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SEMA GROUP UK LIMITED (formerly CAP UK Limited)

DIRECTORS' REPORT AND ACCOUNTS

EIGHT MONTHS ENDED 31ST DECEMBER 1988

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DIRECTORS' REPORT

The directors present their report and accounts of the company for the eight month period to 31st December 1988,

Principal Activities and Business Review

Following the Extraordinary General Meeting of the Company held on 24th October 1988 the name of the company was changed to Sema Group UK Limited on 21st November 1988.

The principal activity of the company continues to be the provision of management services to United Kingdom based companies in Sema Group plc. These companies are engaged in the provision of custom built computer software systems, engineering consultancy, programming and software products.

Following the merger between the company's ultimate holding company, CAP Group plc, and Sema Metra S.A. on 1st June 1988 it was decided that the accounting reference date for the group of companies should be altered to 31st December. As a result these accounts are drawn for an eight month period to 31st December 1988. CAP Group plc changed its name to Sema Group plc with effect from 13th September 1988.

The company traded at a loss during the period. The directors believe that this is a short term aberration and that the company will return to its normal pattern of growth and profitability in the next year.

Results and Dividends

The results for the years are set out on page 2. The directors propose that no dividend be paid (1988: £277.78 per share)

Directors

Details of directors of the company and of changes during the period to 31st December 1988 are shown below:

A A Benjamin
P S E Bonelli
J A R Chisholm (Managing Director)
W H Fryer
K Gathergood
P P C Gregory
J M Ockenden

Messrs H Atkinson and L J Russell resigned as directors on 19th September 1988. Mr M J Smith resigned as a director on 29th December 1988. Messrs P S E Bonelli, A A Benjamin, J A R Chisholm, W H Fryer and K Gathergood were appointed as directors on 19th September 1988.

Subsequent to the end of the period under review, Mr A M Dorrian was appointed as a director on 20th January 1989 and J M Ockenden resigned as a director on 28th February 1989. Mr P S E Bonelli was appointed chairman on 20th January 1989.

DIRECTORS' REPORT

Directors' Interests

The interests of the directors in the shares of Sema Group plc and its subsidiary companies are shown below:

The state of the s	Ordinary shares	of 10p each
	31st December	30th April
	<u> 1988</u>	<u>1988</u>
Sema Group plc		or dated of
		appointment
A A Benjamin	40,222	46,755
P S E Bonelli	207,000	228,000
J M Ockenden	168,348	168,126
J A R Chisholm	79,250	79,028
P P C Gregory	•	•
W H Fryer	4,459	4,237
K Gathe-good	29,656	29,467
CAP Microsoft Limited	Ordinary shares	of £1 each
K Gathergood	36	36

No director held a beneficial interest in the shares of the company.

Contingent rights to the allotment of shares

The uirectors hold options to subscribe for Sema Group plc ordinary shares of 10p each as follows:

Executive share option				
	Exercisable	Exercisable	Exercisable	Exercisable
	Between	Between	Between	Between
	10/10/1991	21/09/1990	22/09/1990	27/09/1988
	and	and	and	and
	09/10/1998	20/09/1997	21/09/1997	26/09/1995
	at £3.01p	at £2.79p	at £2.79p	at £1.75p
	<u>per share</u>	<u>per share</u>	<u>per share</u>	<u>per share</u>
A A Benjamin	30,000	~	42,800	-
J A R Chisholm	36,000	27,050	22,000	11,000
W H Fryer	12,000	36,750	31,800	-
K Gathergood	35,000	-	-	11,000
P P C Gregory	13,600	34,650	38,700	-
J M Ockenden	-	-	32,250	-
P S E Bonelli	-	-	-	-
	Exercisable	Exercisable		
	Between	Between		
	31/10/1989	15/04/1988		
	and	and		
	30/10/1996	14/04/1995		
	at £3.01p	at £1.20p		
	<u>per share</u>	per share		
A A Benjamin	22,000	-		
J A R Chisholm	22,000	29,000		
W H Fryer	22,000	-		
K Gathergood	18,000	14,000		
P P C Gregory	22,000			
J M Ockenden	22,000	-		
P S E Bonelli	60,000	-		

SEMA GROUP UK LIMITED (Formerly CAP UK Limited) DIRECTORS' REPORT

Directors' Interests (continued)
Savings related share option scheme

J A R Chisholm J M Ockenden W H Fryer K Gathergood	Exercisable Between 3/10/1988 and 2/4/1989 at £0.43225 per_share	Exercisable Between 3/1/1989 and 2/7/1989 at £0.5404 per_share	Exercisable Between 26/4/1990 and 25/10/1990 at £1.20p per_share	Exercisable Between 26/04/1992 and 25/10/1992 at £1,20p per_share 3666
J A R Chisholm J M Ockenden W H Fryer K Gathergood	Exercisable Between 25/09/1991 and 24/03/1992 at £2.00 per_share	Exercisable Between 28/10/1992 and 27/04/1993 at £2.79 per_share 1290	1040	

