Company registration number 01305000 (England and Wales)	
BARNES & MULLINS LIMITED ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2022	

COMPANY INFORMATION

Directors B M Cleary

G J Tichopad S J Finley S Lewis A R Mew

Company number 01305000

Registered office Unit 14

Mile Oak Industrial Estate

Oswestry Shropshire SY10 8GA

Auditor Gravita ABG LLP

30 City Road London EC1Y 2AB

Business address Unit 14

Mile Oak Industrial Estate

Oswestry Shropshire SY10 8GA

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STRATEGIC REPORT

FOR THE YEAR ENDED 31 DECEMBER 2022

The directors present the strategic report for the year ended 31 December 2022.

Fair review of the business

Under the circumstances brought on by the Covid epidemic the company performed better than its revised forecast. Both Turnover and profitability increased.

All costs were reviewed and curtailed where possible.

The directors consider that the key financial performance indicators are those that monitor the performance in respect of the below matrix.

Analysis of key performance indicators

Domestic business continued to improve after the reopening of shops after lockdowns and the return of live music. UK business returned to the high street at a pre Covid level due to the removal of all UK restrictions as expected.

Internet sales continue to be buoyant and the company continues to be well placed in the UK market.

Export sales for manufactured goods continue to be strong, recent investments in this sector is generating more turnover and profit.

Wholesale distribution into Europe was impacted by Covid and BREXIT in relation to import and export duties which led to a delayed recovery but since being VAT registered in various European territories there has been a return to pre BREXIT levels and further growth is expected.

The key financial highlights are as follows:

	2022	2021
	£	£
Turnover Gross profit	11,322,137	10,255,397
·	3,470,921	3,120,528
Profit before tax	990,314	883,366

Principal risks and uncertainties

The company faces a number of risks and uncertainties and the directors believe that the key business risks are in respect of competition mostly from international businesses and the impact of Brexit and in ensuring that the company continues to be the first choice for business in the UK for musical instruments. In view of these risks and uncertainties, the directors are aware that the development of the company may be affected by factors outside their control such as trade deals with other countries post BREXIT.

In view of this, the directors are looking carefully at both existing and potential new markets to mitigate the risk. In addition, the following points sets out how key risks relating to technological advancements, changes in consumer tastes and new competition are being mitigated:

- a. The company actively promotes its own brands and third party brands and undertakes marketing actions to raise brand awareness.
- b. The company also focuses on quality, brand knowledge and detailed knowledge on number of musical instruments that are in demand to ensure customers get quality service.
- c. The company has long lasting relationships with numerous suppliers of well known musical instruments which sell to the company on exclusive basis. The company's sales team have extensive knowledge of their products which is seen as an asset.

STRATEGIC REPORT (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

Financial instruments

The company's principal financial instruments comprise invoice discounting, import loan facilities, bank balances, bank overdrafts, trade creditors, trade debtors and finance lease agreements. The main purpose of these instruments is to raise funds for the company's operations and to finance the company's operations. The company's approach to managing risks applicable to the financial instruments concerned is shown below.

The company has a normal level of exposure to price, credit, liquidity and cash flow risks arising from trading activities. The company does not enter into any formally designated hedging arrangements.

In respect of invoice discounting and import loan facilities, the liquidity risk is managed by ensuring there are sufficient funds to meet demands.

In respect of bank balances, the liquidity risk is managed by maintaining a balance between the continuity of funding and flexibility through the use of overdrafts at floating rates of interest.

In respect of short term trade loans these comprise amounts due to financial institutions. The interest rate on the loans from the financial institutions are at a fixed rate and repayable on a 90 day period. The company manages the liquidity risk by ensuring there are sufficient funds to meet the payments.

The company is a lessee in respect of finance leased assets. The liquidity risk in respect of these is managed in the same way as the loans above.

Trade debtors are managed in respect of credit and cash flow risk by policies concerning the credit offered to customers and the regular monitoring of amounts outstanding for both time and credit limits.

Trade creditors liquidity risk is managed by ensuring sufficient funds are available to meet amounts due.

On behalf of the board

B M Cleary Director

9 June 2023

DIRECTORS' REPORT

FOR THE YEAR ENDED 31 DECEMBER 2022

The directors present their annual report and financial statements for the year ended 31 December 2022.

Principal activities

The company is principally engaged in the wholesale and distribution of musical instruments.

Results and dividends

The results for the year are set out on .

Ordinary dividends were paid amounting to £370,000. The directors do not recommend payment of a final dividend.

