# **Help the Aged**

Financial statements for the year ended 30 April 2003 together with Directors' and auditors' reports

Registered company number: 1263446

Registered charity number: 272786

A15 COMPANIES HOUSE

Voices that are heard

## Contents

Our vision and values	1
Chairman's report	2
Director General's report	3
Case studies	4
Highlights of the year	5
Combating poverty	6
Reducing isolation	7
Defeating ageism	8
Promoting quality in care	9
Financial review	10
Corporate governance	11
Independent auditors' report	15
Consolidated statement of financial activities	16
Balance sheets	17
Consolidated cash flow statement	18
Notes to the financial statements	19
Trustees and advisers	35
Corporate relationships, funders,	
partners and awards	36
Corporate addresses	37

### Our vision and values

Our vision is of a world where older people can lead lives that are valued, involved and fulfilled. We believe this is their fundamental right.

Older people must be:

- valued for their experience and skills and the contribution they can make to our society;
- involved in shaping their local environments, planning the services they need and participating in their communities; and
- · fulfilled in their needs, hopes and aspirations.

The focus of our annual report this year is on the older people we listen to, learn from and work with to try to achieve that vision. Together, we are:

- combating poverty making sure older people have enough income to live on, not just survive;
- reducing isolation enabling older people to take an active part in their communities;
- defeating ageism getting a fair deal for older people in all areas of life; and
- promoting quality in care -- making sure older people get the quality care they need, when and where they need it, and at the right price.

The older people whose stories are featured in this report have received support from Help the Aged through the Citizens' Action Millennium Awards or the Charity's rural programme to set up and run projects of their own devising. Their work benefits the community in many different ways and illustrates the tremendous impact active older people can and do have on the world around them. Together, they represent the tip of a huge iceberg of activity, service, commitment and campaigning.

What all these people have in common is a passion for what they do. This is our way of saying thank you to them and all the older people we work with who, through their experience, energy and generosity, help to make Help the Aged such a vibrant and effective force for change.

## Chairman's report

I am pleased to present this Annual report and accounts for 2002/3 on behalf of the Trustees of Help the Aged.

As a group, the Trustees bring a wide scope of experience to our responsibilities for governing the Charity. We are continually reviewing its direction, impact and well-being from our different perspectives and ensuring that at both the general and the detailed level, progress is being made and all is in good order. In my judgement, the Trustees have fulfilled their responsibilities, both individually and collectively, in a most effective manner during the year while providing the atmosphere for the executive to manage with energy and creativity.

The report provides ample evidence of a successful year. We have continued the steady increase in the quality and range of our work and supplied practical outputs with improvements in both professionalism and efficiency. If am pleased particularly with the growth of our Community Services division and with the strong links that have been established with local community groups. This contact, together with the findings of our social and biomedical research and the views of our donors, provides the mandate for the Charity and the basis for our credibility.

The Trustees routinely review the role of Help the Aged with an eye on compatibility and overlap with other charities and public services to ensure that duplication is avoided. We strongly encourage collaboration and, where possible, formal partnerships and mergers. In the last year, Help the Aged has negotiated and successfully implemented such arrangements with Research into Ageing, Friends of the Elderly and the Third Age Employment Network, with real benefits to efficiency and effectiveness.

In the latter part of last year, signs emerged of economic circumstances that will combine to make 2003/4 a difficult year for charities, our individual donors, commercial concerns and for government. We will depend more than ever on the warm generosity of the public and on the vision of corporate donors with a sense of social responsibility. It will be a hard ride but I believe the Charity is well placed to raise the money to do what needs to be done.

And much remains to be done. It is unacceptable that many older people, often in high concentrations as revealed by our recently published Income Index for older people, exist at the poverty level in loneliness and ill health. The Trustees of Help the Aged are passionately committed to bringing this situation to public attention and to taking practical steps to bring about change.

## **Director General's report**

Our annual report for 2002/3 reflects changes of direction for Help the Aged that have been carefully planned and managed over the last two years.

This adjustment has involved taking a considered decision to transfer our residential homes to a partner organisation formed by Hanover Housing Association and Friends of the Elderly. This has freed up resources and enabled us to play a significant role in supporting communities and individuals. The transfer has included residents' views at every stage and has been completed with remarkable calmness and skill.

The new Community Services initiative is organised to work with communities and authorities to put matters of concern to older people on the agenda and to influence local decisions. The benefits of this policy are amply illustrated in the stories in this report.

Help the Aged is also changing the emphasis placed on research. Our social research, in partnership with universities, notably the Oxford Institute of Ageing, helps to steer policy and bring authority to our campaigns. Similarly, biomedical research, funded through a dedicated Trust, is identifying the preventative measures that will prolong healthy and active life.

In the context of devolution within the British Isles, the Charity has developed a distinct profile in Scotland, Wales and Northern Ireland and in the increasingly decentralised regions of England. Undoubtedly, this trend will continue but I believe it is vitally important that a shared ethic and financial mutuality are maintained.

Help the Aged began as an international disaster relief charity and our involvement remains global. The perspective this brings is important as peoples become increasingly interdependent and problems and solutions are shared. Our recent initiatives in this context focus on ways of bringing indigenous organisations and individuals to self-sufficiency rather than dependency.

This philosophy also shapes our work at home. Society is becoming ever more reliant on charities to deliver welfare. Government shows every sign of encouraging this trend, which will result in sharper distinctions between not-for-profit service providers and charities like Help the Aged working to stimulate prevention and change. A conscious decision has been taken to stick with this agenda and our immediate priorities are to campaign vigorously to secure adequate and reliable pension, and for good quality and sufficient health and social care.

The Charity has two mutually supporting objectives. First, to create an environment where older people are confident and engaged with the advantages of financial, health and emotional security. Second, to bring the experience of older people to the forefront in changing the legislation that impacts on their lives.

There are many older people in the world and there will be millions more. Many enjoy their lives to the full and contribute extensively to society. But a great number live in poverty and ill health, isolated and denied a fair deal. Help the Aged is dedicated to changing these circumstances for the better, now and for the future. You can help us with your time and your generosity.

## **Case studies**

ŧ

#### Bill Steele, 72 - family learning IT project, Wandsworth, London

'The children on the estate have made friends and by their sheer creativity they insist, without saying a word, that their parents become friends too. So I thought we should work with the children. I found a great teacher and now we're running an outreach IT project for families learning together. One woman brings her three children along. While she is learning job skills, her five-year-old just goes with his creativity. Grandparents are learning there too.

Family learning is the catalyst. It provides the substance for bringing the community of different cultures together. Now housing consultants want to pick up the project and build a community centre – seismic ripples!

Ishiguro said: "We are all artists of the floating world." I like to think that's what I'm doing. The project is my brush; people's lives are the canvas. I am inviting them to put the colours on the canvas.'

#### Joan McMurray, 66; Anne Lloyd, 59; Nancy Kinloch, 62 - kayaking club, Argyll and Bute, Scotland

'Quite a few people thought we were too old for kayaking but age is an attitude of mind. It can be what you want it to be. Now, other older people around here are getting interested. They see us doing it and believe they can do it too – it gives them permission. It's therapeutic, it's a great social activity and it's great exercise, good for balance and for keeping osteoporosis at bay. The award will buy us a double kayak so that we can take other people out.'

#### Christine Knapp, 75 - Esk Moors Action for the Elderly, North Yorkshire National Park

'We thought it was a great pity that when our older people got frail, they had to leave the area to get help. We are so deprived of services in this remote moorland country. It's been a mountain to climb but we now have planning permission to build a day centre and residential units on a brownfield site within the Park. That way older people who need support will still feel a part of the community. Help the Aged gave us grants to do research and that told us that about 90 per cent of local people supported what we were trying to do. Early on it all seemed so difficult but Help the Aged had confidence in us and that sort of faith is infectious.'

#### John Lynch, 68 - IT taster sessions, Coatbridge, Scotland

'I'd started a website to help get people campaigning together for a better pension. But it became obvious early on that not many pensioners were using the Internet. The award has enabled me to take a laptop into people's homes, give them a few taster sessions so that they can get over their fear of the technology. Everybody who has learned to use a computer in later years has found that is has enriched their life enormously – they can work from home, stay in touch with family overseas and other things that they would not have dreamed of.'

#### Maureen Plews, 66 - cancer awareness, Shropshire and Wales

'I was working as a nurse and I was ashamed that people were dying for lack of the right information about cancer. So I put a programme of talks together to raise awareness. People, particularly older people, are still burying their heads in the sand but the risk increases the older we get. The award enabled me to replace worn out equipment like a prosthetic breast and a portable televideo. I know it's made a difference to a lot of people – like women who started checking themselves even as late as 65 and found a lump but it's been caught in time.'

#### Maureen Doyle, 59 - introducing sign language, Southport, Merseyside

'There was nothing around here for people who wanted to learn sign language so I set up evening classes in deaf awareness and basics like finger spelling and numbers. I teach everyone from my two-year-old granddaughter to a 90-year-old lady. I'm also giving workshops for emergency and health service workers. It's running riot now – there are loads of people involved. Businesses, schools, supermarkets are all asking for training. I can't take it all on so I tell people to come to my classes to learn and then go off and teach other people themselves.'

#### Jean Wormwell, 77 - Pensioners' Action Group East Riding (PAGER)

'We've had great problems here with transport and healthcare. We managed to stop the closure of the surgical ward in the local hospital and to get a bus route that older people relied on reinstated. People recognise that we will not go away but we need to keep being heard. Help the Aged gave us a grant to set up an advocacy project. We can sit and listen to people; help them fill in forms for benefits; advise them about claiming and generally give them confidence.'

## Highlights of the year

#### Stronger voices

Four hundred delegates shared their ideas and experience at five Speaking Up for Our Age conferences, strengthening the links between older people's forums across the UK. Many hundreds more attended our fundraising and media training – all the better to get their message across loud and clear.

### Legal protection

We have been at the forefront of the campaign for anti age discrimination legislation to ensure it is enforced and covers all areas of life, not just employment, and for a single equality body with teeth.

#### **Out of poverty**

We launched a powerful new campaign calling on the Government to 'Stop pensioner poverty now'. Through hard-hitting research publications and campaigning with our partners, we make the case for adequate pensions and the need to increase benefit take-up.

#### Nationwide influence

As part of Age Alliance Wales, we helped to inform the Welsh Assembly's national strategy for older people – the first of its kind in the UK. We are working through Speaking Up for Our Age to make sure that older people's forums are fully involved in its implementation.

#### Quality of life

In our fight to improve older people's quality of life, we published groundbreaking research on understanding and tackling crime and fear of crime through SeniorSafety seminars and our new research and information magazine. Age Today.

### Support overseas

We continued our disaster support work in southern Africa as well building relationships with other overseas organisations to tackle poverty, HIV/Aids and human rights issues across the world.

#### Independence in care

With our partners in Scotland, we petitioned the national parliament to increase and protect Personal Allowances for older people in residential care.

#### More understanding

Our intergenerational work, bringing school students and older people together, is helping to build communities and reduce fear of crime.

