

# COMPANIES HOUSE

**The Northern College for Residential Adult Education Limited**  
Financial statements  
For the year ended 31 July 2017



**Company registration number: 01339524**  
**Charity registration number: 0507245**

## Company information

<b>Company registration number:</b>	01339524																
<b>Charity registration number:</b>	0507245																
<b>Principal address and registered office:</b>	Wentworth Castle Lowe Lane Stainborough BARNSELEY South Yorkshire S75 3ET																
<b>Principal:</b>	J Westerman																
<b>Vice Principal:</b>	D Pozorski																
<b>Company Secretary:</b>	S Johnson (acted as Clerk to the Corporation throughout the year)																
<b>Members:</b>	<table><tr><td>Prof M Bramhall</td><td>Cllr K Richardson</td></tr><tr><td>Mr J Edwards</td><td>Mr S Schmoller</td></tr><tr><td>Ms K Fleming</td><td>Ms A Shiels</td></tr><tr><td>Mr R Harrison</td><td>Ms E Stanley</td></tr><tr><td>Mr Neil James</td><td>Prof T Thornton</td></tr><tr><td>Mr F Lord</td><td>Ms S Tyler</td></tr><tr><td>Mr C Macdonald</td><td>Ms J Westerman</td></tr><tr><td>Mr R McKenzie</td><td></td></tr></table>	Prof M Bramhall	Cllr K Richardson	Mr J Edwards	Mr S Schmoller	Ms K Fleming	Ms A Shiels	Mr R Harrison	Ms E Stanley	Mr Neil James	Prof T Thornton	Mr F Lord	Ms S Tyler	Mr C Macdonald	Ms J Westerman	Mr R McKenzie	
Prof M Bramhall	Cllr K Richardson																
Mr J Edwards	Mr S Schmoller																
Ms K Fleming	Ms A Shiels																
Mr R Harrison	Ms E Stanley																
Mr Neil James	Prof T Thornton																
Mr F Lord	Ms S Tyler																
Mr C Macdonald	Ms J Westerman																
Mr R McKenzie																	
<b>Bankers:</b>	Lloyds Bank plc 14 Church Street SHEFFIELD S1 1HP																
<b>Solicitors:</b>	Eversheds LLP Cloth Hall Court Infirmary Street LEEDS LS1 2JB																
<b>Internal auditors:</b>	Wylie & Bisset Chartered Accountants 168 Bath Street GLASGOW G2 4TP																
<b>Financial statements auditor:</b>	Grant Thornton UK LLP Statutory Auditor Chartered Accountants 2 Broadfield Court SHEFFIELD S8 0XF																

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# **Report of the members of the Board of Governors incorporating the Operating and Financial Review and Strategic Report**

## **The College**

The Northern College for Residential Adult Education was set up in 1978, by a consortium of local authorities and trade unions to provide long-term residential education for adults. It is one of four residential colleges in England, designated under section 28 of the Further and Higher Education Act 1992, as eligible to receive funding from the Education and Skills Funding Agency (ESFA). The College is a charity for the purposes of the Charities Act 1993 as amended by the Charities Act 2011.

## **The Company**

The Northern College is a company limited by guarantee and has no share capital; the liability of its members is limited to an amount not exceeding £1. The college was incorporated on the 18 November 1978.

## **Mission**

The College's mission as approved by the Board of Governors is:

To provide outstanding residential and community education for the empowerment and transformation of individuals and communities.

## **Implementation of the Strategic Plan**

The College developed a Strategic Plan for the period 2014/15 to 2016/17.

The College's mission, values and strategic themes were approved by the Board at its meeting on 2 October 2014. Detailed strategic objectives are reviewed and updated annually; the objectives for 2016/17 were approved by the Board of Governors meeting on 29 September 2016.

The strategic plan has been developed following extensive consultation with both staff and governors and has four key strategic themes:

- Being outstanding: Teaching, learning and student experience
- Celebrating our identity and distinctiveness
- Making a difference: Impact
- Securing the future: Sustainability

These are achieved within the framework of the following values:

- To inspire through learning
- To foster mutual respect and integrity
- To promote social inclusion through social purpose education
- To promote equality and celebrate diversity
- To have a positive, caring and can do attitude

# Report of the members of the Board of Governors incorporating the Operating and Financial Review and Strategic Report

## **Charitable status and public benefit**

The College is a registered charity and the members of the Board of Governors, who are its trustees, are disclosed on pages 9-10. In setting and reviewing the College's strategic objectives, the Board of Governors has had due regard for the Charity Commission's guidance on public benefit and particularly its supplementary guidance on the advancement of education.

As a registered charity The Northern College for Adult Residential Education is committed to demonstrating the benefits its work provides for individuals, communities and the wider public. This statement sets out the aims, mission and strategic objectives of the College, outlines the beneficiaries the College serves and the impact and benefits of the learning opportunities it provides. The statement should be read in conjunction with the College's Strategic Plan and Community Strategy.

### **Our Aims and Objectives**

The overall aim of the College as set out in its Memorandum of Association is 'to advance adult education, particularly by the provision, organisation and arrangement of full-time or part-time courses of study or educational research, whether or not leading to any formal qualification'. The College's mission builds further on this overall aim and is to 'provide outstanding adult residential and community education for the empowerment and transformation of individuals and communities'.

The College delivers this mission through its strategic themes which are:

**Theme 1: Being outstanding: Teaching, learning and student experience**

**Theme 2: Celebrating our identity and distinctiveness**

**Theme 3: Making a difference: Impact**

**Theme 4: Securing the future: Sustainability**

Through these activities the College meets its charitable objective of the advancement of education.

### **Our Beneficiaries**

The College is dedicated to the education and training of:

- Men and women who are without formal qualifications and are seeking to return to learning.
- Those who are active in community and voluntary groups and trade unions.
- Adults from disadvantaged groups and communities and professional upskilling for those who work within these groups and communities.

Residential education allows the College to draw its learners from the region and across England based on its specialism.

### **The Public Benefit we provide**

The College is committed to ensuring that the residential and community learning it delivers:

- Improves the qualifications, skills and employability of the groups and individuals it engages in learning.
- Benefits in other areas of public policy, for example in enhancing health and wellbeing, reducing dependency on public services, supporting families and upskilling volunteers.
- Transforms the lives of individuals which in turn contributes to the development of cohesive and resilient communities.
- Supports the region's need to upskill its adult population and address issues of social deprivation, poverty and economic inactivity.
- Added value to the activities of communities and trade unions.

### **How we measure the benefit we provide**

The College measures the impact of its work in a number of ways, primarily using data which is measured against internal performance indicators (PIs) and where possible against external benchmarks and by the measurement of social value of adult learning.

# Report of the members of the Board of Governors incorporating the Operating and Financial Review and Strategic Report

## Transparency arrangements

The Board of Governors conducts its business through a number of committees. Each committee has terms of reference, which have been approved by the Board of Governors. These committees are: Policy and Finance, Audit, Quality, Search and Remuneration. The Audit Committee meets at least three times per year, the Policy and Finance Committee at least four times per year, the Quality Committee at least once per year, the Search Committee meets as and when required and at least once per year and the Remuneration Committee is convened at least once per year. Full minutes of all meetings are available from the Clerk to the Governors, except those deemed to be confidential by the Board of Governors, at:

The Northern College for Residential Adult Education Limited  
Wentworth Castle  
Stainborough  
Barnsley  
South Yorkshire  
S75 3ET

The Clerk to the Governors maintains a register of the financial and personal interests of the governors. The register is available for inspection at the above address.

## Quality Assurance

The College continues to operate its Integrated Performance Review Framework to establish principles and procedures for quality assurance and quality improvement across all service areas of the College. College-wide performance indicators and targets are set, as well as those for each of the College's main functions or departmental teams. Progress reports and annual reports are considered by the Board of Governors.

## Strategic Report

### Financial Objectives

The College has set the following financial objectives:

- To achieve sustainability by remaining financially sound and to generate sufficient income to fund maintenance and improvement of its accommodation and equipment.
- To maintain the confidence of funders, bankers and auditors.
- To develop trained and financially aware budget managers with an understanding of the financial environment in which the College operates.
- To diversify income streams to optimise future funding.

### Performance Indicators

The following shows the performance indicator targets and achievement for the College:

	Target	Actual
✓ Target Surplus	>2.5%	5.71%
✓ Cash days in hand	>90	208
✓ Payroll costs of income	<60%	56.1%
✓ Cash inflow from operating activities	>0	£474,000
✓ Current ratio	>1:1	4.39
✓ Borrowing	nil	0.5%

# **Report of the members of the Board of Governors incorporating the Operating and Financial Review and Strategic Report**

## **Financial results**

The College generated an operating surplus for the year of £320,000 after pension adjustments (2016: £60,000 after pension adjustments). The College has accumulated income and expenditure reserves, excluding the pension reserve, of £2,757,000 and cash balances of £3,195,000. Tangible fixed asset additions during the year amounted to £124,000, of which £52,000 related to equipment purchases and £72,000 to improvements to property.

## **Future Developments and going concern considerations**

The Governors, Principal and Senior Leadership Team ["SLT"] recognise that the College is operating in a challenging funding environment and that it will continually need to review the effectiveness of its provision against the funding received; the need to be cost effective and take measures to reduce the cost of provision; as well as to search for new areas of work which are consistent with the mission of the College. To date the College's strategies have been successful and have resulted in a substantial increase in the College's cash reserves and the achievement of an outstanding financial health rating.

## **Treasury policies and objectives**

Treasury management is the management of the College's cash flows, its banking, money market and capital market transactions; the effective control of the risks associated with those activities; and the pursuit of optimum performance consistent with those risks.

The College holds five investment accounts: three notice accounts and two deposit accounts which pay variable interest, for use when the College has generated surplus funds.

All borrowing requires the authorisation of the Corporation and shall comply with the requirements of the Financial Memorandum with the SFA.

## **Cash Flow**

At £474,000 (2016: £202,000) a positive operating cash inflow position has been maintained. The overall net cash outflow was as a result of the College's new treasury management policy to diversify and invest surplus funds; resulting in the investment of liquid resources of £2,281,000.

## **Liquidity**

In 2014/15 the College accepted a small interest free loan from SALIX, repayable over a four year period. This was part of a larger capital scheme to renew and decentralise the campus heating system.

