 2021	·
	2
At 31 March 2020	12,033

Notes to the Consolidated Financial Statements - continued for the Year Ended 31 March 2021

11. TANGIBLE FIXED ASSETS - continued

Compa

		Fixtures			
	Short	and	Motor		
	leasehold	g fittings	vehicles	Equipment	Totals
	£	£	£	£	£
COST					
At 1 April 2020	70,702	1,320,932	28,522	662,017	2,082,173
Additions	· <u>-</u>	439,061	-	56,443	495,504
Disposals	<u>.</u>	(69,819)	(28,522)	<u>-</u>	(98,341)
At 31 March 2021	70,702	1,690,174	-	718,460	2,479,336
DEPRECIATION	Ng	Market and the Comments		S. African State State - A	o [*] · · · · · · · · · · · · · · · · · · ·
At 1 April 2020	68,883	700,080	16,489	478,334	1,263,786
Charge for year	623	228,297	3,109	126,856	358,885
Eliminated on disposal	ال الماسينيين الماسينيين الماسينين	(69,819)	(19,598)	-	(89,417)
At 31 March 2021	69,506	858,558		605,190	1,533,254
-	1 -7	land to the first to the first	******** /*****/****/****/****/****/**	<u> </u>	
NET BOOK VALUE					
At 31 March 2021	1,196	831,616	-	113,270	946,082
At 31 March 2020	1,819	620,852	12,033	183,683	818,387
			J		

Fixed assets, included in the above, which are held under hire purchase contracts are as follows:

	Motor vehicles £
COST	
At 1 April 2020	28,522
Disposals	(28,522)
At 31 March 2021	-
DEDDECLATION	
DEPRECIATION At 1 April 2020	16,489
Charge for year	3,109
Eliminated on disposal	(19,598)
Difficulty on disperse.	
At 31 March 2021	-
NET BOOK VALUE	
At 31 March 2021	-
A4 21 Na 1- 2020	12.022
At 31 March 2020	12,033

Notes to the Consolidated Financial Statements - continued for the Year Ended 31 March 2021

12. FIXED ASSET INVESTMENTS

Group

•	c		Interest in associate £
COST			102.021
At 1 April 2020			183,021
Share of loss			(33,429)
Exchange differences			(20,830)
At 31 March 2021			128,762
Company			
	Shares in	Interest	
	group	in	
	undertakings	associate	Totals
	£	£	£
COST	•		
At 1 April 2020	170	238,424	238,594
Impairments	-	(109,662)	(109,662)
•			
At 31 March 2021	170	128,762	128,932
			====

The group or the company's investments at the Balance Sheet date in the share capital of companies include the following:

Subsidiaries

Drakes Retail Limited

Registered office: 18 Ensign Street, London, E1 8PA

Nature of business: Lease holding

Class of shares: holding
Ordinary shares 100.00

Drake's Holdings USA, Inc.

Registered office: 401 Broadway Suite 1402, New York, NY 10013

Nature of business: Retail of men's clothing

Class of shares: holding
Ordinary shares 100.00

Drake's Crosby LLC

Registered office: 401 Broadway Suite 1402, New York, NY 10013

Nature of business: Lease holding

Class of shares: holding
Partnership ownership 100.00

Notes to the Consolidated Financial Statements - continued for the Year Ended 31 March 2021

12. FIXED ASSET INVESTMENTS - continued

Associated company

Drake's Japan Co. Limited

Registered office: 5-14-1 Minami Aoyama, Minato-ku, Tokyo, Japan 107-0062

Nature of business: Retail of men's clothing

Class of shares: holding Ordinary shares 49.00

13. STOCKS

	Gı	Group		npany
	2021	2020	2021	2020
	£	£	£	£
Raw materials	749,949	844,376	749,949	844,376
Work-in-progress	853,934	1,009,733	853,934	1,009,733
Finished goods	1,657,895	2,431,336	1,327,945	2,003,044
	7 .011511	2000 (1 	4 5
	3,261,778	4,285,445	2,931,828	3,857,153
•	V		(Table)	7

14. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	Group		Company	
	2021	2020	2021	2020
	£	£	£	£
Trade debtors	837,752	2,007,650	1,255,349	2,485,080
Amounts owed by group undertakings	-	_	592,658	607,079
Amounts owed by associates	115,482	152,226	115,482	152,226
Tax	404,986	-	395,278	-
Other debtors	331,797	556,802	260,638	396,297
Directors' loan accounts	190	190	190	190
VAT	37,314	45,984	44,289	53,094
	1.44.	3	<u> </u>	-
•	1,727,521	2,762,852	2,663,884	3,693,966
		<u> </u>	S	

Trade debtors are stated after provision for impairment of £235,938 (2020: £119,259).

