

Company registration number: 01240160

Charity registration number: 270923

The Lake District Calvert Trust

(A company limited by guarantee)

Annual Report and Financial Statements

for the Year Ended 30 November 2020



AA5V1DYR

A07

03/06/2021

#271

COMPANIES HOUSE

The Lake District Calvert Trust

Contents

| | |
|---|----------|
| Reference and Administrative Details | 1 to 4 |
| Chair's Statement and Trustees' Report | 5 to 16 |
| Statement of Trustees' Responsibilities | 17 |
| Independent Auditors' Report | 18 to 21 |
| Statement of Financial Activities | 22 to 23 |
| Balance Sheet | 24 |
| Statement of Cash Flows | 25 |
| Notes to the Financial Statements | 26 to 49 |
| Appendix 1 | 50 |

The Lake District Calvert Trust

Reference and Administrative Details

| | |
|------------------------------------|--|
| Trustees | Giles H Mounsey-Heysham, Chair William R Bell Corinna Cartwright Julian J Handy Claire T Hensman Susan M Kellock (resigned 11 January 2020) Martin G Mullin Stephen L Nicol (resigned 11 September 2020) Christine Sheldon Mark J Winfield (resigned 30 November 2020) Ian S Lowthian William TS Braithwaite QC Heather A Batey James Walter Fryer-Spedding (appointed 30 November 2020) Jane E Saxon (appointed 30 November 2020) Anthony D Glynn (appointed 30 November 2020) |
| Secretary | Anthony D Glynn |
| Other Officers | Sean Day, Centre Director |
| Principal Office | Little Crosthwaite Underskiddaw Keswick Cumbria CA12 4QD |
| Country of Incorporation | England and Wales |
| Company Registration Number | 01240160 |
| Charity Registration Number | 270923 |
| Investment Advisor | Sarasin and Partners LLP Juxon House 100 St. Paul's Churchyard London EC4M 8BU |

The Lake District Calvert Trust

Reference and Administrative Details (continued)

Bankers

Barclays Bank plc
Keswick Branch
Market Square
Keswick
Cumbria
CA12 5BE

CAF Bank
25 Kings Hill Avenue
Kings Hill
West Malling
Kent
ME19 4JQ

Auditor

David Allen
Chartered Accountants and Statutory Auditors
Dalmar House
Barras Lane Estate
Dalston
Carlisle
Cumbria
CA5 7NY

The Lake District Calvert Trust

Reference and Administrative Details (continued)

| | |
|--|---|
| Finance Committee | Martin G Mullin, Chair Giles H Mounsey-Heysham Anthony D Glynn Ian S Lowthian Philip Stout, Co-opted Member Stuart Coe, Co-opted Member |
| Audit Committee | Ian S Lowthian, Chair Anthony D Glynn Martin G Mullin Roger Cooke, Co-opted Member |
| Business Development Committee | Christine Sheldon, Chair Giles H Mounsey-Heysham William R Bell Ian S Lowthian Corinna Cartwright Janaki Spedding, Co-opted Member |
| Operations Committee | Julian J Handy, Chair Giles H Mounsey-Heysham Corinna Cartwright Ian S Lowthian Rosemary Riley, Co-opted Member |
| Nominations Committee | William R Bell, Chair Giles H Mounsey-Heysham Claire Hensman |
| Calvert Reconnections Committee | William T S Braithwaite QC, Chair Christine Sheldon Giles H Mounsey-Heysham William R Bell Martin G Mullin Ian S Lowthian Heather A Batey Fiona Nixon, Co-opted Member |

The Lake District Calvert Trust

Reference and Administrative Details (continued)

Emeritus Trustees

John Fryer-Spedding CBE
Roger Cooke, Vice President
John Wood
Terry Lansbury
Tony Welton
Michael Toulmin

The Lake District Calvert Trust

Chair's Statement and Trustees' Report (incorporating the strategic report and directors' report)

In 2019 our Finance Committee met to agree what level of financial reserves we should aim for. We thought that an amount equivalent to 6 months of expenditure for one of our two centres would suffice. The worst case scenario that we could think of was another outbreak of Foot and Mouth and in that eventuality, it probably would not close both centres. If only we had known what was waiting for us around the corner.