P S E Bonelli held an option at 31 December 1988 and at the date of his oppointment to subscribe for 9,000 ordinary shares of Sema Group SA at a price of FF450 per share. Two thirds of the option may be exercised between 31 December 1989 and 15 December 1992 and the remainder between 31 December 1990 and 15 December 1992. Shares of Sema Group SA arising from the exercise of option are convertible into shares of Sema Group plc at the rate of 24 shares in Sema Group plc for one share in Sema Group SA.

Fixed Assets

The change in fixed assets are shown at Note 5 to the accounts.

Employees

Employee involvment

The company organises staff communication both centrally and locally. The media used for centrally organised communication include a group house magazine, technical newsletter, information circulars, copies of press releases and an annual report to employees based on the holding company's audited accounts. At local level regular staff meetings, which are attended by directors, are held and all branches publish notices containing important information about matters of interest. The staff are represented on the Board of Trustees of both the Sema Group Pension Fund and the Sema Personal Pension Plan.

Disabled

The policy of the company is to offer the same opportunity to disabled people as to all others in respect of recruitment and career advancement provided their disability does not prevent them from carrying out their required duties. Employees who become disabled will, wherever possible, be retained, rehabilitated and retrained.

Pension Schemes

Employees of the company are offered a choice or membership of either the Sema Group Pension Scheme, which is a money purchase scheme with final salary underpinning or the Sema Personal Pension Plan which is a money purchase scheme. Both schemes are contracted out of the State Earnings Related Pension Scheme.

Auditors

In accordance with section 384 of the Companies Act 1985 a resolution proposing the appointment of Price Waterhouse as auditors to the company will be put to the Annual General Meeting.

By order of the board

A R W Carrington

Secretary

7th April 1989

Registered Office: 22 Long Acre London WC2E 9LY

REPORT OF THE AUDITORS OF THE MEMBERS OF SEMA GROUP UK LIMITED (Formerly CAP UK Limited)

We have audited the accounts set out on pages 6 to 16 in accordance with Auditing Standards.

In our opinion the accounts give a true and fair view of the state of affairs of the company at 31st December 1988 and of its results and source and application of funds for the eight months then ended and have been properly prepared in accordance with the requirements of the Companies Act 1985.

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Chartered Accountants

7th April 1989

PROFIT AND LOSS ACCOUNT FOR THE EIGHT MONTHS ENDED 31ST DECEMBER 1988

	Note	8 months ended 31/12/88 £000	Year ended 30/04/88 £000
Turnover	2	5,189	7,884
Operating Costs Staff costs Depreciation of tangible fixed assets Hire of plant and machinery Auditors' remuneration	3 5	1,867 288 68 32	2,242 292 115 20
Rent of land and buildings Other operating charges		712 3,170	716 2,710
Operating (Loss) / Profit Other Income		6,137 (948) 463	6,095 1,789 281
(Loss) / Profit on Ordinary Activ Before Taxation	vities	(485)	2,070
Taxation on profit on ordinary activities	4	109	(791)
(Loss) / Profit on Ordinary Activ After Taxation	vities	(376)	1,279
Dividends paid		no en	(1,250)
Retained (Loss) / Profit for the Year Transferred to Reserves		(376) ====	29

The notes on pages 9 to 16 form part of these accounts.

BALANCE SHEET AT 31ST DECEMBER 1988

	Note	31/1	2/88	30/0	4/88
		£000	£000	£000	€000
Fixed Assets Tangible assets Investments	5 6		1,366 16		939 16
			1,382		955
Current Assets Debtors Cash at bank and in hand	7	16,955 13		8,248 110	
		16,968		8,358	
Creditors: Amounts Falling Due Within One Year	8	(18,414)		(8,975)	
Net Current (Liabilities)			(1,446)		(617)
Total Assets Less Current Liabiliti	ies		(64)		338
Creditors: Amounts Falling Due After More Than One Year	9		-		(10)
Provision for Liabilities and Char Deferred taxation	rges 10		(109)		(123)
Net Assets			(173)		205
Capital and Reserves Called up share capital Profit and Loss account	11 12		5 (178)		5 200
Shareholders' Funds			(173) ====		

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Approved by the directors on 7th April 1989

The notes on pages 9 to 16 form part of these accounts.