Directors

The directors who held office during the year and up to the date of signature of the financial statements were as follows:

B M Cleary

G J Tichopad

S J Finley

S Lewis

A R Mew

Future developments

Investment in in-house manufacturing for its own brands and for OEM products is expected to continue a significant increase in profits. A continued focus on export is also expected to show growth.

Auditor

The auditor, Gravita ABG LLP, is deemed to be reappointed under section 487(2) of the Companies Act 2006.

Statement of directors' responsibilities

The directors are responsible for preparing the annual report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Strategic report

The company has chosen in accordance with Companies Act 2006, s. 414C(11) to set out in the company's strategic report information required by Large and Medium-sized Companies and Groups (Accounts and Reports) Regulations 2008, Sch. 7 to be contained in the directors' report.

DIRECTORS' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

Statement of disclosure to auditor

So far as each person who was a director at the date of approving this report is aware, there is no relevant audit information of which the company's auditor is unaware. Additionally, the directors individually have taken all the necessary steps that they ought to have taken as directors in order to make themselves aware of all relevant audit information and to establish that the company's auditor is aware of that information.

On behalf of the board

B M Cleary **Director**

9 June 2023

INDEPENDENT AUDITOR'S REPORT

TO THE MEMBERS OF BARNES & MULLINS LIMITED

Opinion

We have audited the financial statements of Barnes & Mullins Limited (the 'company') for the year ended 31 December 2022 which comprise, the statement of financial position, the statement of changes in equity, the statement of cash flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 December 2022 and of its profit for the year
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue. However, because not all future events or conditions can be predicted this statement is not a guarantee as to the company's ability to continue as a going concern.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The directors are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the strategic report and the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report have been prepared in accordance with applicable legal requirements.

INDEPENDENT AUDITOR'S REPORT (CONTINUED)

TO THE MEMBERS OF BARNES & MULLINS LIMITED

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the strategic report or the directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of directors

As explained more fully in the directors' responsibilities statement set out on page 3, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below. However, the primary responsibility for the prevention and detection of fraud rests with both those charged with governance of the entity and management.

The extent to which the audit was considered capable of detecting irregularities including fraud.

Our approach to identifying and assessing the risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, was as follows:

- the engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities
 and skills to identify or recognise non-compliance with applicable laws and regulations;
- we identified the laws and regulations applicable to the company through discussions with directors and other management, and from our commercial knowledge and experience of the distribution of musical instruments;
- we focused on specific laws and regulations which we considered may have a direct material effect on the financial statements or the operations of the company, including the Companies Act 2006 and Health and Safety legislation.
- we assessed the extent of compliance with the laws and regulations identified above through making enquiries of management and inspecting legal correspondence; and
- identified laws and regulations were communicated within the audit team regularly and the team remained alert to instances of non-compliance throughout the audit.

INDEPENDENT AUDITOR'S REPORT (CONTINUED)

TO THE MEMBERS OF BARNES & MULLINS LIMITED

We assessed the susceptibility of the company's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by:

- understanding the business model as part of the control and business environment;
- making enquiries of management as to where they considered there was susceptibility to fraud, their knowledge of actual, suspected and alleged fraud; and
- · considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations.

To address the risk of fraud through management bias and override of controls, we:

- · performed analytical procedures to identify any unusual or unexpected relationships;
- tested journal entries to identify unusual transactions;
- assessed whether judgements and assumptions made in determining the accounting estimates set out in note 2 were indicative of potential bias; and
- investigated the rationale behind significant or unusual transactions.

In response to the risk of irregularities and non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

- agreeing financial statement disclosures to underlying supporting documentation; and
- · enquiring of management as to actual and potential litigation and claims.

There are inherent limitations in our audit procedures described above. The more removed that laws and regulations are from financial transactions, the less likely it is that we would become aware of non-compliance. Auditing standards also limit the audit procedures required to identify non-compliance with laws and regulations to enquiry of the directors and other management and the inspection of regulatory and legal correspondence, if any.

Material misstatements that arise due to fraud can be harder to detect than those that arise from error as they may involve deliberate concealment by for example forgery, or intentional misrepresentation or through collusion. Our audit procedures are designed to detect material misstatement. We are not responsible for preventing non-compliance or fraud and cannot be expected to detect non-compliance with all laws and regulations.

