(A company not having a share capital and limited by guarantee)

TRUSTEES' REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31ST MARCH 2000

STAPELY BENFOLD

Chartered Accountants & Registered Auditors Admirals Quarters Portsmouth Road Thames Ditton Surrey KT7 OXA

Our Ref: SB/2693

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TRUSTEES' ANNUAL REPORT

31ST MARCH 2000

The board of trustees have pleasure in presenting their annual report on the affairs of the charity together with the financial statements for the year ended 31 March 2000.

Legal and administrative details

Status:

The charity, registered number 273418, is a company limited by guarantee and is governed by its Memorandum and Articles of Association. The guarantee of individual members is limited to £1.00

Principal address: Interchange Studios

Hampstead Town Hall 213 Haverstock Hill Belsize Park London NW3 4QP

Trustees:

Carolene Hinds
Guy Holland
Angela McNicholl
Steve Moffitt (Chair)
Carolyn Naish
Sara Robinson
Sue Stapely

Anu Kumar was appointed as a trustee on 11 July 2000.

The charity's professional advisors are as follows:

Auditors: Stapely Benfold Admirals Quarters Portsmouth Road Thames Ditton Surrey KT7 0XA Bankers:

Unity Trust Bank plc 4 The Square 111 Broad Street Birmingham

B15 1AR

TRUSTEES' ANNUAL REPORT

31ST MARCH 2000

Charity objectives:

The objectives of the charity are to provide drama and music training for disadvantaged groups

in London, leading to performances.

Management:

The charity is managed on a day to day basis by four paid staff members (as at 31 March 2000).

The board of trustees meet every quarter to receive reports from staff and to formulate policy.

Activities and review

During the year 1999/2000 Spare Tyre Theatre Company Limited ran four drama and music projects, all of which resulted in performance to audiences and local tours of up to 7 venues. The first, Pink Project 99, was based at Interchange Studios and Hoxton Hall and involved young gay men and lesbians who wished to explore issues around their sexuality and families. The second, The River Project, was a co-production with the Baylis Programme at English National Opera. This was based in Tower Hamlets, Newham and Southwark and involved elders from The Isle of Dogs, Beckton and Bermondsey. The production All we needed.... was the Old Joannna! was performed in all boroughs to great acclaim. The third project was based at the London Connection, a drop in centre for young people who are homeless. The production The Dream Factory was developed over 12 weeks and played to a packed house in an electric atmosphere at The London Connection. The final project was Restless Heart, a mixed ability drama and music project involving young people with and without learning disabilities from Redbridge and Waltham Forest. For the first time this was part of a year long drama course with Open College accreditation.

The charity had net incoming resources for the year amounting to £120,890 (1999 £96,609), details of which are shown in the Statement of Financial Activities on page 5. The net increase in funds was £5,370 (1999 decrease £741). In addition, the charity incurred capital expenditure on computer equipment amounting to £6,170.

Year 2000 Compliance

As is well known, many computer and digital storage systems express dates using only the last two digits of the year and will thus require modification or replacement to accommodate the Year 2000 and beyond in order to avoid malfunctions and widespread commercial disruption. This is a complex and pervasive issue. The operation of our business depends not only on our computer systems, but also to some degree on those of our suppliers and customers. This could expose us to further risk in the event that there is a failure by other parties to remedy their own Year 2000 issues.

The company is well advanced in the phase of assessing the risks to our business resulting from the date change to the Year 2000. Once this phase is completed we can assess the likely impact on our activities and develop prioritised action plans to deal with the key risks.

TRUSTEES' ANNUAL REPORT

31ST MARCH 2000

Trustees' responsibilities

Under the law applicable to charities in England and Wales, the trustees are required to prepare a statement of accounts for each financial year which gives a true and fair view of the state of affairs of the charity at the end of the year and of its incoming resources and application of resources in the year. In preparing the statement, the trustees are required to:

select suitable accounting policies and then apply them consistently;

make judgements and estimates that are reasonable and prudent;

state whether applicable accounting standards and statements of recommended practice have been followed, subject to any material departures disclosed and explained in the statement of accounts;

prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue its operations.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charity at that time and to enable the trustees to ensure that any statement of account prepared by them complies with the Companies Act 1985. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Signed on behalf of the trustees

Trustee

18th October 2000

AUDITORS' REPORT TO THE SHAREHOLDERS OF

SPARE TYRE THEATRE COMPANY LIMITED

We have audited the financial statements on pages 5 to 11 which have been prepared on the basis of the accounting policies set out on page 7.

Respective responsibilities of trustee directors and auditors

As set out on page 4, the directors of the charitable company, who are also the trustees for the purpose of charity law are responsible for the preparation of financial statements. It is our responsibility to form an independent opinion, based on our audit, on the financial statements and to report our opinion to you.