#### The right response

Our new regional structure is in place, making us closer to older people and better able to understand their views and respond to their needs, particularly in rural areas – with services, grants and help in setting up forums and other action groups.

#### Warmth and safety

Our HandyVan, SeniorLink and SeniorLine services have been working with our corporate partners, British Gas, on their three-year £150 million programme – here to HELP. It aims to make 500,000 homes in some of Britain's most deprived communities warm, safe and comfortable.

#### Sound advice

We responded to older people's need for a range of information and advice by distributing 2.84 million leaflets on everything from money matters to foot care and by answering 94,000 SeniorLine enquiries.

#### Help at hand

Through our network of shops, we distributed £137,023 of grants to local groups providing support for older people.

#### Healthy ageing

Funded by our special Trust, Research into Ageing, Dr Duncan Baird at the University of Wales College of Medicine has made a major breakthrough in increasing our understanding of both health in old age and cancer.

#### Social mobility

More and more older people are getting out and about with the help of our minibuses and other specially adapted vehicles – another 115 presented to community groups across the country this year.

#### **New services**

In Northern Ireland, many older people benefit from our innovative dynamic approach in technology training, age equality campaigning and improving personal incomes.

## Combating poverty

We are working to:

- increase the state pension;
- · enable older people to claim the benefits due to them;
- prevent older people getting ill and dying from cold in winter; and
- extend our support to the poorest older people around the world.

In spring of 2003, we launched one of our most important campaigns to date – 'Stop pensioner poverty now'. It calls on the Government to pledge to end the scandalous situation of over two million pensioners living in poverty in the UK and of the many more older people being pushed to the margins of daily life.

There are a number of strands to the campaign. We set out the case for reform to secure a decent income for today's and tomorrow's pensioners in our publication *A future we can trust? Pensions or pin money*. In it, we press the Government to increase the basic state pension and reduce means-testing, and to set up a sustainable long-term pension system with an independent pensions authority.

The campaign has been based on and supported by authoritative research. With Oxford University, we produced a pioneering new tool called the Help the Aged Income Index, which maps disadvantage among the older population, ward by ward across England and Wales, providing an essential way of targeting resources.

'Help the Aged gave us a grant to set up an advocacy project.

We can advise people about claiming their benefits,
helping them to fill in forms, giving them confidence.'

Jean Wormwell, Pensioners' Action Group East Riding

With Kings College London, we have been researching the experiences and views of older people living at risk of the cold, looking for solutions to 'fuel poverty'. And with Keele University, we published damning evidence of the extent of social exclusion in later life. This research has been used to lobby key government departments to act on the needs of the 3.7 million older people living in the 88 most deprived local authority areas in England.

During the year, we also restructured our SeniorLine service to be able to respond to an extra 10,000 calls, bringing the total number of enquiries we answered to 94,000 and helping even more older people to claim the benefits due to them. And we are developing partnerships with a range of organisations to expand our work to encourage older people to claim their benefits, particularly Attendance Allowance, the Minimum Income Guarantee and Council Tax benefit.

Overseas, we have continued our disaster support work in southern Africa. We have also increased our network of contacts with other international organisations to address poverty, HIV/Aids and human rights issues throughout the world.

- highlight how increases in Council Tax push older people on low incomes further into poverty and publish a
  detailed report setting out the case for reform of the system
- campaign on the scandal of 20,000 older people dying each winter, publish our findings on fuel poverty and, through our membership of the Government's Fuel Poverty Advisory Group, continue to press for action and resources to tackle cold, damp homes
- press for the insulting extra amount paid to pensioners over 80 to be increased from 25p to £5 a week and draw attention to the particular problems of older women who are living in the greatest poverty
- work with our partners to set up a team of volunteers to help 5,000 older people to claim their benefits, including Council Tax benefit
- through our partner, HelpAge International, continue to fund mobile medicare units in India as well as emergency
  work and other projects to help some of the poorest older people around the world
- develop housing advice as a major part of our work for older private tenants as well as practical support for projects for older people who are homeless or vulnerable
- use the Help the Aged Income Index to enable local authorities and other relevant organisations to target resources to older people in the most deprived neighbourhoods

## **Reducing isolation**

We are working to:

- · involve older people in planning local services
- provide practical solutions to reduce crime and fear of crime
- understand the complex causes of isolation
- · reach out to older people in other countries

Poverty is only partly about not having a decent income. It's also about being excluded and isolated because society does not meet your needs. Millions of older people in the UK feel trapped at home. They don't have the means or freedom to enjoy life fully – to be able to travel to see family and friends, visit the shops or go out at night without fear.

This year, we launched the first stage of our campaign for free bus travel for all pensioners in the UK, encouraging take-up of concessionary fares. We also made MPs focus on the issues of affordability and accessibility. The second stage of the campaign will be based on research carried out this year, which maps fare schemes and highlights inconsistencies across the four nations.

Working with local forums and action groups, we have also been campaigning to ensure that post office closures and changes to the way that pensions and benefits are paid do not lead to further exclusion and hardship for older people.

'If I don't know where else to go for advice and help, I turn to Help the Aged.'

David Roberts, chair of Holbeach Seniors' Link, Lincolnshire

The majority of older people are not at risk of crime but their fear of becoming a victim can constrain or even ruin their lives. We published a report aimed at reducing crime and the fear of crime. It includes a 10-point best practice plan highlighting the importance of involving older people in local projects.

Putting theory into practice, we've launched 10 new HandyVan projects to help older people feel safer by securing a further 18,000 homes, bringing the total to 80,000. We had to lay more extensive groundwork for our national gardening programme than anticipated, delaying the launch. The scheme, which aims to make older people's homes appear less vulnerable to burglars, will now be rolled out next year.

In a major breakthrough, our SeniorSafety campaign has persuaded the Home Office to classify distraction burglary as an offence that police forces in England and Wales must record.

We've maintained our focus on our SeniorLink programme, connecting more people to our 24-hour telephone based immediate response service, bringing the total to 7,400. The service is called Careline in Northern Ireland where 97 per cent of our 7,000 clients say it has been key to their decision to stay in their own homes. SeniorLink has been extended to monitor illness and falls and we have taken over the falls prevention work, Avoiding Slips, Trips and Broken Hips, from the Department of Trade and Industry.

Another 115 SeniorMobility minibuses given to community projects throughout the UK are helping many more older people to get out and about. And refitting 35 existing shops and opening 10 new ones have enabled us to bring information and advice to more communities.

Overseas, we held a seminar in Slovenia to share our experience on age and advocacy, reaching out to older people in those countries set to join the European Union in 2004.

- launch our research report, Fair Fares, and continue to lobby the Department for Transport to finance a
  nationwide, full fare bus pass system in England to match the best of the concessionary travel schemes in the
  other three nations of the UK
- refit another 12 shops and open 17 new ones to ensure an even wider distribution of information and advice and to raise funds for the Charity
- provide information and advice for the one million pensioners without bank accounts on how to cope with the new system of direct payment of pensions and other benefits
- fully launch our gardening scheme with 11 grants to partner organisations
- continue to challenge post office closures where these will cause hardship for older people
- extend our SeniorLine to include a letter and e-mail service, and develop and distribute three million advice leaflets on everything from help in the home to fighting the flu
- expand our work with older people in countries due to join the European Union and begin to develop a longer term support programme

## **Defeating ageism**

We are working to:

- transform attitudes
- strengthen the law
- improve public facilities and services

One of the most powerful weapons we have in the fight against ageism is the voices of older people themselves. This year, we have extended our support for older people's forums within the Speaking Up for Our Age programme as well as for other campaigning groups.

Five Speaking Up for Our Age conferences, including one in Scotland and one in Wales, have been a great success, bringing hundreds of older people together to share their experience and ideas. We ran 24 training seminars for older people during the year, on everything from fundraising and using the media to influencing local authorities. And we published *Senior citizens' forums: a voice for older people* to inspire service providers to consult and work in partnership with older people.

'Help the Aged is an enabler, our fairy godmother.' Anne Lloyd, CAMA winner, kayaking club, Scotland

Our Citizens' Action Millennium Awards to older people continued to create ripples, bringing benefits to grant-holders and their communities. Awards continued to go to projects that help older people get to grips with new technology and, in Northern Ireland, 100 older people successfully crossed the digital divide by completing our groundbreaking 10-week ICT training programme.

Our rural programme, Village Voice, continued to provide both financial and practical support to encourage and enable often very isolated groups to get things done – setting up advocacy projects, developing local transport, calling for better health services and running befriending schemes, for example.

We continued to press Government for wide-ranging anti-discrimination legislation that covers the provision of goods and services as well as employment and for an effective joint, single equality body and human rights commission. And we have spoken up for age at national events and within the wider anti-discrimination lobby to ensure that it is taken as seriously as other issues such as gender, race and disability.

The 'Scrap it!' campaign, launched in March 2002, and the publication of our evidence review, highlighting age discrimination in seven different fields of public policy, put the issue well and truly on the map. The campaign goes from strength to strength, supported by a programme of talks, our policy newspaper, *Age Equality Now!*, media activity and a 13,000 signature petition to the Prime Minister. It has successfully positioned age equality as a human rights issue.

We have run training seminars with the BBC to make local radio and TV stations more aware of their older audience and to get older people involved in programme making and presenting.

We have also been raising awareness of ageism and older people's issues among the younger generation. Our education support officers have given presentations to some 50,000 school students. And more than 6,500 teachers have requested our primary and secondary teaching resources to help them to meet key curriculum objectives.

- establish Speaking Up for Our Age forums in areas of the UK where they do not currently exist
- work with others to extend and improve our support to forums, enabling the movement to become even more
  effective and to be heard loud and clear
- keep up the pressure on Government for comprehensive anti-discrimination legislation and campaign for a human rights commission as part of or alongside a single equality body
- call for an older people's commissioner to protect the rights of older people immediately
- work with companies to persuade them of the business benefits of employing older workers, and, through the Third
  Age Employment Network (TAEN), find ways of helping older people to get back into work if they wish to
- highlight and work to remove the anomaly of the mobility allowance being available only to people under 65
- lobby government to include age awareness in the national curriculum for Key Stages 1—4

## Promoting quality in care

We are working to:

- expose bad practice
- promote good practice
- get a fairer, simpler funding system

We believe older people are entitled to dignity, choice and independence, especially when they need health or social care, whether in hospital, in residential or nursing homes or in their own homes.

During the year, we continued campaigning for more resources for social care and a fairer system for allocating funds and services.

We used our report, *Direct Payments, Direct Control*, to call for older people to be given the right to manage their own care. Since then, the Government has made it compulsory for local authorities to offer direct payments to older people so that individuals can take more control over their care by buying services that better meet their needs.

Following our exposure of the scandal that older people in care homes were being forced to spend their Personal Expenses Allowance on essential goods and services, new guidance came into force in England in April. It raises the allowance level from £16.05 to £17.50 a week and it reminds councils that this money is for residents to spend as they choose.

'We're deprived of services in this remote area.

We would not have got going without Help the Aged.

I think we would have wavered without the energy they put in.'