A further description of our responsibilities is available on the Financial Reporting Council's website at: https://www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

John Donohoe FCA Senior Statutory Auditor For and on behalf of Gravita ABG LLP

19 June 2023

Chartered Accountants Statutory Auditor

30 City Road London EC1Y 2AB

STATEMENT OF FINANCIAL POSITION

AS AT 31 DECEMBER 2022

		202	2	202	1
	Notes	£	£	£	£
Fixed assets					
Intangible assets	12		7,034		8,039
Tangible assets	13		122,298		75,848
Investments	14		10,300		300
			139,632		84,187
Current assets					
Stocks	16	3,796,491		2,689,996	
Debtors	17	1,473,914		1,103,686	
Cash at bank and in hand		711,802		1,645,090	
		5,982,207		5,438,772	
Creditors: amounts falling due within one					
year	18	(1,142,416)		(983,193)	
Net current assets			4,839,791		4,455,579
Net assets			4,979,423		4,539,766
Capital and reserves					
Called up share capital	20		352,916		352,916
Profit and loss reserves	21		4,626,507		4,186,850
Total equity			4,979,423		4,539,766

The financial statements were approved by the board of directors and authorised for issue on 9 June 2023 and are signed on its behalf by:

B M Cleary **Director**

Company Registration No. 01305000

STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 DECEMBER 2022

		Share capitaProfit and loss reserves		Total	
	Notes	£	£	£	
Balance at 1 January 2021		352,916	3,719,345	4,072,261	
Year ended 31 December 2021: Profit and total comprehensive income for the year Dividends	11	-	707,822 (240,317)	707,822 (240,317)	
Balance at 31 December 2021		352,916	4,186,850	4,539,766	
Year ended 31 December 2022: Profit and total comprehensive income for the year Dividends	11	- -	809,657 (370,000)	809,657 (370,000)	
Balance at 31 December 2022		352,916	4,626,507	4,979,423	

STATEMENT OF CASH FLOWS

		2022	2	202	1
	Notes	£	£	£	£
Cash flows from operating activities					
Cash (absorbed by)/generated from operations	25		(262,750)		941,314
Interest paid			(202,730)		(20,942)
Income taxes paid			(173,379)		(129,191)
Net cash (outflow)/inflow from operating activit	ties				
			(457,707)		791,181
Investing activities					
Purchase of tangible fixed assets		(96,171)		(16,155)	
Proceeds from disposal of tangible fixed assets		-		8,000	
Proceeds from disposal of subsidiaries		(10,000)		-	
Interest received		490		243	
Net cash used in investing activities			(105,681)		(7,912)
Financing activities					
Repayment of bank loans		100		6,564	
Payment of finance leases obligations		-		(8,917)	
Dividends paid		(370,000)		(240,317)	
Net cash used in financing activities			(369,900)		(242,670)
Net (decrease)/increase in cash and cash equiv	/alents				
			(933,288)		540,599
Cash and cash equivalents at beginning of year			1,645,090		1,104,491
Cash and cash equivalents at end of year			711,802		1,645,090

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2022

1 Accounting policies

Company information

Barnes & Mullins Limited is a private company limited by shares incorporated in England and Wales. The registered office is Unit 14, Mile Oak Industrial Estate, Oswestry, Shropshire, SY10 8GA.

1.1 Accounting convention

These financial statements have been prepared in accordance with FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the requirements of the Companies Act 2006.

The financial statements are prepared in sterling, which is the functional currency of the company. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

Group accounts

The company has taken advantage of the exemption under section 400 of the Companies Act 2006 not to prepare consolidated accounts. The financial statements present information about the company as an individual entity and not about its group.

Barnes & Mullins Limited is a wholly owned subsidiary of Troubadour Investments Limited and the results of Barnes & Mullins Limited are included in the consolidated financial statements of Troubadour Investments Limited which are available from 30 City Road, London, EC1Y 2AB.

1.2 Going concern

At the time of approving the financial statements, the directors have a reasonable expectation that the company has adequate resources to continue in operational existence for the foreseeable future. Thus the directors continue to adopt the going concern basis of accounting in preparing the financial statements.

1.3 Turnover

Turnover is recognised at the fair value of the consideration received or receivable for goods sold in the normal course of business, and is shown net of VAT. The fair value of consideration takes into account trade discounts, settlement discounts and volume rebates.

Revenue from the sale of goods is recognised when the significant risks and rewards of ownership of the goods have passed to the buyer (usually on dispatch of the goods), the amount of revenue can be measured reliably, it is probable that the economic benefits associated with the transaction will flow to the entity and the costs incurred or to be incurred in respect of the transaction can be measured reliably.

1.4 Intangible fixed assets other than goodwill

Amortisation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Patents Over the period of the patent license

Brand name 8 years straight line

1.5 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

1 Accounting policies

(Continued)

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Plant and machinery 25% Reducing balance
Fixtures, fittings & equipment 25% Reducing balance
Motor vehicles 25% Reducing balance

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is credited or charged to profit or loss.

The assets' residual values and useful lives are reviewed, and adjusted, if appropriate, at the end of each reporting period. The effect of any change is accounted for prospectively.