2020 was a seriously traumatic year for the Trust as for everyone else. Whilst we still face significant challenges, COVID vaccinations give us light at the end of the tunnel. We are still here and with the help of our myriad of supporters and donors we will "Bounce Back". Our resolve remains strong to see this wonderful charity survive and thrive

The year was unlike anything we have ever faced: our doors at Calvert Lakes were closed in March as the country went into lockdown, we reopened from August to October but with limited uptake and ended the year locked down again. Our plans to open Calvert Reconnections were dashed by the virus. Most of our staff were furloughed and remain so as we enter 2021. That said, we stand ready to reopen at Calvert Lakes and are poised to open Calvert Reconnections - our cutting edge rehabilitation unit for people recovering from acquired brain injuries.

Our disabled visitors tell us that the great majority of them missed out on a holiday in 2020. Almost all are hoping to come back in 2021 but a significant majority will wait for a vaccination before they return. A worryingly large proportion reported physical or mental health impacts. We are convinced that there will be a stronger than ever demand for our vital services once the country begins to open up again.

The blanket ban on schools taking residential trips was a severe blow to us and it remains a risk as we enter 2021. The furlough scheme has really helped but unlike in Scotland and Northern Ireland, there is no government financial help for outdoor education centres, particularly for the bespoke support we provide for disabled clients built up over nearly 45 years.

To address our income shortfall we launched our "Emergency Bounce Back Appeal". The response has been overwhelming but we still have much to do to assure us of a strong future. Our fundraising team has really come to the fore with the pandemic and has been key to keeping us afloat and leveraging all the social media tools to build our profile. It has been remarkable to see the astonishing support for Oliver's Calvert Army and we are indebted to the amazing Voysey family for their huge support in this difficult time.

Our financial figures reflect the year with a headline deficit of £802,933 (2019: surplus of £881,462, albeit dominated by Calvert Reconnections fundraising). Underlying fee income from centre activities was £312,293 (2019: £1,170,202) with no contribution from Calvert Reconnections, despite costs preparing the service for opening.

During 2020 we hosted 973 children and adults with disabilities together with their families and friends (2019: 3,584) totalling 3,467 bed nights (2019: 12,243).

Donations and legacies totalled £814,786 (2019: £1,558,310, dominated by Calvert Reconnections fundraising). This included £282,444 (2019: £0) of Coronavirus Job Retention Scheme (furlough) grant payments. There are too many supporters to mention all by name but my thanks go to several Grant Making Trusts, groups and individuals: The Voysey family, The Friends of Calvert Trust (Lake District), Rotary clubs across the county and indeed country, Wainwright Society, Cumbria Community Foundation, The Gruesomes, The Rank Foundation and The Garfield Weston Foundation, to name but a few. A fuller list can be found in the appendix to these accounts and our sincere thanks go to those listed as well as the many other individuals and organisations who have supported us through such a challenging time.

The Lake District Calvert Trust

Chair's Statement and Trustees' Report (incorporating the strategic report and directors' report)

The Trustees Contingency Reserve started the year at £580,000 but sadly, because of our fixed costs which we have to pay irrespective of whether we are hosting guests or not, it is diminishing fast. The balance has been transferred to General Reserves at the year end to fund our continued survival through the crisis. It is for this reason we not only launched our Appeal but also put in place contingency loan facilities.

We have invested £27,006 from the Development and Improvement Reserve to improve our water supply as well as developing new self-contained accommodation options specifically to support our clinically vulnerable beneficiaries. We would hope to keep a reserve for ongoing improvements and maintenance although this could prove challenging as we build back after COVID.

The hydrotherapy pool provides an important benefit to those on our residential courses but also the local disabled community. When we were open, the service was greatly in demand and was used by the community for 2,984 individual hydrotherapy pool sessions (2019: 12,119). It is now 10 years old and we are formulating a development plan to ensure it continues for our disabled beneficiaries, both residential and community based.

The Trust's stables continue to be a popular and much-in-demand service, providing accessible riding and trap driving. Again this service benefits both our residential visitors and the wider community and it supported 712 participant sessions (2019: 2,959). Our thanks and appreciation go out to the staff and volunteers, the Stables Committee for their continued support, advice and guidance and our friends who have been looking after the horses during the lockdowns.

I would like to record my enormous thanks to Susan Kellock, Mark Winfield and Stephen Nicol who stood down as trustees during the year. They continue to support the work of the Trust and their contribution has been significant. Thank you all. Can I bid a very warm welcome to our three new trustees; Jane Saxon, Anthony Glynn and James Fryer-Spedding.

So much for 2020, a year many of us would like to forget. We are so lucky to have unfailing support from our friends, benefactors and volunteers. Without our amazing team of staff, our task would have been even more difficult. The same applies to our trustees who have played an incredible role in keeping us afloat. Some have even had to take on a quasi-executive role as well as fulfilling their day jobs. I thank you all for your patience, fortitude and sense of humour in these dark times.