## **Current and future development and performance**

### **Curriculum Developments**

The College, because of its size, specificity and heritage, has always worked closely with other organisations, in particular local authorities, the voluntary and community sector, local employers and trade unions. Over recent years it has worked to align its curriculum more closely with regional and national priorities. The programmes within the College are listed below with a brief description.

One of our main areas of Curriculum Development is in working with survivors of Human Trafficking and Modern Slavery. Currently as this work is in development we are working with the Independent Anti-Slavery Commissioner and a range of other bodies, organisations and Charities. We expect to be able to launch this work (subject to funding) in early spring 2018.

## **Report of the members of the Board of Governors incorporating the Operating and Financial Review and Strategic Report**

### **Current and future development and performance (continued)**

#### **Access to HE and Higher Level Programmes**

This programme area includes a full-time Access to HE Diploma which runs from September to May. This course can be accessed on a non-residential and residential full-time basis. This programme is fundable via Level 3 student loan for students aged 24+ and via the Education and Skills Funding Agency for those under the age of 24. This is a modular programme of study which provides opportunities for adults returning to education to develop appropriate skills and knowledge to enable them to realise their potential as individuals and progress to higher education, or employment. Students follow a common programme for the first three weeks of the course which aims to develop a broad range of academic and study skills; and also introduces students to a range of global issues such as equality, values and diversity; prior to embarking on their main curriculum area. The programme offers two main curriculum pathways in Humanities and Social Sciences and Computing.

The College also offers a full teacher training route from the Level 3 Award in Education and Training, a Cert Ed/PGCE, a PGDip option and a BA in Education and Professional Development. The HE qualifications are offered in partnership with the University of Huddersfield. These courses have a focus on teaching for a social purpose and attract many people working in the Third sector.

#### **Community and Partnership Learning Programmes**

The main feature of these programmes is that courses are designed for specific communities and groups and recruitment is supported by partner organisations.

One element of this programme is courses that are developed on a bespoke basis to meet the needs of specific groups identified through the College partnerships with the voluntary and community sector and/or statutory agencies supporting disadvantaged and excluded people. Some of this work is commissioned by Local Authorities or attracts project funding. Provision may be delivered on an outreach basis, through day visits and short non-accredited residential courses. The groups that participate are chosen in conjunction with partner organisations in response to locally defined priorities – thus the character and focus of activity varies from partner to partner. This learning is generally, although not exclusively, non-accredited.

A second and very significant element of this programme is a series of courses delivered to accredited trade union representatives. These courses equip trade unionists for their representative roles in the workplace. Trade Union courses are undertaken in conjunction with UNISON, the GFTU and the regional/national TUC. This is an increasingly challenging area for the College as recent changes to government policy have reduced funding for trade union courses to 50% this academic year but expectations that it is to disappear completely in 17/18 have not materialised.

The third element of this programme is provision in the area of leadership and management. These courses are offered to community organisations to support their capacity development as well as to employers in the private and public sectors.

The additional SFA funding we received over two years for a mental health research project has now ceased but we are using the expertise we have developed as a platform for submitting a range of funding applications to address mental health and wellbeing issues through adult learning.

#### **Foundation for Learning and Life Programmes**

This programme area provides courses in study skills, IT, Maths, English and functional skills as well as a varied range of courses in the humanities, social sciences and care related areas. The course offer is now organised so that students can progress from non-accredited learning to level two and gain progression, functional skills and ITQ qualifications. GCSE Maths and English also form part of the programme offer.



## **Report of the members of the Board of Governors incorporating the Operating and Financial Review and Strategic Report**

### **Payment Performance**

The College recognises the importance of paying suppliers within reasonable timescales, and for those goods and/or services where factually accurate invoices are supplied aims to make payment within 30 days of either the provision of goods or services or the date which the invoice is received.

### **Stakeholder relationships**

In line with other colleges, Northern College has many stakeholders. These include:

- ☐ Students;
- ☐ Funding agencies;
- ☐ Staff;
- ☐ Local employers;
- ☐ Local Authorities;
- ☐ City Region Local Enterprise Partnerships;
- ☐ The local community;
- ☐ Other FE institutions;
- ☐ HE institutions;
- ☐ Trade unions;
- ☐ Professional bodies;
- ☐ Voluntary and Community Sector Organisations;
- ☐ Social Enterprises and CCIs;
- ☐ Big Local Areas;
- ☐ The Local Trust.

The College recognises the importance of these relationships and engages in regular communication with them through the College Internet site and by meetings. The College holds an annual stakeholder conference at which it both reports on past work and consults on future activity. The last stakeholder conference was scheduled for 6 October 2017.

### **Resources**

The College has various resources that it can deploy in pursuit of its strategic objectives.

#### **Physical**

The College is located within a magnificent grade one listed house, with a superb award winning Learning Resource Centre, situated in a beautiful grade one listed garden to which College students have access.

#### **People**

The College employed an average of 78 people, expressed as full time equivalents, which includes lecturing staff, learner support workers and College support staff.

#### **Reputation**

The College has a good reputation, both locally and nationally, and in the last inspection, was rated as outstanding by OFSTED in 2013/14.

### **Student numbers**

In 2016/17 the College delivered activity, under its adult education budget, to a value of £3,509,514 against an allocation of £3,397,146. This represents 1,812 part-time and 60 full-time SFA funded learners (52 were funded through the adult learning loans facility). In addition, the College delivered provision to approximately 559 learners funded through partnership arrangements.

# Report of the members of the Board of Governors incorporating the Operating and Financial Review and Strategic Report

## Student Achievements

Overall achievements at the College remain very high at 96% (2016: 97%).

## Risk factors

In common with other public sector organisations the key factor impacting on provision in 2016/17 was the need to deliver under significant budget cuts.

The government has expressed on-going support for Community Learning and the work of the Specialist Designated Institutions (which include the residential colleges).

A risk register is maintained at the College which is reviewed monthly by the College Leadership Team; termly by the College's governor committees and the Board of Governors. The risk register identifies the key risks, the likelihood of those risks occurring, their potential impact on the College and the actions being taken to reduce and mitigate the risks. Risks are prioritised using a consistent scoring system.

Some of the principal risk factors to the College and their mitigating actions are listed below:

## Funding

- a In order to continue to draw down the core ESFA funding which forms the basis of a majority of the College's income, it is crucial that recruitment targets are hit, especially for the over 24 level 3 learners.
- b Recruitment to ESFA targets is therefore closely monitored through the production of monthly returns to the ESFA, regular monitoring by the Senior Leadership Team and the Leadership Team and reports to each Policy and Finance Committee.
- c The College aims to increase its income diversity through the development of additional funding streams via alternative provision (e.g. HE, project funded) and via the use of its buildings and facilities for conferences.

Curriculum developments are monitored through a clear curriculum planning cycle which takes into account feedback from stakeholders and learners and allows for the development of recruitment strategies for new and developing areas of the curriculum. This in turn leads to the identification of potential project funding streams.

## Accommodation

The College's three-year Property Strategy to improve the sustainability and fitness for purpose of its estate began in 2014 with the relocation of the Children's Centre into the modified and refurbished ground floor of the Owen Block and the installation of a new high efficiency decentralised gas boiler heating plant in three buildings across the main part of the campus. This has yielded an annual carbon reduction of over 20% as well as providing a more reliable and effective heating system. To accomplish these capital projects the College was successful in bidding for a grant from the Skills Funding Agency in 2013-14 with match funding from College reserves.

In the summer of 2015 office accommodation within the Wollstonecraft Block was decanted into the converted vacant space on the top floor of the Grade 1 listed Main House where there used to be student bedrooms. The reduction of residential occupation of the Main House has significantly reduced the risk of fire from night-time occupancy of the building. There were nine bedrooms retained for overspill reserve accommodation to help cope with highly fluctuating demand for short course places at peak times, although these rooms were rarely let and so it has been decided to further reduce the risk of fire by no longer allowing any night time occupation of the Main House from August 2017 onwards.

## **Report of the members of the Board of Governors incorporating the Operating and Financial Review and Strategic Report**

### **Accommodation (continued)**

In 2015-16 the Old Coach House also underwent an external refurbishment and partial internal refurbishment to provide the decant spaces needed for the relocation of the ancillary facilities from the Wollstonecraft block and this has enabled the close-down and 'moth-balling' of the Wollstonecraft Block; carried out in the summer 2016.

The last stage of the Property Strategy was completed in July 2017; this was the relocation of the mission-critical relocation of the main file server room from the 2<sup>nd</sup> floor of the Main House into a purpose made room in the Owen Block adjacent to the new ICT Technical support team office which was formerly in the Wollstonecraft Block. To protect the servers a new diesel-powered back-up electricity generator has been installed that provides automatic switchover of power to the Owen Block if there is a mains outage. The generator can also feed power to the adjacent Stables residential block in the event of a prolonged outage.

During the summer of 2017, an overhaul of the heating system and internal refurbishment was carried out of the residential accommodation located in the Home Farm complex which became 10 years old in April 2017.

### **Financial risk**

The College uses financial instruments, comprising of cash and other liquid resources and various other items such as trade debtors and creditors that arise directly from its operations. The main purpose of these financial instruments is to raise finance for the College's operations. The main risk arising from the College's financial instruments is liquidity risk. The Senior Leadership Team review and agree policies for managing this risk and this policy has remained unchanged from previous periods. The College seeks to manage financial risk by ensuring sufficient liquidity is available to meet foreseeable needs and to invest cash assets safely and profitably. Main sources of funding are achieved from the ESFA by payments made through the Financial Memorandum agreement and from Ruskin by means of bursary payments.

### **Staff and Student Involvement**

The College considers good communication with its staff to be very important and to this end publishes a Principal's Update that is available to all staff. The College continues to encourage staff and student involvement through the membership of formal committees and the Student Council and has a student involvement strategy which is regularly updated.

### **Taxation**

The College was not liable for any corporation tax arising out of its activities during 2016/17.

### **Equality in Employment**

As a Public Body, Northern College recognises the requirement to give due regard to the need to:

- Eliminate unlawful discrimination, harassment and victimisation and other conduct prohibited by the Act.
- Advance equality of opportunity between people who share a protected characteristic and those who do not.
- Foster good relations between people who share a protected characteristic, and those who do not.

