DOYLE LONDON HOTELS LIMITED
YEAR ENDED 31 JULY 1993

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DIRECTORS AND OTHER INFORMATION

DIRECTORS M.E. Doyle

W.M. Corrigan P.E. Steggles D. Doyle G.P. Carville

SECRETARY C. Henniker

REGISTERED OFFICE 2 Bedford Row.

London WCIR 4BU.

AUDITORS Bastow Charleton,

Chartered Accountants and

Registered Auditors,

Marine House, Clanwilliam Court,

Dublin 2, Ireland.

PRINCIPAL BANKERS Bank of Ireland,

20 Berkeley Square,

London WIX 5HD.

Barclays Bank, 93 Baker Street, London WIA 4SD.

SOLICITORS Steggles Palmer,

Steggles Palmer, 2 Bedford Row, London WCIR 4BU.

REGISTERED NUMBER 1280133

REPORT OF THE DIRECTORS

The directors submit their report together with the audited financial statements for the year ended 31 July 1993.

DIRECTORS RESPONSIBILITIES

The directors are required to prepare financial statements on a going concern basis which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for the year. In preparing those financial statements, the directors are required to select suitable accounting policies and then apply them consistently and to make judgements and estimates that are reasonable and prudent.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act, 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

PRINCIPAL ACTIVITIES

The principal activity of the company is the provision of accommodation and allied hotel services.

RESULTS AND DIVIDENDS

The results for the financial year are set out in detail on Page 6. The directors do not recommend the declaration of a dividend. The loss for the year of £375,861 has been transferred to reserves.

BUSINESS REVIEW AND FUTURE DEVELOPMENTS

The directors do not envisage any change in the principal activity of the company, and expect that the present level of activity will be sustained for the foreseeable future.

DIRECTORS

The present membership of the board is set out on Page 2. These persons were the only directors of the company during the year.

In accordance with the Articles of Association the directors do not retire by rotation.

The directors' beneficial interests in the £1 Ordinary shares of the company, including those of their immediate families were as follows:-

	美国的过去式和	
M.E. Doyle and D. Doyle	200,000	200,000
	<u>1993</u>	<u>1992</u>

REPORT OF THE DIRECTORS CONTINUED

AUDITORS

Bastow Charleton, Chartered Accountants and Registered Auditors, will continue in office in accordance with Section 384 of the Companies Act, 1985.

Approved by the board and signed on its behalf by:

DATE: 23 Hours 614

We have audited the financial statements, on pages 6 to 14, in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

RESPECTIVE RESPONSIBILITIES OF DIRECTORS AND AUDITORS
As described on page 3 the company's directors are responsible for
the preparation of financial statements. It is our responsibility to
form an independent opinion, based on our audit, on those statements
and to report our opinion to you.

OPINION

In our opinion the financial statements give a true and fair view of the state of the company's affairs at 31 July 1993 and of its result for the year ended on that date and have been properly prepared in accordance with the Companies Act, 1985.

Chartered Accountants and Registered Auditors, Marine House,

Clanwilliam Court,

Dublin 2.

DATE: 23 March 1974

PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 JULY

	NOTES	1993 <u>£</u>	1992 <u>£</u>
TURNOVER COST OF SALES	•	3,785,862	4,074,383 (2,979,537)
GROSS PROFIT		547,420	1,094,846
DISTRIBUTION COSTS ADMINISTRATIVE EXPENSES			(241,524) (458,156)
		(681,630)	(699,680)
OPERATING (LOSS)/PROFIT	2	(134,210)	395,166
Bank interest receivable Bank interest payable		2,225 (94,129)	7,753 (155,169)
(LOSS)/PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION		(226.114)	247,750
Taxation on (loss)/profit on ordinary activities	4	(149,747)	·
(LOSS)/PROFIT ON ORDINARY ACTIVITIES AFTER TAXATION	ŕ	*****	
Retained profits brought forward		(375,861) 4,303,864	,
RETAINED PROFIT CARRIED FORWARD		3,928,003	4,131,924
MANUELLE PROPERTY PORTINGS		3,920,UU3	4,303,004

Approved by the board of directors on 13^{-69} Here, is and signed on its behalf by:

DIRECTOR DIRECTOR

BALANCE SHEET AS AT 31 JULY

FIXED ASSETS	<u>no'te</u>	1993 <u>£</u>	1992 <u>£</u>
Tangible Assets	5	11,477,228	11,007,550
CURRENT ASSETS			
Stocks	6		53,103
Debtors	7	398,099	275,461
Cash at bank and on hand		80,380	18,137
CREDITORS (Amounts falling due		527,804	346,701
within one year)	8	(7,200,029)	(6,373,387)
NET CURRENT LIABILITIES		(6,672,225)	(6,026,686)
TOTAL ASSETS LESS CURRENT LIABILITIES		4,805,003	4,980,864
PROVISIONS FOR LIABILITIES AND			
CHARGES	10	(577,000)	(377,000)
NET ASSETS		4,228,003	4,603,864
CAPITAL AND RESERVES			
Called up share capital Revenue Reserve	11	300,000 3,928,003	•
		4,228,003	4,603,864

Approved by the board of directors on $\chi \chi''' \text{Mexcl '94}$ and signed on its behalf by:

DIRECTOR

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 JULY 1993

1. ACCOUNTING POLICIES

The principal accounting policies adopted by the company in determining the amounts included in the balance sheet and in determining the results for the year are as follows:

1.1 Basis of Accounting:

The financial statements are prepared under the historical cost convention.

