# **Maplin Electronics Limited**

Directors' report and financial statements Registered number 1264385 28 December 2002

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# Directors and company information

#### **Directors**

G N Caldwell

N L J Fawcett

D O'Reilly

K Pacey

M E Smith

(resigned 14 July 2002)

G Hunt

P A Wilburn

(appointed 4 February 2003)

Secretary

M E Smith P A Wilburn (resigned 14 July 2002)

(appointed 15 July 2002)

**Bankers** 

Bank of Scotland

38 Threadneedle Street

London

EC29 2HL

#### Auditors

KPMG LLP

1 The Embankment

Neville Street

Leeds

LS1 4DW

### Registered office

Valley Road

Wombwell

Barnsley

South Yorkshire

S73 0BS

# Directors' report

The directors present their annual report and the audited financial statements for the 52 week period ended 28 December 2002.

#### Result and dividends

The operating profit before exceptional items for the period amounted to £12,479,000 (2001: £7,566,000). The profit for the period after taxation and exceptional costs amounted to £8,540,000 (2001: £3,753,000). In 2001 there were exceptional costs of £2,184,000, current period £nil, incurred in the sale of the shareholding in the company, which was paid to the directors under a bonus scheme conditional on such an event taking place. This is shown under director's remuneration in note 5 to the accounts. Dividends paid and proposed during the period were £2,939,000 (2001: £3,536,000). A retained profit of £5,601,000 (2001: £217,000) has been transferred to reserves.

#### Review of the business and future developments

The continuing improved performance was driven mainly by a 28% (2001: 21%) increase in Retail sales with a like for like increase of 16% (2001: 15.6%). 6 (2001: 5) new stores were opened in the period. The stores continue to perform well in 2003.

The rationalisation of the trade section of the business started in 1999 continues to prove successful. Total Mail Order sales were up by 16% (2001:down 3.7%).

The Consumer Mail Order business grew by 22% (2001: 25%) with the interactive Internet site (www.maplin.co.uk) increasing sales by 75% (2001: 72%). Consumer sales continue to grow in 2003.

#### Market value of land and buildings

Freehold land and buildings were revalued as at 16<sup>th</sup> September 1994, and these valuations have been incorporated into the accounts. An informal valuation of the company's main freehold property was conducted in February 2001 by HBSV, Chartered Surveyors. This indicated an increase in value of £407,000. In accordance with the transitional arrangements of FRS 15 this valuation has not been reflected in the accounts.

#### Overseas branches

The company continued during the period to source products through its overseas branch in Taiwan and through Maplin Electronics (HK) Limited (formerly called Nikkai (Hong Kong) Limited), its subsidiary in Hong Kong and China.

# Directors' report (continued)

#### **Employees**

It is the board's policy to pursue open communication with employees and, to this end, regular meetings are held with management to convey information about the business.

The company gives full and fair consideration to applications for employment made by disabled persons, having regard to their particular aptitudes and abilities. Systems are in place to prevent discrimination. Where existing employees become disabled, it is the company's policy, wherever practicable, to provide continuing employment under normal terms and conditions and to provide training and career development opportunities where appropriate.

#### Directors and directors' interests

The directors who served during the period were as follows:

G N Caldwell

N L J Fawcett

D O'Reilly

K Pacey

M E Smith

(resigned 14 July 2002)

G Hunt

P A Wilburn

(appointed 4 February 2003)

None of the directors had any interest in the shares of the company.

The company is a wholly owned subsidiary of Maplin Electronics (Holdings) Limited. G N Caldwell, N L J Fawcett, D O'Reilly, K Pacey, G Hunt and P A Wilburn are directors of Maplin Electronics (Holdings) Limited and their interests in its share capital are disclosed in the accounts of that company.

#### Policy on the payment of suppliers

The company recognises the importance of maintaining good business relationships with its suppliers and aims to pay all invoices within agreed terms. At 28 December 2002, the company had an average of 61 days' purchases outstanding in trade creditors (2001: 57 days).