Notes to the Consolidated Financial Statements - continued for the Year Ended 31 March 2021

15. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	Group		Company	
	2021	2020	2021	2020
	£,	£	£	£
Bank loans and overdrafts (see note 17)	1,598,797	1,262,324	1,598,797	1,262,324
Other loans (see note 17)	2,995,156	2,721,563	2,995,156	2,721,563
Hire purchase contracts (see note 18)	-	12,110	-	12,110
Trade creditors	1,384,402	1,668,526	1,376,317	1,661,685
Amounts owed to group undertakings	-	-	253,490	234,937
Tax	-	8,238	-	17,945
Social security and other taxes	96,498	70,214	96,498	70,214
VAT	180,382	-	180,382	-
Other creditors	153,701	83,761	117,107	27,668
Accruals and deferred income	570,650	154,003	171,170	31,392
	й —	· · · · · · · · · · · · · · · · · · ·	<u> </u>	(<u></u>
	6,979,586	5,980,739	6,788,917	6,039,838
	· 	:	\$:	:

Amounts owed to group undertakings are unsecured, interest free, have no fixed date of repayment and are repayable on demand.

16. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

	Group		Company	
	2021	2020	2021	2020
	£	£	£	£
Bank loans (see note 17)	2,250,000	2,250,000	,2,250,000	2,250,000
		·	D	

17. LOANS

An analysis of the maturity of loans is given below:

Group		Company,	
2021	2020	2021	2020
£	£	£	£
ıd:			
1,598,797	1,262,324	1,598,797	1,262,324
2,995,156	2,721,563	2,995,156	2,721,563
	::		, 0.77,77,0
4,593,953	3,983,887	4,593,953	3,983,887
*********** *************************	(======================================		
2,250,000	2,250,000	2,250,000	2,250,000
			: ::::::::::::::::::::::::::::::::::::
	2021 £ id: 1,598,797 2,995,156 4,593,953	2021 2020 £ £ dc: 1,598,797 1,262,324 2,995,156 2,721,563 4,593,953 3,983,887	2021 2020 2021 £ £ £ dd: 1,598,797 1,262,324 1,598,797 2,995,156 2,721,563 2,995,156 4,593,953 3,983,887 4,593,953

Notes to the Consolidated Financial Statements - continued for the Year Ended 31 March 2021

17. LOANS - continued

74

Bank loans

The bank loans include £1,598,797 (2020 - £1,262,324) of overdraft facility and loan of £2,250,000 (2020 - £2,250,000). Interests are charged at to 3.2% above the Base Rate on the drawn-down amount (2020 - 3.2% above the Base Rate on the drawn-down amount).

Other loans

Other loans represent loans from Dolford Holdings (BVI) Ltd., a company in which M Y C Cho, a director of the company, has a beneficial interest. It is unsecured and interest is charged at 5% (2020 - LIBOR plus 2.5%) on the outstanding amount.

18. LEASING AGREEMENTS

Minimum lease payments fall due as follows:

Group		
		ase contracts
	2021	2020
	£	£
Net obligations repayable:		
Within one year	-	12,110
		
Company		
Company	Hire purch	ase contracts
•	2021	2020
	£	£
Net obligations repayable:		
Within one year	-	12,110
		
Group		
5. vp	Non-cancel	lable operating
		ases
	2021	2020
	£	£
Within one year	595,292	889,638
Between one and five years	1,838,048	2,107,841
In more than five years	290,453	483,750
	\ 	
	2,723,793	3,481,229
	8	

Company

19.