Christine Knapp, Esk Moors Action for the Elderly,

North Yorkshire National Park

In Wales, we continued to campaign against charging for home care and in Scotland, we have developed research programmes into older people's mental health issues.

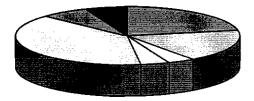
Better health is a central part of our vision for an active and fulfilled older age. Through our special Trust, Research into Ageing, we continued to push back the boundaries of medical knowledge in the prevention and treatment of conditions that can commonly occur in later life, such as Alzheimer's disease, osteoporosis and stroke. We pledged £2.4 million, including our first grants in incontinence research, five medical research fellowships and three programme grants in London and Oxford, looking at areas such as immunology, muscle strength and osteoarthritis.

We took over the falls prevention programme, Avoiding Slips, Trips and Broken Hips, from the Department of Trade and Industry this year. It's helping to keep older people active for longer and to save the nation millions in healthcare costs.

And we developed the Care Options programme with the Elderly Accommodation Counsel, allowing older people to find the care home that best suits their needs.

- continue to campaign for investment and development in social care services and for an improvement in the quality of life for older people in care homes
- turn the spotlight on the neglect and abuse of older people in poorly run care homes
- campaign for greater investment in health and social services to prevent illness and disability, keeping older people healthy, active and independent for longer
- through Research into Ageing, continue to fund the best UK-based bio-medical researchers, particularly those investigating the important but much-neglected area of incontinence
- enable older people to choose the best care home for them through the Care Options programme in partnership with the Elderly Accommodation Counsel
- bring falls prevention advice to thousands more through a best practice toolkit for health professionals and a basic exercise book for older people
- work in Scotland to investigate and make recommendations about the NHS complaints system as it relates to older people
- develop a sustainable strategy on intermediate care to ensure that people can return from hospital to their own homes as early as they are able

## Income by Source £74.1m



■ Donations & Gifts 22%

■ Legacies 18%

☐ Grants Receivable 4%

☐ Housing 4%

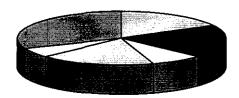
☐ Retail 39%

■ Merchandising & Events 7%

■ Other 6%

Our work in 2002/3 has been made possible by another successful year financially. Although, income in 2002/3 at £74.1 million is just under £1 million lower than in 2001/2, this decrease was caused by the resulting loss of income from the transfer of 25 care homes on 8 November 2002 to Hanover Friends. However, within the year we had record levels of income in Legacies and Retail. In addition, Help the Aged was instrumental in raising a further £3.4 million for older people: £0.7 million for HelpAge International from government and EU sources for co-funding international projects plus £2.7 million for other UK charities that share the objectives of Help the Aged.

### Charitable Expenditure £51.1m



Poverty 17%

■ Isolation 20%

□ Ageism 8%

□ Quality in Care 18%

☐ Research 6%

■ Housing Transfer 31%

The level of charitable expenditure is up from £35.7 million, a record level in 2001/2, to £51.1 million in 2002/3. However, this includes the net impact of the transfer of the care homes. The underlying level of charitable expenditure is £34.9 million. This is lower than 2001/2 but this is due to the reduction in underlying expenditure on housing as a result of transferring 25 care homes to Hanover Friends.

The transfer of the care homes has also had a significant impact on the balance sheet with 25 properties with a carrying value of £18.4 million being transferred to Hanover Friends with appropriate interest free loans from Housing Residents of £5.9 million and Property Maintenance Funds of £0.6 million. The Property Fund was mainly eliminated as part of the transfer and also as part of the reserves review referred to in the Trustees' review.

The impact of the continued global downturn in equity markets led to an unrealised loss of just under £2 million to the Charity during the year.

The trading subsidiaries of the Charity have added £1.7 million of net income to the results of the Charity from sponsorship, raffles, insurance, funeral plans, mail order, retail bought-in goods, payroll giving and other trading activities.

## Corporate governance

## Governance, decision making

The governing body of the Charity is the Board of Trustees, which comprises 19 members and meets six times a year, including a two-day conference to review strategy and performance, together with the Director General and Executive Directors. Trustees are elected for a three-year period and may be re-elected for further three-year periods. Proposed members are subject to election at AGM.

The Board has established five formally constituted sub-committees, each with specific terms of reference and functions delegated by the Board and with a Trustee as chairman, appointed by the Board: Finance, Nominations, Remuneration, Property and Audit. There are a number of other committees to help with the day-to-day running of the Charity and each Trustee has a direct link to support one or more directors.

The Director General and the Finance Director attend meetings of the Finance Committee. The Director General, the Finance Director, the Charity's internal auditor and the external auditor attend meetings of the Audit Committee.

#### Statement of Trustees' responsibilities

Company and charity law require the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Charity and of the surplus or deficit of the Charity for that period. In preparing those financial statements, the Trustees have:

- · selected suitable accounting policies and then applied them consistently;
- · made judgements and estimates that are reasonable and prudent;
- stated whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepared the financial statements on the going concern basis.

The Trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 1985 and the Statement of Recommended Practice 'Accounting and reporting by charities'. They are also responsible for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### Risk and internal control

The Trustees have overall responsibility for ensuring that the Charity has an appropriate system of controls, financial and otherwise. They are also responsible for safeguarding the assets of the Charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities and to provide reassurance that:

- its assets are safeguarded against unauthorised use or disposition;
- · proper records are maintained and financial information used within the Charity or for publication is reliable; and
- the Charity complies with relevant laws and regulations.

During this year the Charity has further developed, tuned and embedded the formal risk management process originally introduced in 2000/1 and progressed last year. During 2002/3, workshops have again been held, both by the Executive Directors as a group and by the Directors individually with their management teams, aimed at reviewing the types of risks the Charity and each operating division and its departments face, prioritising them in terms of potential impact and likelihood of occurrence and identifying means of mitigating the risks. A Charity risk register and individual divisional registers, identifying strengths and weaknesses of control together with actions required and taken to rectify the latter, have been prepared, updated and reviewed regularly by the Directors and management.

As part of this process the Trustees acknowledge their responsibility for the Charity's system of internal control and reviewing its effectiveness. It is also recognised by the Trustees that such a system is designed to manage rather than eliminate the risk of failure to achieve the Charity's objectives and can only provide reasonable, not absolute, reassurance against material misstatement or loss.

The Trustees, through the Executive Directors, have set policies on risk and internal controls, which cover the following:

- the responsibility of management to implement the Trustees' policies and identify and evaluate risks for their consideration on an ongoing basis;
- consideration of the type of risks the Charity faces;

## Corporate governance continued

- · the level of risks which they regard as acceptable;
- · the likelihood of the risks concerned materialising;
- . the Charity's ability to reduce the incidence and impact on the business of risks that do materialise;
- · the costs of operating particular controls relative to the benefit obtained; and
- arrangements for monitoring and reporting on risk and control matters of importance, together with details of corrective action being undertaken.

During the year the Trustees, through the offices of the Audit Committee, have received reports from the Directors and from the external and internal auditors relating to risk and control. These include an overall report on the status of the risk management process and the system of internal control at the end of the year. The reports have enabled the Trustees to satisfy themselves that the above policies are being implemented, that significant weaknesses of control identified are being promptly addressed and on the overall adequacy and effectiveness of the Charity's system of internal control at the year end.

The Trustees are pleased to report that the Charity's internal control system again fully complied during this year with the guidelines issued by the Charity Commission. Work undertaken during the year enabled considerable progress to be made in order to fully comply with the guidance for directors of public listed companies contained within the Turnbull report. Compliance is currently estimated to be achieved during 2004/5. The Trustees believe that although the latter is not mandatory for the Charity, the Charity should, as a public interest body, adopt the guidance as best practice.

#### Reserves

The Trustees have adopted a reserves policy, which they consider appropriate to ensure the continued ability of the Charity to meet its objectives.

During the year the Trustees reviewed the reserves policy. Consideration was given to assessing the risk, probability and likely impact on our ability to meet our financial obligations or reduce our expenditure in the short term as a result of a decline in income, ensuring that the Charity is in a position to maximise investment opportunity. In the review Help the Aged was assessed against comparable leading charities.

#### General reserves

As a result, over the medium term, the Charity aims to build free reserves to a level which will provide a minimum of three months' budgeted total unrestricted resources expended. At 30 April 2003 that level should be £19.2 million and free funds stand at £9.6 million. It should be noted that this level includes the one-off impact of the transfer of the care homes to Hanover Friends and an adjusted level of funds is £15.1 million. The Trustees have agreed to meet a business plan that continues to address this shortfall.

The actuarial valuation of the Help the Aged pension scheme at 30 April 2003, for the purposes of FRS 17, showed a funding deficit of £7.6 million. FRS 17 does not currently require this deficit to be set off against general reserves but, even allowing for such an offset, Help the Aged would still be reporting positive general reserves.

The grant commitment to international aid programmes for 2003/4 has been treated as a liability and charged in the financial statements. This creates negative balances on these funds, which will be matched by anticipated restricted income or a transfer from general funds.

## Corporate governance continued

#### Investments

The Trustees agreed the following statement of investment principles at a meeting of the Board on 26 March 2003:

- Investment decisions are taken by the Finance Committee whose members have a finance, investment or commercial background.
- The Charity's investment policy is to maximise real returns over time subject to holding a portfolio of cash and equity investments in order to diversify risk.
- The Charity's asset allocation strategy is 50 per cent equities and 50 per cent cash. Its equity investments are allocated 70 per cent in UK equities and 30 per cent in overseas equities. This strategy was developed with the advice of Bacon and Woodrow and takes into account the nature of the Charity's business as reflected in its business plan. Also, it bears in mind that equity is inherently volatile in performance terms and, until a significant unrealised profit has been developed, it would be prudent to retain a significant level of cash reserves.
- The Charity has a diversified investment portfolio with an overall low risk. Investing in shares is considered
  a low-to-medium risk; however, the Charishare fund is seen as a low risk equity fund, aiming for long-term
  capital growth and reducing inflationary risks.
- The Charity has mandates with Merrill Lynch Investment Managers, in whose Charishare fund its UK
  equities are invested, and Barclays Global Investors, in whose Aquila funds its overseas investments are
  invested. The fee structures are:

Charishare

Under the terms of its investment management agreement with Merrill Lynch Investment Managers, Help the Aged receives a partial rebate of the management fees accruing on its holding in Charishare so as to result in an overall fee rate of 0.45 per cent per annum on the first £10 million, 0.35 per cent of the market value of the fund per annum on the next £10 million and 0.30 per cent of the market value of the fund thereafter.

Aquila

0.20 per cent of the market value of fund per annum.

