DOYLE LONDON HOTELS LIMITED
YEAR ENDED 31 JULY 1992

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DIRECTORS AND OTHER INFORMATION

DIRECTORS

M.E. Doyle W.M. Corrigan P.E. Steggles D. Doyle G.P. Carville

SECRETARY

C. Henniker

REGISTERED OFFICE

2 Bedford Row London WCIR 4BU

AUDITORS

Bastow Charleton Chartered Accountants Marine House Clanwilliam Court

Dublin 2
Ireland

PRINCIPAL BANKERS

Bank of Ireland 20 Berkeley Square London WIX 5HD

Barclays Bank Marylebone Branch London WIM 4AH

SOLICITORS

Steggles Palmer 2 Bedford Row London WCIR 4BU

REGISTERED NUMBER

1280133

REPORT OF THE DIRECTORS

The directors submit their report together with the audited financial

PRINCIPAL ACTIVITIES

The principal activity of the company is the provision of accomodation and allied hotel services.

RESULTS AND DIVIDENDS

The results for the financial year are set out in detail on Page 5. The directors do not recommend the declaration of a dividend. Retained profits of £171,940 have been transferred to reserves.

BUSINESS REVIEW AND FUTURE DEVELOPMENTS

The directors do not envisage any change in the principal activity of the company, and expect that the present level of activity will be sustained for the foreseeable future. DIRECTORS

The present membership of the board is set out on Page 2. These persons were the only directors of the company during the year.

In accordance with the Articles of Association the directors do not

The directors' beneficial interests in the £1 Ordinary shares of the company, including those of their immediate families were as follows:-

<u> 1992</u> <u> 1991</u>

M.E. Doyle and D. Doyle

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AUDITORS

Bastow Charleton, Chartered Accountants, will continue in office in accordance with Section 384 of the Companies Act, 1985.

Approved by the board and signed on its behalf by:

DATE: 25th May 1993.

C. H. H. Denniher

REPORT OF THE AUDITORS TO THE MEMBERS OF

DOYLE LONDON HOTELS LIMITED

We have audited the financial statements, on pages 5 to 13, in accordance with auditing standards.

In our opinion, the financial statements give a true and fair view of the state of affairs of the company at 31 July 1992 and of its result and cash flows for the year then ended, and have been properly prepared in accordance with the Companies Act, 1985.

DATE : 26 May 1993

CHARTERED ACCOUNTANTS
AND REGISTERED AUDITORS,
Marine House,
Clanwilliam Court,
Dublin 2.

PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 JULY

TURNOVER COST OF SALES GROSS PROFIT	NOTES	1992 £ 4,074,383 (2,979,537) 1,094,846	(2,706,086)
DISTRIBUTION COSTS ADMINISTRATIVE EXPENSES		(458,156)	(236,361) (363,823) (600,184)
OPERATING PROFIT	2	395,166	1,004,410
Bank interest receivable Bank interest payable		7,753 (155,169)	11,840 (198,104)
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION		247,750	818,146
Taxation on profit on ordinary activities	4	(75,810)	(216,065)
PROFIT ON ORDINARY ACTIVITIES AFTER TAXATION		171,940	602,081
Retained profits brought forward		4,131,924	3,529,843
RETAINED PROFIT CARRIED FORWARD		4,303,864	4,131,924

Approved by the board of directors on 25/5/93 and signed on its behalf by:

DIRECTOR

DIRECTOR

BALANCE SHEET AS AT 31 JULY

FIXED ASSETS Tangible Assets	<u>NOTE</u> 5	1992 <u>£</u> 11,007,550	1991 <u>£</u> 10,143,856
CURRENT ASSETS	e	62 102	48,634
Stocks Debtors Cash at bank and on hand	6 7	53,103 275,461 18,137	155,802
CREDITORS (Amounts falling due		•	261,593
within one year) NET CURRENT LIABILITIES	8	an an an an an an an an	(5,721,525) (5,459,932)
TOTAL ASSETS LESS CURRENT		400 top the day be 300 to 200 to	4,683,924
PROVISIONS FOR LIABILITIES AND CHARGES	10	,	(252,000)
NET ASSETS	~~	4,603,864	
CAPITAL AND RESERVES			
Called up share capital Revenue Reserve	11	300,000 4,303,864	
		4,603,864	4,431,924