Directors

STATEMENT OF SOURCE AND APPLICATION OF FUNDS FOR THE EIGHT MONTHS ENDED 31ST DECEMBER 1988

		31/12/88		04/88
	£000	£000	£000	£000
Source of Funds (Loss) / Profit on ordinary activities before taxation		(485)		2,070
Depreciation		288		292
Funds Applied To / Generated From	Operations	(197)		2,362
Sales of tangible fixed assets Increase in net amount due to subsidiaries		2,717		1 -
Total Funds Generated		2,520		2,363
Application of Funds Purchase of tangible fixed assets Loans repaid Tax Paid Dividends Increase in net amount due from	715 56 383		343 78 65 1,250	
group companies Decrease in net amount due to group companies	8,400 -		253 814	
-		(9,554)		(2,803)
Net Source/(Application) of Funds		(7,034)		<u>(440)</u>
Increase / (Decrease) In Working Ca Debtors (excluding amounts owed by subsidiairies and other group companies) Creditors due within one year (excluding	-	307		627
amounts owed to group companies, corpora tax and hire purchase loans)	11011	(490)		(1,161)
Increase / (Decrease) in Net Liquid I	Funds	(183) (6,851)		(534) 94
		(7, 034)		(440)

NOTES TO THE ACCOUNTS

1. Accounting Policies

The following is a summary of the main accounting policies adopted by the company.

(a) Basis of preparation

The accounts are prepared on the historical cost basis.

Consolidation accounts of the company and its subsidiaries have not been prepared as the company is a wholly owned subsidiary of Sema Group plc.

(b) Turnover

Turnover consists of fees chargeable to customers and group companies for services provided and is exclusive of value added tax and other sales taxes.

(c) Depreciation

Depreciation is provided to write off the cost of tangible fixed assets, using the straight line method, over their estimated useful lives at the following annual rates:

Computer equipment - 33.3%

Office furniture and equipment - between 15% and 20%

(d) Deferred Taxation

Deferred taxation is provided in respect of timing differences between the recognition of income and expenditure for accounting and tax purposes, except where it is anticipated that tax will not become payable.

(c) Pension contributions

Pension contributions made by the company are charged against the income of the period in which they accrue.

(f) Leases

The cost of assets held under finance leases is included under tangible assets and depreciation is provided in accordance with the group's accounting policy for the class of asset concerned. The interest cost is charged evenly over the term of the lease and the capital element of future lease payments is included in creditors. The cost of operating leases is charged as incurred.

NOTES TO THE ACCOUNTS

2. Turnover

3.

Turnover is derived from the following	countries: 8 months ended 31/12/88 £000	Year ended 30/04/88 £000
United Kingdom The Netherlands Belgium	5,162 15 12	7,862 22
	5,189	7,884
Staff Costs		
	8 months	Year
	ended	ended
	31/12/88	30/04/88
	£000	£000
All staff (including directors):		00.400
Salaries	27,777	32,488
Social security costs	2,212	2,554
Other pension costs	2,003	2,085
•	31,992	37,127
Less: Recharged to subsidiaries	(28,879)	(33,637)
Recharged to subsidiaries Recharged to related companies	(1,246)	(1,248)
	1,867	2,242

The company acts as the administration and management company to the operations of the Sema Group within the United Kingdom. Staff employed by the company are, when appropriate, seconded to individual operating subsidiaries at a rate equal to full salary cost plus social security and other pension costs.

\$	8 months ended 31/12/88	Year ended 30/04/88
The average number of employees during the period was The average number of employees seconded	3,223	2,946
to subsidiaries and related companies was	3,133	2,874
The average number of employees relating		w
to these accounts was	90	72
	===	=====

NOTES TO THE ACCOUNTS

3. Staff Costs (continued)

3. Stati Costs (continued)		
, , ,	8 months ended 31/12/88 £000	Year ended 30/04/88 £000
Directors' remuneration		
Fees Other emoluments including pension	-	-
contributions	371	379
Compensation for loss of office	278	-
	649	379
		

The chairman, who was also the highest paid director, received emolements, excluding pension contributions, of £71,021 for the period (30.4.88: £83,573).

The other directors received remuneration, excluding pension contributions, in the following bands:

	8 months ended 31/12/88	Year ended 30/04/88
£15,001-£20,000	1	•
£20,001-£25,000	5	1
£45,001-£50,000	-	-
£50,001-£55,000	2	_
£55,001-£60,000	•	1
£60,001-£65,000	-	1
£65,001-£70,000	-	1
£80,001-£85,000	-	1

Higher paid employees

The number of employees, other than those working wholly or mainly outside the United Kingdom, who received remuneration in excess of £30,000 was as follows:

·	8 months ended 31/12/88	Year ended 30/04/88
£30,001-£35,000	12	24
£35,001-£40,000	5	13
£40,001-£45,000	1	11
£45,001-£50,000	-	6
£50,001-£55,000	-	3
£55,001-£60,000	-	4
£60,001-£65,000	-	4
£65,001-£70,000	-	2
£80,001-£85,000	-	-
£95,001-£100,000	-	1
£100,001-£105,000	-	-
£145,001-£150,000	-	1

Pension Commitments

The company operates contributory pension schemes for eligible employees including directors. The schemes are contracted out of the State Earnings Related Pension Scheme.