At 30 April 2003 the Charity's investment details and performance against benchmark were:

Fund	Mkt value	Additions	Mkt value	Allocation	Investment	Inc/(Dec)	Benchmark	Comparison
	30/4/02	in year	30/4/03	on Mkt	Allocation	in value of	Index	against
				value	Benchmark	investment		benchmark
	£'000	£'000	£'000	%	%	%	%	%
Charishare	4,517	2,535	5,744	69.74	70.00	(18.55)	(21.43)	2.79
BGI Aquila Funds	1,595	1,465	2,473	30.02	30.00	(19.18)	(21.57)	2.39
US	512	523	852	10.34	10.00	(17.68)	(21.57)	3.84
Europe (Ex UK)	528	515	850	10.32	10.00	(18.50)	(22.56)	4.06
Japan	303	180	347	4.21	5.00	(28.16)	(29.65)	1.49
Pacific Rim	252	247	424	5.15	5.00	(15.03)	(14.96)	(0.07)
Cash	-	-	20	0.24	-	-	-	-
	6,112	4,000	8,237	100.00	100.00	(18.54)	(21.40)	2.86

Index figures are provided by Russell Melon CAPS

The group's cash deposits are placed on its behalf by Prebon Marshall Yamane with a limit of £2 million per institution, excluding Barclays, our bankers, with whom there is no limit, and each institution's credit rating must be no less than 'AA – Fitch Ibca'.

At 30 April 2003 the group's cash and short-term deposits stood at £8.6 million. During the year the average return made by the group's cash deposits was 3.8 per cent against an average bank rate of 3.9 per cent.

The Charity's investment policy for endowed funds is to have a diversified portfolio as appropriate to the circumstances of the fund.

## Corporate governance continued

There is an unrealised loss on the Fledgling bond and UK equity fund units of £94,868 (2002: £66,205), held by the charity of C E Saunders, an endowed fund of the Charity. There is an unrealised loss on the Fledgling bond and UK equity fund units of £3,256 (2002: £nil), held in the Gillingham Endowed Fund.

#### Grant making policies

All projects that are accepted for assistance must be able to demonstrate significant use of their project or facilities by older people and/or their carers and must be a voluntary or charitable organisation. Work should support community based resources that offer:

- · new services, meeting identified need where no other service exists;
- · work with or for marginalised groups; or
- · work carried out directly with or for the benefit of frail, isolated older people and/or their carers.

Approved by the Board and signed on its behalf on 9 July 2003 by:

K R Hickey

Company Secretary

## Independent auditors' report

#### To the Members of Help the Aged

We have audited the financial statements of Help the Aged for the year ended 30 April 2003, which comprise the Statement of financial activities, Balance sheets, Cash flow statement and the related notes numbered 1 to 26. These financial statements have been prepared under the accounting policies set out therein.

This report is made solely to the charity's members, as a body, in accordance with section 235 of the Companies Act 1985. Our audit work has been undertaken so that we might state to the charity's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the charity's members as a body, for our audit work, for this report, or the opinions we have formed.

#### Respective responsibilities of directors and auditors

The Trustees, who are also the directors of Help the Aged for the purposes of company law, are responsible for preparing the financial statements in accordance with applicable law and United Kingdom accounting standards as set out in the Statement of Trustees' Responsibilities. Our responsibility is to audit the financial statements in accordance with relevant United Kingdom legal and regulatory requirements and auditing standards.

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you if, in our opinion, the Trustees' report is not consistent with the financial statements; if the company has not kept proper accounting records; if we have not received all the information and explanations we require for our audit; or if information specified by law regarding Trustees' remuneration and transactions with the charity and other members of the group is not disclosed.

We read the other information as described in the contents page and consider whether it is consistent with the audited financial statements. We consider the implications for our report if we become aware of any apparent misstatements or material inconsistencies with the financial statements. Our responsibilities do not extend to any other information.

#### Basis of opinion

We conducted our audit in accordance with United Kingdom auditing standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the Trustees in the preparation of the financial statements and of whether the accounting policies are appropriate to the circumstances of the charitable company and of the group, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

#### Opinion

In our opinion the financial statements give a true and fair view of the state of affairs of the charitable company and of the group at 30 April 2003 and of the group's incoming resources and application of resources for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

**Deloitte & Touche** 

Chartered Accountants and Registered Auditors

London

18 July 2003

An audit does not provide assurance on the maintenance and integrity of the website, including controls used to achieve this, and in particular on whether any changes may have occurred to the financial statements since first published. These matters are the responsibility of the Trustees but no control procedures can provide absolute assurance in this area.

Legislation in the United Kingdom governing the preparation and dissemination of financial statements differs from legislation in other jurisdictions.

## Consolidated statement of financial activities

(incorporating a consolidated income and expenditure account)

For the year ended 30 April 2003

		Unrestricted funds	Restricted funds	Endowed funds	Total	Total
	Notes	£'000	£'000	£'000	2003 £'000	2002 £'000
Incoming resources Donations and gifts Legacies receivable Community fundraising		6,402 12,291 654	10,361 899	- 49 -	16,763 13,239 654	17,413 12,796 752
Grants receivable		232	2,384	<del>-</del>	2,616	2,338
Activities in furtherance of the Charity's objectives		19,579	13,644	49	33,272	33,299
Housing Community transport Activities for generating funds		2,981 -	1,843	-	2,981 1,843	5,358 1,408
Sale of donated and bought-in goods Sale of services by joint venture	12	29,240 446	.5		29,240 446	28,651 392
Merchandising and events	2	4,987 527	13 306	-	5,000 833	4,617 1,199
Investment income Share of net interest in joint venture Other incoming resources	12	(2)	-	-	(2)	(2)
Net gain on disposal of tangible fixed assets  Total incoming resources including share of		911			911	398
joint venture Less share of joint venture	12	58,669 (444)	15,806 _	49	74,524 (444)	75,320 (390)
Total incoming resources		58,225	15,806	49	74,080	74,930
Resources expended Cost of generating funds Fundralsing expenditure Cost of selling donated and bought-in goods Merchandising and events		(9,780) (26,216) (4,974)	(533) - -	- - -	(10,313) (26,216) (4,974)	(8,414) (25,462) (4,997)
Total cost of generating funds		(40,970)	(533)		(41,503)	(38,873)
Net incoming resources available for charitable application (before joint venture)		17,255	15,273	49	32,577	36,057
Charitable expenditure Grants payable:	5		(0.444)		(7.407)	(0.044)
UK International Housing		(1,376) (570) (5,762)	(6,111) (4,508) (494)	- - -	(7,487) (5,078) (6,256)	(9,841) (6,516) (7,958)
Housing transfer Community transport		(16,237) -	(1,941)	-	(16,237) (1,941)	(1,465)
Information, campaigning and education Programme support costs		(9,196) (2,221)	(74) (2,181)	<del>-</del>	(9,270) (4,402)	(7,604) (1,498)
Management and administration		(388)	(45)	-	(433)	(742)
Taxation Share of taxation in joint venture	6 12	(2) (1)	<u>-</u>	-	(2) (1)	(27) (4)
Total charitable expenditure		(35,753)	(15,354)		(51,107)	(35,655)
Total resources expended	7	(76,723)	(15,887)		(92,610)	(74,528)
Net (expenditure)/income for the year before joint venture	40	(18,498)	(81)	49	(18,530)	402
Share of operating profit of joint venture	12	23			23	20
Net (expenditure)/income for the year Transfer between funds Net (losses)/gains on investment assets		(18,475) (690) (1,875)	(81) - -	49 690 (98)	(18,507) - (1,973)	422 - 46
Net movement in funds Fund balances brought forward at 1 May	10 19	(21,040) 32,392	(81) 2,234	641 709	(20,480) 35,335	468 34,867
Fund balances carried forward at 30 April	19	11,352	2,153	1,350	14,855	35,335

All the above results are derived from continuing activities. All gains and losses recognised in the year are included above. The deficit for the year for Companies Act purposes was £18,507,000 (2002: surplus of £422,000).

The accompanying notes are an integral part of this consolidated statement of financial activities.

## **Balance** sheets

As at 30 April 2003

	Group			Charity		
	Notes	2003	2002	2003	2002	
Pt		£,000	£,000	£'000	£'000	
Fixed assets Intangible assets – Goodwill		80	86	_	_	
Tangible assets		00	00	_	-	
Housing properties		7,953	26,494	7,953	26,494	
Other assets		2,300	2,256	2,296	2,250	
	11	10,253	28,750	10,249	28,744	
Investments	12	11,543	21,433	11,620	21,510	
Investment in joint venture	40	400	400			
- share of gross assets	12 12	166	120	-	-	
- share of gross liabilities	12	(132)	(108)		<u>-</u>	
		21,910	50,281	21,869	50,254	
Current assets						
Property for realisation	13	531	155	531	155	
Stock		258	263	-	-	
Debtors: Amounts falling due within one year	14	6,176	4,296	7,483	4,967	
Amounts falling due after more than one	17	0,110	7,200	1,400	4,507	
year	15	-	-	1,567	1,787	
Cash at bank and in hand		7,054	6,567	3,285	3,521	
		14,019	11,281	12,866	10,430	
Creditors:						
Amounts falling due within one year	16	(13,683)	(13,938)	(12,488)	(12,855)	
Net current assets/(liabilities)		336	(2,657)	378	(2,425)	
Total assets less current liabilities		22,246	47,624	22,247	47,829	
Creditors:						
Amounts falling due after more than one						
year	17	(2,350)	(7,151)	(2,350)	(7,151)	
Provision for liabilities and charges	18	(5,041)	(5,138)	(5,041)	(5,138)	
Net assets		14,855	35,335	14,856	35,540	
Funds						
Endowment	19	1,350	709	1,350	709	
Restricted:						
UK	19	5,359	6,513	5,359	6,513	
International	19	(3,206)	(4,279)	(3,206)	(4,279)	
Unrestricted:	10	1 710	16 000	1 710	16 000	
Designated General	19 19	1,718 9,635	16,223 16,374	1,718 9,635	16,223 16,37 <b>4</b>	
Non-charitable excluding joint venture	4,19	9,635 (35)	(217)	ə,030 -	10,374	
Joint venture	12	34	12	- -	-	
Total funds	19	14,855	35,335		35,540	
rotal fallos	13	17,000		17,000	00,040	

The accompanying notes are an integral part of these balance sheets.

The financial statements on pages 16 to 34 were approved by the Board of Trustees on 9 July 2003 and signed on their

behalf by:

rustee

## Consolidated cash flow statement

For the year ended 30 April 2003

		2003		2002	
	Notes	£'000	£'000	£'000	£'000
Net cash (outflow)/inflow from operating activities	21		(19,501)		5,095
Returns on investments			833		1,199
Taxation			2		27
Capital expenditure					
Payments to acquire tangible fixed assets		(2,841)		(2,967)	
Receipts on sale of tangible fixed assets		20,227		751	
Purchase of investments		(4,739)		(6,004)	
Receipts on sale of investments		12,656		3,907	
			25,303		(4,313)
Net cash inflow before financing		_	6,637		2,008
Financing					
Net repayment of interest free loans	22		(6,150)		(613)
Increase in cash	22	_	487	_	1,395

The accompanying notes are an integral part of this consolidated cash flow statement.

### Notes to the financial statements

#### 1 Accounting policies

The principal accounting policies are summarised below. The accounting policies have been applied consistently throughout the year and the preceding year.