#### Auditors

KPMG were re-appointed auditors on 16 May 2002. However, since that date their business was transferred to a limited liability partnership, KPMG LLP. Accordingly KPMG resigned on 12 June 2002 and the directors thereupon appointed KPMG LLP to fill the vacancy arising. A resolution for the re-appointment of KPMG LLP as auditors of the company is proposed at the forthcoming Annual General Meeting.

By order of the board

P A Wilburn Secretary 19 March 2003

# Statement of directors' responsibilities

Company law requires the directors to prepare financial statements for each financial period which give a true and fair view of the state of affairs of the company and of the profit or loss for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the company and to prevent and detect fraud and other irregularities.



1 The Embankment Neville Street Leeds LS1 4DW

# Report of the independent auditors to the members of Maplin Electronics Limited

We have audited the financial statements on pages 6 to 20.

This report is made solely to the company's members, as a body, in accordance with section 235 of the Companies Act 1985. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

#### Respective responsibilities of directors and auditors

The directors are responsible for preparing the directors' report and, as described on page 4, the financial statements in accordance with applicable United Kingdom law and accounting standards. Our responsibilities, as independent auditors, are established in the United Kingdom by statute, the Auditing Practices Board and by our profession's ethical guidance.

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you if, in our opinion, the directors' report is not consistent with the financial statements, if the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and transactions with the company is not disclosed.

#### Basis of audit opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

#### Opinion

In our opinion the financial statements give a true and fair view of the state of affairs of the company as at 28 December 2002 and of the profit for the 52 week period then ended and have been properly prepared in accordance with the Companies Act 1985.

KPMG LLP

Chartered Accountants Registered Auditor

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19 March 2003

# Profit and loss account

for the 52 week period ended 28 December 2002

Jos me 32 week period ended 20 December 2002	Note	52 week period ended 28 December 2002 £'000	52 week period ended 29 December 2001 £'000
Turnover Cost of sales	2	76,424 (38,540)	60,684 (30,844)
Gross profit		37,884	29,840
Distribution costs Administrative expenses - normal - exceptional	3	(6,288) (19,228)	(5,357) (17,005) (2,184)
		(19,228)	(19,189)
Other operating income		111	88
Operating profit - before exceptionals - including exceptionals		12,479 12,479	7,566 5,382
Operating profit	2-6	12,479	5,382
Other interest receivable and similar income Interest payable	7 8	109 (2)	36 (148)
Profit on ordinary activities before taxation	0	12,586	5,270
Tax on profit on ordinary activities	9	(4,046)	(1,517)
Profit on ordinary activities after taxation Dividend paid and proposed	10	8,540 (2,939)	3,753 (3,536)
Dividenta pusa una proposed	10	(±,505)	(3,330)
Retained profit for the period	20	5,601	217
		<del></del>	

There are no recognised gains and losses other than the profit for the financial period stated above. The profit is derived entirely from continuing operations.

There is no difference between the profit on ordinary activities before taxation and the retained profit for the period stated above and their historical cost equivalents.

# **Balance** sheet

as at 28 December 2002

	Note	28 Decen £'000	ıber 2002 £'000	29 Decer £'000	mber 2001 £'000
Fixed assets Tangible assets Investments	11 12		8,723 17		7,804 17
Current assets			8,740		7,821
Stock Debtors Cash at bank and in hand	13 14	9,926 1,699 8,848		7,741 1,755 2,481	
		20,473		11,977	
Creditors: amounts falling due within one year	15	(17,573)		(14,100)	
Net current assets/(liabilities)		<del></del>	2,900		(2,123)
Total assets less current liabilities			11,640		5,698
Provisions for liabilities and charges	16		(341)		
			11,299		5,698
Capital and reserves Called up share capital	19		420		420
Share premium Profit and loss account	20 20		429 10,450		429 4,849
Equity shareholders' funds			11,299		5,698

These financial statements were approved by the board of directors on 19 March 2003 and were signed on its behalf

G Caldwell Director

# Reconciliation of movements in equity shareholders' funds for the 52 week period ended 28 December 2002

	52 week period ended 28 December 2002 £'000	52 week period ended 29 December 2001 £'000
Profit for the period Dividends	8,540 (2,939)	3,753 (3,536)
Retained profit for the period Opening balance	5,601 5,698	217 5,481
Closing balance	11,299	5,698

# **Notes**

(forming part of the financial statements)

#### Accounting policies

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the company's financial statements. The company has adopted the FRS 19 'deferred tax' in these financial statements.