## Report of the members of the Board of Governors incorporating the Operating and Financial Review and Strategic Report

### Equality and Diversity

Northern College is committed to ensuring equality of opportunity for everyone who learns, lives and works at the College. We expect every member of the College community to promote equality of opportunity and achievement, to challenge conditions that place anyone at a disadvantage and help to create an inclusive community in which diversity is celebrated and valued. The College was judged to be outstanding in all areas in its last OFSTED inspection (June 2014) and was commended for its approach to equality and diversity. Inspectors said that the College's "promotion of equality and diversity in lessons was exceptional" and praised tutors for taking "every opportunity to promote, reinforce and further develop students' understanding of equality and diversity". They said that this, "prepares them well for living and working in diverse communities". During 2014/15 the College continued to work on its equality and diversity objectives. It produced an annual report on equality and diversity and published this on the College website. The College's specific commitments to students with disabilities are set out in a student guide that is updated annually. Its commitments to all protected groups are set out in its Single Equality Scheme which was last updated in 2015.

### Safeguarding

The College is fully aware of its duty and is pro-active with regard to the Safeguarding of Children and Vulnerable Adults and its Prevent duty in line with the Counter Terrorism and Security Act 2015.

### Auditor

The College has subjected the external audit service provision to a competitive tender process for the period ending 31 July 2017 and Grant Thornton UK LLP were the successful applicants. Grant Thornton UK LLP have expressed their willingness to continue in office.

### Members of the Board of Governors

The members who served the College during the year and up to date of signature of this report were as follows:

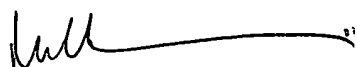
	Date of appointment	Term of office	Date of resignation	Status of appointment	Committees served	Attendance % (Board) 2016/17
Ms E H Anderson	Reappointed 01.08.13	4 years	31.07.17	Academic Staff	Member - Audit	100
Prof M Bramhall	19.07.13 Reappointed 13.07.17	4 years		Interest or expertise relevant to the College	Chair - Quality	75
Mr J Edwards	Reappointed 01.08.13 Reappointed 28.09.17	4 years		Interest or expertise relevant to the College	Member - Policy & Finance, Remuneration	25
Ms K Fleming	Reappointed 17.03.16	4 years		Interest or expertise relevant to the College	Member – Quality, Policy & Finance, Remuneration	50
Mr R Gant	19.03.16	4 years	29.09.16	Residential, Administrative and Support Team staff	Member – Quality	100

## Report of the members of the Board of Governors incorporating the Operating and Financial Review and Strategic Report

	Date of appointment	Term of office	Date of resignation	Status of appointment	Committees served	Attendance % (Board) 2016/17
Mr R Harrison	Reappointed 19.03.15	4 years		Interest or expertise relevant to the College	Co-chair; Chair - Search	75
Mr Neil James	13.07.17	4 years		Residential, Administrative and Support Team staff		100
Mr F Lord	Reappointed 17.12.15	4 years		Interest or expertise relevant to the College	Member - Remuneration	50
Mr C Macdonald	Reappointed 19.03.15	4 years		Interest or expertise relevant to the College	Co-chair; Chair – Policy & Finance, Remuneration	100
Mr R McKenzie	17.03.16	4 years		Interest or expertise relevant to the College		0
Cllr K Richardson	Reappointed 19.03.15	4 years		Interest or expertise relevant to the College	Vice-Chair; Member – Audit	75
Mr S Schmoller	14.07.16	4 years		Interest or expertise relevant to the College		50
Ms A Shiels	14.07.16	4 years		Interest or expertise relevant to the College	Member – Policy & Finance	50
Ms E Stanley	16.07.15	4 years		Interest and Experience Relevant to the College	Chair – Audit	100
Prof T Thornton	Reappointed 01.08.13 Reappointed 13.07.17	4 years		Interest and Experience Relevant to the College	Member – Quality, Policy & Finance, Remuneration	100
Ms S Tyler	14.07.16	4 years		Interest or expertise relevant to the College	Member – Policy & Finance	75
Mr I West	19.07.13	4 years	13.01.17	Interest or expertise relevant to the College	Member – Audit	0
Ms J Westerman (Principal)	19.03.15	Ex-officio		Principal	Member – Policy & Finance, Quality, Search	100

At 31 July 2017 there were 16 members.

ON BEHALF OF THE BOARD



Co-Chair, Board of Governors  
14 December 2017

## Corporate governance statement incorporating the statement of internal control

The following statement is provided to enable readers of the annual report and accounts of the College to obtain a better understanding of its governance and legal structure.

*The College endeavours to conduct its business:*

- i. in accordance with the seven principles identified by the Committee on Standards in Public Life (selflessness, integrity, objectivity, accountability, openness, honesty and leadership);
- ii. in full accordance with the guidance to colleges from the Association of Colleges in The Code of Good Governance for English Colleges ("the Code"); and
- iii. having due regard to the UK Corporate Governance Code ("the Code") insofar as it is applicable to the further education sector.

The College is committed to exhibiting best practice in all aspects of corporate governance and in particular the College has adopted and complied with the Code of Good Governance for English Colleges. We do not comply with the UK Corporate Governance Code. However, we have reported on our Corporate Governance arrangements by drawing upon best practice available, including those aspects of the UK Corporate Governance Code we consider to be relevant to the further education sector and best practice.

In the opinion of the Governors, the College complies with all the provisions of the Code of Good Governance for English Colleges, and it has complied throughout the year ended 31 July 2017. The Governing Body recognises that, as a body entrusted with both public and private funds, it has a particular duty to observe the highest standards of corporate governance at all times.

### **The Corporation**

The composition of the Board of Governors is set out on pages 9 and 10. It is the Board of Governors' responsibility to bring independent judgement to bear on issues of strategy, performance, resources and standards of conduct.

The Board of Governors is provided with regular and timely information on the overall financial performance of the College together with other information such as performance against funding targets, proposed capital expenditure, quality matters and personnel-related matters such as health and safety and environmental issues. The Board of Governors meets four times per year.

The Board of Governors conducts its business through a number of committees. Each committee has terms of reference, which have been approved by the Board of Governors. These committees are: Policy and Finance, Remuneration, Search, Quality and Audit.

All governors are able to obtain independent professional advice in furtherance of their duties at the College's expense and have access to the Clerk to the Governors, who is responsible to the Board for ensuring compliance with all applicable procedures and regulations. The appointment, evaluation and removal of the Clerk are matters for the Board of Governors as a whole.

Formal agendas, papers and reports are supplied to governors in a timely manner, prior to meetings. Briefings are also provided on an ad hoc basis. Minutes of the meetings are available from the Clerk to the Governors at the College address, except those deemed to be confidential by the Board of Governors.

The Corporation carried out a self-assessment of its own performance for the year ended 31 July 2017 which was considered by the Board of Governors at its meeting in December 2017, the report assessed the college's governance against the Ofsted common inspection framework (CIF). No areas for concern were identified. A quality improvement plan addressing areas identified for further development will be implemented during 2017/18.

The Board of Governors has a strong and independent non-executive element and no individual or group dominates its decision-making process. The Board of Governors considers that each of its non-executive members is independent of management, and free from any business or other relationship which could materially interfere with the exercise of their independent judgement.

## Corporate governance statement incorporating the statement of internal control

There is a clear division of responsibility in that the roles of the Chair of the Board of Governors and Principal of the College are separate.

### **Appointments to the Board of Governors**

Any new appointments to the Board of Governors are a matter for consideration of the Board of Governors as a whole. The Board of Governors has a Search Committee comprising between three and five members, which is normally responsible for the selection and nomination of any new member for the Board of Governors' consideration. The Board of Governors is responsible for ensuring that appropriate training is provided as required.

Members of the Board of Governors are appointed for a term of office not exceeding four years.

### **Remuneration Committee**

Throughout the year ended 31 July 2017 the College's Remuneration Committee comprised five members. The committee's responsibilities are to make recommendations to the Board on the remuneration and benefits of the Principal and other senior postholders and the pay awards of all staff annually. The Committee met on 10 November 2016. Recommendations regarding pay awards were made to the Board of Governors at its meeting on 15 December 2016.

Details of remuneration for the year ended 31 July 2017 are set out in note 8 to the financial statements.

### **Audit Committee**

The Audit Committee comprises four members of the Board of Governors (who exclude the Principal and Chair) and two other co-opted members: Ms Ann Corrigan and Mr Glen Sheppard. The Committee operates in accordance with written terms of reference approved by the Board of Governors. Its purpose is to advise the Board of Governors on the adequacy and effectiveness of the College's systems of internal control and its arrangements for risk management, control and governance processes.

The Audit Committee meets on a termly basis and provides a forum for reporting by the College's internal and financial statement auditors, who have access to the Committee for independent discussion, without the presence of College management. The Committee also receives and considers reports from the Education and Skills Funding Agency as they affect the College's business.

The College's internal auditors monitor the system of internal control, risk management controls and governance processes in accordance with an agreed plan of input and report their findings to management and the Audit Committee.

Management is responsible for the implementation of agreed audit recommendations and that internal audit undertake periodic follow-up reviews to ensure such recommendations have been implemented.

The Audit Committee also advises the Board of Governors on the appointment of internal and financial statements auditors and their remuneration for both audit and non-audit work.

### **Internal Control**

#### **Scope of Responsibility**

The Board of Governors is ultimately responsible for the College's system of internal control and for reviewing its effectiveness. However, such a system is designed to manage, rather than eliminate, the risk of failure to achieve business objectives and can provide only reasonable and not absolute assurance against material misstatement or loss.

## Corporate governance statement incorporating the statement of internal control

The Board of Governors has delegated the day-to-day responsibility to the Principal, as Accounting Officer, for maintaining a sound system of internal control that supports the achievement of the College's policies, aims and objectives, whilst safeguarding the public funds and assets for which she is personally responsible, in accordance with the responsibilities assigned to her in the Financial Memorandum between the College and the Skills Funding Agency. She is also responsible for reporting to the Board of Governors any material weaknesses or breakdowns in internal control.

### **The purpose of the system of internal control**

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve policies, aims and objectives; it can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an ongoing process designed to identify and prioritise the risks to the achievement of College policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically. The system of internal control has been in place in Northern College for the year ended 31 July 2017 and up to the date of approval of the annual report and accounts.