Turning to the future, we still have some financial reserves but how long they and the pandemic will last, who knows? We will be judged on our handling of the Trust during this crisis and we are already documenting the lessons we have learnt from it. But, in the immortal words of Tina Turner and Gloria Gaynor, the Lake District Calvert Trust is "Simply the Best" and without doubt "We will Survive".

Thank you all.

Giles Mounsey-Heysham



The Lake District Calvert Trust

Chair's Statement and Trustees' Report (incorporating the strategic report and directors' report)

Trustees' Report

The trustees, who are also directors of the charity for the purposes of company law, present their annual report and the audited financial statements for the year ended 30 November 2020. The annual report serves the purposes of both a Trustee's Report, and a Director's Report under company law.

Structure, Governance and Management

The charity was incorporated on 12 January 1976 as a Company limited by guarantee and not having a share capital. The charity is governed by its Memorandum and Articles of Association. The charity has dispensed with the use of the word "Limited" in its name.

The Trust's centre at Keswick was opened in 1978. Working closely with the Trust's disabled visitors and the many organisations that visit our centre the Trust has pioneered the provision and promotion of outdoor activities for people with disabilities.

The Board of trustees have delegated day to day management of the Trust to three standing committees - Operations, Business Development and Finance. Additional committees including a committee to oversee the implementation of Calvert Reconnections, an Audit Committee, to provide financial and risk oversight and ensure compliance responsibilities are met, and a Nominations Committee have also been established. The Board of trustees meets at least three times a year to receive reports from the Centre Director, Senior Management Team and each committee in order to ensure that all trustees are fully involved in the Trust's governance process.

From March 2020 the trustees implemented an emergency crisis management structure which included an operational Crisis Management Team, Finance 'Cobra' Committee, and Chair's Group. The Trustees delegated authority to the Chair's Group, meeting initially weekly and then fortnightly, to make the necessary decisions needed to manage the Trust through a rapidly developing national crisis.

The trustees have complied with the duty in section 17(5) of the 2011 Charities Act to have due regard to guidance published by the Charity Commission, including public benefit guidance.

The trustees are from a variety of relevant professional, business and charitable backgrounds with a number having experience in the disability field. The composition of the trustees' board and their experience and skills are regularly reviewed, to ensure the number and balance of trustees remains appropriate.

All directors of the company are also trustees of the charity, and there are no other trustees. All of the trustees named on the Reference and Administrative Information page served throughout the year except as declared. The board has the power to appoint additional trustees as it considers fit to do so.

Use of Volunteers

The charity has benefitted from the help of over 70 volunteers during the financial year. The majority of these volunteers assist and support the riding activities, with other volunteers also assisting in supporting our residential Calvert Lakes courses and programmes. Along with staff, when the centres closed in March 2020 as a result of the national lockdown and then subsequent government restrictions, volunteering opportunities were limited. The Trust has benefitted from volunteers supporting essential fundraising activities during this period.

The Lake District Calvert Trust

Chair's Statement and Trustees' Report (incorporating the strategic report and directors' report)

Trustees' Induction and Training

All new trustees follow a formal trustee induction process and receive a trustee induction pack. They also complete an orientation meeting with the Centre Director, followed by a full tour and formal training on disability awareness and child protection. During the crisis in person tours and orientation meetings have been postponed.

Key Management Personnel Pay and Remuneration

The key management personnel of the charity consists of the senior management and leadership team members. The remuneration of the members is set and agreed by the Finance Committee.

Fundraising

The charity carries out a number of fundraising activities throughout the financial year. These activities are organised through the Trust's fundraising team. The Trust adheres to a fundraising code and is registered with the Fundraising Regulator to ensure all fundraising activities follow best practice. The charity also uses external consultants to provide assistance when undertaking capital appeals. Due to the crisis and national restrictions many events and fundraising activities were cancelled or postponed. This had a very significant negative immediate impact on fundraising activities. In response to the crisis the fundraising team developed a new fundraising strategy focusing on virtual events and emergency grant applications with a focus on core and unrestricted income.

As the crisis progressed and contingency funds were depleted the Trust took the decision to launch an 'Emergency Bounce Back Appeal'. Further details are provided in the 'Plans for Future Periods' section below.

Aims, Objectives and Public Benefit

The charity exists in order to benefit people with disabilities. It aims to enable them, together with their families and friends, to achieve their potential through experiencing the challenge of outdoor adventure in the countryside. It does so principally through the provision of specialised facilities in and near Keswick in the Lake District.