#### Basis of preparation

The financial statements have been prepared in accordance with applicable accounting standards and under the historical cost accounting rules, modified to include the revaluation of certain land and buildings.

The company is exempt by virtue of s228 of the Companies Act 1985 from the requirement to prepare group accounts. These financial statements present information about the company as an individual undertaking and not about its group.

Under Financial Reporting Standard 1 the company is exempt from the requirement to prepare a cash flow statement on the grounds that a parent undertaking includes the company in its own published consolidated financial statements.

As the company is a wholly owned subsidiary of Maplin Electronics (Holdings) Limited, the company has taken advantage of the exemption contained in FRS 8 and has therefore not disclosed transactions or balances with entities which form part of the group (or investees of the group qualifying as related parties). The consolidated financial statement of Maplin Electronics (Holdings) Limited, within which this company is included, can be obtained from Valley Road, Wombwell, Barnsley, South Yorkshire, S73 0BS.

#### Foreign currencies

Transactions in foreign currencies are recorded at the rate ruling at the date of the transaction or at hedged rates, where applicable. Assets and liabilities denominated in foreign currencies are translated into sterling at the period end rates or hedged rates, where applicable. All exchange differences thus arising are dealt with through the profit and loss account.

# Depreciation of tangible fixed assets

Depreciation is provided to write off the cost or valuation less the estimated residual value of tangible fixed assets over their estimated useful economic lives as follows:

Freehold buildings

- 2% per annum Long leasehold property and improvements

Short leasehold property and improvements

- life of lease up to a maximum of 25 years - life of lease

Fixtures, fittings, tools and equipment

- 15% reducing balance

Computer equipment

- 25% reducing balance

Motor vehicles

- 25% reducing balance

Internet

- 33.3% on cost

No depreciation is provided on freehold land.

The transitional arrangements under FRS 15 were adopted to retain the book values of the fixed assets at their revalued amounts. No further revaluations will be carried out.

#### 1 Accounting policies (continued)

### Post retirement benefits

The company operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the company in an independently administered fund. The amount charged to the profit and loss account represents the contributions payable to the scheme in respect of the accounting period.

#### **Taxation**

The charge for taxation is based on the profit for the period and takes into account taxation deferred because of timing differences between the treatment of certain items for taxation and accounting purposes. Deferred tax is recognised without discounting in respect of all timing differences between the treatment of certain items for taxation and accounting purposes which have arisen but not reversed at the balance sheet date except as otherwise required by FRS 19.

#### Stock

Stock is stated at the lower of cost and net realisable value. Cost comprises purchase price and all other directly attributable costs.

#### Leasing and hire purchase commitments

Assets held under finance leases and hire purchase contracts are included as tangible fixed assets at cost and depreciated over the asset's life. The interest element is charged to the profit and loss account using a reducing balance method. Rentals under operating leases are charged to the profit and loss account on a straight line basis.

#### 2 Turnover

	Total turn	over	Inter company to	urnover	External turi	iover
	2002 £'000	2001 £'000	2002 £'000	2001 £'000	2002 £'000	2001 £'000
	2 000	2 000	2 000	2 000	2 000	
Mail order	14,210	12,261	-	26	14,210	12,235
Stores	62,214	48,423	-	-	62,214	48,423
	76,424	60,684		26	76,424	60,658
By destination:	<del></del>			· · · · · · · · · · · · · · · · · · ·	<del></del>	
United Kingdom	73,231	58,105	-	-	73,231	58,105
Other	3,193	2,579	-	26	3,193	2,553
	76,424	60,684		26	76,424	60,658
By origin:		<del></del>	<del></del>			
United Kingdom	73,098	58,132	•	-	73,098	58,132
Other	3,326	2,552	•	26	3,326	2,526
	76,424	60,684		26	76,424	60,658
	<del></del>		- <del></del>			