Approved by the board of directors on 25/5/93 and signed on its behalf by:

DIRECTOR

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NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 JULY 1992

1. ACCOUNTING POLICIES

The principal accounting policies adopted by the company in determining the amounts included in the balance sheet and in determining the results for the year are as follows:

1.1 Basis of Accounting:

The financial statements are prepared under the historical cost convention.

1.2 Turnover:

Turnover represents the invoiced amount of goods and services sold, net of trade discounts and value added tax.

1.3 Depreciation:

Provision is made for depreciation on all tangible assets, other than leasehold land and premises, at rates calculated to write off the cost less estimated residual value of each asset over its expected useful life by the reducing balance method at the following annual rates:

Fixtures fittings and equipment

12.5%

等人人不得為明一日 如果你在我像人在我不知道的教育人就是不知道是我的我们

「日本」の「日本」というできます。 「一次の「原語」の「東京の大阪の大阪の「大阪の大阪の村本」とは、東京の「東京の大阪の村本」というできます。

It is company policy to maintain its properties in such a condition that their value to the company is not impaired by the passage of time. As a consequence, and not withstanding revaluations, any element of depreciation would, in the opinion of the directors, not be material and no such provision has been made in the financial statements.

1.4 Stocks:

Stocks are stated at the lower of cost and net realisable value.

Cost includes all expenditure which has been incurred in the normal course of business in bringing the products to their present location and condition.

Net realisable value is the actual or estimated selling price net of trade discounts, less all further costs to completion and all costs to be incurred in realising the selling price.

1.5 Repairs:

Repairs and maintenance are charged against income as they are incurred.

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS CONTINUED

1.6 Foreign currency:

Monetary assets and liabilities denominated in a foreign currency are translated into Irish pounds at the exchange rate ruling at the balance sheet date, unless specifically covered by forward exchange contracts, whereupon the contract rate is used.

Revenues, costs and non-monetary assets are translated at the exchange rates ruling at the dates of the transactions.

Profits and losses arising on settlement of amounts receivable and payable in a foreign currency are dealt with through profit and loss account.

The excess amount of unrealised translation surpluses over unrealised translation deficits is carried forward as an undistributable reserve to meet any future excess deficits.

Net excess deficits are written off to profit and loss account.

1.7 Deferred Taxation:

Deferred taxation is provided on timing differences between profits as computed for taxation purposes and profits as stated in the financial statements.

1.8 Pensions:

Pension benefits are funded over the employees' period of service by way of contributions from the company and employees. Contributions are based on actuarial advice and are charged to profit and loss account in the year in which they become payable.

2. OPERATING PROFIT

	1992 <u>£</u>	1991 토
This is stated after charging:	-	
Auditors remuneration	7,750	7,250
Depreciation	439,589	360,877
201200000000000000000000000000000000000		共和国党制是深

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS CONTINUED

3. PARTICULARS OF STAFF

3.1 Excluding non-executive directors, the average number of persons employed in the financial year was 75 (1991 - 84).

3.2	The aggregate amounts paid	to o	r on	behalf	of the	above staff
	are as follows:				1992	1991
					£	<u>£</u>
	Wages and salaries			1	,014,39	1,080,507
	Social security costs				100,36	7 106,772
	Corporate pensions costs				8,33	8,740
				1.	,123,098	3 1,196,019

4. TAXATION ON PROFIT ON ORDINARY ACTIVITIES
The taxation charge on the profit on ordinary activities,
as adjusted for tax purposes, for the year is as follows:

	1992	1991
	£	<u>£</u>
Corporation tax (1991: 33.33%)	p+1	230,397
Deferred taxation	125,000	36,000
Overprovision in previous years	(49,190)	(50,332)
		~
	75,810	216,065
	無何解死無能	