### **Capacity to handle risk**

The Board of Governors has reviewed the key risks to which the College is exposed, together with the operating, financial and compliance controls that have been implemented to mitigate those risks. The Board of Governors is of the view that there is a formal ongoing process for identifying, evaluating and managing the College's significant risks that has been in place for the period ended 31 July 2017 and up to the date of approval of the annual report and accounts. This process is regularly reviewed by the Board of Governors.

### **The risk and control framework**

The system of internal control is based on a framework of regular management information, administrative procedures including the segregation of duties, and a system of delegation and accountability. In particular, it includes:

- comprehensive budgeting systems with an annual budget, which is reviewed and agreed by the Governing Body
- regular review by the Governing Body of periodic and annual financial reports which indicate financial performance against forecasts
- setting targets to measure financial and other performance
- clearly defined capital investment control guidelines
- the adoption of formal project management disciplines, where appropriate.

The College has an internal audit service, which operates in accordance with the requirements of the ESFA's Post 16 Audit Code of Practice. The work of the internal audit service is informed by an analysis of the risks to which the College is exposed, and annual internal audit plans are based on this analysis. The analysis of risks and the internal audit plans are endorsed by the Board of Governors on the recommendation of the Audit Committee. As a minimum, annually, the Head of Internal Audit (HIA) provides the Governing Body with a report on internal audit activity in the College. The report includes the HIA's independent opinion on the adequacy and effectiveness of the College's system of risk management, controls and governance processes.



## Corporate governance statement incorporating the statement of internal control

### **Review of effectiveness**

As Accounting Officer, the Principal has responsibility for reviewing the effectiveness of the system of internal control. The Principal's review of the effectiveness of the system of internal control is informed by:

- the work of the internal auditors
- the work of the executive managers within the College who have responsibility for the development and maintenance of the internal control framework
- comments made by the College's financial statements auditors and the reporting accountant for regularity assurance in their management letters and other reports.

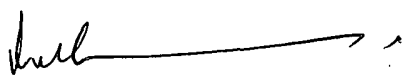
The Principal has been advised on the implications of the result of her review of the effectiveness of the system of internal control by the Audit Committee which oversees the work of the internal auditor. A plan to address weaknesses and ensure continuous improvement of the system has been put in place.

The Senior Leadership Team receives reports setting out key performance and risk indicators and considers possible control issues brought to their attention by early warning mechanisms, which are embedded within the departments and reinforced by risk awareness training. The Senior Leadership Team and the Audit Committee also receive regular reports from internal audit, which include recommendations for improvement. The Audit Committee's role in this area is confined to a high-level review of the arrangements for internal control. The Board of Governor's agenda includes a regular item for consideration of risk and control and receives reports thereon from the Senior Leadership Team and the Audit Committee. The emphasis is on obtaining the relevant degree of assurance and not merely reporting by exception. At its December 2017 meeting, the Board of Governors will carry out the annual assessment for the year ended 31 July 2017 by considering documentation from the Senior Management Team and internal audit.

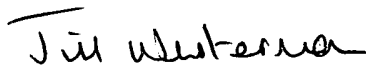
### **Going concern**

The College is reporting a net asset, after the pension provision of £451,000; and a net asset of £3,982,000 prior to the pension provision. The College has achieved strong surpluses for a number of years which has resulted in cash balances of £3,195,000, borrowings of less than 1% and an ESFA financial health rating of good or outstanding.

Therefore, the Board of Governors considers that the College has adequate resources to continue in operational existence for the foreseeable future. For this reason, it continues to adopt the going concern basis in preparing the financial statements.



Co-Chair, Board of Governors  
14 December 2017



J Westerman  
Principal  
14 December 2017

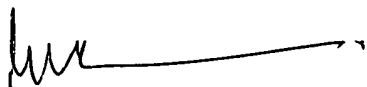
## Corporate governance statement incorporating the statement of internal control

### **Governing Body's statement on the College's regularity, propriety and compliance with Funding body terms and conditions of funding**

The Corporation has considered its responsibility to notify the Education and Skills Funding Agency of material irregularity, impropriety and non-compliance with Education and Skills Funding Agency terms and conditions of funding, under the financial memorandum in place between the College and the Education and Skills Funding Agency. As part of its consideration the Corporation has had due regard to the requirements of the financial memorandum.

We confirm on behalf of the Corporation that after due enquiry, that to the best of its knowledge, the Corporation believes it is able to identify any material irregular or improper use of funds by the College, or material non-compliance with the Education and Skills Funding Agency's terms and conditions of funding under the College's financial memorandum.

We further confirm that no instances of material irregularity, impropriety or funding non-compliance have been discovered to date. If any instances are identified after the date of this statement, these will be notified to the Education and Skills Funding Agency.



Co-Chair, Board of Governors  
14 December 2017



J Westerman  
Principal  
14 December 2017

## Statement of governing body's responsibilities

### **Members' responsibilities for the financial statements**

The members (who are also the directors for the purposes of company law) of the College's governing body are required to present audited financial statements for each financial year in accordance with applicable law and regulations.

Under Company Law and within the terms and conditions of the Financial Memorandum agreed between the ESFA and the Corporation of the College, the Corporation, through its Principal, is required to prepare financial statements for each financial year in accordance with the 2015 *Statement of Recommended Practice – Accounting for Further and Higher Education*, the Accounts Direction 2016 to 2017 issued by the ESFA and with the Companies Act 2006, and which give a true and fair view of the state of affairs of the College and the result for that year.

In preparing the financial statements, the members of the College's governing body are required to:

- select suitable accounting policies and apply them consistently
- make judgements and estimates that are reasonable and prudent
- state whether applicable Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements
- prepare financial statements on the going concern basis, unless it is inappropriate to assume that the College will continue in operation.

The members of the College's governing body are also required to prepare a Report of the members of the Board of Governors incorporating the strategic report which describes what it is trying to do and how it is going about it, including the legal and administrative status of the College.


The members of the College's governing body are responsible for keeping proper accounting records which disclose with reasonable accuracy, at any time, the financial position of the College, and which enable it to ensure that the financial statements are prepared in accordance with the relevant legislation of incorporation, the Companies Act 2006 and other relevant accounting standards. They are responsible for taking steps that are reasonably open to it in order to safeguard the assets of the College and to prevent and detect fraud and other irregularities.

The maintenance and integrity of the College website is the responsibility of the members of the College's governing body; the work carried out by the auditor does not involve consideration of these matters and, accordingly, the auditor accepts no responsibility for any changes that may have occurred to the financial statements since they were initially presented on the website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Members of the College's governing body are responsible for ensuring that expenditure and income are applied for the purposes intended by Parliament and that the financial transactions conform to the authorities that govern them. In addition, they are responsible for ensuring that funds from the ESFA are used only in accordance with the Financial Memorandum with the ESFA and any other conditions that the ESFA may prescribe from time to time. Members of the College's governing body must ensure that there are appropriate financial and management controls in place in order to safeguard public and other funds and to ensure they are used properly. In addition, members of the College's governing body are responsible for securing economical, efficient and effective management of the College's resources and expenditure, so that the benefits that should be derived from the application of public funds by the ESFA are not put at risk.

Approved by order of the members of the College's governing body on 14 December 2017 and signed on its behalf by:

Signed on behalf of the Board of Governors



Co-Chair, Board of Governors



# Independent auditor's report to the members of The Northern College for Residential Adult Education Limited

## Opinion

We have audited the financial statements of The Northern College for Residential Adult Education Limited (the 'College') for the year ended 31 July 2017 which comprise the statement of comprehensive income, the statement of changes in reserves, the balance sheet, the statement of cash flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102; The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the College's affairs as at 31 July 2017 and of its surplus of income over expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the Statement of Recommended Practice - Accounting for Further and Higher Education issued in March 2014 and any subsequent amendments; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

## Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the College in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## Who are we reporting to

This report is made solely to the College's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the College's members those matters we are required to state to it in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the College and the College's members as a body, for our audit work, for this report, or for the opinions we have formed.

## Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the members of the College's Governing Body's use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the members of the College's Governing Body have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the College's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.



# Independent auditor's report to the members of The Northern College for Residential Adult Education Limited

## Other information

The members of the College's Governing Body are responsible for the other information. The other information comprises the information included in the annual report, set out on pages 1 to 16 other than the financial statements and our auditor's report thereon. The members of the College's Governing Body are responsible for the other information. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

## Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Report of the members of the Board of Governors, incorporating the Strategic Report, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Report of the members of the Board of Governors, incorporating the Strategic Report, has been prepared in accordance with applicable legal requirements.

## Matter on which we are required to report under the Companies Act 2006

In the light of the knowledge and understanding of the College and its environment obtained in the course of the audit, we have not identified material misstatements in the Report of the members of the Board of Governors, incorporating the Strategic Report.

## Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 and the Post-16 Audit Code of Practice 2016 to 2017 issued by the Skills Funding Agency and Education Funding Agency requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the College, or returns adequate for our audit had not been received from branches not visited by us; or
- the College financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of the members of the Governing Body's remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.



# Independent auditor's report to the members of The Northern College for Residential Adult Education Limited

## **Responsibilities of the members of the College's Governing Body**

As explained more fully in the Statement of governing body's responsibilities set out on page 16, the members of the College's Governing Body (who are also the directors of the charitable company for the purpose of company law) are responsible for the preparation of financial statements and for being satisfied that they give a true and fair view, and for such internal control as the members of the College's Governing Body determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the members of the College's Governing Body are responsible for assessing the College's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless the members of the College's Governing Body either intend to liquidate the College or to cease operations, or have no realistic alternative but to do so.

## **Auditor's responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our auditor's report.

Michael Redfern  
Senior Statutory Auditor  
for and on behalf of Grant Thornton UK LLP  
Statutory Auditor, Chartered Accountants  
Sheffield  
14 December 2017



## Reporting accountant's assurance report on regularity to the corporation of The Northern College for Residential Adult Education Limited and Secretary of State for Education acting through the Department for Education ('the Department')

In accordance with the terms of our engagement letter dated 19 October 2017 and further to the requirements of the financial memorandum with the Skills Funding Agency we have carried out an engagement to obtain limited assurance about whether anything has come to our attention that would suggest that, in all material respects, the expenditure disbursed and income received by The Northern College for Residential Adult Education Limited during the period 1 August 2016 to 31 July 2017 have not been applied to the purposes identified by Parliament and the financial transactions do not conform to the authorities which govern them.