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# Notes (continued)

3	Exceptional operating charges		
		2002	2001
		£'000	£,000
	Executive Management bonus and related costs on transfer of ownership	<u>.                                    </u>	2,184
	The above item reduced the tax charge in 2001 by £655,200.		
4	Operating profit		
		2002	2001
		£'000	£'000
	This is stated after charging:		
	Auditors' remuneration - audit services	39	38
	- other services	9	9
	Depreciation of owned assets	1,060	1,009
	Depreciation of asset held under finance leases	8	11
	Loss on disposal of fixed assets	44	23
	Operating lease costs – land and buildings	2,792	2,419
	Hire of plant and machinery	5	43
_			
5	Directors' emoluments		
		2002	2001
		£'000	£'000
	Emoluments	858	2,714

Company contributions paid or accrued to money purchase pension schemes

45

2002

2001

# Notes (continued)

# 5 Directors' emoluments (continued)

Members of money purchase pension schemes	6	6
The comment of the Links and 3 in the comment of th	£'000	£'000
The amounts in respect of the highest paid director are as follows: Emoluments	259	953
Company pension contributions of £26,000 (2001: £9,000) were made behalf.	e to a money purchase sol	neme on his
Emoluments include an amount of £nil (2001: £11,000) in relation to of their employees as directors of Maplin Electronics Limited.	fees paid to third parties	for services
of their employees as directors of Mapini Electronics Limited.		
Emoluments include an amount of £nil (2001: £2,814,000) paid under directors' report.	r a bonus scheme as desc	ribed in the
Emoluments include an amount of £nil (2001: £2,814,000) paid under	r a bonus scheme as desc	ribed in the
Emoluments include an amount of £nil (2001: £2,814,000) paid under directors' report.		ribed in the
Emoluments include an amount of £nil (2001: £2,814,000) paid under directors' report.	r a bonus scheme as desc 2002 £'000	
Emoluments include an amount of £nil (2001: £2,814,000) paid under directors' report.  Staff costs	2002 £'000	2001 £'000
Emoluments include an amount of £nil (2001: £2,814,000) paid under directors' report.  Staff costs  Wages and salaries	2002	2001
Emoluments include an amount of £nil (2001: £2,814,000) paid under directors' report.  Staff costs	2002 £'000 11,880	2001 £'000 11,832

Retirement benefits are accruing to the following number of directors as follows:

# 7 Interest receivable

8

	2002 £'000	2001 £'000
Bank interest receivable from Group banking arrangements	109	36
	<del></del>	<del></del>
Interest payable		
	2002	2001
	£'000	£,000
Bank overdraft	2	146
Finance charges payable under finance leases	-	2
		140
	2	148

The average weekly number of full-time employees during the period was 749 (2001: 658).

# 9 Taxation

		2002		2001
Analysis of charge in period	£'000	£'000	000,£	£'000
UK corporation tax				
Current tax on income for the period  Group relief		2,470		255
Current tax on income for the period	964		1,170	
Adjustment for group relief in respect of prior periods	6		(12)	
		970		1,158
Foreign tax Current tax on income for the period	277		104	
Adjustments in respect of prior periods	(12)		-	
		265		104
m . 1				
Total current tax		3,705		1,517
Deferred tax	204			
Origination/reversal of timing differences Adjustment in respect of previous periods	204 137		-	
		341	<del></del>	-
Tax on profit on ordinary activities		4,046		1,517
				==

# Factors affecting the tax charge for the current period

The current tax charge for the period is lower (2001: lower) than the standard rate of corporation tax in the UK (30%, 2001: 30%). The differences are explained below:

	2002	2001
	£'000	£'000
Current tax reconciliation		
Loss on ordinary activities before tax	12,586	5,270
Current tax at 30% (2001: 30%)	3,776	1,581
Effects of:		
Expenses not deductible for tax purposes (primarily non qualifying depreciation)	139	160
Capital allowances in excess of depreciation	(204)	(212)
Adjustments to tax charge in respect of previous periods	(6)	(12)
	<del></del>	
Total current tax charge (see above)	3,705	1,517
	<del>==</del> -	=

