Company Number: 1301049



Spare Tyre Theatre Company Limited

Report and Financial Statements

Year Ended 31st March 2021

Charity Number: 273418

Frank S Lachman 16b North End Road **Golders Green** London NW11 7PH



COMPANIES HOUSE

12/02/2022

Spare Tyre Theatre Company Limited Company Limited by Guarantee Year ended 31st March 2021

Independent Examiner's Report on the Accounts

On accounts for the year ended 31st March 2021 set out on pages 15 to 22.

Responsibilities and basis of report

As the charity's trustees of the company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 (the '2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's report

Since the company's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of The Institute of Chartered Accountants in Engaland & Wales, which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

accounting records were not kept in respect of the company as required by section 386 of the 2006 Act; or

the accounts do not accord with those accounting records; or

the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination; or

the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)].

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Frank S Lachman FCA

Member Institute of Chartered Accountants in England and Wales

S. Landam

Chartered Accountant Independent Examiner

16b North End Road London NW11 7PH Dated: \2 \1\21

Spare Tyre Theatre Company Limited Company Limited by Guarantee Statement of Financial Activity For the Year Ended 31st March 2021

| | | Note | Unrestricted Funds | Restricted Funds | Total Funds 2021 | Total Funds 2020 |
|-------------|--------------------------|------|-----------------------|---------------------|------------------------|------------------------|
| Income | | Hote | | | | |
| Vo | oluntary income | 2 | 155,085 | - | 155,085 | 158,271 |
| Ch | naritable activities | 3 | 25,810 | 20,450 | 46,260 | 79,649 |
| То | otal income | | 180,895 | 20,450 | 201,345 | 237,920 |
| Expenditure | e | | | | | |
| Ch | naritable activity costs | 5 | 143,495 | 27,926 | 171,421 | 255,268 |
| To | tal expenditure | | 143,495 | 27,926 | 171,421 | 255,268 |
| Net income | e/expenditure | | 37,400 | (7,476) | 29,924 | (17,348) |
| Reconciliat | tion of funds | | | | | |
| Total funds | brought forward | | 93,150 | 8,983 | 102,133 | 119,481 |
| Transfers | | | | - | - | - |
| Total funds | carried forward | 10 | 130,550 | 1,507 | 132,057 | 102,133 |

The statement of Financial Activities includes all gains and losses recognised in the year

All income and expenditure derive from continuing activities.

Spare Tyre Theatre Company Limited Company Limited by Guarantee Balance Sheet For the Year Ended 31st March 2021

| Total Control Eliada o los maios 2021 | Note | | 2021 | | 2020 |
|---|------|---------|---------|---------|---------|
| Fixed assets | | | | | |
| Tangible Assets | 7 | | 2,615 | | 3,053 |
| Current assets | | | | | |
| Debtors | 8 | 6,054 | | 4,276 | |
| Cash at bank and in hand | | 134,194 | | 114,646 | |
| Total current assets | - | 140,248 | - | 118,922 | |
| Current liabilities | | | | | |
| Creditors - amounts falling due within one year | 9 | 10,806 | | 19,842 | |
| | - | 10,806 | - | 19,842 | |
| Net current assets | | | 129,442 | | 99,080 |
| Net assets | | - | 132,057 | = | 102,133 |
| The funds of the charity | | | | | |
| Funds | 10 | | 132,057 | | 102,133 |
| Total charity funds | | - | 132,057 | _ | 102,133 |

For the year ended 31 March 2021 the company was entitled to exemption under section 477(2) of the Companies Act 2006.

No members have required the company to obtain an audit of its accounts for the year in question in accordance with section 476 of the Companies Act 2006.

The directors acknowledge their responsibility for:

- i. ensuring the company keeps accounting records which comply with section 386; and
- ii. preparing accounts which give a true and fair view of the state of affairs of the company as at the end of the financial year and of its profit and loss for the financial year in accordance with the section 393, and which otherwise comply with the requirements of the Companies Act relating to accounts, so far as applicable to the company.

The accounts have been prepared in accordance with the special provisions in Part 15 of the Companies Act 2006 applicable to companies subject to the small companies regime, and constitute the annual accounts required by the Companies Act 2006 and are for circulation to members of the company.