The framework that has been applied is set out in the Post-16 Audit Code of Practice ('the Code') issued by the Department. In line with this framework, our work has specifically not considered income received from the main funding grants generated through the Individualised Learner Record (ILR) returns, for which the Department has other assurance arrangements in place.

This report is made solely to the corporation of The Northern College for Residential Adult Education Limited, as a body, and the Department, as a body, in accordance with the terms of our engagement letter. Our work has been undertaken so that we might state to the corporation of The Northern College for Residential Adult Education Limited and the Department those matters we are required to state in a limited assurance report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the corporation of The Northern College for Residential Adult Education Limited, as a body, and the Department, as a body, for our work, for this report, or for the conclusion we have formed.

### **Respective responsibilities of The Northern College for Residential Adult Education Limited and the reporting accountant**

The corporation of The Northern College for Residential Adult Education Limited is responsible, under the requirements of the Further and Higher Education Act 1992, subsequent legislation and related regulations and guidance, for ensuring that expenditure disbursed and income received is applied for the purposes intended by Parliament and the financial transactions conform to the authorities which govern them.

Our responsibilities for this engagement are established in the United Kingdom by our profession's ethical guidance and are to obtain limited assurance and report in accordance with our engagement letter and the requirements of the Code. We report to you whether anything has come to our attention in carrying out our work which suggests that, in all material respects, expenditure disbursed and income received during the period 1 August 2016 to 31 July 2017 have not been applied to purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them.



# Reporting accountant's assurance report on regularity to the corporation of The Northern College for Residential Adult Education Limited and Secretary of State for Education acting through the Department for Education ('the Department')

## Approach

We conducted our engagement in accordance with the Code issued by the Department. We performed a limited assurance engagement as defined in that framework.

The objective of a limited assurance engagement is to perform such procedures as to obtain information and explanations in order to provide us with sufficient appropriate evidence to express a negative conclusion on regularity.

A limited assurance engagement is more limited in scope than a reasonable assurance engagement and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in a reasonable assurance engagement. Accordingly, we do not express a positive opinion.

Our engagement includes examination, on a test basis, of evidence relevant to the regularity of the College's income and expenditure.

The work undertaken to draw our conclusion includes:

- an assessment of the risk of material irregularity and impropriety across the College's activities;
- evaluation of the processes and controls established and maintained in respect of regularity and propriety for the use of public funds through observation of the arrangements in place and enquiries of management;
- consideration and corroboration of the evidence supporting the Accounting Officer's statement on regularity, propriety and compliance and that included in the self-assessment questionnaire (SAQ); and
- limited testing, on a sample basis, of income and expenditure for the areas identified as high risk and included on the SAQ.

## Conclusion

In the course of our work, nothing has come to our attention which suggests that, in all material respects, the expenditure disbursed and income received during the period 1 August 2016 to 31 July 2017 has not been applied to purposes intended by Parliament and the financial transactions do not conform to the authorities which govern them.

*Grant Thornton UK LLP*

Grant Thornton UK LLP  
Chartered Accountants  
Sheffield  
14 December 2017



## Statement of comprehensive income

	Note	2017 £'000	2016 £'000
<b>Income</b>			
Funding body grants	2	4,830	4,376
Tuition fees and education contracts	3	426	561
Research grants and contracts	4	53	41
Other income	5	259	298
Investment income	6	14	16
Donations	7	28	29
<b>Total income</b>		<b>5,610</b>	<b>5,321</b>
<b>Expenditure</b>			
Staff costs	8	3,148	3,093
Exceptional restructuring costs	12	19	75
Other operating expenses	9	1,701	1,641
Depreciation	14	310	335
Interest payable and other finance costs	11	112	117
<b>Total expenditure</b>		<b>5,290</b>	<b>5,261</b>
<b>Surplus for the year retained within general reserves</b>		<b>320</b>	<b>60</b>
Actuarial gain/(loss) in respect of pension schemes		426	(1,105)
<b>Total comprehensive income for the year</b>		<b>746</b>	<b>(1,045)</b>

The statement of comprehensive income is in respect of continuing activities.

The accompanying accounting policies and notes form an integral part of these financial statements.

## Statement of changes in reserves

	Income and expenditure account £'000	Designated capital reserve £'000	Total £'000
Balance at 1 August 2015	(835)	1,585	750
Surplus from the Income and expenditure account	60	-	60
Other comprehensive income	(1,105)	-	(1,105)
Total comprehensive income for the year	(1,045)	-	(1,045)
Transfers between Capital account and Income and expenditure account	(7)	7	-
<b>Balance at 31 July 2016</b>	<b>(1,887)</b>	<b>1,592</b>	<b>(295)</b>
Surplus from the Income and expenditure account	320	-	320
Other comprehensive income	426	-	426
Total comprehensive income for the year	746	-	746
Transfers between Capital account and Income and expenditure account	81	(81)	-
<b>Balance at 31 July 2017</b>	<b>(1,060)</b>	<b>1,511</b>	<b>451</b>

The accompanying accounting policies and notes form an integral part of these financial statements.

## Balance sheet

	Note	2017 £'000	2016 £'000
<b>Non-current assets</b>			
Tangible fixed assets	14	<u>2,477</u>	<u>2,664</u>
<b>Current assets</b>			
Debtors	15	328	286
Investments	16	2,281	1,911
Cash at bank and in hand	24	<u>914</u>	<u>939</u>
		<b>3,523</b>	<b>3,136</b>
<b>Less: Creditors: amounts falling due within one year</b>	17	<u>(802)</u>	<u>(858)</u>
<b>Net current assets</b>		<u><b>2,721</b></u>	<u><b>2,278</b></u>
<b>Total assets less current liabilities</b>		<b>5,198</b>	<b>4,942</b>
<b>Creditors: amounts falling due after more than one year</b>	18	<b>(881)</b>	<b>(995)</b>
<b>Provisions</b>			
Defined benefit obligations	23	<b>(3,531)</b>	<b>(3,922)</b>
Other provisions	20	<b>(335)</b>	<b>(320)</b>
<b>Total net assets/(liabilities)</b>		<u><b>451</b></u>	<u><b>(295)</b></u>
<b>Unrestricted reserves</b>			
Income and expenditure account		<b>(1,060)</b>	<b>(1,887)</b>
Designated capital reserve		<u><b>1,511</b></u>	<u><b>1,592</b></u>
<b>Total funds</b>		<u><b>451</b></u>	<u><b>(295)</b></u>

The financial statements on pages 22 to 43 were approved and authorised for issue by the Board of Governors on 14 December 2017 and were signed on its behalf by:



Co-Chair



J Westerman  
Principal

Company number: 01339524

The accompanying accounting policies and notes form an integral part of these financial statements.

## Statement of cash flows

	Note	2017 £'000	2016 £'000
<b>Cash inflow from operating activities</b>			
Surplus for the year		320	60
<b>Adjustment for non-cash items</b>			
Depreciation		310	335
Increase in debtors		(42)	(25)
Decrease in creditors due within one year		(55)	(145)
Decrease in creditors due after one year		(95)	(104)
Increase/(decrease) in provisions		2	(11)
Pension cost		290	249
Contributions paid		(354)	(258)
<b>Adjustments for investing or financing activities</b>			
Investment income		(14)	(16)
Interest payable		112	117
<b>Net cash inflow from operating activities</b>		<u>474</u>	<u>202</u>
<b>Cash flows from investing activities</b>			
Investment income		14	16
New deposits		(370)	(108)
Withdrawal of deposits		-	500
Payments made to acquire fixed assets		(124)	(212)
		<u>(480)</u>	<u>196</u>
<b>Cash flows from financing activities</b>			
Repayments of amounts borrowed		(19)	(18)
		<u>(19)</u>	<u>(18)</u>
<b>(Decrease)/increase in cash and cash equivalents in the year</b>		<b>(25)</b>	<b>380</b>
<b>Cash and cash equivalents beginning of the year</b>		<u>939</u>	<u>559</u>
<b>Cash and cash equivalents at end of the year</b>		<u><u>914</u></u>	<u><u>939</u></u>

The accompanying accounting policies and notes form an integral part of these financial statements.

## Notes to the financial statements

### **1 Statement of accounting policies and estimation techniques**

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the financial statements.

#### **Basis of preparation**

These financial statements are prepared in accordance with the Statement of Recommended Practice (SORP): Accounting for Further and Higher Education 2015 (the 2015 FE HE SORP), The College Accounts Direction for 2016 to 2017 and in accordance with Financial Reporting Standard 102 – "The Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland" (FRS 102). The College is a public benefit entity and has therefore applied the relevant public benefit requirements of FRS 102.

The preparation of financial statements in compliance with FRS 102 requires the use of certain critical accounting estimates. It also requires management to exercise judgement in applying the College's accounting policies.

The financial statements are presented in Sterling (£).

#### **Going concern**

The College is reporting a net asset, after the pension provision of £451,000; and a net asset of £3,982,000 prior to the pension provision. The College has achieved strong surpluses for a number of years which has resulted in cash balances of £3,195,000, borrowings of less than 1% and an ESFA financial health rating of good or outstanding.

Therefore, the Board of Governors considers that the College has adequate resources to continue in operational existence for the foreseeable future. For this reason, it continues to adopt the going concern basis in preparing the financial statements.

#### **Recognition of income**

Income for tuition fees is recognised in the period which it is received and includes all fees chargeable to students or their sponsors.

Income from research grants, contracts and other services rendered is included to the extent of the completion of the contract or service concerned. This is generally equivalent to the sum of the relevant expenditure incurred during the year and any related contributions towards overhead costs. All income from short-term deposits is credited to the income and expenditure account in the period in which it is earned.

Income from specific endowments and donations is included to the extent of the relevant expenditure incurred during the year, together with any related contributions towards overhead costs.

The recurrent grants from the ESFA represent the funding allocations attributable to the current financial year and are credited direct to the income and expenditure account. Recurrent grants are recognised in line with planned activity. Any under-achievement against this planned activity is adjusted in the year and is reflected in the line of the recurrent grant recognised in the income and expenditure account.

Non-recurrent grants from the Funding Council (currently the ESFA), or other bodies, received in respect of the acquisition or construction of fixed assets are treated as deferred capital grants and amortised in line with depreciation over the life of the assets.

#### **Maintenance of premises**

The College has a five year rolling long-term maintenance plan, which forms the basis of the on-going maintenance of the estate. The cost of long-term and routine corrective maintenance is charged to the income and expenditure account in the period it is incurred.