The particular benefits that the charity's activities offer to our visitors are:

- The enrichment of their lives through adventure, confidence building and personal achievement.
- The chance to enjoy countryside of exceptional natural beauty.
- The opportunity to participate in a programme that includes relaxation as well as course activity.
- The enjoyment of recreational activities that can be transferred into everyday living.
- Personal development and rehabilitation leading to integration.

The Trust recognises the economic disadvantage experienced by many people with disabilities. Accordingly, in suitable cases it may be able to offer direct financial support in the form of bursaries. In other instances it may be possible to guide visitors towards other sources of subsidy. The charity's philosophy is to try to ensure that no person with a disability should be deprived of the opportunity of a visit because of a lack of funds.

The Lake District Calvert Trust

Chair's Statement and Trustees' Report (incorporating the strategic report and directors' report)

Activities

The charity is proud to offer a wide range of exciting outdoor activities, meaningful challenge and adventure within a framework of safety. It has been involved in the development of an extensive range of activities for disabled people, which now include sailing, accessible biking, canoeing, kayaking, climbing, abseiling, horse riding, carriage driving, mountaineering, hillwalking / pushing, bush craft, orienteering, challenge activities and accessible ropes courses.

The charity constantly strives to expand and improve the range of activities available to its visitors. It is pleased to be recognised as a leader in its field.

Trustees' Indemnities

The charity has held trustee indemnity insurance throughout the accounting period.

Tangible Fixed Assets for Use by the Charity

Changes in fixed assets are shown in the notes to the financial statements. The Trust occupies two freehold properties near Keswick named Little Crosthwaite and Old Windebrowe, which were the subject of a generous gift when the Trust was founded. The Trust uses these properties as the bases from which it carries out its work. The properties, when gifted, were subject to a restriction that, should the Calvert Trust not wish to continue to use the premises, they must be disposed of or sold to another charity.

The Trust also occupies an accessible boathouse on Bassenthwaite Lake, Bowderstone Cottage in Borrowdale and various grazing for our stables facility on a leasehold basis.

Safety and Risk Management

The Trust commissions regular health and safety audits. Audits of safety procedures have been undertaken in 2006, 2009 and 2016 and all recommendations have been implemented. A further independent health and safety audit was undertaken in May 2019 and an action plan to implement the recommended improvements is underway and monitored by the Operations Committee. A specific report was commissioned in 2018 to review pedestrian and vehicle movements at our Little Crosthwaite centre. Recommendations to enhance safety were received and improvements were completed in 2019.

The trustees actively review the major risks which the charity faces on a regular basis and have undertaken a specific risk review in respect of the ongoing Coronavirus crisis. As a result of this review an 'Emergency Bounce back Appeal' has been launched and Covid secure measures have been introduced ready to support a reopening of the Trust's facilities.

The trustees also examine other operational and business risks faced by the charity and monitor systems to mitigate the significant risks. Risks associated with IT infrastructure and data protection were considered and infrastructure was improved to support remote working during the crisis. Significant challenges remain in part due to the poor internet connectivity present in rural Cumbria.

Other Calvert Trusts

The Trust is one of three Calvert Trust centres. The other two are Northumbria Calvert Trust (Charity Number 511851) and Exmoor Calvert Trust (Charity Number 1005776).

The work of the three Trusts is co-ordinated by The Council of the Calvert Trust (Charity Number 1042423) and the trustees of The Council of the Calvert Trust are the three operating Trusts.

The Lake District Calvert Trust

Chair's Statement and Trustees' Report (incorporating the strategic report and directors' report)

Strategic Report

The following sections for achievements and performance and financial position form the strategic report of the charity.

Achievements and Performance

Going into 2020 the Trust was expecting its busiest ever year with a record level of advance bookings for our Calvert Lakes centre and our new Calvert Reconnections neuro-rehabilitation service about to open. However, with the introduction of the national lockdown followed by national restrictions, including the government's ban on all school residential visits, the Trust was forced to close all centres from March 2020.

Calvert Lakes

Going into 2020 the Trust was forecasting 12,500 bed-nights supporting around 4,000 beneficiaries over the course of the year. This would have generated over £1million of income and enabled the centre to break even after fundraising.

During the first 3 months of the year, from December 2019 until the lockdown was introduced in early March 2020, the Trust welcomed 523 beneficiaries to our centre for a total of 1,817 bed-nights. During this period the team were able to deliver their normal range of courses and activities supporting disabled children, families and individuals on a range of educational and personal development short breaks.