Approved by the directors on

, and signed on their behalf by Michelle Smith

Spare Tyre Theatre Company Limited Company Limited by Guarantee

Notes to The Financial Statements For the Year Ended 31st March 2021

1 Accounting Polices

(a) The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Spare Tyre Theatre Company Limited meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy note(s).

(b) Tangible Fixed Assets

Depreciation is provided at rates calculated to write off the cost of each asset over its expected useful life, as follows:

Computer and touring equipment

- over 3 years

Office equipment

- 15% on reducing balance

(c) Income

Income is recognised when the charity has entitlement to the funds, any performance conditions attached to the items of income have been met, it is probable that the income will be received and the amount can be measured reliably. Income from grants, whether capital or revenue grants, is recognised when the charity has entitlement to the funds, any performance conditions attached to the grants has been met, it is probable that the income will be received and the amount can be measured reliably and is not deferred.

(d) Expenditure

All expenditure is accounted for on an accruals basis. Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party. It is probable that settlement will be required and the amount of the obligation can be measured reliably.

Costs are allocated to a category either because such costs are directly incurred in relation to such category, or because they are support costs in respect of which an apportionment has been made between the categories.

Support costs consist of infrastructure costs for salaries, premises, office administration. Such costs are apportioned on a reasonable and consistent basis to the various categories with a view to determining, as accurately as possible, the total resources expended for each category. The basis of apportionment used is either a function of staff time applied to a given activity, or an estimate of the proportion of costs associated with the same, or a combination of both.

Direct and Support costs are separately shown by natural classification in Note 6 to these accounts for each category of cost.

Notes to The Financial Statements For the Year Ended 31st March 2021

(e) Taxation

The company as a registered charity (number 1301049) is exempt from taxation on most investment income insofar as it is applied for charitable purposes. The company is also exempt from taxation on capital gains.

(f) Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

(g) Creditors and provisions

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

2 Voluntary Income

| | Unrestricted Funds | 2021 | Unrestricted Funds | 2020 |
|--|-----------------------|-----------------------|---------------------------|---------------------------|
| Grants for General Running Costs | | | | |
| Arts Council of England Arts Council of England - Catalyst Donations | 153,646 - 1,439 | 153,646 - 1,439 | 150,870 1,993 5,408 | 150,870 1,993 5,408 |
| | 155,085 | 155,085 | 158,271 | 158,271 |

Spare Tyre Theatre Company Limited Company Limited by Guarantee

Notes to The Financial Statements For the Year Ended 31st March 2021

| | 3 | Income | from | charitable | activities |
|--|---|--------|------|------------|------------|
|--|---|--------|------|------------|------------|

| | | Unrestricted | 0004 | Restricted | Unrestricted | 0000 |
|--|---------|--------------|---------|------------|--------------|----------|
| Grants and donations | Funds | Funds | 2021 | Funds | Funds | 2020 |
| Austin Hope Pilkington Trust | - | 1,000 | 1,000 | - | - | - |
| Groundworks | 500 | - | 500 | - | - | - |
| City Bridge Trust | - | - | - | 7,750 | - | 7,750 |
| People's Postcode Trust | 6,000 | - | 6,000 | - | - | - |
| Barchester Healthcare | 1,000 | _ | 1,000 | - | - | - |
| London Borough of Lewisham | 1,000 | 5,000 | 6,000 | - | - | _ |
| The Mercers' Company | - | · - | - | 34,650 | - | 34,650 |
| London Borough of Redbridge | - | - | - | 1,500 | - | 1,500 |
| Wandsworth Council | 400 | - | 400 | 1,600 | | 1,600 |
| Redbridge Carers Support Services | 1,500 | - | 1,500 | - | - | - |
| Deferred Grants carried forward | - 4,600 | . <u>-</u> | (4,600) | - 14,650 | - | (14,650) |
| Deferred Grants brought forward | 14,650 | - | 14,650 | 21,135 | | 21,135 |
| | 20,450 | 6,000 | 26,450 | 51,985 | <u> </u> | 51,985 |
| Fees, commissions, hires & misc income | - | 19,810 | 19,810 | - | 27,664 | 27,664 |
| | 20,450 | 25,810 | 46,260 | 51,985 | 27,664 | 79,649 |