1.6 Fixed asset investments

Interests in subsidiaries are initially measured at cost and subsequently measured at cost less any accumulated impairment losses. The investments are assessed for impairment at each reporting date and any impairment losses or reversals of impairment losses are recognised immediately in profit or loss.

A subsidiary is an entity controlled by the company. Control is the power to govern the financial and operating policies of the entity so as to obtain benefits from its activities.

Entities in which the company has a long term interest and shares control under a contractual arrangement are classified as jointly controlled entities.

1.7 Impairment of fixed assets

At each reporting period end date, the company reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where it is not possible to estimate the recoverable amount of an individual asset, the company estimates the recoverable amount of the cash-generating unit to which the asset belongs.

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised immediately in profit or loss.

Recognised impairment losses are reversed if, and only if, the reasons for the impairment loss have ceased to apply. Where an impairment loss subsequently reverses, the carrying amount of the asset (or cash-generating unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (or cash-generating unit) in prior years. A reversal of an impairment loss is recognised immediately in profit or loss.

1.8 Stocks

Stocks are stated at the lower of cost and estimated selling price less costs to complete and sell. Cost comprises direct materials and, where applicable, direct labour costs and those overheads that have been incurred in bringing the stocks to their present location and condition.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

1 Accounting policies

(Continued)

Cost is determined on the first-in, first-out (FIFO) method.

At each reporting date, an assessment is made for impairment. Any excess of the carrying amount of stocks over its estimated selling price less costs to complete and sell is recognised as an impairment loss in profit or loss. Reversals of impairment losses are also recognised in profit or loss.

1.9 Cash and cash equivalents

Cash at bank and in hand are basic financial assets and include cash in hand and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

1.10 Financial instruments

The company has chosen to apply the provisions of Section 11 'Basic Financial Instruments' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the company's statement of financial position when the company becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

Other financial assets

Other financial assets, including investments in equity instruments which are not subsidiaries, associates or joint ventures, are initially measured at fair value, which is normally the transaction price. Such assets are subsequently carried at fair value and the changes in fair value are recognised in profit or loss, except that investments in equity instruments that are not publicly traded and whose fair values cannot be measured reliably are measured at cost less impairment.

Trade debtors, loans and other receivables that have fixed or determinable payments that are not quoted in an active market are classified as 'loans and receivables'. Loans and receivables are measured at amortised cost using the effective interest method, less any impairment.

Interest is recognised by applying the effective interest rate, except for short-term receivables when the recognition of interest would be immaterial. The effective interest method is a method of calculating the amortised cost of a debt instrument and of allocating the interest income over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts through the expected life of the debt instrument to the net carrying amount on initial recognition.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

1 Accounting policies

(Continued)

Impairment of financial assets

Financial assets, other than those held at fair value through profit and loss, are assessed for indicators of impairment at each reporting end date.

Financial assets are impaired where there is objective evidence that, as a result of one or more events that occurred after the initial recognition of the financial asset, the estimated future cash flows have been affected. If an asset is impaired, the impairment loss is the difference between the carrying amount and the present value of the estimated cash flows discounted at the asset's original effective interest rate. The impairment loss is recognised in profit or loss.

If there is a decrease in the impairment loss arising from an event occurring after the impairment was recognised, the impairment is reversed. The reversal is such that the current carrying amount does not exceed what the carrying amount would have been, had the impairment not previously been recognised. The impairment reversal is recognised in profit or loss.

Derecognition of financial assets

Financial assets are derecognised only when the contractual rights to the cash flows from the asset expire or are settled, or when the company transfers the financial asset and substantially all the risks and rewards of ownership to another entity, or if some significant risks and rewards of ownership are retained but control of the asset has transferred to another party that is able to sell the asset in its entirety to an unrelated third party.

Classification of financial liabilities

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the company after deducting all of its liabilities.

Basic financial liabilities

Basic financial liabilities, including creditors, bank loans and loans from fellow group companies that are classified as debt, are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Derecognition of financial liabilities

Financial liabilities are derecognised when the company's contractual obligations expire or are discharged or cancelled.

1.11 Equity instruments

Equity instruments issued by the company are recorded at the proceeds received, net of transaction costs. Dividends payable on equity instruments are recognised as liabilities once they are no longer at the discretion of the company.

1.12 Taxation

The tax expense represents the sum of the tax currently payable.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

1 Accounting policies

(Continued)

Current tax

The tax currently payable is based on taxable profit for the year. Taxable profit differs from net profit as reported in the income statement because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are never taxable or deductible. The company's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the reporting end date.