5. TANGIBLE ASSETS The movements during the year were as follows:

		-,	
Cost:	<u>Total</u> <u>£</u>	Leasehold Land and Premises £	Fixtures, Fittings and Equipment
At beginning of year	11,332,571	7,617,664	3,714,907
Additions	1,303,283	312,762	990,521
At end of year	12,635,854	7,930,426	4,705,428
	R R R R R R R R R R R R R R R R R R R	有限的现在分词	第字单位 医眼球样中
Accumulated Depreciation:			
At beginning of year	1,188,715	-	1,188,715
Provision	439,589	-	439,589
At end of year	1,628,304	-	1,628,304
•		*******	22000226
Net book value at			
beginning of year	10,143,856	7,617,664	2,526,192
	2005002250	は日本日本日本の日	
Net book value at			
end of year	11,007,550	7,930,426	3,077,124
one or your	GERROUNES		2 4 0 1 1 4 1 2 1

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS CONTINUED

6. STOCKS

	1992	1991
	<u>£</u>	<u>£</u>
Stocks for resale	23,816	18,289
Consummable stores	29,287	30,345
	53,103	48,634
	公司学院公司	

The replacement cost of stocks is not considered to be materially different from the balance sheet value.

1992

62,785

1991

287,813

双张集业保证在

7. DEBTORS

							<u>£</u>	£
	Amounts fa	alling due	e within	one	year:			
	Trade del	btors			•		164,686	89,097
	Other del	btors					48,793	`
	Prepaymen						61,982	66,705
							275,461	155,802
								MAN MAN MAN PARTIES
8.	CREDITORS	(Amounts	falling	due	within	one vea	r)	
- •		(amic and a			., 0	J , J	1992	1991
							£	£
								~