4 Net incoming Resources

| Net (outgoing)/incoming resources are stated after charging: | 2021 | 2020 |
|--|-------|-------|
| Depreciation of tangible assets | 438 | 2,542 |
| Examiner's fee | 1,000 | 1,000 |
| | | |

pare Tyre Theatre Company Limited ompany Limited by Guarantee

Notes to The Financial Statements For the Year Ended 31st March 2021

5 Charitable activity costs

| 5 | Charitable activity costs | | | | | | |
|---|--|-------------------------------|---|--|-------------------------------------|----------------------|-------------------------|
| | | Support costs Unrestricted | Charitable Activity Costs Restricted | Charitable Activity Costs Unrestricted | Governance Costs Unrestricted | Fundraising Costs | Total 2021 |
| | Artists' and creative fees | - | 23,367 | 1,800 | _ | - | 25,167 |
| | Travel expenses | • | 86 | - | - | - | 86 |
| | Production costs | - | 2,596 | 97 | - | - | 2,693 |
| | Studio and venue hire | - | 1,106 | - | - | - | 1,106 |
| | Marketing | 400 | - | - | - | - | 400 |
| | Documentation and evaluation | - | 275 | - | - | - | 275 |
| | Access | <u>-</u> | 396 | 456 | - | - | 852 |
| | Salaries | 112,332 | - | - | - | 707 | 112,332 |
| | Administration and other fees | 1,730 | - | - | - | 787 | 2,517 |
| | Staff pension contributions Rent and storage | 4,978 11,049 | <u>-</u> | - | <u>-</u> | - | 4,978 11,049 |
| | Telephone | 35 | _ | _ | _ | - | 35 |
| | Insurance | 1,427 | _ | _ | _ | - | 1,427 |
| | Postage, stationery and IT costs | 5,363 | _ | _ | - | _ | 5,363 |
| | Subscriptions | 80 | - | - | _ | _ | 80 |
| | Sundry expenses | 245 | - | - | - | - | 245 |
| | Research and conferences | 733 | - | - | - | - | 733 |
| | Recruitment and training | 198 | 100 | - | - | - | 298 |
| | Depreciation | - | - | - | 438 | - | 438 |
| | Bank charges | - | - | - | 225 | - | 225 |
| | Board travel and meetings | - | - | - | 109 | - | 109 |
| | Legal and professional | - | - | - | 13 | - | 13 |
| | Independent examination | 420 570 | 27.000 | 2 252 | 1,000 | 707 | 1,000 |
| | | 138,570 | 27,926 | 2,353 | 1,785 | 787 | 171,421 |
| | Comparatives 2020 | | | | | | Total 2020 |
| | Artists' and creative fees | - | 27,391 | 40,199 | - | - | 67,590 |
| | Travel expenses | 2,409 | 7,434 | 8,119 | - | - | 17,962 |
| | Production costs | - | 1,855 | 2,417 | - | - | 4,272 |
| | Studio and venue hire | - | 3,630 | 3,790 | - | - | 7,420 |
| | Marketing | 1,876 | 890 | 607 | - | - | 3,373 |
| | Documentation and evaluation | - | 1,300 | - | - | - | 1,300 |
| | Access | - | 502 | - | - | - | 502 |
| | Salaries | 113,788 | - | - | - | - | 113,788 |
| | Administration and other fees | 658 5,300 | - | - | - | - | 658 5,300 |
| | Staff pension contributions Rent and storage | 15,869 | - | - | | - | 15,869 |
| | Telephone | 302 | _ | _ | _ | - | 302 |
| | Insurance | 1,427 | _ | - | - | - | 1,427 |
| | Postage, stationery and IT costs | 6,083 | - | - | - | _ | 6,083 |
| | Subscriptions | 1,302 | - | - | - | - | 1,302 |
| | Sundry expenses | 846 | - | 59 | - | - | 905 |
| | Recruitment and training | 1,089 | - | - | - | - | 1,089 |
| | Depreciation | - | - | - | 2,542 | - | 2,542 |
| | Bank charges | - | - | - | 423 | - | 423 |
| | Board travel and meetings | - | - | - | 301 | - | 301 |
| | Legal and professional | - | - | - | 1,860 | - | 1,860 |
| | Independent examination | 150,949 | 43,002 | 55,191 | 1,000 6,126 | | 1,000 255,268 |
| | Fundamental Englishers | <u></u> | | | | 2022 | |
| ľ | Employees and Freelancers | 2021 | 2020 | | 2021 No. | 2020 No. | |
| | Wages, salaries and fees | 128,837 | | Management | 3 | 4 | |
| | Social security costs | 6,862 | 7,469 | | 28 | 30 | |
| | | 135,699 | 181,378 | = : | 31 | 34 | |

No employee earned more than £60,000 during the year (2020 Nil) .