1.13 Employee benefits

The costs of short-term employee benefits are recognised as a liability and an expense, unless those costs are required to be recognised as part of the cost of stock or fixed assets.

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the company is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

1.14 Retirement benefits

The company operates a defined contribution plan for its employees. A defined contribution plan is a pension plan under which the company pays fixed contributions into a separate entity. Once the contributions have been paid the company has no further payment obligations. The contributions are recognised as an expense when they are due. Amounts not paid are shown in accruals in the balance sheet. The assets of the plan are held separately from the company in independently administered funds.

1.15 Leases

Leases are classified as finance leases whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessees. All other leases are classified as operating leases.

Assets held under finance leases are recognised as assets at the lower of the assets fair value at the date of inception and the present value of the minimum lease payments. The related liability is included in the statement of financial position as a finance lease obligation. Lease payments are treated as consisting of capital and interest elements. The interest is charged to profit or loss so as to produce a constant periodic rate of interest on the remaining balance of the liability.

Rentals payable under operating leases, including any lease incentives received, are charged to profit or loss on a straight line basis over the term of the relevant lease except where another more systematic basis is more representative of the time pattern in which economic benefits from the leases asset are consumed.

Rentals payable under operating leases are charged against income on a straight line basis over the lease term.

1.16 Government grants

Government grant represents the fair value of the income received or receivable from the furlough scheme introduced by the UK government due to the pandemic caused by COVID-19.

Income from the furlough scheme is recognised in the period the furlough income relates to and recorded as 'other income'.

1.17 Foreign exchange

Transactions in currencies other than pounds sterling are recorded at the rates of exchange prevailing at the dates of the transactions. At each reporting end date, monetary assets and liabilities that are denominated in foreign currencies are retranslated at the rates prevailing on the reporting end date. Gains and losses arising on translation in the period are included in profit or loss.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

1 Accounting policies

(Continued)

1.18 Invoice discounting

The company recognises a trade debtor on sales and a invoice discounting liability due to a third party when it has transferred substantially all of the risks and rewards of the ownership of the trade debtors and has an obligation to pay the received cash flows in full without any material delays. As the company has an obligation to buy back debts over a certain ageing, a debtor and corresponding creditor is recognised.

2 Judgements and key sources of estimation uncertainty

In the application of the company's accounting policies, the directors are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

Key sources of estimation uncertainty

The estimates and assumptions which have a significant risk of causing a material adjustment to the carrying amount of assets and liabilities are as follows.

Stock

The company wholesales and distributes musical instruments and is subject to consumer demands. As a result it is necessary to consider the recoverability of the cost of stock and the associated provision required. When calculating the stock provision, management considers the nature and condition of the stock, as well as applying assumptions around anticipated saleability of finished goods. See note 16 for the net carrying amount of the stock and associated provision.

3 Turnover and other revenue

An analysis of the company's turnover is as follows:

	2022	2021
Turnover analysed by class of business	£	£
Sale of goods - musical instruments	11,322,137	10,255,397
	2022	2021
	£	£
Turnover analysed by geographical market		
United Kingdom	9,269,505	8,615,798
EU	1,220,006	917,314
Rest of the world	832,626	722,285
	11,322,137	10,255,397

Drivers and yard staff

Total

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

3	Turnover and other revenue	((Continued)	
		2022 £	2021 £	
	Other revenue			
	Interest income	490	243	
	Grants received		19,054	
	All turnover is derived from one activity, being the company's principal activity in sale of mo	usical instruments	S .	
4	Operating profit			
	Operating profit for the year is stated after charging/(crediting):	2022 £	2021 £	
	Exchange (gains)/losses	(99,227)	21,390	
	Government grants	-	(19,054)	
	Depreciation of owned tangible fixed assets	49,721	30,355	
	(Profit)/loss on disposal of tangible fixed assets	· -	2,928	
	Amortisation of intangible assets	1,005	1,148	
	Operating lease charges	105,000	106,449	
5	Auditor's remuneration			
_		2022	2021	
	Fees payable to the company's auditor and associates:	£	£	
	For audit services			
	Audit of the financial statements of the company	45,000 ———	41,008	
6	Employees			
	The average monthly number of persons (including directors) employed by the company d	uring the year wa	is:	
		2022	2021	
		Number	Number	
	Sales and distribution	8	7	
	Administration	13	12	

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NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