#### a) Basis of preparation

The financial statements have been prepared under the historical cost convention, with the exception of investments, which are included at market value. The financial statements have been prepared in accordance with the Statement of Recommended Practice (SORP) 'Accounting and Reporting by Charities', published in October 2000, and applicable Accounting Standards.

The Statement of Financial Activities (SOFA) and balance sheet consolidate the financial statements of the Charity and its subsidiary undertakings. The results of the subsidiaries are consolidated on a line-by-line basis. In the group financial statements, the joint venture is accounted for using the gross equity method. The consolidated SOFA includes the group's share of joint venture profits less losses, while the group's share of the net assets of the joint venture is shown in the consolidated balance sheet. The results included for the joint venture in Fold Help are derived from unaudited accounts. Goodwill arising on the acquisition of the joint venture is accounted for in accordance with the policy set out below. Any unamortised balance of goodwill is included in the carrying value of the investment in the joint venture.

The Charity has availed itself of Paragraph 3 (3) of Schedule 4 of the Companies Act and adapted the Companies Act formats to reflect the special nature of the Charity's activities. No separate SOFA or Income and Expenditure Account have been presented for the Charity alone as permitted by section 230 of the Companies Act 1985 and paragraph 304 of the SORP.

#### b) Company status

The Charity is a company limited by guarantee. The members of the company are the Trustees who are also ordinary members and named on page 35. In the event of the Charity being wound up, the liability in respect of the guarantee is limited to £1 per member of the Charity.

### c) Fund accounting

Unrestricted funds comprise accumulated surpluses and deficits on general funds that are available for use at the discretion of the Trustees in furtherance of the general objectives of the Charity and that have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been put aside at the discretion of the Trustees for particular purposes. At the year end they comprise a maintenance fund, which represents the cyclical repairs and maintenance of the Charity's properties; a major works reserve for the Charity's head office building; a priorities development fund to develop priorities set out in the business plan; and a fund for research grants for Research into Ageing.

Restricted funds are funds subject to specific conditions imposed by the donors.

Investment income and gains/losses are allocated to the appropriate fund, except that the income from the charity of C E Saunders, the charity of Miss Edna Lipson and the Gillingham Endowment fund is unrestricted.

#### d) Incomina resources

Incoming resources are included in the SOFA when the Charity is legally entitled to the income and the amount can be quantified with reasonable accuracy. For legacies, entitlement is the earlier of estate account being finalised and cash received.

Gifts in kind donated for distribution are included at valuation and recognised as income when they are distributed. Gifts donated for resale are included as income when they are sold. No amounts are included in the financial statements for services donated by volunteers.

#### e) Resources expended

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to that category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with use of resources.

Support costs comprise all services supplied centrally, identifiable as wholly or mainly in support of direct charitable purposes and include an appropriate proportion of general overheads.

Central overheads are allocated to operational and fundraising functions on the basis of their use of central support services with the aim of ensuring that those costs remaining within administration relate to the management of the Charity's assets, organisational administration and compliance with constitutional and statutory requirements.

Grants are charged to the statement of financial activities when a constructive obligation exists.

#### f) Goodwill

Goodwill arising on the acquisition of subsidiaries and businesses represents any excess of the fair value of the consideration given over the fair value of the identifiable assets and liabilities acquired. Goodwill is capitalised within intangible fixed assets and is written off on a straight-line basis over its useful economic life, which is 20 years. Provision is made for any impairment.

#### g) Tangible fixed assets and depreciation

Tangible fixed assets costing more than £2,000 are capitalised and included at cost including any incidental expenses of acquisition. The level for capitalisation increased from £500 on 1 May 2002. Depreciation is provided on all tangible fixed assets at rates calculated to write off the cost on a straight-line basis over their expected useful economic lives as follows:

Freehold land	nil
Freehold and long leasehold properties	over 50 years
Gifted housing	over 50 years
Short leasehold properties	over 5 years
Fixtures and fittings	over 5 years
Motor vehicles	over 4 years
Computer equipment	over 4 years

#### h) Investments

Listed investments are stated at market value at the balance sheet date. The SOFA includes the net gains and losses arising on revaluations and disposals throughout the year.

It is the Charity's policy to keep valuations up to date such that when investments are sold there is no realised gain or loss arising. As a result the Statement of Financial Activities does not distinguish between the valuation adjustments relating to sales and those relating to continued holdings as they are together treated as changes in the investment portfolio throughout the year. Movements in value arising from investment changes or revaluation and the profit on disposal of investments have been charged or credited to the funds to which they relate.

#### i) Stock

Stock consists of purchased goods for resale. Stocks are valued at the lower of cost and net realisable value. Items donated for resale or distribution are not included in the financial statements until they are sold or distributed.

#### j) Leased assets

The Charity has no finance leases. All operating leases and rental expenses are charged to the SOFA as incurred.

#### k) Gifted housing scheme

Gifted houses are accounted for as income when donated at market value. A qualified surveyor carries out the valuations. When an individual donates a house to the Charity, the Charity is committed to caring for that individual. An actuarial valuation of the total cost of care for individuals who have gifted their house is made and the sum is included within provision for liabilities and charges. Costs of care are charged to the provision as incurred (Note 18).

#### I) Pensions

The Charity contributes to a defined benefits scheme which was closed to new entrants on 31 July 2002. The pension scheme is administered by Trustees and is separate from the Charity. Independent actuaries complete valuations at frequent intervals, usually triennial. The expected cost of pensions is charged to the SOFA over the expected service lives of the employees in the schemes.

The Charity contributes to a group personnel pension plan operated by Standard Life. The plan was started on 1 August 2002 and is open to all employees over the age of 18. The assets of the scheme are held separately from those of the Charity. The annual contribution payments are charged to the SOFA.

### 2 Investment income

	2003 £'000	2002 £'000
Dividend income	267	19
Short term deposits	566	1,180
	833	1,199

3 Results from Research into Ageing
The results of the special Trust Research into Ageing have been incorporated into the financial statements on a line-by-line basis.

	Restricted fund 2003	Designated fund 2003	Total 2003
	£'000	£'000	£'000
Incoming resources			
Donations and gifts	808	-	808
Legacies receivable	541	-	541
Grants and income received from trusts	251	-	251
Investment income	89	-	89
Designated fund from Help the Aged		1,000	1,000
Total incoming resources	1,689	1,000	2,689
Resources expended			
Cost of generating funds			
Fundraising expenditure	(533)	-	(533)
Total cost of generating funds	(533)		(533)
Net incoming resources available for charitable expenditure	1,156	1,000	2,156
Charitable expenditure			
Grants payable – UK	(904)	(1,467)	(2,371)
Furtherance of Charity's objectives			
Information, campaigning and education	(76)	_	(76)
Programme support costs	(131)	-	(131)
Management and administration	(45)	<u> </u>	(45)
Total charitable expenditure	(1,156)	(1,467)	(2,623)
Total resources expended	(1,689)	(1,467)	(3,156)
Net movement in funds	-	(467)	(467)
Fund balances at 1 May		594	594
Fund balances at 30 April		127	127

### 4 Results from trading activities of subsidiaries

The Charity has two wholly owned trading subsidiaries which are incorporated in Great Britain. Help the Aged (Trading) Limited raises funds via commercial events and sponsorship. Help the Aged (Mail Order) Limited sells Christmas cards and other merchandise by mail order catalogue, together with the sale of merchandise via shops. Both companies donate their taxable profits to Help the Aged under Gift Aid, subject to their working capital requirements being maintained. The results of Help the Aged (Mail Order) Limited including its wholly owned subsidiary, Payroll Giving Limited, is also shown.

		Help the Aged	Help the Aged (Mail Order) Ltd	Help the	
	Payroll	, (god (Mail	(including	Aged	
	Giving	Order)	Payroll	(Trading)	Total
	Ltd	Ltd	Giving Ltd)	Ltd	2003
	£'000	£'000	£'000	£'000	£'000
Incoming resources					
Donations and gifts	-	-	-	1,070	1,070
Merchandising and events	1,384	2,402	3,786	2,378	6,164
Investment income	1	59	60	50	110
Total incoming resources	1,385	2,461	3,846	3,498	7,344
Total costs	(1,374)	(2,278)	(3,652)	(1,775)	(5,427)
Net movement for the year	11	183	194	1,723	1,917
Gift Aid payable to Help the Aged	-	-	-	(1,733)	(1,733)
Taxation	(5)	3	(2)		(2)
Retained profit for the year	6	186	192	(10)	182
Funds brought forward at 1 May 2002	63	(296)	(233)	16	(217)
Funds carried forward at 30 April 2003	69	(110)	(41)	6	(35)
Total assets	323	1,831	2,154	2,467	4,621
Total liabilities	(253)	(1,874)	(2,127)	(2,451)	(4,578)

5 Grants payable

	£'000	£,000
Research into Ageing (institutional research grants)	2,371	1,635
UK aid programmes		
SeniorSafety	1,433	1,651
Community projects	2,614	3,433
Community services	539	1,048
Innovation and development	220	1,185
Housing and care projects	-	250
Other projects	310	639
Total UK programmes	7,487	9,841

Total UK programmes	7,487	9,841
International aid programmes		
Refugees and disaster	591	1,240
Health and medical	138	502
Gifts in kind	733	391
Support for HelpAge International	570	735
Adopt a Granny	2,480	2,115
Training and education	140	423
Poverty reduction	54	148
Community care and safety	168	515
Information and campaigning	204	447
Total international programmes	5,078	6,516
Total charged to consolidated statement of financial activities	12,565	16,357

Details of grants payable are available from the Charity's registered office.

## 6 Taxation

UK Corporation Tax payable by Help the Aged (Mail Order) Limited and its wholly owned subsidiary Payroll Giving Limited amounts to £2,354 (2002: £26,789).

2003

2002

### 7 Total resources expended

				Total	Total
	Staff costs	Other	Depreciation	2003	2002
	£'000	£'000	£'000	£'000	£'000
Cost of generating funds					
Fundraising expenditure	3,220	6,984	109	10,313	8,414
Cost of selling donated and bought-					
in goods	13,399	11,997	820	26,216	25,462
Merchandising and events	1,894	3,079	1	4,974	4,997
Charitable expenditure					
Furtherance of Charity's objectives					
Grants payable (Note 5)	542	11,979	44	12,565	16,357
Housing	2,391	3,538	327	6,256	7,958
Housing transfer	40	16,197	=	16,237	-
Information, campaigning and education	4,660	4,502	108	9,270	7,604
Community transport	-	1,941	-	<b>1</b> ,941	1,465
Programme support costs	2,273	2,048	81	4,402	1,498
Management and administration	245	187	1	433	742
Taxation	-	2	-	2	27
Share of taxation in joint venture	-	1	-	1	4
Total	28,664	62,455	1,491	92,610	74,528

## 8 Staff numbers and emoluments

• • • • • • • • • • • • • • • • • • • •	2003		2002	
The average number of persons employed during	Full time	Part time	Full time	Part time
the year was as follows: Shops	788	516	782	463
Housing	44	121	85	247
Other	427	126	367	92
	1,259	763	1,234	802
			2003	2002
			£'000	£'000
The aggregate emoluments of these persons were as follows: Salaries including benefits in kind			25,503	25,667
Social security costs			1,623	1,650
Pension contributions			1,538	1,360
			28,664	28,677

The numbers of employees whose emoluments for the year fell within the following bands were:

	2003	2002
	Number	Number
£50,000 to £59,999	7	7
£60,000 to £69,999	1	2
£70,000 to £79,999	4	2
£80,000 to £89,999	2	-
£90,000 to £99,999	1	1

#### 9 Trustees emoluments and reimbursed expenses

The Trustees received no remuneration for their services.