#### 10 Dividends

	2002 £'000	2001 £'000
Equity dividends on ordinary shares: Interim dividend paid £ nil per share (2001: £4.85) Final dividends paid & proposed £7.00 per share (2001: £3.57)	2,939	2,036 1,500
	2,939	3,536

### 11 Tangible fixed assets

	Freehold land and buildings £'000	Leasehold property and improvements £'000	Fixtures, fittings, tools and equipment £'000	Computer equipment and motor vehicles £'000	Total £'000
Cost or valuation					
At beginning of period	1,779	5,230	<b>4,4</b> 97	2,758	14,264
Additions	-	1,295	493	243	2,031
Disposals	-	(100)	(71)	(56)	(227)
At end of period	1,779	6,425	4,919	2,945	16,068
Depreciation	<u> </u>			<del></del>	***************************************
At beginning of period	424	1,785	2,432	1,819	6,460
Charge for the period	36	380	341	311	1,068
Disposals	-	(96)	(52)	(35)	(183)
At end of period	460	2,069	2,721	2,095	7,345
Net book value At 28 December 2002	1,319	4,356	2,198	850	8,723
At 29 December 2001	1,355	3,445	2,065	939	7,804

The net book amount of fixed assets at 28 December 2002 includes an amount of £26,848 (2001: £35,018) in respect of assets held under finance leases. The related depreciation charge for the period was £8,170 (2001: £10,755).

Leasehold property includes a long lease with a net book value at 28 December 2002 of £126,214 (2001: £129,292).

Included within leasehold property and improvement is £28,000 (2001: £12,000) relating to assets not yet in use against which no depreciation has been charged.

# 12 Investments

13

				Investment in subsidiaries £'000
Cost				
At beginning and end of period				17
Provisions				
At beginning and end of period				-
Net book value At 29 December 2001 and 28 D	ecember 2002			17
	Country of		Proportion	
Subsidiary	registration/ Incorporation	Holding	held	Activity
Maplin Electronics (HK) Limited (formerly called	Hong Kong	Ordinary shares	100%	Buying, sourcing quality control and shipping of products
Nikkai (Hong Kong) Limited)				
				one produced in the second
Limited)			2002	2001
Limited)			2002 £'000	

14	<b>Debtors</b>
17	PUDIOIS

		2002	2001
		£'000	£'000
	Trade debtors	908	923
	Amounts owed by subsidiary undertakings	908	15
	Other debtors	- 78	7
	Prepayments and accrued income	697	800
	VAT and duties recoverable	16	10
	VAT and duties recoverable	10	10
		1,699	1,755
			<del></del>
15	Creditors: amounts falling due within one year		
	•	2002	2001
		£'000	£'000
		2 000	2 000
	Payments on account	20	8
	Trade creditors	8,814	6,910
	Amount owed to subsidiary undertakings	179	-
	Amount owed to parent undertaking	-	1,828
	Accruals and deferred income	1,878	1,452
	Corporation taxation	1,443	255
	Group relief payable	1,517	2,137
	Overseas taxation	256	94
	Taxation and social security	1,992	1,402
	Obligations under finance leases (note 17)	-	14
	Proposed dividend	1,474	-
		17,573	14,100

# 16 Provisions for liabilities and charges

			Deferred tax £'000
	At beginning of period Charge in the period		341
	At end of period		341
	The elements of deferred taxation are as follows:		
		2002 £'000	2001 £'000
	Difference between accumulated depreciation and amortisation and capital allowances	256	
	Other timing differences	356 (15)	
	Deferred tax liability	341	_
17	Obligations under finance leases and hire purchase contracts		
		2002 £'000	2001 £'000
	Minimum lease payments payable:		
	Within one year		14
	Amounts due within one year	-	14
18	Commitments		
	(a) Capital commitments at the end of the financial period, for which as follows:	no provision has	been made, are
		2002 £'000	2001 £'000
	Authorised (not contracted)	944	154