Basis of opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes an examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the judgements made by the directors in their preparation of the financial statements, and of whether the accounting policies are appropriate to the charitable company's circumstances, consistently applied and properly disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Opinion

In our opinion the financial statements give a true and fair view of the state of the charitable company's affairs as at 31st March 2000 and of its outgoing resources and application of resources, including income and expenditure, in the year then ended and have been properly prepared in accordance with the Companies Act 1985.

Stapely Benfold
Chartered Accountants
and Registered Auditors
Admirals Quarters
Portsmouth Road
Thames Ditton
Surrey
KT7 0XA

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Date: 18th October 2000

STATEMENT OF FINANCIAL ACTIVITIES

31ST MARCH 2000

	Notes	Unrestricted funds	Restricted funds	2000	1999
To a control of the c		£	£	£	£
Incoming resources					
Grants	2	50,554	85,197	135,751	115,076
Less: grants deferred		9,000	10,000	19,000	20,097
		41,554	75,197	116,751	94,979
Donations	3	3,638	-	3,638	1,454
Bank interest	4	501	-	501	176
Total incoming resources		45,693	75,197	120,890	96,609
Resources expended Direct charitable expenditure					
Support costs		25,022	22,352	47,374	69,662
		25,022	22,352	47,373	69,662
Other expenditure Fundraising and publicity		6,064	62,082	68,146	16,149
Management and administration	•	-	-	-	11,539
Total resources expended	5	31,086	84,434	115,519	97,350
Historical cost (deficit)/surplus for the year		14,607	(9,237)	5,370	(741)
Net movement on funds		14,607	(9,237)	5,370	(741)
Funds at 1st April 1999		6,112	-	6,112	6,853
Funds at 31st March 2000		20,719	(9,237)	11,482	6,112

The surplus for the year of £5,370 is shown after deducting depreciation charged on assets owned of £2,509.

Thus the surplus before depreciation is £7,879.

The company purchased computer equipment during the year at a cost of 6,170; which from £7,879 leaves a balance of £1,709 available to purchase additional capital equipment from the funds provided to the company.

BALANCE SHEET

AS AT 31ST MARCH 2000

	Notes	£	2000 £	£	1999 £
Fixed assets Tangible assets	9		6,813		3,153
			6,813		3,153
Current assets	•				
Debtors	10	2,148		4,666	
Cash at bank and in hand		25,369		23,858	
Creditors: amounts falling due within	****	27,517		28,524	
one year	11	(22,849)		(25,565)	
Net current assets	_		4,668		2,959
Total assets less current liabilities	12	=	11,481	=	6,112
Funds					
Unrestricted funds	13		20,719		(19,613)
Restricted funds	14		(9,237)		25,725
Total funds		- -	11,482		6,112

The majority of the retained surplus of £11,482 is represented by fixed assets with a net book value of £6,813.

The accounts were approved by the board on 18th October 2000 and signed on its behalf.

For and on behalf of the Trustees

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31ST MARCH 2000

1 Accounting policies

The following accounting policies have been used consistently in dealing with items which are considered material in relation to the charity's financial statements.

Basis of accounting

The financial statements have been prepared in accordance with applicable accounting standards and follow recommendations in Statement of Recommended Practice: Accounting by Charities.

Depreciation

Depreciation has been provided at the following rates in order to write down the cost or valuation, less estimated residual value, of all tangible fixed assets, over their expected useful lives as follows:-

Computer, musical and other equipment Office equipment

33% Straight line 15% Reducing balance

Grants

Grants are brought into the financial statements in advance of cash being received at the point where they are irrecoverably committed to the charity. Where an element of grant relates to expenditure to be incurred after the balance sheet date an approximate amount is carried forward as deferred income.

Voluntary income and fundraising expenditure

Voluntary income represents amounts received and recorded at offices and projects during the year. Except in the case of charity shops and fundraising events such as fetes and galas, no costs of fundraising have been netted against voluntary income.

Fundraising expenditure represents the direct costs of fundraising and includes the salaries and other direct costs of fundraising staff. Publicity costs directly related to fundraising are included in the fundraising costs.

Investment income

Investment income is recognised in the accounts when it is received.

Direct Charitable Expenditure

Expenditure on charitable projects is accounted for separately for each project. The costs of running the company have been allocated to charitable activities on the basis of time spent by staff.