1.2 Turnover:

Turnover represents the invoiced amount of goods and services sold, net of trade discounts and value added tax.

1.3 Depreciation:

Provision is made for depreciation on all tangible assets, other than leasehold land and premises, at rates calculated to write off the cost less estimated residual value of each asset over its expected useful life by the reducing balance method at the following annual rates:

Fixtures fittings and equipment

12.52

It is company policy to maintain its properties in such a condition that their value to the company is not impaired by the passage of time. As a consequence, and not withstanding revaluations, any element of depreciation would, in the opinion of the directors, not be material and no such provision has been made in the financial statements.

1.4 Stocks:

Stocks are stated at the lower of cost and net realisable value.

Cost includes all expenditure which has been incurred in the normal course of business in bringing the products to their present location and condition.

Net realisable value is the actual or estimated selling price net of trade discounts, less all further costs to completion and all costs to be incurred in realising the selling price.

1.5 Repairs:

Repairs and maintenance are charged against income as they are incurred.

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS CONTINUED

1.6 Foreign currency:

Monetary assets and liabilities denominated in a foreign currency are translated into Irish pounds at the exchange rate ruling at the balance sheet date, unless specifically covered by forward exchange contracts, whereupon the contract rate is used.

Revenues, costs and non-monetary assets are translated at the exchange rates ruling at the dates of the transactions.

Profits and losses arising on settlement of amounts receivable and payable in a foreign currency are dealt with through profit and loss account.

The excess amount of unrealised translation surpluses over unrealised translation deficits is carried forward as an undistributable reserve to meet any future excess deficits.

Net excess deficits are written off to profit and loss account.

1.7 Deferred Taxation:

Deferred taxation is provided on timing differences between profits as computed for taxation purposes and profits as stated in the financial statements.

1.8 Pensions:

Pension benefits are funded over the employees' period of service by way of contributions from the company and employees. Contributions are based on actuarial advice and are charged to profit and loss account in the year in which they become payable.

2. OPERATING (LOSS)/PROFIT

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	新气管水流	
Depreciation	428,888	439,589
Auditors' remuneration	8,000	7,750
This is stated after charging:	<u>F.</u> 1993	1992 <u>£</u>

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS CONTINUED

3. PARTICULARS OF STAFF

3.1 Excluding non-executive directors, the average number of persons employed in the financial year was 80 (1992 - 75).

3.2	The aggregate amounts paid to	or	on	behalf of the	above staff
	are as follows:			1993	1992
				£	<u>£</u>
	Wages and salaries			1,111,9	1,014,393
	Social security costs			110,49	100,367
	Corporate pensions costs			42,1	L7 8,338
				1,264,5	1,123,098

4. TAXATION ON (LOSS)/PROFIT ON ORDINARY ACTIVITIES
The taxation charge on the (loss)/profit on ordinary activities,
as adjusted for tax purposes, for the year is as follows:

	149,747	75,810
	~~~~~	
Overprovision in previous years	(50,253)	(49,190)
Deferred taxation	200,000	125,000
Corporation tax (1992 - 33.33%)	-	•
	<u>£</u>	<u>£</u>
	1993	1992

# 5. TANGIBLE ASSETS

The movements during the year were as follows:

- '			Fixtures,
		Leaschold	Fittings
		Land and	and
	<u>Total</u>	Premises	Equipment
	£	٤	£
Contra	<b>-</b>	=	≈.
Cost:			
At beginning of year	12,635,854	7,930,426	4,705,428
Additions	898,566	544,587	353,979
	~~~~~~~		
At end of year	13,534,420	8,475,013	5,059,407
•	****	*********	#### ####
Accumulated Depreciation:			
At beginning of year	1,628,304	•	1,628,304
Provision	428,888	-	428,888
	~~~~~		
At end of year	2,057,192	-	2,057,192
Net book value at			
beginning of year	11,007,550	7,930,426	3,077,124
•	*******	医克里斯氏管皮肤红	
Net book value at			
end of year	11,477,228	8,475,013	3,002,215
	паникалина		

# NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS CONTINUED

6. STOCKS	1993 <u>£</u>	1992 <u>£</u>
Stocks for resale Consummable stores	23,866 25,459	23,816 29,287
Colladination	49,325	53,103

The replacement cost of stocks is not considered to be materially different from the balance sheet value.

7. DEBTORS	1993 <u>£</u>	1992 <u>£</u>
Amounts falling due within one year: Trade debtors Other debtors	234,731 50,253 113,115	164,686 48,793 61,982
Prepayments	398,099	275,461
8. CREDITORS (Amounts falling due within one 8.1 Bank loans and overdrafts Trade creditors	year) 1993 <u>£</u> 1,733,654 161,942 5,070,800	1992 <u>£</u> 1,793,857 214,324 4,206,570
Amounts owed to connected companies Tax and social welfare Accruals	148,842 84,791 7,200,029	62,785 95,851 6,373,387
8.2 Tax and Social Welfare:	1993 <u>£</u>	1992
Value added tax Payroll taxes	114,622 34,220	31,726 31,059
	148,842	62,785 m ² m ² par par par par
	등 및 제 의 의 기계	

8.3 Some trade creditors had reserved title to goods supplied to the company. Since the extent to which such creditors are effectively secured depends on a number of factors and conditions, some of which are not readily determinable, it is not possible to indicate how much of the above amount is secured under reservation of title.

#### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS CONTINUED

#### 9. BANK LOANS AND OVERDRAFTS

The bank loans and overdrafts are repayable as follows:

	1993	1992
	£	£
Repayment in full within five years:		
Bank overdrafts	35,853	94,335
Bank loans	1,697,801	1,699,522
Total bank borrowings	1,733,654	1,793,857
	经可可有限的实现	医复数形式 医乳球

The bank borrowings are secured by a first legal charge dated 22.08.83 over property at 46/47 Welbeck Street, 2 & 4 Bulstrode Street and 1.2.3, and 4 Bulstrode Place (known as Clifton Ford Hotel) to secure group facilities.

#### 10. PROVISIONS FOR LIABILITIES AND CHARGES

#### DEFERRED TAXATION

	17 电阻阻 医阻	对解气性病疗法
Balance at end of year	577,000	377,000
Transfer from profit and loss account	200,000	125,000
Balance at beginning of year	377,000	252,000
	<u>E</u>	<u>£</u>
	1993	1992

### 11. CALLED UP SHARE CAPITAL

		Allotted	, called-Up
	<u>Authorised</u>	and fully paid	
	·	1993	1992
	<u>£</u>	<u>£</u>	£
Ordinary shares of £1 each	1,000,000	300,000	300,000
	<b>4 2 2 4 4 4 4 4 4</b>		

### 12. CAPITAL COMMITMENTS

The company had not contracted for, nor had the directors authorised, any capital expenditure at 31 July 1993.

# 13. PENSIONS

The company operates a defined benefits pension scheme for employees and executive directors which the company insures.

The pension costs and liabilities are assessed in accordance with the advice of a professionally qualified actuary. The most recent actuarial report was undertaken at 31 October 1991 by Commercial Union Life Assurance Company Limited. The actuarial report is not available for public inspection.

# CASH FLOW STATEMENT FOR THE YEAR ENDED 31 JULY

NET CASH INFLOW FROM OPERATING ACTIVITIES	<u>NOTES</u> 1	1993 <u>£</u> 245,029	1992 <u>£</u> 774,196
		*****	
RETURNS ON INVESTMENTS AND SERVICING OF FINANCE:			
Interest received		2.225	7,753
Interest paid			(171,189)
		~~~~~	
		(137,040)	(163,436)
TAXATION:			
Corporation tax refund/(paid)		48.793	(230,000)

INVESTING ACTIVITIES: Payments to acquire tangible			
asaets		(898,566)	(1,303,283)
		PT 144 000 000 000 000 000	
NET CASH OUTFLOW BEFORE FINANCING		(741,784)	(922,523)
FINANCING:			
Loans received from connected compan	У	864,230	1,711,687
Loans repaid		(1,721)	
		~~~~~	
		862,509	876,293
INCREASE/(DECREASE) IN CASH			
AND CASH EQUIVALENTS	2	120,725	(46,230)
			MF (40 MF 00 35 MF

# NOTES TO AND FORMING PART OF THE CASH FLOW STATEMENT FOR THE YEAR ENDED 31 JULY 1993

# 1. RECONCILIATION OF OPERATING (LOSS)/PROFIT TO NET CASH INFLOW FROM OPERATING ACTIVITIES

	1993 <u>£</u>	1992 <u>£</u>
Operating (loss)/profit	(134,210)	395,166
Depreciation charges	428,888	439,589
Decrease/(Increase) in stocks	3.778	(4,469)
Increase in debtors	(121,178)	(70,866)
Increase in creditors	67,751	14,776
Net cash inflow from operating		
activities	245,029	774.196
	<b>数数据用数匀图</b>	

# 2. ANALYSIS OF THE BALANCES OF CASH AND CASH EQUIVALENTS AS SHOWN IN THE BALANCE SHEET

	1993 <u>£</u>	1992 <u>£</u>	Change in year £
Cash at bank and in hand Bank loans and overdrafts	80,380 (35,853)	18,137 (94,335)	62,243 58,482
		~~~~	
	44,527	(76,198)	120,725
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