## Notes to the financial statements

### 1 Statement of accounting policies and estimation techniques (continued)

#### Accounting for post-employment benefits

Post-employment benefits to employees of the College are provided by the Universities' Superannuation Scheme (USS) and the South Yorkshire Pensions Authority (SYPA). These are defined benefit schemes which are externally funded and contracted out of the State Second Pension.

Contributions to the Universities' Superannuation Scheme are charged to the income and expenditure account so as to spread the cost of pensions over employees' working lives with the College in such a way that the pension cost is a substantially level percentage of current and future pensionable payroll. Contributions to the scheme is determined by qualified actuaries on the basis of triennial valuations, using the projected unit method.

The USS is a multi-employer scheme and the College is unable to identify its share of the underlying assets and liabilities of the Scheme on a consistent and reasonable basis. The USS is therefore treated as a defined contribution scheme and the contributions recognised as they are paid each year. A liability is recorded within provisions for any contractual commitment to fund past deficits within the USS scheme.

The LGPS is a funded scheme. The assets of the LGPS are measured using closing fair values. LGPS liabilities are measured using the projected unit credit and discounted at the current rate of return on a high quality corporate bond of equivalent term and currency to the liabilities. The actuarial valuations are obtained at least triennially and are updated at each balance sheet date. The amounts charged to operating surplus are the current service costs and the costs of scheme introductions, benefit changes, settlements and curtailments. They are included as part of staff costs as incurred.

Net interest on the net defined benefit liability/asset is also recognised in the Income Statement and comprises the interest cost on the defined benefit obligation and interest income on the scheme assets, calculated by multiplying the fair value of the scheme assets and the defined benefit obligation at the beginning of the period by the rate used to discount the benefit obligations.

The difference between the interest income on the scheme assets and the actual return on the scheme assets together with other actuarial gains and losses are recognised immediately in other comprehensive income.

Actuarial gains and losses are recognised immediately in actuarial gains and losses.

#### Short term Employment benefits

Short term employment benefits such as salaries and compensated absences (holiday pay) are recognised as an expense in the year in which the employees render service to the College. Any unused benefits are accrued and measured as the additional amount the College expects to pay as a result of the unused entitlement.

#### Enhanced pensions

The actual cost of any enhanced ongoing pension to a former member of staff is paid by the College annually. An estimate of the expected future cost of any enhancement to the ongoing pension of a former member of staff is charged in full to the College's income and expenditure account in the year that the member of staff retires. In subsequent years a charge is made to provisions in the balance sheet using the enhanced pension spreadsheet provided by the funding bodies.

#### Tangible fixed assets

##### Freehold land and buildings

As no consideration was paid for the main property and because the College only has a right to retain the property whilst it continues to provide education, the Governing Body consider that it is not appropriate to recognise any value for the property and land surrounding it. Improvements made to the property and buildings built by the College are included at cost.

## Notes to the financial statements

### 1 Statement of accounting policies and estimation techniques (continued)

An assessment by Knight Frank of the hypothetical market rental value of the Main House indicates that immediate repairs required to its structure together with the ongoing running and maintenance costs to be borne by the College are sufficiently onerous that the property would be unlikely to let on the open market and if so would attain no more than a nominal rental.

The College's other buildings are specialised buildings and therefore it is not appropriate to value them on the basis of open market value. Other land and buildings are included in the balance sheet at cost. Other freehold land is not depreciated. Other freehold buildings are depreciated over their expected useful economic life to the College of 50 years.

Where land and buildings are acquired with the aid of specific grants they are capitalised and depreciated as above. The related grants are credited to a deferred income account within creditors and are released to the income and expenditure account over the expected useful economic life of the related asset on a basis consistent with the depreciation policy. The deferred income is allocated between creditors due within one year and those due after more than one year.

Finance costs which are directly attributable to the construction of land and buildings are not capitalised as part of the cost of those assets.

#### Subsequent expenditure on existing fixed assets

Where significant expenditure is incurred on tangible fixed assets after initial purchase it is charged to the income and expenditure account in the period it is incurred, unless it increases the future benefits to the College, in which case it is capitalised and depreciated on the relevant basis.

#### Equipment and improvements to property

Equipment costing less than £1,500 per individual item is written off to the income and expenditure account in the year of acquisition. All other equipment is capitalised at cost. Capitalised equipment is depreciated over its useful life as follows:

Equipment	5%-33% per annum
Improvements to property	2%-20% per annum
Motor vehicles	14%-25% per annum

Where equipment is acquired with the aid of specific grants it is capitalised and depreciated in accordance with the above policy, with the related grant being credited to a deferred income account within creditors and released to the income and expenditure account over the expected useful economic life of the related equipment.

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the Statement of Comprehensive Income and Expenditure.

#### Investments

Investments that are not listed on a recognised stock exchange are held as current asset instruments and are carried at historical cost less any provision for impairment in their value.

#### Cash and cash equivalents

Cash includes cash in hand and deposits repayable on demand. Deposits are repayable on demand if they are in practice available within 24 hours without penalty.

Cash equivalents are short term, highly liquid investments that are readily convertible to known amounts of cash with insignificant risk of change in value. An investment qualifies as a cash equivalent when it has a maturity of 3 months or less from the date of acquisition.

## Notes to the financial statements

### 1 Statement of accounting policies and estimation techniques (continued)

#### Taxation

The College is considered to pass the tests set out in Paragraph 1 Schedule 6 Finance Act 2010 and as such is a charitable company within the meaning of Finance Act 2010.

Accordingly, the College is potentially exempt from taxation in respect of income or capital gains received within categories covered by Sections 478-488 of the Corporation Tax Act 2010 or section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied to exclusively charitable purposes.

The College receives no similar exemption in respect of Value Added Tax. For this reason, the College is generally unable to recover input VAT it suffers on goods and services purchased. Non pay expenditure is therefore shown inclusive of VAT with any partial recovery netted off these figures.

#### Provisions

Provisions are recognised when the College has a present legal or constructive obligation as a result of a past event, it is probable that a transfer of economic benefit will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation.

#### Leased assets

Leasing agreements that transfer to the College substantially all the benefits and risks of ownership of an asset are treated as finance leases.

Assets held under finance leases are recognised initially at the fair value of the leased asset (or, if lower, the present value of minimum lease payments) at the inception of the lease. The corresponding liability to the lessor is included in the balance sheet as a finance lease obligation. Assets held under finance leases are included in tangible fixed assets and depreciated and assessed for impairment losses in the same way as owned assets.

Minimum lease payments are apportioned between the finance charge and the reduction of the outstanding liability. The finance charges are allocated over the period of the lease in proportion to the capital element outstanding.

#### Financial liabilities and equity

Financial liabilities and equity are classified according to the substance of the financial instrument's contractual obligations, rather than the financial instrument's legal form.

All loans, investments and short term deposits held by the Group are classified as basic financial instruments in accordance with FRS 102. These instruments are initially recorded at the transaction price less any transaction costs (historic cost). FRS 102 requires that basic financial instruments are subsequently measured at amortised cost, however the College has calculated that the difference between the historical cost and amortised cost basis is not material and so these financial instruments are stated on the balance sheet at historical cost. Loans and investments that are payable or receivable within one year are not discounted.

#### Agency arrangements

The College acts as an agent in the collection and payment of discretionary learner support funds. Related payments received from the Education and Skills Funding Agency and subsequent disbursements to students are excluded from the income and expenditure of the College where the College is exposed to minimal risk or enjoys minimal economic benefit related to the transaction. This is shown separately in note 10.



## Notes to the financial statements

### 1 Statement of accounting policies and estimation techniques (continued)

#### Judgements in applying accounting policies and key sources of estimation uncertainty

In preparing these financial statements, management have made the following judgements:

- Determine whether leases entered into by the College either as a lessor or a lessee are operating or finance leases. These decisions depend on an assessment of whether the risk and rewards of ownership have been transferred from the lessor to the lessee on a lease by lease basis.
- Determine whether there are indicators of impairment of the group's tangible assets, including goodwill. Factors taken into consideration in reaching such a decision include the economic viability and expected future financial performance of the asset and where it is a component of a larger cash-generating unit, the viability and expected future performance of that unit.

Other key sources of estimation uncertainty:

- **Tangible fixed assets**  
Tangible fixed assets, other than investment properties, are depreciated over their useful lives taking into account residual values, where appropriate. The actual lives of the assets and residual values are assessed annually and may vary depending on a number of factors. In re-assessing asset lives, factors such as technological innovation and maintenance programmes are taken into account. Residual value assessments consider issues such as future market conditions, the remaining life of the asset and projected disposed values.
- **Local Government Pension Scheme**  
The present value of the Local Government Pension Scheme defined benefit liability depends on a number of factors that are determined on an actuarial basis using a variety of assumptions. The assumptions used in determining the net cost (income) for pensions include the discount rate. Any changes in these assumptions, which are disclosed in note 23, will impact the carrying amount of the pension liability. Furthermore, a roll forward approach which projects results from the latest full actuarial valuation performed at 31 March 2013 has been used by the actuary in valuing the pensions liability at 31 July 2017. Any differences between the figures derived from the roll forward approach and a full actuarial valuation would impact on the carrying amount on the pension liability.
- **Universities Superannuation Scheme**  
The USS is a multi-employer scheme and the College is unable to identify its share of the underlying assets and liabilities of the Scheme on a consistent and reasonable basis. The USS is therefore treated as a defined contribution scheme and the contributions recognised as they are paid each year. A liability is recorded within provisions for any contractual commitment to fund past deficits within the USS scheme.
- **Provisions**  
Provision is made for asset retirement obligations. These provisions require management's best estimate of the costs that will be incurred based on legislative and contractual requirements. In addition, the timing of the cash flows and the discount rates used to establish net present value of the obligations require management's judgement.