# 18 Commitments (continued)

(b) As at 28 December 2002 the company has annual commitments under non-cancellable operating leases as set out below:

		Land and buildings		Other	
		2002	2001	2002	2001
		£'000	£'000	£'000	£'000
	Operating leases which expire:				
	Within one year	83	102	-	24
	In two to five years	529	468	-	-
	In over five years	2,625	1,958	-	-
		3,237	2,528	-	24
		<del></del>	·	<del></del>	
19	Share capital				
	-			2002	2001
				£'000	£'000
	Authorised:				
	Ordinary shares of £1 each			74	74
	Redeemable ordinary shares of £1 each			350	350
					<del></del>
				424	424
				=	
	Allotted, called up and fully paid:				
	Ordinary shares of £1 each			70	70
	Redeemable ordinary shares of £1 each			350	350
				420	420
				====	

The redeemable ordinary shares of £1 nominal value rank pari passu with the ordinary shares, except that the redeemable ordinary shares may be redeemed at par at the option of either the company or the holder.

#### 20 Reserves

	Share premium £'000	Profit and loss account £'000
At beginning of period Retained profit for the period	429	4,849 5,601
At end of period	429	10.450
At end of period	427	10,450

#### 21 Pension commitments

Maplin now participates in the Saltire Group Pension Scheme which was switched to a defined contribution basis from 6 April 1997. This scheme is the main pension scheme for employees of the Saltire Group with all benefits being on a defined contribution basis. One of the company's principal objectives in making this change was to achieve greater stability in its pension costs. Contributions are paid to the scheme by both the employer and employees and are held in a separate trust fund.

A valuation of the financial position of the Saltire Scheme was carried out by the Scheme's actuary, Bacon & Woodrow, as at 5 April 1999. The valuation confirmed that the Scheme was not excessively funded under the Government's statutory surplus regulations. However, the Scheme had assets in excess of the total amount of the members' defined contribution accounts. Those excess assets amounted to approximately £200,000 have subsequently been used to meet part of the employer contribution requirement and to pay expenses.

The pension cost charge for the period represents contributions payable by the group to the fund and amounted to £190,000 (2001: £160,000).

From 6 April 1997 further accrual of defined benefits under the Maplin Electronics PLC Pension & Life Assurance Scheme ceased. Existing members of the Maplin Scheme were offered membership of the Saltire Scheme. The majority of the members agreed to transfer across and this was completed during 1998. Following the transfer, the winding-up of the Maplin Scheme commenced. Calculations were carried out at the start of 1999 and again in June 2000 to assess whether the winding up would give rise to any additional liabilities. These calculations showed that there would have been no significant additional liabilities at that time although the final position will depend on market conditions at the date the liabilities are crystallised. The winding up of the scheme has been delayed because of problems obtaining data for "Guaranteed Minimum Pensions" from the Department of Work and Pensions computer system and is expected to be completed by September 2003. It is still not expected that there will be any significant additional liabilities. The scheme purchased annuities for deferred members from the Legal & General Assurance Society Insurance Company to the value of £366,919. The cost of acquiring these policies is included in the fund account for the year ended 31 March 2001 and represents the cost of discharging the obligations of the Scheme to the relevant members at the time of purchase. Funds of £200,000 are deposited with ISIS Managed Funds Limited, the purpose of these funds is to buy back members SERPS entitlements. It is anticipated that £120,000 will be required to do this. The balance of the funds are a contingency for the purchase of future annuities with Legal & General.

# 22 Related party

The company is controlled by its parent company Maplin Electronics (Holdings) Limited. The ultimate controlling party is Graphite plc as a result of the size of their shareholding in the Group.

# 23 Ultimate parent company

The company is a subsidiary undertaking of Maplin Electronics (Holdings) Limited.

The largest group in which the results of the company are consolidated is that headed by Maplin Electronics (Holdings) Limited. The consolidated accounts of this company are available to the public from the registered office.