With the advent of the Coronavirus pandemic and the increasing crisis in the UK, the Trust was forced to close the centre in March 2020. This was a difficult and uncertain time for all staff and visitors with a lack of clarity over how long the crisis would continue, the implications for staff and decisions around visitor bookings and deposits. With the announcement of the government's Coronavirus Job Retention Scheme (furlough) the decision was made to furlough the majority of Calvert Lakes staff with the exception of our fundraising team, some members of the Senior Management Team (SMT) and our Maintenance Supervisor.

In order to support those beneficiaries who had been unable to participate in their planned visits because of the national restrictions, the trustees approved a variation to our contract terms and conditions. This enabled those prevented from attending during the lockdown to either transfer their booking to a future date in its entirety or to receive a refund minus a charge equivalent to their £50 deposit, no matter what the period of notice. This was well received and the majority of beneficiaries made the decision to transfer their bookings to a future date.

During this period of lockdown the Trust continued to keep in touch with our beneficiaries and undertook a survey of the expectations and experiences of our visitors.

- 72% felt that their physical health had been adversely affected by the Covid-19 lockdown.
- 84% believed their mental health had suffered.
- 60% were planning to arrange an accessible break as soon as the lockdown was lifted, subject to 'covid secure' measures being in place.
- 40% of respondents were shielding due to underlying health conditions.

The Lake District Calvert Trust

Chair's Statement and Trustees' Report (incorporating the strategic report and directors' report)

With the easing of national restrictions at the end of July, the introduction of 'flexible furlough' and the clear need of a large segment of our beneficiaries the Trust made the decision to reopen Calvert Lakes at the end of July 2020. The aim was to provide a valuable service to our beneficiaries, support staff and ensure our services could be delivered in a 'covid secure' way. In addition we introduced a number of new initiatives that sought to either maximise income or provide services needed as a result of the pandemic. This included:-

- The creation of an on-site self-contained 2 bedroom, accessible, self-catering apartment utilising vacant staff accommodation. This was promoted to our beneficiaries who were clinically vulnerable.

- The conversion of annex accommodation area into two separated 2 bedroom suites, each with their own lounge area and separate from other on-site accommodation. Again this was promoted to our beneficiaries who were clinically vulnerable.

- Advertising of the Trust's accommodation as a bed and breakfast (B&B) option on Booking.com in order to utilise otherwise empty accommodation.

The result of this activity was that the Trust welcomed a further 450 individuals for a total of 1,671 bed nights during the remainder of the year, July to November 2020. This was carried out in a covid secure manner with reduced occupancy, reduced group sizes as well as increased hygiene measures, staff face coverings and disinfection of rooms between clients using fogging systems. Bookings were almost exclusively from families and individuals as a result of the continued ban on school residential trips and the complexity for groups coming away under social distancing restrictions such as the 'rule of 6'.

With the introduction of further national restrictions and then the reintroduction of a second national lockdown on 5th November 2020, Calvert Lakes once again closed and the majority of staff were once again furloughed.

The total number of beneficiaries was therefore restricted to just 973 individuals (2019: 3,584) staying for a total of 3,488 bed-nights (2019: 12,243). In addition our hydrotherapy pool received 2,984 visits (2019: 12,119) from the local community.

Calvert Reconnections

Following 5 years of development work and a major fundraising appeal, the Trust completed a capital refurbishment and repurposing of our historic Old Windebrowe building in late 2019. The final fit out of Calvert Reconnections was then completed in March 2020 and provided for the homely, real world residential centre from which the Trust could deliver its new and unique brain injury rehabilitation service. Our thanks go to our trustee William Bell and his wife Alison who masterminded the interior design work required to create the high quality and stimulating environment of Calvert Reconnections. The new service was officially opened on March 13th 2020 with the first clients due to arrive 4 weeks later.

With the implementation of the UK national lockdown on 20th March 2020, the trustees, in consultation with our expert advisors, made the difficult decision to postpone the opening of the new service. The unanimous view was that the safety of the Trust's beneficiaries must come first and until the impact of the virus, its effective management in a residential setting and the safety of staff from infection could be confirmed the new service could not open.

The Lake District Calvert Trust

Chair's Statement and Trustees' Report (incorporating the strategic report and directors' report)

This was particularly difficult for the service's first clients and the staff team. Many of the Reconnections staff were new to the Trust, were not eligible for the government's furlough scheme and in the case of the management team had left the NHS to manage and develop a new and exciting rehabilitation service.