The aggregated amount of expenses reimbursed to the Trustees during the year was £10,175 (2002: £nil).

The number of Trustees reimbursed for travel expenses was 3 (2002: nil).

Indemnity insurance is provided for Trustees, Directors and employees. Premiums paid during the year totalled £4,830 (2002: £4,032).

During the year ended 30 April 2003 the Charity awarded grants of £1,022,574 (2002: £268,858) for projects to which members of the Board of Trustees were connected. These members of the Board of Trustees did not participate in the decisions to award the respective grants.

During the year ended 30 April 2003 the Charity awarded grants of £1,145,956 (2002: £853,982) for projects to which members of the Research Advisory Council of the special Trust of the Charity, Research into Ageing, were connected. These members of the Research Advisory Council did not participate in the decision to award the respective grants.

Research Advisory Council member	Details of research grant	Amount £
Professor L Iversen and Professor A Carr, University of Oxford	Professor N A Athanasou and Professor A Carr for 'Cellular mechanisms of bone and joint destruction in osteoarthritis'	67,500
Professor S O'Rahilly, Cambridge University	Dr M Murphy for 'Investigating the contribution of mitochondrial oxidative damage to cell death in ageing using mitochondria-specific antioxidants'	66,750
Professor L Iversen, Professor S Lovestone and Professor S Jackson, King's College London	Dr G Coulton and Dr O Rutherford for 'The molecular basis of skeletal muscle weakness in old age: a search for new treatments'	433,951
Professor L Iversen and Professor A Carr, University of Oxford	Dr J Loughlin for 'The identification and characterisation of the primary osteoarthritis susceptibility gene that resides in chromosome 6p12.3-q13'	499,822
Professor P Luthert and Professor L Partridge, University College London	Dr L James for 'A novel genetophysical strategy investigating the cellular mechanisms regulating human bone remodelling'	77,933
		1,145,956

The Charity leases a shop from the aunt of one of the executive directors. The property rental paid is subject to due process and professional advice and the rental paid during the year amounted to £10,000 (2002: £10,000).

The Charity has instructed a firm of chartered surveyors where one of the Trustees, Christopher Woodbridge, is a partner, to advise on property matters on a commercial basis. An amount of £24,088 (2002: £21,688) was paid to them during the financial year under review. The Charity's governing instrument has procedures, agreed with the Charity Commission, stipulating when and how such payments can be made.

### 10 Net movement in funds

	2003	2002
	£'000	£'000
Net movement in funds is arrived at after charging/(crediting):		
Depreciation of tangible fixed assets	1,491	1,813
Amortisation of goodwill	6	6
Housing transfer	16,237	-
Profit on disposal of fixed assets	(911)	(398)
Auditor's remuneration:		
audit of charitable company	36	35
audit of subsidiaries	15	15
other	12	16
Operating lease rentals	6,250	5,832

## 11 Tangible fixed assets

	Freehold and long leasehold properties	Gifted housing	Short leasehold properties	Motor vehicles	Equipment fixtures and fittings	Total
	£'000	£'000	£'000	£'000	£'000	£'000
(a) Charity						
Cost or donated valuation						
At 1 May 2002	22,953	5,222	6,774	3,632	2,856	41,437
Additions	104	863	957	711	206	2,841
Disposals	(20,841)	(568)	-	(663)	(54)	(22,126)
Transfers to properties for resale	(295)		<del></del>			(562)
At 30 April 2003	1,921	5,250	7,731	3,680	3,008	21,590
Depreciation						
At 1 May 2002	2,012	255	6,188	1,879	2,359	12,693
Charge for the year	196	92	367	658	176	1,489
Eliminated on disposal	(2,069)	(61)	-	(630)	(50)	(2,810)
Transfers to properties for resale	(24)				<del></del>	(31)
At 30 April 2003	115	279	6,555	1,907	2,485	11,341
Net book value						
At 30 April 2003	1,806	4,971	1,176	1,773	523	10,249
At 30 April 2002	20,941	4,967	586	1,753	497	28,744
(b) Group						
Cost or donated valuation						
At 1 May 2002	22,953	5,222	6,774	3,632	2,877	41,458
Additions	104	863	957	711	206	2,841
Disposals	(20,841)	(568)	-	(663)	(54)	(22,126)
Transfers to properties for resale	(295)	(267)		<u> </u>	<u></u>	(562)
At 30 April 2003	1,921	5,250	7,731	3,680	3,029	21,611
Depreciation						
At 1 May 2002	2,012	255	6,188	1,879	2,374	12,708
Charge for the year	196	92	367	658	178	1,491
Eliminated on disposal	(2,069)	(61)	-	(630)	(50)	(2,810)
Transfers to properties for resale	(24)					(31)
At 30 April 2003	115	279	6,555	1,907	2,502	11,358
Net book value						
At 30 April 2003	1,806	4,971	1,176	1,773	527 	10,253
At 30 April 2002	20,941	4,967	586	1,753	503	28,750
The net book value of freehold and long	leasehold properties of	comprises:				
					2003 £'000	2002 £'000
Freeholds					1,649	18,778
Long leaseholds					157	2,163
						<del></del>
					1,806	20,941

#### 12 Investments

	0	Other investments		Shares in joint	Group	Shares in subsidiary	Charity
	Short term deposits	Listed investments	Endowed funds	venture		undertaking	
	£'000	£'000	£'000	£,000	£'000	£'000	£'000
Market value							
At 1 May 2002	14,597	6,112	709	15	21,433	77	21,510
Additions	-	4,000	739	-	4,739	-	4,739
Disposals	(12,656)	-	-	-	(12,656)	-	(12,656)
Net investment gains/(losses)	-	(1,875)	(98)	-	(1,973)	-	(1,973)
At 30 April 2003	1,941	8,237	1,350	15	11,543	77	11,620
Historic value At 30 April 2003	1,941	10,010	409	15	12,375	77	12,452
Listed investments:-						<u>-</u>	
Merrill Lynch – Charishare Comm	on Investment	: Fund – UK equ	ities	5,764			
Barclays Global Investors - Aqu	ila US Equity I	ncome		852			
– Aqu	ila European E	Equity Income		850			
– Aqu	ila Japanese E	Equity Income		347			
– Aqu	ila Pacific Rim	Equity Income		424			
				8,237			
Endowed Funds:-							
The Charity of C E Saunders				04.4			
Charity of Gillingham Endowed Fu	ınd			614 687			
The Charity of Miss Edna Lipson				687 49			
				1,350			

Investments in subsidiaries and joint ventures are held at cost.

The following is given in respect of the group's share of Fold Help Limited, whose activities are the operation of a community alarm and monitoring service:

Fold Help Limited's share capital comprises 15,000 'A' shares and 15,000 'B' shares of £1 each. Help the Aged owns all the 'A' shares. The holders of each of the 'A' and 'B' shares have equal rights and are entitled to appoint an equal number of directors. Decisions of the company are taken by unanimous approval of the Board. Fold Help Limited has an accounting reference date of 31 March.

## 12 Investments (continued)

			2003 £'000	2002 £'000
Share of group's: Incoming resources from sale of services Cost of generating funds			446 (421)	392 (370)
Net interest payable			(2)	(2)
			23	20
Taxation			(1)	(4)
Net incoming resources			22	16
Share of assets:				
Fixed assets Current assets			13 153	14 106
			166	120
Share of liabilities			(132)	(108)
			34	12
Analysed as: Unrestricted funds			34	12
	Registered in		Percentage of capital held	Number of £1 ordinary shares held
Principal subsidiary undertakings				
Help the Aged (Trading) Limited (including its wholly owned subsidiary undertaking RiA Trading Limited)	England and Wa	ales	100%	10,000
Help the Aged (Mail Order) Limited (including its wholly owned subsidiary undertaking Payroll Giving Limited)	England and Wa	ales	100%	67,100
Joint venture Fold Help Limited	Northern Ireland		50%	15,000
Dormant subsidiary undertakings Help the Aged Charity Lotteries Limited	England and Wa		100%	2
Age Care and Leisure Services Limited WorkAge Limited	England and Wa England and Wa		100% 100%	2 2 2 2 2 8
HelpAge Limited	England and Wa	ales	100%	2
HelpAge (UK) Limited Help the Aged Housing Appeal Limited	England and Wa England and Wa		100% 100%	2 8
The pure Ages Hoseing Appear Earlies	England and We	100	10070	Ū
13 Property for realisation				
<del></del>	Group 2003	2002	Chari 2003	2002
	£'000	£'000	£'000	£'000
Gifted housing and freehold	531	155	531	155
14 Debtors: Amounts falling due within one year				
	Group		Chari	ty
	2003 £'000	2002 £'000	2003 £'000	2002 £'000
Other debtors	3,852	2,329	3,521	1,940
Social security and other taxes  Amounts due from subsidiary undertakings	678 -	351	580 1,577	409 1,061
Prepayments and accrued income	1,646	1,616	1,805	1,557
_	0.470	4.000	7.400	4.007

The Charity has been notified of legacies amounting to £5.4 million (2002: £6.6 million) which have not been recognised as income at 30 April 2003 and these will be included in future periods.

6,176

4,296

4,967

7,483

## 15 Debtors: amounts falling due after more than one year

	Group		Cha	ırity
	2003 £'000	2002 £'000	2003 £'000	2002 £'000
Amounts due from subsidiary undertakings		<u> </u>	1,567	1,787

### 16 Creditors: amounts falling due within one year

	Group		Charity	
	2003	2002	2003	2002
	£,000	£,000	£,000	£,000
Short term grants	2,947	2,248	2,947	2,248
Interest free loans from housing residents				
repayable on change of occupancy	70	773	70	773
Corporation tax	6	27	-	-
Other creditors	7,905	6,103	7,042	6,089
Accrued expenses	2,755	4,787	2,429	3,745
	13,683	13,938	12,488	12,855

The liability to return interest free loans normally crystallises when the tenant dies or they move into a care facility. Therefore, it is not possible to define with accuracy the amount that may be due within one year. An amount has been included based on the average of previous years' repayments.