6	Employees		(Continued)
	Their aggregate remuneration comprised:	2022 £	2021 £
	Wages and salaries Social security costs Pension costs	1,486,173 163,952 70,467	1,305,765 140,316 87,220
		1,720,592	1,533,301
7	Directors' remuneration	2022 £	2021 £
	Remuneration for qualifying services Company pension contributions to defined contribution schemes	488,179 36,319	486,927 39,583
		524,498	526,510
	The number of directors for whom retirement benefits are accruing under defined contribut (2021 - 6). Remuneration disclosed above include the following amounts paid to the highest paid direct		mounted to 5
		2022 £	2021 £
	Remuneration for qualifying services Company pension contributions to defined contribution schemes	127,410 13,751	112,833 15,000
8	Interest receivable and similar income	2022 £	2021 £
	Interest income Interest on bank deposits	490	243
	Investment income includes the following:		
	Interest on financial assets not measured at fair value through profit or loss	490	243

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

9	Interest payable and similar expenses	2022	2021
		2022 £	202
	Interest on financial liabilities measured at amortised cost:	_	
	Interest on bank overdrafts and loans	24	
	Interest on invoice finance arrangements	21,554	20,477
		21,578	20,477
	Other finance costs: Interest on finance leases and hire purchase contracts	-	465
		21,578	20.041
		====	20,942
10	Taxation		
		2022	2021
		£	£
	Current tax UK corporation tax on profits for the current period	180,657	175,544
	Divide policies with provider of the outlier police	====	====
	The actual charge for the year can be reconciled to the expected charge for the year b standard rate of tax as follows:	ased on the profit or	loss and the
		ased on the profit or 2022	
		,	2021
		2022	2021 £
	standard rate of tax as follows:	2022 £	2021 £
	standard rate of tax as follows:	2022 £	2021 £
	standard rate of tax as follows: Profit before taxation	2022 £	2021 £ 883,366
	Profit before taxation Expected tax charge based on the standard rate of corporation tax in the UK of 19.00% (2021: 19.00%) Tax effect of expenses that are not deductible in determining taxable profit	2022 £ 990,314 ————————————————————————————————————	2021 £ 883,366 167,840 6,116
	Profit before taxation Expected tax charge based on the standard rate of corporation tax in the UK of 19.00% (2021: 19.00%) Tax effect of expenses that are not deductible in determining taxable profit Permanent capital allowances in excess of depreciation	2022 £ 990,314 —	2021 £ 883,366 167,840 6,116 1,032
	Profit before taxation Expected tax charge based on the standard rate of corporation tax in the UK of 19.00% (2021: 19.00%) Tax effect of expenses that are not deductible in determining taxable profit Permanent capital allowances in excess of depreciation (Profit)/Loss on disposal of tangible fixed assets	2022 £ 990,314 188,160 4,505 (14,697)	2021 £ 883,366 167,840 6,116 1,032
	Profit before taxation Expected tax charge based on the standard rate of corporation tax in the UK of 19.00% (2021: 19.00%) Tax effect of expenses that are not deductible in determining taxable profit Permanent capital allowances in excess of depreciation	2022 £ 990,314 ————————————————————————————————————	2021 £ 883,366 167,840 6,116 1,032
	Profit before taxation Expected tax charge based on the standard rate of corporation tax in the UK of 19.00% (2021: 19.00%) Tax effect of expenses that are not deductible in determining taxable profit Permanent capital allowances in excess of depreciation (Profit)/Loss on disposal of tangible fixed assets	2022 £ 990,314 188,160 4,505 (14,697)	2021 £ 883,366 167,840 6,116 1,032 556
	Profit before taxation Expected tax charge based on the standard rate of corporation tax in the UK of 19.00% (2021: 19.00%) Tax effect of expenses that are not deductible in determining taxable profit Permanent capital allowances in excess of depreciation (Profit)/Loss on disposal of tangible fixed assets Over/(under) provision	2022 £ 990,314 188,160 4,505 (14,697) - 2,689	2021 £ 883,366 167,840 6,116 1,032 556
1	Profit before taxation Expected tax charge based on the standard rate of corporation tax in the UK of 19.00% (2021: 19.00%) Tax effect of expenses that are not deductible in determining taxable profit Permanent capital allowances in excess of depreciation (Profit)/Loss on disposal of tangible fixed assets Over/(under) provision	2022 £ 990,314 	2021 £ 883,366 167,840 6,116 1,032 556
 1	Profit before taxation Expected tax charge based on the standard rate of corporation tax in the UK of 19.00% (2021: 19.00%) Tax effect of expenses that are not deductible in determining taxable profit Permanent capital allowances in excess of depreciation (Profit)/Loss on disposal of tangible fixed assets Over/(under) provision Taxation charge for the year	2022 £ 990,314 188,160 4,505 (14,697) - 2,689	167,840 6,116 1,032 556 175,544
11	Profit before taxation Expected tax charge based on the standard rate of corporation tax in the UK of 19.00% (2021: 19.00%) Tax effect of expenses that are not deductible in determining taxable profit Permanent capital allowances in excess of depreciation (Profit)/Loss on disposal of tangible fixed assets Over/(under) provision Taxation charge for the year	2022 £ 990,314 188,160 4,505 (14,697) 2,689 180,657	2021 £ 883,366 167,840 6,116 1,032 556 - 175,544