With the easing of the first national lockdown in June 2020 the Trust made the decision to move towards an opening of Reconnections in September / October 2020. The majority of staff had been retained over this period, however the Trust had lost a number of key clinicians and managers who had made the decision to return to the NHS to provide frontline support. A new team was recruited and began the process of finishing the training of staff and planning with clients.

With a national resurgence of the Coronavirus becoming apparent in early September 2020 and the introduction of a tiered system of restrictions in October, once again the Trust made the difficult decision to postpone the opening of Calvert Reconnections. This decision was reached in the knowledge that adult social care settings were at particular risk from the virus and that vaccines were in late stage trials. The staff team, now eligible for government support, were mostly furloughed with clinical development work, planning with clients and building maintenance work being retained on a part-time basis.

Calvert Stables

Having returned from a successful Christmas and New Year closedown, the Calvert Stables started preparing for a busy year. In addition to their ongoing work with the local community and an expectation of a record year providing riding and trap driving activities as part of the Calvert Lakes courses, the Calvert Stables was planning to be an integral part of the Calvert Reconnections service. Being next door to the newly redeveloped building, the stables is ideally placed to provide riding and trap driving, vocational activities for clients working alongside staff and a unique programme of equine therapy.

With the advent of the national lockdown in March 2020, the stables was forced to close to all beneficiaries. Horse welfare is a priority however, so whilst closed to beneficiaries, the stables staff continued to care for horses. This continued until the team were able to procure additional off-site livery for the bulk of the Trust's horses. A number of staff were then able to be furloughed.

With a small amount of covid secure activities being provided during the summer / early autumn for the local community, the total number of riding and trap driving participant sessions was reduced to just 712, down from 2,959 in the previous year.

Plans for Future Periods

The Trust's immediate priority is to survive the Coronavirus crisis so that we can return to providing services to our beneficiaries. From the research carried out with our own beneficiaries and the wider national studies and media attention given to the physical and mental effects of the crisis, lockdowns and social distancing measures introduced over the past 12 months, we are certain that our services will be an essential part of the recovery from the crisis. We know the positive impact that the outdoor environment provides to both physical and mental health. This is well researched and self-evident. What has also become clear is that the Trust's beneficiaries, people with disabilities, are at a higher risk of coronavirus and also have a higher prevalence of physical and mental health issues as a result of the crisis. The Trust is committed to supporting our beneficiaries as soon as possible.

The Lake District Calvert Trust

Chair's Statement and Trustees' Report (incorporating the strategic report and directors' report)

The Trust launched an 'Emergency Bounce Back Appeal' on the 1st December 2020. This sought to address the Trust's ongoing losses as a result of the crisis and highlighted the £1million reduction in income experienced in 2020. The appeal sought to secure unrestricted funding for the charity in order to ensure that with the expectation of continued restrictions during 2021, the Trust would have the necessary resources in place to reopen in summer 2021, continue to operate through the winter of 2021/22 and then provide the essential services needed to begin the recovery from the pandemic.

The trustees are very pleased to be able to report that the appeal has been incredibly well received, with unprecedented support from our community supporters and beneficiaries. This included a crowdfunding initiative from one of our young beneficiaries and his family who launched 'Oliver's Calvert Army'. Through Oliver's incredible efforts and the Trust's many beneficiaries the charity has secured over £500,000 to date. Whilst the crisis is ongoing and the impact of restrictions will continue for some time to come, this support will be instrumental in securing the Trust through 2021 and enabling the new Calvert Reconnections service to open its doors for the first time.

Looking away from the crisis, the Trust continues to plan for future developments. A priority will be to complete an essential refurbishment of our hydrotherapy pool which is now over 10 years old. Investment in this essential resource will be necessary to ensure it continues to meet the needs of the Trust's beneficiaries and the local community for the next 10 years.

Our riding centre will also require redevelopment in the near future as the riding arenas and stables themselves are urgently in need of repair and improvement. This will be essential if the facility is to continue to meet the needs of the local disabled community and to develop new delivery models as it works with our Calvert Reconnections service.

Following consultation on the needs and requirements of visitors to Calvert Lakes once the crisis ends, a refurbishment plan for the centre and the facilities has been developed. The aim will be to complete as much of this refurbishment as resources allow prior to reopening. Work will then be ongoing over the next few years to bring the centre up to the requirements of our beneficiaries.

Finally the Trust continues to consider opportunities to develop new services and identify new ways of supporting our beneficiaries. The Coronavirus crisis has proved to be an existential threat unlike any seen before. The Trust has started the process of reviewing the impact the crisis has had and learning from what has happened. This will involve considering the needs of our beneficiaries, identifying new requirements and ensuring our own sustainability as we look to the future.