### 17 Creditors: Amounts falling due after more than one year

	Group		Charity	
	2003	2002	2003	2002
	£'000	£'000	£'000	£'000
Long term grants	2,175	1,529	2,175	1,529
Interest free loans from housing residents				
repayable on change of occupancy	175	5,622	175	5,622
	2,350	7,151	2,350	7,151

## 18 Provision for liabilities and charges

Charity and Group

At 30 April 2003	5,041
Increase in provision charged to Statement of Financial Activities	`656´
Utilised in year	(753)
At 1 May 2002	5,138
Care provision	£'000

#### 19 Group statement of funds

To Group statement of talling	Balance 30 April 2002 £'000	Incoming resources £'000	Expenditure, losses and transfers £'000	Balance 30 April 2003 £'000
Endowment	2000	2000	2000	2000
The Charity of Gillingham	-	-	687	687
Charity of C E Saunders	709	-	(95)	614
Edna Lipson's Charity	-	49	-	49
	709	49	592	1,350
Restricted funds				.,000
UK aid programmes				
Research into Ageing (Note 3)	-	1,689	(1,689)	-
Day centres	45	24	(43)	26
Hospices and nursing homes	49	2	(20)	31
Community transport Housing and care products	427 827	1,902 23	(1,939) (613)	390 237
SeniorLink telephones	479	25 276	(221)	534
Heating grants	9	6	(15)	-
Gifts in kind	-	186	(186)	_
Community projects	2,477	3,148	(3,453)	2,172
Home safety	826	1,367	(1,024)	1,169
Elderly homelessness	131	62	(136)	57
Other projects	1,243	1,539	(2,039)	743
	6,513	10,224	(11,378)	5,359
International aid programmes		<del></del>		
Refugees and disaster	(8)	817	(591)	218
Gifts in kind	1	733	(734)	-
Adopt a Granny	(1,573)	2,215	(2,480)	(1,838)
Other projects	(2,699)	1,817	(704)	(1,586)
	(4,279)	5,582	(4,509)	(3,206)
Total restricted and endowment funds	2,943	15,855	(15,295)	3,503
Unrestricted funds: Designated funds		<del></del>		
Research into Ageing	594	1,000	(1,467)	127
Property funds	14,550	-	(14,550)	-
Property maintenance funds	917	-	(620)	297
Major works reserve	162	100	`(31)	231
Development fund	-	-	1,063	1,063
	16,223	1,100	(15,605)	1.718
General funds	16,374	56,943	(63,682)	9,635
Non-charitable funds excluding joint venture	(217)	182	-	(35)
Joint venture	12	23	(1)	34
Total unrestricted funds	32,392	58,248	(79,288)	11,352
Total funds	35,335	74,103	(94,583)	14,855

Included in the restricted funds are the following grants received of:

- £29,063 from the Home Office (Active Community Unit) for the Rural Initiative
- . £8,333 from the East of England Development Agency for the North Norfolk Rural Initiative
- £233,000 from the Department of Health for the Intermediate Care programme
- £6,000 from the Department of Health for the Falls Prevention programme
- £21,960 from the New Opportunities Fund for the SeniorLink Hospice HomeCare programme
- £8,878 from the New Opportunities Fund for the National Gardening programme
- £204,799 from the Community Fund for the Speaking Up for Our Age programme
- £40,200 from the Department of Trade and Industry for the Falls Prevention programme
- £20,000 from the Bridge House Estates Trust Fund for homelessness research
- £20,000 from the Bridge House Estates Trust Fund for London SeniorLink Bogus Caller

The grant commitment to international aid programmes for 2002/3 has been treated as a liability and charged in these financial statements. This creates a negative balance on these funds which will be matched by anticipated restricted income or a transfer from general funds.

The Charity of C E Saunders has been included as an endowment fund. This charity was founded under the will of the late C E Saunders who died in 1977. The Charity of Gillingham endowed fund has been included as an endowed fund. This charity was founded on 3 December 2002 from former trusts of charities known as the Vera Dorothy Peareth Homes and the Grace Hilary Goodwin Homes.

The Charity of Miss Edna Lipson has been included as an endowed fund. The charity was founded under the will of the late E Lipson on 14 March 2002. The administration of the estate was completed by the executors and the funds distributed on 15 July 2002.

20 Analysis of group net assets between funds			
		Restricted	
	Unrestricted	and endowments	
	funds	funds	Total funds
	£'000	£'000	£'000
Fund balances at 30 April 2003 are represented by:			
Intangible fixed assets	80	-	80
Tangible fixed assets	10,253	-	10,253
Investments	10,227	1,350	11,577
Current assets	11,866	2,153	14,019
Current liabilities	(13,683)	-	(13,683)
Long term liabilities	(7,391)	_	(7,391)
Total net assets	11,352	3,503	14,855
21 Net cash (outflow)/inflow from operating activities		2002	2000
		2003 £'000	2002 £'000
Reconciliation of net (expenditure)/income before joint venture for the	•	~ 000	2 000
year to net cash (outflow)/inflow from operating activities:  Net (expenditure)/income for the year before joint venture		(48 520)	400
Depreciation		(18,530) 1,491	402 1,813
Profit on sale of tangible fixed assets		(911)	(398)
Transfers from fixed assets to property for realisation (Increase)/decrease in property for realisation		531 (376)	155 23
Decrease/(increase) in stocks		5	(28)
(Increase)/decrease in debtors Increase in creditors		(1,880)	881
(Decrease)/increase in provisions		1,099 (97)	3,249 197
Investment income		(833)	(1,199)
		(19,501)	5,095
OO Applicate of and found.			
22 Analysis of net funds	At 1 May		A4 20 A
	2002	Cashflow	At 30 April 2003
	£'000	£'000	£'000
Cash at bank and in hand	6,567	487	7,054
Interest free loans	(6,395)	6,150	(245)
	172	6,637	6,809

#### 23 Pension costs

The Charity operates two pension schemes. One of these pension schemes is a defined benefit pension scheme, which was closed to new entrants on 31 July 2002. Within the defined benefit pension scheme, retirement benefits are based on employees' final remuneration and length of service. The pension cost is assessed in accordance with the advice of an independent qualified actuary using the projected unit method on the basis of frequent, usually triennial, valuations and charged to the Statement of Financial Activities so as to spread the cost over the scheme's members' service lives.

The pension cost to the Charity for the year was £1,484,000 (2002: £1,360,000).

The latest completed actuarial valuation was carried out at 30 September 2000 using the following principal assumptions:

Average rate of return on investments 6.6 per cent pa Average rate of salary increases 4.5 per cent pa

The valuation showed the market value of the scheme's assets to be £18,750,000 and the actuarial value represented 97 per cent of the benefits that had accrued to members. The deficit amounted to £561,000. The employees' and employer's contribution rates remain at 6 per cent pa and 12.7 per cent pa respectively. The scheme's funding level on the basis prescribed by the Minimum Funding Requirement (MFR) was 101 per cent.

As required by SSAP 24, the figures in the financial statements in respect of the deferred benefit scheme are based on the actuarial valuation carried out at 30 September 2000. This does not take into account any impact of the fall in general stock market values since that date. Any such impact will be reflected in the next triennial valuation as at 30 September 2003 based upon which subsequent pension costs will be determined until the adoption of FRS 17.

The Charity also started to operate a defined contribution Group Personal Pension Plan for employees provided by Standard Life from 1 August 2002. The employees' and employer's contribution rates are 3 per cent and 8 per cent respectively.

The pension cost to the Charity was £28,000 (2002: £nil).

#### FRS 17 Retirement benefits

Additional disclosures regarding the group's defined benefit pension scheme are required under the transitional provisions of FRS 17 'Retirement benefits' and these are set out below. The disclosures relate to the second year of the transitional provisions. They provide information which would be necessary for full implementation of FRS 17 in the year ending 30 April 2006.

The actuarial valuation described above has been updated at 30 April 2003 by a qualified actuary using revised assumptions that are consistent with the requirements of FRS 17. Investments have been valued, for this purpose, at fair value.

The scheme closed to new entrants on 31 July 2002. As a result, it can be expected that the service cost as a percentage of salaries will increase in future, although pensionable payroll can be expected to reduce over time. This information is provided for disclosure purposes only.

The financial assumptions used by the actuary to calculate the scheme liabilities under FRS 17 were as follows:

	2003	2002
	% pa	% pa
Inflation	2.50	2.50
Rate of increase in salaries	4.00	4.50
Rate of increase for pensions in payment and deferred pensions	2.50	2.50
Discount rate	5.60	5.80

The fair value of assets in the scheme and the expected rate of return were:

	200	2003		122
	Fair value	Expected rate of return	Fair value	Expected rate of return
	£000	% pa	£000	% pa
Equities	13,278	8.80	14,652	7.90
Bonds	4,670	4.60	3,964	5.25
Cash	806	3.75	817	4.00
Total	18,754	7.54	19,433	7.20

An analysis of the amounts that would have been charged to the Statement of Financial Activities under FRS 17 is as follows:

	2003
	£000
Amounts charged to charitable expenditure and cost of generating funds:	
Current service cost	2,083
	2,083
Amounts credited or charged to pension finance income:	
Interest cost	1,331
Expected return on assets	(1,468)
Pension finance income	(137)
Total	1,946
	2003
	£000
Actual return less expected return on assets	4.069
Losses arising on liabilities	683
Losses on changes in assumptions underlying liabilities	105
Actuarial losses on defined benefit pension scheme	4,857

### The history of experience gains and losses that would be disclosed under FRS 17 is shown below:

	2003
Loss on scheme assets (actuarial return less expected return	
on assets):	
Amount (£000)	4,069
% of scheme assets at end of year	21.7%
Experience losses arising on scheme liabilities:	
Amount (£000)	683
% of scheme liabilities at end of year	2.6%
Actuarial loss on defined benefit pension scheme:	
Amount (£000)	4,857
% of scheme liabilities at end of year	18.5%

### An analysis of the reserves that would have arisen under FRS 17 is shown below:

	2003	2002
	£000	£000
Scheme assets	18,754	19,433
Scheme liabilities	(26,318)	(21,785)
Pension scheme deficit	(7,564)	(2,352)
General reserve excluding pension liability	9,635	16,374
Total	2,071	14,022

#### A reconciliation of the movement in the pension deficit over the year is shown below:

	£000
Pension scheme deficit at 1 May 2002	(2,352)
Current service cost (net of member contributions)	(2,083)
Employer contributions	1,591
Pension finance income	137
Actuarial losses on defined benefit scheme	(4,857)
	(7,564)

It should be noted that the Help the Aged final salary scheme is a multi-employer scheme. There is only one other employer, HelpAge International, who will be responsible for part of the net pension liability. However, as we are unable to split the assets of the scheme we cannot separately identify HelpAge International's share of the net pension liability. The employee numbers in the scheme at 30 April 2002 were:

	Active employees	Deferred pensioners	Pensioners
Help the Aged HelpAge International	608 36	561 39	100 2
	644	600	102

### 24 Share capital

The company is limited by guarantee and has no share capital. The liability of members is limited to the sum of £1 per member.