	(3 /	
	_	1992	1991
		<u>£</u>	<u>£</u>
8.1	Bank loans and overdrafts	1,793,857	2,622,041
	Trade creditors	214,324	170,913
	Amounts owed to connected companies	4,206,570	2,494,883
	Tax and social welfare	62,785	287,813
	Accruals	95,851	145,875
		~~~~~~	
		6,373,387	5,721,525
		原属证的符件所属	<b>is</b> is in
8.2	Tax and Social Welfare:	1992	1991
		£	£
	Corporation tax		230,397
	Value added tax	31,726	43,310
	Payroll taxes	31,059	14,106

8.3 Some trade creditors had reserved title to goods supplied to the company. Since the extent to which such creditors are effectively secured depends on a number of factors and conditions, some of which are not readily determinable, it is not possible to indicate how much of the above amount is secured under reservation of title.

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS CONTINUED

#### 9. BANK LOANS AND OVERDRAFTS

The bank loans and overdrafts are repayable	as follows: 1992 <u>£</u>	1991 <u>£</u>
Repayment in full within five years: Bank overdrafts Bank loans	94,335 1,699,522	87,126 2,534,915
Total bank borrowings	1,793,857	2,622,041

The bank borrowings are secured by a first legal charge dated 22.08.83 over property at 46/47 Welbeck Street, 2 & 4 Bulstrode Street and 1,2,3, and 4 Bulstrode Place (known as Clifton Ford Hotel) to secure group facilities.

#### 10. PROVISIONS FOR LIABILITIES AND CHARGES

#### DEFERRED TAXATION

Balance at beginning of year Transfer from profit and loss account	1992 <u>£</u> 252,000 125,000 	1991 £ 216,000 36,000  252,000
Balance at end of year	3//,UUU	<b>元田田田田田</b>

#### 11. CALLED UP SHARE CAPITAL

0110000	•		•		Authorised	Allotted, called-Up and fully paid	
						1992	1.991
		_			£	<u>£</u> 300,000	<u>£</u> 300,000
Ordinary	shares	of	£l	each	1,000,000	300,000 #######	minute year again

#### 12. CAPITAL COMMITMENTS

The company had not contracted for, nor the directors authorised, any capital expenditure at 31 July 1992.

#### 13. PENSIONS

The company operates a defined benefits pension scheme for employees and executive directors which the company insures.

The pension costs and liabilities are assessed in accordance with the advice of a professionally qualified actuary. The most recent actuarial report was undertaken at 31 October 1991 by Commercial Union Life Assurance Company Limited. The actuarial report is not available for public inspection.

### CASH FLOW STATEMENT FOR THE YEAR ENDED 31 JULY

NET CASH INFLOW FROM OPERATING	NOTES	1992 <u>£</u>	1991 <u>£</u>
ACTIVITIES	1	774,196	1,274,031
RETURNS ON INVESTMENTS AND SERVICING OF FINANCE:			
Interest received Interest paid			11,840 (224,126)
			(212,286)
TAXATION: Corporation tax paid		(230,000)	-
INVESTING ACTIVITIES: Payments to acquire tangible			
assets		(1,303,283)	(1,526,128)
NET CASH (OUTFLOW) BEFORE FINANCING		(922,523)	(464,383)
FINANCING: Loans received from connected compar Loans (repaid)/advanced	ıy	1,711,687 (835,394)	245,427 243,355
		46,230	24,399
(DECREASE) IN CASH AND CASH EQUIVALEN	ITS 2	(46,230)	(24,399)

## NOTES TO AND FORMING PART OF THE CASH FLOW STATEMENT FOR THE YEAR ENDED 31 JULY 1992

## 1. RECONCILIATION OF OPERATING PROFIT TO NET CASH INFLOW FROM OPERATING ACTIVITIES

	1992 <u>£</u>	1991 <u>£</u>
Operating profit	395,166	1,004,410
Depreciation charges	439,589	360,877
(Increase)/Decrease in stocks	(4,469)	1,172
(Increase)/Decrease in debtors	(70,866)	42,102
Increase/(Decrease) in creditors	14,776	(134,530)
	14 to 00 to 00 to 00	
Net cash inflow from operating		
activities	774,196	1,274,031
	经政治规范制度	经成本政策和政权等

## 2. ANALYSIS OF THE BALANCES OF CASH AND CASH EQUIVALENTS AS SHOWN IN THE BALANCE SHEET

			Change
	1992	1991	in year
	<u>£</u>	<u>£</u>	<u>£</u>
Cash at bank and in hand	18,137	57,157	(39,020)
Bank loans and overdrafts	94,335	87,125	(7,210)
	(76,198)	(29,968)	(46,230)

#### SUPPLEMENTARY INFORMATION RELATING TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 JULY

SALES	1992 <u>£</u>	1991 <u>£</u>
Accommodation Food and beverage Sundry	2,728,614 995,776 349,993	3,018,337 920,790 371,553
	4,074,383	4,310,680
COST OF SALES Food and beverage Sundry	361,396 92,648	328,380 108,552
	454,044	436,932
Direct wages Indirect wage costs	807,533 199,565	879,842 200,177
Laundry and cleaning Printing, postage and stationery Light and heat	160,425 84,000 103,000	158,258 70,000 90,000
Repairs and maintenance Miscellaneous expenses Depreciation: plant and equipment	485,381 246,000 439,589	310,000 200,000 360,877
	2,979,537	2,706,086
DISTRIBUTION COSTS		
Indirect wage costs Advertising and sales promotion	50,000 143,524	50,000 146,361
Miscellaneous expenses	48,000	40,000
	241,524	236,361
ADMINISTRATIVE EXPENSES Indirect wage costs	66,000	66,000
Printing, postage and stationery	11,216	8,479
Light and heat Repairs and maintenance	3,010	2,666
Rent and ratos	11,807 279,477	10,693 188,831
Bank charges	5,869	6,726
Insurance	40,486	46,338
Auditors remuneration	7,750	7,250
Bad debts Mircellaneous expenses	9,226	7,788
III JOARGNEOUG CAPENSES	23,315	19,052
	458,156	363,823
	對沒無沒無實	
OTHER OPERATING INCOME		
Interest receivable	7,753 semmana	11,840