### 2 Funding body grants

	2017 £'000	2016 £'000
ESFA recurrent grant	4,735	4,258
Release of deferred capital grants	95	118
	<u>4,830</u>	<u>4,376</u>

## Notes to the financial statements

### 3 Tuition fees and Education contracts

	2017 £'000	2016 £'000
Home fees and charges	426	561

### 4 Research grants and contracts

	2017 £'000	2016 £'000
Release from deferred capital grants (non funding council)	10	12
Other funds	43	29
	53	41

### 5 Other income

	2017 £'000	2016 £'000
Catering and residence operations	187	221
Other income generating activities	72	77
	259	298

### 6 Investment income

	2017 £'000	2016 £'000
Interest received	14	16

### 7 Donations

	2017 £'000	2016 £'000
Unrestricted donations	28	29

### 8 Staff costs

Staff costs during the year were as follows:

	2017 £'000	2016 £'000
Wages and salaries	2,467	2,481
Social security costs	207	178
Payment and USS provision made	5	(8)
Other pension costs	469	442
	3,148	3,093

## Notes to the financial statements

### 8 Staff costs (continued)

The average monthly number of persons; including key management personnel but excluding sessional teaching staff; employed by the College during the year, described as full time equivalents, was:

	2017 Number	2016 Number
Teaching departments - teaching staff	22	24
Teaching support services	14	12
Other support services	7	7
Administration and central services	20	24
Premises	15	17
	<u>78</u>	<u>84</u>

Staff costs for the above persons:

	2017 £'000	2016 £'000
Teaching departments - teaching staff	1,172	1,221
Teaching support services	469	409
Other support services	248	238
Administration and central services	903	848
Premises	415	394
Payment and USS provision made	5	(8)
FRS 102(28) Retirement benefit income	(64)	(9)
	<u>3,148</u>	<u>3,093</u>

Total staff costs analysed by type of contract were:

	2017 £'000	2016 £'000
Employment costs for staff on permanent contracts	2,860	2,719
Employment costs for staff on short-term and temporary contracts	347	391
Payment and USS provision made	5	(8)
FRS 102(28) Retirement benefit income	(64)	(9)
	<u>3,148</u>	<u>3,093</u>

The number of staff, including key management personnel and the principal, who received emoluments in the following ranges was:

	2017 Number Key management personnel	2017 Number Other	2016 Number Key management personnel	2016 Number Other
£60,001 to £70,000	-	1	-	1
£70,001 to £80,000	-	1	-	1
£80,000 to £90,000	1	-	1	-
£90,000 to £100,000	-	-	-	-
£100,000 to £110,000	-	-	1	-
£110,000 to £120,000	1	-	-	-
	<u>2</u>	<u>2</u>	<u>2</u>	<u>2</u>

Staff costs include compensation paid to key management personnel for loss of office.

A consolidated pay award of 1.1% was made in 2016/17 for academic and academic related staff. Admin and clerical staff received, on average, a 1% pay award from April 2017.

## Notes to the financial statements

### 8 Staff costs (continued)

#### Key management personnel's emoluments

Key management personnel are those persons having authority and responsibility for planning, directing and controlling the activities of the College and are represented by the principal and holders of the other senior posts whom the Governing Body has selected relating to the appointment and promotion of staff who are appointed by the Governing Body.

The number of key management personnel including the principal was:

	2017 Number	2016 Number
Key management personnel	2	2

Key management personnel's emoluments are made up as follows:

	2017 £'000	2016 £'000
Salaries	166	165
Employer's national insurance	21	19
	187	184
Pension contributions	28	26
Total key management personnel emoluments	215	210

There were no amounts due to key management personnel that were waived in the year, nor any salary sacrifice arrangements in place.

The above emoluments include amounts payable to the principal (who is also the highest paid officer) of:

	2017 £'000	2016 £'000
Salary	93	92
Pension contribution	17	15
	110	107

Key management personnel, including the principal, received a 1.1% pay award in 2016/17. This pay award was approved by the Board of Governors. This increase was in line with the increase awarded to all academic and academic related staff.

Members of the Board of Governors, other than the principal, and staff representatives, did not receive any payment from the College other than reimbursement of travel and subsistence expenses incurred in the course of their duties.

#### Directors' remuneration

The members of the College's governing body are also the directors of the company, for the purposes of company law. Directors do not receive remuneration for their role as a member of the College's governing body, but may be remunerated for other positions held at the College. Remuneration paid to directors during the year was:

	2017 £'000	2016 £'000
Emoluments	135	139
Pension contribution	23	23
	158	162

Post-employment benefits are accruing for four directors (2016: four) under a defined benefit scheme. No directors (2016: none) were members of defined contribution schemes.

## Notes to the financial statements

### 9 Other operating expenses

	2017 £'000	2016 £'000
Teaching departments	110	141
Teaching support services	30	33
Other support services	215	101
Administration and central services	199	214
Examination costs	36	64
Premises costs – Running costs	356	365
Premises costs – Maintenance	202	153
Premises costs – Rents and leases	45	41
Catering and residence operations	508	529
	<u>1,701</u>	<u>1,641</u>
Other operating expenses include:	2017 £'000	2016 £'000
Auditors' remuneration		
- Financial statements audit	14	18
- Internal audit	5	7
	<u>19</u>	<u>25</u>

### 10 Adult Learning Loan Bursary / Discretionary Learner Support Funds

	2017 £'000	2016 £'000
Balance brought forward	21	21
Receipts	1,616	1,591
Payments	(161)	(174)
Amount consolidated in financial statements	<u>(1,455)</u>	<u>(1,417)</u>
Balance unspent at 31 July included in creditors	<u>21</u>	<u>21</u>

The Adult Learning Loan Bursary and Discretionary Learner Support Fund is available for eligible students. In some instances, the College only acts as a paying agent. In these circumstances, the related disbursements are excluded from the Income and Expenditure Account. The related funding body grants are included within Note 2.

### 11 Interest and other finance costs

	2017 £'000	2016 £'000
Pension finance costs	<u>112</u>	<u>117</u>

The above amount includes £99,000 (2016: £101,000) in relation to the LGPS FRS 102 net pension finance cost, £12,000 (2016: £12,000) in relation to the USS FRS 102 finance cost and £1,000 (2016: £4,000) in relation to the interest cost for the enhanced pension.

### 12 Exceptional item

There were exceptional restructuring costs in 2017. These amounted to £19,000 (2016: £75,000) and related to one staff member's redundancy costs.

## Notes to the financial statements

### 13 Taxation

The College was not liable for any corporation tax arising out of its activities during the year.

### 14 Tangible fixed assets

	Freehold land and buildings £'000	Improve- ments to property £'000	Equipment £'000	Vehicles £'000	Total £'000
Cost					
At 1 August 2016	748	5,805	1,494	16	8,063
Additions	-	72	52	-	124
Disposals	-	-	(8)	-	(8)
At 31 July 2017	748	5,877	1,538	16	8,179
Depreciation					
At 1 August 2016	220	3,867	1,300	12	5,399
Charge for the year	13	226	70	1	310
Disposals	-	-	(7)	-	(7)
At 31 July 2017	233	4,093	1,363	13	5,702
<b>Net book amount at 31 July 2017</b>	<b>515</b>	<b>1,784</b>	<b>175</b>	<b>3</b>	<b>2,477</b>
Net book amount at 31 July 2016	528	1,938	194	4	2,664
Financed by capital grant	175	758	32	1	966
Other	340	1,026	143	2	1,511
	<b>515</b>	<b>1,784</b>	<b>175</b>	<b>3</b>	<b>2,477</b>

Freehold land and buildings and improvements to property with a net book value of £933,000 have been financed in full or in part by exchequer funds. Should these assets be sold, the College may be liable, under the terms of the Finance memorandum with the Council, to surrender the proceeds.

As no consideration was paid for the main property and because the College only has a right to retain the property whilst it continues to provide education, the governing body consider that it is not appropriate to recognise any value for the property and land surrounding it. Improvements made to the property and buildings built by the College are included at cost.

### 15 Debtors

	2017 £'000	2016 £'000
Amounts falling due within one year:		
Trade receivables	286	264
Prepayments and accrued income	42	22
	<b>328</b>	<b>286</b>

## Notes to the financial statements

### 16 Current asset investments

	2017 £'000	2016 £'000
Short term deposits	2,281	1,911

Deposits are held with banks and building societies operating in the London market and licensed by the Financial Conduct Authority with no more than three months' maturity at the balance sheet date.

### 17 Creditors: amounts falling due within one year

	2017 £'000	2016 £'000
Loan	18	18
Payments received in advance	35	90
Trade payables	332	290
Other creditors	31	27
Other taxation and social security	60	76
Accruals and deferred income	232	252
Deferred income – capital grants	94	105
	<u>802</u>	<u>858</u>

### 18 Creditors: amounts falling due after more than one year

	2017 £'000	2016 £'000
Loan	9	28
Deferred income – capital grants	872	967
	<u>881</u>	<u>995</u>

### 19 Maturity of debt

Loans are payable as follows:	2017 £'000	2016 £'000
Within one year	18	18
Between one and two years	9	18
Between two and five years	-	10
	<u>27</u>	<u>46</u>

The above consists of one borrowing which is an interest free SALIX loan repayable over four years. The loan was given to improve energy efficiency. There is no discounting as this would be minimal and effectively market rate.

## Notes to the financial statements

### 20 Provisions

	Defined benefit obligations £'000	Obligation to fund deficit on USS Pension £'000	Enhanced pension £'000	Total £'000
At 1 August 2016	3,922	268	52	4,242
Provision made / (released) in the year	(136)	30	-	(106)
Interest cost	99	12	1	112
Payments	(354)	(24)	(4)	(382)
At 31 July 2017	<u>3,531</u>	<u>286</u>	<u>49</u>	<u>3,866</u>

The enhanced pension provision relates to the cost of staff who have already left the College's employment, and commitments for costs from which the College cannot reasonably withdraw from at the balance sheet date. This provision has been recalculated in accordance with the guidance issued by the LSC and its successor organisations. The assumptions for calculating the provision for pension enhancements on termination under FRS 102, are as follows:

	2017	2016
Price inflation	1.3%	1.3%
Net interest rate	2.3%	1.0%

Defined benefit obligations relate to the liabilities under the College's membership of the Local Government Pension Scheme and Universities Superannuation Scheme. Further details are given in note 23.

The obligation to fund the past deficit on the Universities Superannuation Scheme (USS) arises from the contractual obligation with the pension scheme for total payments relating to benefits arising from past performance. Management has made an assessment of future employees within the USS scheme, salary payment and the likely yield from a mid-range corporate bond over the period of the contracted obligation in assessing the value of this provision.