Spare Tyre Theatre Company Limited Company Limited by Guarantee

Notes to The Financial Statements For the Year Ended 31st March 2021

Tangible Fixed Assets

| Taligible Fixed Assets | | | | |
|--|---------------------|--|---------------------|--------------------------|
| | Office Equipment | Computers and Touring Equipment | | Total |
| Cost | | | | |
| At 31st March 2020 Disposals | 2,945 | 24,129 - | | 27,074 - |
| Additions | - | - - | _ | - |
| At 31st March 2021 | 2,945 | 24,129 | _ | 27,074 |
| Depreciation | | | | |
| At 31st March 2020 Disposals | 2,326 | 21,695 - | | 24,021 - |
| Charge for the year | 109 | 329 | | 438 |
| At 31st March 2021 | 2,435 | 22,024 | - | 24,459 |
| Net Book Values | | | | |
| At 31st March 2021 | 510 | 2,105 | _ | 2,615 |
| At 31st March 2020 | 619 | 2,434 | _ | 3,053 |
| Debtors | | | 2024 | 2020 |
| | | | 2021 | 2020 |
| Trade debtors Prepayments and accrued in | come | | 1,805 714 | 305 1,026 |
| Other debtors | | | 3,535 | 2,945 |
| | | _ | 6,054 | 4,276 |
| Creditors - Amounts falling due within one year | | | | |
| | | | 2021 | 2020 |
| Trade creditors Social Security and other Taxation Deferred grants | | | - 2,927 4,600 | 1,227 2,717 14,650 |
| Accruals | | | 3,279 | 1,248 |
| | | - | 10,806 | 19,842 |

Spare Tyre Theatre Company Limited Company Limited by Guarantee

Notes to The Financial Statements For the Year Ended 31st March 2021

10 Reconciliation of Movement in Funds

| | | Balance at 31 March 2020 | Income | Expenditure | Transfers | Balance at 31 March 2021 |
|--------------------|---------------------------|-----------------------------------|--------------|--------------|--------------------|--------------------------------|
| Restricted Funds | - Income | 8,983 | 20,450 | 27,926 | - | 1,507 |
| Unrestricted Funds | - General - Designated | 88,150 5,000 | 180,895 - | 143,495 - | - 15,000 15,000 | 110,550 20,000 |
| | • | 102,133 | 201,345 | 171,421 | - | 132,057 |
| | | | | | | |

General Fund: are moneys which can be used by the Trustees at their discretion for any purpose and which have not been designated by them previously

The Executive recommended a transfer of £15,000 from the General reserves to the Designated fund, which was approved by Trustees at a Board meeting on 28th April 2021

In 2020/21, £6,634 was received in Theatre Tax Relief. The Executive and Trustees have agreed this income will specifically be used for the production We Will Be Happy Here in 2021/22

11 Analysis of Net Assets between Funds

| | Tangible Fixed Assets | Net Current Assets | Total 2021 | Total 2020 |
|--------------------------------------|-----------------------------|-----------------------|------------|------------|
| Restricted Funds Unrestricted Funds: | - | 5,967 | 5,967 | 8,983 |
| General | 2,615 | 103,475 | 106,090 | 88,150 |
| | 2,013 | • | • | • |
| Designated | - | 20,000 | 20,000 | 5,000 |
| | 2,615 | 129,442 | 132,057 | 102,133 |
| | | | | |

12 Trustees

During the year, none of the trustees received any remuneration from the trust and no expenses were reimbursed to any of them except as shown below.

One Trustee (David Atkinson) was paid to assist with a fundraising application. This was approved by the other trustees and was in line with Charity Commission guidance. The fee paid was £787.00.

No other professional fundraisers were used during the year.