Transactions and Financial Position

The financial statements show a net deficit of £802,933 for the year after depreciation and unallocated irrecoverable VAT (2019 surplus £881,462). This deficit was after a depreciation charge of £212,719 (2019 - £212,916). Unrestricted gifts and donations totalled £697,485 (2019 - £251,009) which includes Coronavirus Job Retention Scheme income of £282,444 (2019 - £nil).

Prior to the crisis the trustees put in place a flexible £200,000 loan facility with Charity Bank (part of Charities Aid Foundation). This is secured through a legal charge over the Old Windebrowe property. The Charity Bank funds are currently undrawn. In addition and following the year end, in March 2021 an unsecured Barclay's CBIL (Coronavirus Business Interruption Loan) facility for £100,000 was secured to provide additional contingency funds. Whilst not expected to be utilised these loan facilities provide the Trust with essential emergency funds until reserves can once again be rebuilt.

The Lake District Calvert Trust

Chair's Statement and Trustees' Report (incorporating the strategic report and directors' report)

Financial Outlook 2021 to 2022

Trustees believe the Trust has managed its financial operations prudently during 2020 and, although challenged, the Trust remains in a healthy position. The cash flow model the Trust has developed has served well and has accurately predicted the position on cash and reserves over the period March 2020 until February 2021. The forward looking position remains encouraging as the replenishment of reserves commences in the middle of 2022. A robust sensitivity analysis suggests the upsides to the forecast are highly possible and the downsides are unlikely. Should the downsides materialise the Trust has the financial means to trade through the difficulties.

Our message continues to be positive and we remain committed to our beneficiaries. Through a combination of prudent financial management and the unfailing support of the community and our supporters, we are confident we will be able to reopen once government lockdown rules allow and continue to deliver life changing experiences for people with disabilities for many years.

Reserves

The Trust's total reserves decreased to £5,611,958 at the year-end (2019 - £6,414,891). The Trust's free reserves, i.e. reserves that in practice may be allocated at the trustees' discretion, were £311,131 (2019 - £672,881).

The trustees believe that the Trust's current free reserves provide sufficient resources in the event of up to 3 months adverse conditions in normal trading conditions and up to 6 months during lockdown conditions. This is a reduction from the previous position of 6 months reserves in normal trading conditions. The trustees are considering additional loan facilities to provide for further contingency funds, subject to the outcome of the current appeal and continued trading restrictions.

In response to the Coronavirus crisis the Trustees Contingency Fund, which previously provided for 6 months adjustable expenditure in times of normal trading, has been transferred to the General Reserve. The Friends of Calvert Trust funds were un-restricted which also enabled a further transfer to the General Reserve. The remaining restricted Calvert Reconnections Project Funds of £348,705 were fully utilised to support Calvert Reconnections costs.

Investment Policy and Returns

The Trust's investments are held in a charitable investment fund managed by Sarasin & Partners LLP. The investments are overseen by the Finance Committee who receive reports and meet regularly with Sarasin & Partners. The trustees' policy at this time is to reinvest returns in order to protect and grow the capital value of the funds.

In March 2020 the trustees liquidated the Trust's investment in order to de-risk and protect the balance and availability of funds. The balance remains with Sarasin and is held in a sterling liquidity 'money market' fund.

The Lake District Calvert Trust

Chair's Statement and Trustees' Report (incorporating the strategic report and directors' report)

FINANCIAL INSTRUMENTS

Objectives and Policies

The charity's activities expose it to a number of financial risks including credit risk and cash flow risk. The use of financial derivatives is governed by the charity's policies approved by the board of trustees.

Cash Flow Risk

The charity's activities expose it primarily to the financial risks of interest rates. Interest bearing assets and liabilities are held at fixed rate to ensure certainty of cash flows.

As part of its crisis management arrangements the trustees have introduced monthly cash flow forecasts which extend until November 2022. These enable the Trust to rapidly model different financial scenarios in the quickly changing crisis and to sensitivity test key assumptions.

Credit Risk

The charity's principal financial assets are bank balances and cash, trade and other receivables and investments. The trustees have considered the risks that affect the day to day operations, and have implemented procedures that are appropriate to the size of the Charity.

Statement of Disclosure of Information to Auditors

The trustees of the charity who held office at the date of approval of this annual report confirm that –

so far as they are aware, there is no relevant audit information or other information needed by the charity's auditors in connection with preparing their report, of which the charity's auditors are unaware; and

they have taken all the steps that they ought to have taken as trustees in order to make themselves aware of any relevant audit information and to establish that the charity's auditors are aware of that information.