### 25 Obligations under operating leases

The amount payable for land and buildings within the next 12 months on leases expiring:

	2003 £'000	2002 £'000
Within one year One to five years After five years	250 827 5,105	236 523 5.155
,	6,182	5,914

#### 26 Contingent liability

Lloyds TSB Bank Plc have made available a loan of £1 million to The Prime Initiative. This has been provided to enable The Prime Initiative to support older people setting up in business. If and in so far as The Prime Initiative is unable to repay the loan facility of £1 million Help the Aged has undertaken to make available on demand to The Prime Initiative such sum as Lloyds TSB Bank Plc may demand up to a maximum of £50,000 in total of outstanding capital and interest. During the year Help the Aged paid £1,790 to The Prime Initiative under the guarantee. The liability on the guarantee at 30 April 2003 was zero.

### Trustees and advisers

Registered office

207-221 Pentonville Road London N1 9UZ

Patron

HRH The Prince of Wales

Chairman of the Board of Trustees

John D Mather 1,3,

Vice Presidents

Princess Helena Mountafian MBE The Duke of Devonshire MC PC Marchioness of Dufferin and Ava Dame Thora Hird DBE MLitt

**Honorary Treasurer** 

The Duchess of Norfolk

**Board of Trustees** 

Priscilla Campbell Allen 1 Professor Gary Andrews

Philip Ashfield (resigned 1 August 2002) Henry Bowrey <sup>1,2</sup>

Dr Beverly Castleton <sup>1</sup>
Jo Connell <sup>1,2,3,5</sup>

Anna Coote

Roger De Haan (resigned 26 September 2002)

Brian Fox CB Anne Harris CBE

Terry Hitchcock (resigned 5 December 2002)

Professor Leslie Iversen Professor Oliver James William Keates CBE 1,2,5 Rosemary Kelly Trevor Larman 1,2,5

William Menzies-Wilson CBE 1,4

Dr Chai Patel (resigned 26 September 2002) Michael Roberts <sup>1,2,5</sup>

Arun Seth (resigned 26 March 2003)

Kevin Williams

Christopher Woodbridge 1,2,5

Angus Young 1,

#### Research into Ageing 6

#### President

HRH The Duchess of Gloucester GCVO

- Member of Finance Committee
- Member of Audit Committee
- Member of Remuneration Committee
- Member of Nomination Committee
- Member of Property Committee
- 6 Research into Ageing is a Special Trust of Help the Aged
- Dame Thora Hird DBE MLitt died on 15 March 2003

## **Director General**

Michael Lake CBE

#### **Auditors**

Deloitte & Touche 180 Strand London WC2R 1BL

#### **Solicitors**

Wedlake Bell 16 Bedford Street Covent Garden London WC2E 9HF

#### **Bankers**

Barclays Bank Plc Pall Mall Corporate Banking Group 50 Pall Mall PO Box 15162 London SW1A 1QB

#### **Investment Managers**

Barclays Global Investors Limited Murray House 1 Royal Mint Court London EC3N 4HH

Merrill Lynch Investment Managers Limited 33 King William Street London EC4R 9AS

JP Morgan Fleming Asset Management **Finsbury Dials** 20 Finsbury Street London EC2Y 9A

As required by the Articles of Association, Priscilla Campbell Allen, Jo Connell, Anna Coote, William Keates CBE and Michael Roberts retire by rotation and, being eligible, offer themselves for re-election at the AGM. The Charity would like to record it's thanks to Anne Harris CBE who has decided to retire as a Trustee at the AGM after 17 years of service to the Charity.

The Board is grateful for the additional advice and expertise of the following people and organisations who have served on advisory committees:

Tony Carter, Senior Citizens Forums Network

June Mallon, Newtownabbey Senior Citizens' Forum, Northern

Lillian Cooke, Gloucestershire Senior Citizens' Forum

Jack Stewart, Perth, Kinross and North Tayside Pensioners' Forum Hilda Price, Vale of Glamorgan Pensioners' Forum

Zonya Marsh, Bolton over 50s

Ken Lacey, Chairman, Western-super-Mare Senior Citizens Forum Dorothy Runnicles, Chair, Eastern Region Older People's Advisory Group (BGOP)

Monica Hamilton

Speaking Up for Our Age Steering Group Social Policy Ageing Information Network (SPAIN) Group The Older People's Reference Group (HOPe) Research Advisory Council Stage for Age

#### Specific restrictions imposed by the Memorandum and Articles of Association

The Memorandum of Association provides that the Company shall not dispose of its freehold or leasehold properties or any part thereof exceeding 25 per cent except with the sanction of the Company in General meeting by Special Resolution having been first obtained.

Help the Aged would like to thank all the following for their generous support.

Corporate relationships A B S Scotland

Barclays Bank Plo BBC Television, Blue Peter

Bloomberg **British Gas** 

CCF Charterhouse CMS Cameron McKenna

cScape David Nieper Ltd Dixons Group Dollond & Aitchison Ethnic Media Group Exxon Mobil Gallaher Group Plc Harlequin Leisure Group Ltd ICAP PIC

Jaguar Cars Ltd

Kleinworth Benson (Guernsey) Trustees Ltd Leeds & Holbeck Building Society Lloyd's Charities Trust, Lloyd's of London Makro Self Service Wholesalers Ltd Manek Investment Management Ltd Marks & Spencer Plc Nestlé UK Ltd

NM Rothschild & Sons Ltd

Patak's Foods Ltd Pilkington Pfc Reebok UK

S & A Group of Companies

Sabras Radio Safeway Stores Plc Saga Group Ltd

SCA Hygiene Products UK Ltd Shire Pharmaceuticals Ltd The Nationwide Foundation Thomson Directories Ltd Yule Catto & Co Plc

Zurich Financial Services (UKISA) Community

Trust Ltd

**Funders** Balraj Krishan Marwaha MBE Barnwood House Trust Chiltern District Council

City of Salford

Disasters Emergency Committee Dr H S Kohli & Kate Lynch

East of England Development Agency

Enid Linder Foundation Epping Forest District Council Essex Police Authority

Foresters High Wycombe District Council IK Foundation Jasjyot Singh John Coates Charitable Trust

Kent County Council

Lloyds TSB Foundation For England and Wales

London Borough of Havering London Borough of Redbridge Millennium Commission New Opportunities Fund

North West Leicestershire District Council

Q Straint

Q Straint
Reading Crime Prevention Panel
Royal Pigeon Racing Association
S S Kohli MBE
Taylor Woodrow Charitable Trust

TENA

The Albert Hunt Trust

The Alice Ellen Cooper-Dean Charitable Foundation The Bridge House Trust

The Carnegie United Kingdom Trust The Cattanach Charitable Trust The Community Fund The Department of Health

The Department of Trade and Industry

The Dulverton Trust The Dunhill Medical Trust The Emmandjay Charitable Trust The Freemasons' Grand Charity The Gannochy Trust

The Gujarati Association of Scotland

The Headley Trust

The Highland Council and Northern Constabulary Partnership

The Home Office, Active Community Unit The Homestead Charitable Trust

The Ingram Trust
The Jane Hodge Foundation

The Jordan Charitable Foundation The Kathleen Hannay Memorial Charity

The Kreitman Foundation

The Lady Sybil Julia Joseph Charitable Trust

The Lennox Hannay Charitable Trust The Northern Rock Foundation

The Peacock Trust The Rank Foundation The Rufford Foundation
The Sir James Knott Trust
The Stobart Newlands Charitable Trust
The Zochonis Charitable Trust

TR Golden Charitable Trust

Viohra family

**Partners** 

Operation Liberal' – Derbyshire Constabulary
Operation Litotes' – South West Police
Age Concern Calderdale

Age Concern Norfolk

Age Concern Richmond upon Thames

Alison Milne

Anchor Staying Put Sefton Attendo Monitoring Ltd Aylesbury Vale District Council Blackpool Care & Repair

Bradbury Day Care Centre Hospice

British Red Cross

Burnley & Pendle Hospice Care and Repair England Churchill Group

Compton Hospice Countess Mountbatten Hospice Coventry Macmillan Palliative Care

Crisis

Cumbria County Council
Cynon Valley Crime Prevention Panel

David Metz

Dengie Project Trust

Diabetes UK

Dorset Help and Care

Durham Initiatives for Support in the Community

East Cheshire Hospice

East Lincolnshire Primary Care Trust

Elderly Accommodation Counsel Essex Fire Brigade Extra Care Charitable Trust

Farleigh Hospice Golden Charter Ltd Help and Care

Home Office Distraction Burglary Taskforce

Home Office Fear of Crime Unit

Homeless Link

Housing Associations Charitable Trust

Hull University Imogen Blood Jean Wormwell Jenny Pannell Jill Manthorpe John Fletcher John Taylor Hospice Joyce Morris

Karuna Hospice Katharine House Hospice

Keele University Kemp Hospice Kent Constabulary Kent Fire Brigade Kent Trading Standards

Leeds Distraction Burglary Initiative

Leicestershire Police Lincolnshire Social Services London Fire Brigade Mary Ann Evans Hospice Merseyside Police

Metropolitan Police Mount Edgcombe Hospice National Community Fire Safety Centre, ODPM Noreen Haselden

North Surrey Primary Care Trust North Wales Police

North Yorkshire Fire & Rescue Service Nottingham & Nottinghamshire Age Concern Nursing Home Fees Agency

Pakistani Resource Centre

Pauline Weinstein

Peace Hospice

Perth & Kinross Constabulary Plymouth Homesafe Primrose Hospice

PSS Rob Salkeld

Rob Salkeld Rowley Regis Hospice Royal Berkshire Fire & Rescue Service Safer Merthyr Tydfil Senior Citizens Forums across the country

Shakespeare Hospice Shropshire & Mid Wales Hospice

Solihuli Macmillan Nurses South Wales Police Southern Focus Trust St Gile's Hospice St Luke's Hospice St Mary's Hospice

St Michael's Hospice St Peter's Hospice

St Peter's Hospice
St Botolph's Project
Sussex Constabulary
Thames Valley Police
Thanet Community Safety Partnership
The British Institute for Human Rights
The Co-operative Bank Plc

The Countryside Agency
The Institute for Public Policy Research

The Macular Disease Society Thrive Horticultural Therapy Charity

Tom Scharf

UK Coalition on Older Homelessness University of the West of England (UWE)

Walsall Helping Hands Watford & Three Rivers against Crime

West Midlands Police

#### Awards

Finalist, PR Week Awards 2002 BiTC Award - British Gas

#### **Head office**

Help the Aged 207–221 Pentonville Road London N1 9UZ Tel: 020 7278 1114 Fax: 020 7278 1116

E-mail: info@helptheaged.org.uk Website: www.helptheaged.org.uk

### National offices

Help the Aged in Northern Ireland Ascot House Shaftesbury Square Belfast BT2 7DB Tel: 028 90 230666

Fax: 028 90 230666 Fax: 028 90 248183

E-mail: infoni@helptheaged.org.uk

Help the Aged in Scotland 11 Granton Square Edinburgh EH5 1HX Tel: 0131 551 6331 Fax: 0131 551 5415

E-mail: infoscot@helptheaged.org.uk

Help the Aged in Wales 12 Cathedral Road Cardiff CF11 9LJ Tel: 029 2034 6550

Fax: 029 2039 0898

E-mail: infocymru@helptheaged.org.uk