Notes to the Consolidated Financial Statements - continued for the Year Ended 31 March 2021

18. LEASING AGREEMENTS - continued

Balance at 31 March 2021

Сопрану				lable operating
			2021 £	2020 £
Within one year			540,950	570,215
Between one and five years			1,838,048	1,836,133
In more than five years			290,453	483,750
			2,669,451	2,890,098
PROVISIONS FOR LIABILITIES				. = 50
	Gro		Com	ipany
	2021	2020	2021	2020
	£	£	£	£
Deferred tax				
Accelerated capital allowances	143,214	110,930	143,214 ======	110,930
Group				
•				Deferred
				tax £
Balance at 1 April 2020				110,930
Prior year adjustment				(17,855)
Provided during year				50,139
Balance at 31 March 2021				143,214
Company				D 6 1
				Deferred tax
				£
Balance at J April 2020				110,930
Prior year adjustment				(17,855)
Provided during year				50,139

The deferred tax liabilities expected to reverse in 2022 is £67,349. This primarily relates to the reversal of timing differences on tangible assets and capital allowances through depreciation.

143,214

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Notes to the Consolidated Financial Statements - continued for the Year Ended 31 March 2021

20. CALLED UP SHARE CAPITAL

Allotted, issu	ied and fully paid:			
Number:	Class:	Nominal	2021	2020
		value:	£	£
68,889	Ordinary	£1	68,889	68,889

The ordinary shares have attached to them full voting, dividend and capital distribution (including on winding up) rights. They do not confer any rights of redemption.

21. RESERVES

Group			•
•	Share	Retained	
	premium	earnings	Totals
	£	£	£
At 1 April 2020	431,332	(27,572)	403,760
Deficit for the year	-	(3,412,876)	(3,412,876)
Currency translation		• • • • •	
differences	· _	77,766	77,766 [,]
At 31 March 2021	431,332	(3,362,682)	(2,931,350)
	: ;		
Company			
	Share	Retained	
	premium	earnings	Totals
	£	£	£
At 1 April 2020	431,332	198,810	630,142
Deficit for the year	-	(2,878,903)	(2,878,903)
Donati Tor the John	2 	(2,0,0,00)	(2,0.0,000)
At 31 March 2021	431,332	(2,680,093)	
IN TAXABLE DUBL	((2,000,055)	(2,210,701)
	1	64. ————————————————————————————————————	·

Notes to the Consolidated Financial Statements - continued for the Year Ended 31 March 2021

22. RELATED PARTY DISCLOSURES

The company has taken advantage of exemption, under the terms of Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland', not to disclose related party transactions with wholly owned subsidiaries within the group.

Transactions between group entities which have been eliminated on consolidation are not disclosed within the financial statements.

The company has traded with the following companies in which M Y C Cho, a director of the company, has a beneficial interest.

During the year the company made sales of £18,745 (2020 - £36,108) to The Armoury Group (US) Limited. At the year end the company was owed £1,319 (2020 - £5,409) by The Armoury Group (US) Limited.

During the year the company made sales of £38,613 (2020 - £73,613) to Armoury Group Limited. At the year end the company was owed £39,357 (2020 - £3,698) by Armoury Group Limited.

During the year the company made sales of £72,788 (2020 - £184,932) to Drake's Japan Co. Limited. At the year end the company was owed £12,797 (2020 - £43,688) by Drake's Japan Co. Limited.

The company made an inter-company loan of £129,870 (2020 - £137,986) to Drake's Japan Co. Limited. At the year end the outstanding loan receivable from Drake's Japan Co. Limited amounted to £129,870 (2020 - £137,986).

The company obtained an inter-company loan of £2,995,156 (2020 - £2,721,563) from Dolford Holdings (BVI) Ltd. At the year end the outstanding loan payable to Dolford Holdings (BVI) Ltd amounted to £2,995,156 (2020 - £2,721,563).

23. IMMEDIATE AND ULTIMATE CONTROLLING PARTIES

The directors consider the ultimate controlling party of the company to be M Y C Cho, a director of the company. The immediate controlling party is Dolford Holdings Limited, a company incorporated in Hong Kong.