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

12	Intangible fixed assets					
	•		Goodwill	Patents	Brand name	Total
	01		£	£	£	£
	Cost At 1 January 2022 and 31 December 2022		146,500	41,080	10,500	198,080
	A					
	Amortisation and impairment At 1 January 2022		146,500	41,080	2,461	190,041
	Amortisation charged for the year		140,000	-1,000	1,005	1,005
	Time to date to the year					
	At 31 December 2022		146,500	41,080	3,466	191,046
	Carrying amount					
	At 31 December 2022		-	-	7,034	7,034
	A4 04 Daywalaw 0004					
	At 31 December 2021				8,039 	8,039
	Brand name relates to the acquisition of Th	ibouville-Lamy and l	Huber.			
13	Tangible fixed assets					
		Leasehold improvements	Plant andFix machinery	tures, fittings & equipment	Motor vehicles	Total
		£	£	£	£	£
	Cost					
	At 1 January 2022	46,586	5,700	383,636	102,410	538,332
	Additions			43,081	53,090	96,171
	At 31 December 2022	46,586	5,700	426,717	155,500	634,503
	Depresiation and impairment					
	Depreciation and impairment At 1 January 2022	26,863	4,347	365,055	66,219	462,484
	Depreciation charged in the year	11,647	338	15,415	22,321	49,721
	, , ,					
	At 31 December 2022	38,510	4,685	380,470	88,540	512,205
	Carrying amount					
	At 31 December 2022	8,076	1,015	46,247	66,960	122,298
	At 31 December 2021	19,723	1,353	18,581	36,191	75,848
14	Fixed asset investments					
			Not	es	2022 £	2021 £
	Investments in subsidiaries		15	5	10,300	300

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

14 Fixed asset investments

(Continued)

Shares in

Fixed asset investments compromise equity shares in subsidiary undertakings which are not publicly traded. They are held at cost less accumulated impairment.

The company has not designated any financial assets that are classified as financial assets at fair value through profit or loss.

Movements in fixed asset investments

	subsidiaries £
Cost or valuation At 1 January 2022 Additions	74,337 10,000
At 31 December 2022	84,337
Impairment At 1 January 2022 & 31 December 2022	74,037
Carrying amount At 31 December 2022	10,300
At 31 December 2021	300

15 Subsidiaries

Details of the company's subsidiaries at 31 December 2022 are as follows:

Name of undertaking	Address	Nature of business	Class of shares held	% Held Direct
Barnes & Mullins (Manufacturing) Limited	1	Dormant	Ordinary	100.00
Terry Gould International Limited	1	Dormant	Ordinary	100.00
The Hidersine Company Limited	1	Dormant	Ordinary	99.00
Shergold Guitars London Limited	1	Dormant	Ordinary	100.00

Registered office addresses (all UK unless otherwise indicated):

The aggregate capital and reserves and the result for the year of the subsidiaries noted above was as follows:

Name of undertaking	Capital and Reserves	Profit/(Loss)
	£	£
Barnes & Mullins (Manufacturing) Limited	(148,318)	-
Terry Gould International Limited	869	-
The Hidersine Company Limited	100	-
Shergold Guitars London Limited	100	-

¹ Grays Inn House Unit 14 Mile, Oak Industrial Estate, Oswestry, Shropshire, SY10 8GA

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

15 Subsidiaries (Continued)

Fixed asset investments comprise equity shares in the above entities, none of which are publicly traded.

16 Stocks

	2022 £	2021 £
Raw materials and consumables	210,496	160,141
Finished goods and goods for resale	3,585,995	2,529,855
	3,796,491 ————	2,689,996

Stock is stated after provisions for impairment of £284,382 (2021: £284,382).

There is no significant difference between the replacement cost of finished goods and their carrying amounts.

17 Debtors

	2022	2021
Amounts falling due within one year:	£	£
Trade debtors	1,354,910	1,020,754
Amounts owed by group undertakings	200	200
Other debtors	11,280	12,955
Prepayments and accrued income	107,524	69,777
	1,473,914	1,103,686

Trade debtors disclosed above are measured at amortised cost.

Trade debtors are stated after provisions for impairment of £44,768 (2021: £50,598).

Included within amounts owed by group undertakings are loan balances that are unsecured, interest free, have no fixed date of repayment and are repayable on demand.