The last acturial valuation was undertaken as at 1st May 1988 and confirmed that under both the executive and staff pension schemes past service benefits are fully funded on the Lesis of pensionable salaries as at 1st May 1988.

All entitlements to preserved benefits and pensions in the course of payment have been funded.

4. Taxation on Profit on Ordinary Activities

The (credit) / charge for the year is made up as follows:

	8 months ended 31/12/88 £000	Year ended 30/04/88 £000
On profit for the period: UK corporation tax at 35% Deferred tax at 35% Group Relief	(95) (14)	985 (40) (154)
	(109)	791 ——

NOTES TO THE ACCOUNTS

5. Tangible Assets

	Computer equipment	Office	Furniture Fixtures and fittings	_Total
	£000	£000	£000	£000
Cost:				
At 1st May 1988	488	677	931	2,096
Additions	105	166	444	715
At 31st December 1988	593	843	1,375	2,811
Depreciation:				
At 1st May 1988	331	346	480	1,157
Charge for year	89	78	121	288
At 31st December 1988	420	424	601	1,445

Net Book Value:	_			
At 31st December 1988	173 ——	419	774 ====	1,366
At 30th April 1988	157	331	451	939
111 DOM: 1.Prii 1700			===	

The company had capital expenditure authorised at 31.12.88 of £Nil (30/04/88 of £30,000)

£000

6. Investments (Unlisted)

Shares in subsidiaries at cost: At 31st December 1988 and 30th April 19	88	16 ===		
Direct Subsidiaries	Proportion held	Country of Registration and operation		
CAP Group Limited	100%	England		
Computer Analysis and Programmers (Scotland) Limited Computer Analysis and Programmers	100%	Scotland		
(Ireland) Limited CAP Microsoft Limited	100% 75%	Eire England		
Indirect Subsidiaries				
CAP-CPP Microproducts Limited CAP (Northern) Limited CORDA Limited	75% 100% 100%	England England England		

NOTES TO THE ACCOUNTS

18,414

8,975

7. Debtors

8.

	31/12/88 £000	30/04/88 £000
Trade debtors Amounts owed by subsidiaries Amounts owed by other group companies Amounts owed by related companies Value added tax Other debtors Prepayment and accrued income	78 2 15,392 416 162 466 439	35 2 6,992 358 42 411 408
Creditors: Amount Falling Due Within	16,955 One Year 31/12/88 £000	30/04/88 £000
Bank Overdrafts Amounts owed to group companies Corporation Tax Other Taxation and social security payable Hire purchase loans Other creditors Accruals	6,754 8,134 418 1,232 - 1,325 551	5,417 894 1,114 46 750 754

NOTES TO THE ACCOUNTS

9.	Creditors: Amounts Falling Due After	More	Than	One	Year
		31/12 £00		30/0 £00	
	Loans to subsidiaries	=	- =		10
10.	Deferred Taxation				
		31/12 £00		30/0 £00	
	Amounts provided and total potential				
	liability: In respect of accelerated capital allowances	10)9 -		23
11.	Share Capital				
		31/12 £00		30/0 £0	4/88 00
	Authorised, issued and fully paid: 4,500 ordinary shares of £1 each	5	_		5
12.	Profit and Loss Account				
		£00	0		
	At 1st May 1988 Retained (Loss) for year Prior year adjustment (Rounding difference	20 (37 ce) (
	At 31st December 1988	(17	78) =		

NOTES TO THE ACCOUNTS

13. Ultimate Holding Company

The ultimate holding company is Sema Group plc which is incorporated in England.

14. Guarantees and other Financial Commitments

(a) The company had commitments under operating leases to pay the following amounts during the ensuing year:

	31/12/88 £000 ,	30/04/88 £000
In respect of plant and machinery: Commitments expiring - after 1 year	109	115
In respect of land and buildings: Commitments expiring - after 5 years	1,113	1,113
	1,222	1,228

(b) The company, together with its parent company and certain other United Kingdom subsidiaries, have given guarantees and floating charges to their bankers for overdraft and loan facilities. The indebtedness at 31 December 1988 was £1,716,000 (30.4.88: £Nil).