Taxation

No provision has been made for corporation tax or deferred tax as the charitable company is a registered charity and is therefore exempt from taxation.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31ST MARCH 2000

		•			
2	Grants				
		Unrestricted	Restricted		
		funds	funds	2000	1999
		£	£	£	£
	Adult & Community Learning Fund	-	1,400	1,400	_
	Arts Council of England	-	, •	´ <u>-</u>	2,339
	Bridge House Estate		10,000	10,000	10,000
	Carlton TV Trust		2,000	2,000	2,000
	Carnegie UK Trust		10,000	10,000	, -
	Comic Relief	-	12,500	12,500	37,300
	Isle of Dogs Community Foundation	-	3,000	3,000	1,500
	Lloyds TSB plc		6,000	6,000	-
	London Arts Board	23,654	9,000	32,654	24,960
	London Borough of Grants Scheme	20,000	´ -	20,000	18,775
	London Borough of Redbridge		6,100	6,100	5,500
	London Borough of Waltham Forest	•	1,000	1,000	5,000
	Mencap Challenge Fund		5,000	5,000	-
	Mencap City Foundation	_	-	_	3,500
	News International plc	_	500	500	400
	Westminster City Council	-	3,000	3,000	-
	Other	•	2,500	2,500	4,500
	Deferred grant income brought forward	6,900	13,197	20,097	(698)
	Grants received and receivable	50,554	85,197	135,751	115,076
	Less: amounts deferred	(9,000)	(10,000)	(19,000)	(20,097)
	Grants receivable	41,554	75,197	116,751	94,979
3	Donations and Other Income				
			Unrestricted		
			funds	2000	1999
			£	£	£
	Donations and sundry income		1,905	1,905	160
	Fees and box office takings		1,733	1,733	1,294
	·				
			3,638	3,638	1,454
4	Bank interest				
			Unrestricted		
			funds	2000	1999
			£	£	£
	Interest received		501	501	176
			501	501	176

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31ST MARCH 2000

5	Total resources expended				
	•		Other expenditure	2000	1999
		£	£	£	£
	Production costs and fees		5 450	E 151	£ 002
	Wages and salaries	-	5,452	5,451 56,933	5,883
	Social security costs	-	56,832	56,832	43,928
	Office rent	2.640	5,250	5,250	3,997
	Telephone, postage and photocopying	2,640	-	2,640	1,500
	Stationery	3,379 985	-	3,378	1,966
	Insurance	712	-	985	1,789
	Travel and subsistence	4,326	-	712	450
	Fees	22,352	-	4,326	4,883
	Audit fee	•	-	22,352	20,749
	Depreciation	1,175	-	1,175	1,207
	Decruitment	2,509 761	-	2,509 761	941 592
	Sundry expenses		-		•
	Bank charges	1,450	-	1,450	4,374
	Publicity	2 254	-	7	214
	Subscriptions	3,354		3,354	4,827
	Venue hire	375		375	 **0
		3,349		3,349	50
	Training	-	612	612	-
		47,374	68,146	115,519	97,350
			- -		

Sundry expenses includes fundraising and publicity costs also management and administration costs.

6 Trustee directors and employees

Staff costs, including trustees' remuneration, were as follows:

Danie County and Marine State of Total and Tot	2000	1999
	£	£
Wages and salaries	56,832	43,928
Social Security costs	5,250	3,997
•	62,082	47,925
	2000	1999
	Number	Number
Management and administration	4	3
	4	3

No emoluments were paid to any of the trustees during the year (1999 £ Nil).

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31ST MARCH 2000

7	Remuneration to auditors				
	The total paid to the auditors by the chari	ity related to the following services:			
	-	-	2000	1999	
			£	£	
	Audit	ı	1,175	1,207	

8 Taxation

All of the charity's income is applied for charitable purposes therefore the charity is exempt from corporation tax.

1,175

1,207

9 Tangible fixed assets

		Fixtures and fittings	Total
	Cost	£	£
	At 1st April 1999	20,320	20,320
	Additions	6,170	6,170
	At 31st March 2000	26,490	26,490
	Depreciation		
	At 1st April 1999	17,167	17,167
	Charge for the year	2,509	2,509
	At 31st March 2000	19,676	19,676
	Net book value		
	At 31st March 2000	6,814	6,814
	At 31st March 1999	3,153	3,153
10	Debtors	2000	1999
		£	£
	Trade debtors	2,148	4,490
	Prepayments and accrued income	•	176
		2,148	4,666

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31ST MARCH 2000

11	Creditors: amounts fallin	g due within one y	vear		2000	1999
	Ci cuitoi și uniounts iuni	ig due within one;	y cui		£	£
	Trade creditors				2,276	3,095
	Other creditors Accruals and deferred income	_			19,000	20,097
	Other taxes and social securit				1 583	1,120
	Onioi aixos and sociai socari	· J		,	1,573	1,253
					22,848	25,565
12	Analysis of net assets be	tween funds				Total funds £
	Fund balances at 31st Mar Tangible fixed assets Net current assets	ch 2000 as represent	ted by:			6,813 5,043
	Total net assets				=	11,856
13	Unrestricted funds	At 1st April 1999	Incoming	Outgoing	Transfers	At 31st March 2000
		£	£	£	£	£
	General purpose fund	6,112	44,605	(30,711)	-	20,006
		6,112	44,605	(30,711)		20,006
14	Restricted funds			Incoming	Outgoing	At 31st March 2000
				£	£	£
	Restricted funds	ı		76,285	(84,434)	(8,149)
				76,285	(84,434)	(8,149)