Included within trade debtors are debts of £746,406 (2021: £727,645) that have been factored.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

18	Creditors: amounts falling due within one year		
	,	2022	2021
		£	£
	Trade creditors	572,823	366,599
	Amounts owed to group undertakings	111,554	1,554
	Corporation tax	182,822	175,544
	Other taxation and social security	77,228	257,011
	Other creditors	-	1
	Accruals and deferred income	197,989	182,484
		1,142,416	983,193

Included within amounts due to group undertakings are loan balances that are unsecured, interest free, have no fixed date of repayment and are repayable on demand.

Bank loans and overdrafts and other bank facilities are secured by way of a fixed and floating charge on the company's assets in favour of HSBC Bank Plc.

Included within trade creditors is an invoice discount facility, of which £2,713 (2021: £2,613) is utilised.

There is also a £40,000 guarantee in the favour of HM Customs and Excise.

The aggregate of secured liabilities is £2,713 (2021: £2,613).

19 Retirement benefit schemes

Defined contribution schemes	2022 £	2021 £
Charge to profit or loss in respect of defined contribution schemes	70,467	87,220

The company operates a defined contribution pension scheme for all qualifying employees. The assets of the scheme are held separately from those of the company in an independently administered fund.

20 Share capital

	2022	2021	2022	2021
Ordinary share capital	Number	Number	£	£
Issued and fully paid				
Ordinary A shares of 12.5p each	2,428,064	2,428,064	303,508	303,508
Ordinary B shares of 12.5p each	395,264	395,264	49,408	49,408
	2,823,328	2,823,328	352,916	352,916

There are 2 classes of Ordinary shares; ordinary A shares and ordinary B shares. There are no restrictions on the distribution of dividends and repayment of capital.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

21 Reserves

Profit and loss reserves

Retained earnings represents accumulated comprehensive income for the year and prior periods less dividends paid.

22 Operating lease commitments

Lessee

At the reporting end date the company had outstanding commitments for future minimum lease payments under non-cancellable operating rental leases, which fall due as follows:

	2022	2021
	£	£
Within one year	105,000	105,000
Between two and five years	315,000	420,000
	420,000	525,000

23 Related party transactions

Transactions with related parties

During the year the company entered into the following transactions with related parties:

	Dividend and rental expense	
	2022	2021
	£	£
Entities with control, joint control or significant influence over the company	370,000	240,317
Other related parties	105,000	105,000
The following amounts were outstanding at the reporting end date:		
	2022	2021
Amounts due to related parties	£	£
Entities with control, joint control or significant		
influence over the company	110,000	-
Entities over which the entity has control, joint		
control or significant influence	1,554	1,554
The following amounts were outstanding at the reporting end date:		
	2022	2021
Amounts due from related parties	£	£
Entities with control, joint control or significant influence over the		
company	200	200

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

23 Related party transactions

(Continued)

2021

2022

Other information

There is a group settlement arrangement guarantee in favour of the bank between the company an entity which has significant control over the company.

24 Ultimate controlling party

The ultimate parent company is Troubadour Investments Limited, which is incorporated in England and Wales.

Director B M Cleary is the ultimate controlling party of Troubadour Investments Limited.

Troubadour Investments Limited prepares group financial statements and copies can be obtained from 30 City Road, London EC1Y 2AB.

The parent company's registered office is Unit 14 Mile Oak Industrial Estate, Maesbury Road, Oswestry, SY10 8GA.

25 Cash (absorbed by)/generated from operations

			£	£
	Profit for the year after tax		809,657	707,822
	Adjustments for:			
	Taxation charged		180,657	175,544
	Finance costs		21,578	20,942
	Investment income		(490)	(243)
	(Gain)/loss on disposal of tangible fixed assets		-	2,928
	Amortisation and impairment of intangible assets		1,005	1,148
	Depreciation and impairment of tangible fixed assets		49,721	30,355
	Movements in working capital:			
	(Increase)/decrease in stocks		(1,106,495)	295,817
	Increase in debtors		(370,228)	(52,742)
	Increase/(decrease) in creditors		151,845	(240,257)
	Cash (absorbed by)/generated from operations		(262,750)	941,314
26	Analysis of changes in net funds			
		1 January 2022	Cash flows	31 December 2022
		£	£	£
	Cash at bank and in hand	1,645,090	(933,288)	711,802
	Borrowings excluding overdrafts	(2,613)	(100)	(2,713)
		1,642,477	(933,388)	709,089

This document was delivered using electronic communications and authenticated in accordance with the registrar's rules relating to electronic form, authentication and manner of delivery under section 1072 of the Companies Act 2006.