## Notes to the financial statements

### 21 Deferred income – capital grants

	Funding council £'000	Other grants £'000	Total £'000
At 1 August 2016			
Land and buildings and improvements to property	941	79	1,020
Equipment	51	-	51
Vehicles	1	-	1
	<u>993</u>	<u>79</u>	<u>1,072</u>
Transfer of Grant			
Land and buildings and improvements to property	9	-	9
Equipment	(9)	-	(9)
	<u>-</u>	<u>-</u>	<u>-</u>
Released to income and expenditure			
Land and buildings and improvements to property	86	10	96
Equipment	8	-	8
Vehicles	1	-	1
	<u>95</u>	<u>10</u>	<u>105</u>
At 31 July 2017			
Land and buildings and improvements to property	864	68	932
Equipment	33	-	33
Vehicles	1	-	1
	<u>898</u>	<u>68</u>	<u>966</u>

Deferred grants are written down to revenue over the life of the asset to offset the depreciation charged on the asset to which they relate. The deferred income - capital grants balance included in creditors represents the remaining capital grant still to be written down to revenue.

Deferred capital grants are included in creditors as follows:

	2017 £'000	2016 £'000
Amounts falling due within one year	94	105
Amounts falling due after more than one year	<u>872</u>	<u>967</u>
	<u>966</u>	<u>1,072</u>

### 22 Capital commitments

Capital commitments in 2017 amounted to £nil (2016: £nil).

## Notes to the financial statements

### 23 Pension and similar obligations

The College's employees belong to two principal pension schemes, the Universities' Superannuation Scheme (USS) and the South Yorkshire Pensions Authority (SYPA).

	2017 £'000	2016 £'000
Universities' Superannuation Scheme contributions paid	199	187
South Yorkshire Pensions Authority contributions paid	354	258
Payment and USS provision made	5	(8)
FRS 102(28) (income)/charge	(64)	(9)
Timing differences	(20)	7
	<u>474</u>	<u>435</u>

#### Universities' Superannuation Scheme

The Universities' Superannuation Scheme is a multi-employer benefit scheme. Contributions on a pay as you go basis are credited to the exchequer under arrangements governed by the Superannuation Act 1972.

The pensions cost is assessed every three years in accordance with the advice of the government actuary. The assumptions and other data that have the most significant effect on the determination of the contribution levels are as follows:

Latest actuarial valuation	31 March 2014
Actuarial method	Projected Unit
Discount Rate	4.5%
Pensionable Salary Growth	4.4%
Price Inflation (CPI)	2.6%
Market value of assets at date of last valuation	£41.6 Billion
Proportion of members' accrued benefits covered by the actuarial value of the assets	89%

Under the definitions set out in FRS 102(28.11), the USS is a multi-employer pension scheme. The College is unable to identify its share of the underlying assets and liabilities of the scheme. Accordingly, the College has taken advantage of the exemption in FRS 102 and has accounted for its contributions to the scheme as if it were a defined contribution scheme. The College has set out above the information available on the scheme and the implications for the College in terms of the anticipated contribution rates.

#### South Yorkshire Pensions Authority

The SYPA is a funded defined benefit scheme, with the assets held in separate trustee administered funds. The total contribution paid for the year ended 31 July 2017 was £326,000 (2016: £332,000) of which employer's contributions totalled £262,000 (2016: £265,000) and employees' contributions totalled £64,000 (2016: £68,000). The agreed contribution rates for future years are 14.9% for employers and from 5.5% to 12.5% for employees, depending on salary.

There were no outstanding or prepaid contributions at either the beginning or end of the financial year.

## Notes to the financial statements

### 23 Pension and similar obligations (continued)

The pensions cost is assessed every three years in accordance with the advice of a qualified independent actuary. The assumptions and other data that have the most significant effect on the determination of the contribution levels are as follows:

Latest actuarial valuation	31 March 2016
Actuarial method	Projected Unit
Investment returns per annum	2.0%-2.75% per annum
Pension increases per annum	2.20% per annum
Salary scale increases per annum	1.25% per annum
Market value of assets at date of last valuation	£6.3 Billion
Proportion of members' accrued benefits covered by the actuarial value of the assets	86%

#### Principal Actuarial Assumptions

The following information is based upon a full actuarial valuation of the fund at 31 March 2016 updated to 31 July 2017 carried out by a qualified independent actuary.

	At 31 July 2017 %	At 31 July 2016 %
Rate of increase in salaries	3.45	3.45
Rate of increase in pensions	2.2	1.8
Discount rate for scheme liabilities	2.5	2.5
Inflation assumptions (CPI)	2.2	1.7

The current mortality assumptions include sufficient allowance for future improvements in mortality rates. The assumed life expectations on retirement age 65 are:

	At 31 July 2017	At 31 July 2016
Retiring today		
Males	22.9	23.0
Females	25.7	25.7
Retiring in 20 years		
Males	25.1	25.4
Females	28.0	28.5

The assets of the scheme relating to the College at the balance sheet date and the expected rate of return were:

	% of total plan assets as at 31 July 2017	Value at 31 July 2017 £'000	% of total plan assets as at 31 July 2016	Value at 31 July 2016 £'000
Equity instruments	60.8%	5,415	58.4%	4,569
Government bonds	13.8%	1,229	15.0%	1,174
Other bonds	6.8%	606	6.2%	485
Property	9.1%	811	11.0%	861
Cash/liquidity	2.0%	178	1.7%	133
Other	7.5%	668	7.7%	603
<b>Total fair value of assets</b>		<b>8,907</b>		<b>7,825</b>

## Notes to the financial statements

### 23 Pension and similar obligations (continued)

The amount included in the balance sheet in respect of the defined benefit pension plan is as follows:

	2017 £'000	2016 £'000
Fair value of plan assets	8,907	7,825
Present value of plan liabilities	(12,438)	(11,747)
<b>Net pensions liability</b>	<b>(3,531)</b>	<b>(3,922)</b>

Amounts recognised in the Statement of comprehensive income in respect of the plan are as follows:

	2017 £'000	2016 £'000
<b>Amounts included in staff costs</b>		
Current service cost	(290)	(249)
<b>Total</b>	<b>(290)</b>	<b>(249)</b>

	2017 £'000	2016 £'000
<b>Amounts included in interest and other finance costs</b>		
Net interest cost	(99)	(101)

**Amount recognised in Other comprehensive income**

	2017 £'000	2016 £'000
Return on pension plan assets	851	711
Experience losses arising on defined benefit obligations	(425)	(1,816)
<b>Amount recognised in Other comprehensive income</b>	<b>426</b>	<b>(1,105)</b>

**Movement in net defined benefit liability during year**

	2017 £'000	2016 £'000
Net defined benefit liability in scheme at 1 August	(3,922)	(2,725)
Movement in year:		
Current service charge	(290)	(249)
Employer contributions	354	258
Net interest on the defined liability	(99)	(101)
Actuarial (loss)/gain	426	(1,105)
<b>Net defined benefit liability at 31 July</b>	<b>(3,531)</b>	<b>(3,922)</b>

**Asset and Liability Reconciliation**

	2017 £'000	2016 £'000
<b>Changes in the present value of defined benefit obligations</b>		
<b>Defined benefit obligations at start of period</b>	<b>11,747</b>	<b>9,538</b>
Current service cost	290	249
Interest cost	291	357
Contributions by scheme participants	63	69
Experience gains and losses on defined benefit obligations	425	1,816
Estimated benefits paid	(378)	(282)
<b>Defined benefit obligations at end of period</b>	<b>12,438</b>	<b>11,747</b>

## Notes to the financial statements

### 23 Pension and similar obligations (continued)

Changes in fair value of plan assets

	2017 £'000	2016 £'000
Fair value of plan assets at start of period	7,825	6,813
Interest on plan assets	192	260
Return on assets	851	707
Employer contributions	354	258
Contributions by scheme participants	63	69
Estimated benefits paid	(378)	(282)
Fair value of plan assets at the end of the period	<u>8,907</u>	<u>7,825</u>

### 24 Cash and cash equivalents

	At 1 August 2016 £'000	Cash flows £'000	At 31 July 2017 £'000
Cash at bank and in hand	939	(25)	914
Total	<u>939</u>	<u>(25)</u>	<u>914</u>

### 25 Company limited by guarantee

The Northern College Company is limited by guarantee and has no share capital. The liability of its members is limited to an amount not exceeding £1. At 31 July 2017 there were 16 members (2016: 17 members).

### 26 Contingent liabilities

The College has received grant income over many years. The funding bodies have claw back arrangements in place for many of the grants and the College may have to pay monies back in the event of an unsatisfactory audit. There were no contingent liabilities at 31 July 2017 or 31 July 2016.

## Notes to the financial statements

### **27 Related party transactions**

Due to the nature of the College's operations and the composition of the Board of Governors (being drawn from local public and private sector organisations) it is inevitable that transactions will take place with organisations in which a member of the Board of Governors may have an interest. All transactions involving organisations in which a member of the Board of Governors may have an interest are conducted at arm's length and in accordance with the College's financial regulations and normal procurement procedures.

The Wentworth Castle and Stainborough Park Heritage Trust is a related party as a result of the College Principal's position as a director for the Trust and the level of planned property transactions which will be undertaken in the future. It is also considered that there is a level of common influence at the management level. Two of the College Governors, Mr John Edwards and Mr Clive Macdonald are also Trustees of the Wentworth Castle and Stainborough Park Heritage Trust. During the year the College made payments of £33,000 (2016: £28,000) to the Trust for grounds maintenance and £45,000 (2016: £43,000) for the leasing of property. The College received payments of £30,000 (2016: £28,000) from the Trust for various administrative services. At the year end there was a debtor balance outstanding of £4,000 (2016: £6,000).

The financial arrangements between the College and the Wentworth Castle and Stainborough Park Heritage Trust (the Trust) are governed by a series of agreements. The major agreements being the contract for grant funding with the Trustees of the National Heritage Lottery Fund and the Funding Body capital funding agreement.

A series of service and sale of goods agreements are in place for services and items necessary for the annual operation of the Trust's operations which are provided by the College and another set of agreements are in place for rentals and grounds maintenance charges in respect of buildings and services provided by the Trust to the College.

### **28 Designated capital reserves**

The designated capital reserve is a reserve created to maintain a balance equal to the fixed assets not funded by capital grants. The reserve is an unrestricted reserve and part of accumulated funds but maintained separately from the income and expenditure account.