Auditors

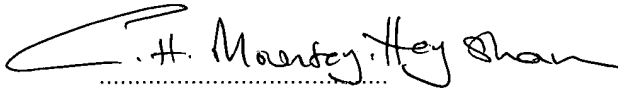
David Allen Chartered Accountants were appointed as the Trust auditors for the period commencing 1st December 2017 and remain in place. Gibbons Chartered Accountants were retained as the Trust's accountants.

David Allen Chartered Accountants, have signified their willingness to remain in office as auditors and a resolution re-appointing them will be proposed at the Annual General Meeting.

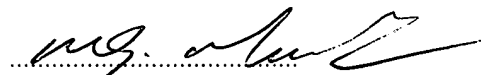
The Lake District Calvert Trust

Chair's Statement and Trustees' Report (incorporating the strategic report and directors' report)

The trustees' report and strategic report were approved by the trustees of the charity on 29 April 2021
and signed on its behalf by:



.....
Giles H Mounsey-Heysham
Trustee



.....
Martin G Mullin
Trustee

The Lake District Calvert Trust

Statement of Trustees' Responsibilities

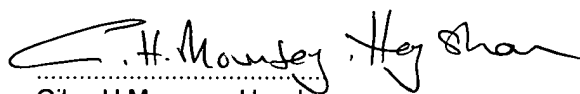
The trustees (who are also the directors of The Lake District Calvert Trust for the purposes of company law) are responsible for preparing the trustees' report (incorporating the strategic report and directors' report) and the financial statements in accordance with the applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102: The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).


Company law requires the trustees to prepare financial statements for each financial year. Under company law the trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The annual report was approved by the trustees of the charity on 21/4/21 and signed on its behalf by:


Giles H Mounsey-Heysham
Trustee


Martin G Mullin
Trustee

The Lake District Calvert Trust

Independent Auditor's Report to the Members of The Lake District Calvert Trust

Opinion

We have audited the financial statements of The Lake District Calvert Trust (the 'charity') for the year ended 30 November 2020, which comprise the Statement of Financial Activities, Balance Sheet, Statement of Cash Flows, and Notes to the Financial Statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is United Kingdom Accounting Standards, comprising Charities SORP - FRS 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and applicable law (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charity's affairs as at 30 November 2020 and of its incoming resources and application of resources for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the trustees use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the charity's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

The Lake District Calvert Trust

Independent Auditor's Report to the Members of The Lake District Calvert Trust (continued)

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Chair's Statement and Trustees' Report (incorporating the strategic report and the directors' report) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Chair's Statement and Trustees' Report (incorporating the strategic report and the directors' report) have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of our knowledge and understanding of the charity and its environment obtained in the course of the audit, we have not identified material misstatements in the Chair's Statement and Trustees' Report including the strategic report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees remuneration specified by law are not made; or
- we have not obtained all the information and explanations necessary for the purposes of our audit.

Responsibilities of trustees

As explained more fully in the Statement of Trustees' Responsibilities (set out on page 17), the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

The Lake District Calvert Trust

Independent Auditor's Report to the Members of The Lake District Calvert Trust (continued)

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs (UK), we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the charity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the trustees.
- Conclude on the appropriateness of the trustees use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the charity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the charity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the charity to express an opinion on the financial statements. We are responsible for the direction, supervision and performance of the charity audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charity's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and its members as a body, for our audit work, for this report, or for the opinions we have formed.

The Lake District Calvert Trust

**Independent Auditor's Report to the Members of
The Lake District Calvert Trust (continued)**

A. Welton

Alison Welton (Senior Statutory Auditor)

For and on behalf of David Allen, Chartered Accountants and Statutory Auditor

Dalmar House
Barras Lane Estate
Dalston
Carlisle
Cumbria
CA5 7NY

Date: *10 May 2021*

The Lake District Calvert Trust

Statement of Financial Activities for the Year Ended 30 November 2020 **(Including Income and Expenditure Account and Statement of Total** **Recognised Gains and Losses)**

| | Note | Unrestricted funds £ | Restricted funds £ | Total 2020 £ | Total 2019 £ |
|-------------------------------------|-------------|-------------------------------------|-----------------------------------|-----------------------------|-----------------------------|
| Income and Endowments from: | | | | | |
| Donations and legacies | 3 | 697,485 | 117,301 | 814,786 | 1,558,310 |
| Charitable activities | 4 | 312,293 | - | 312,293 | 1,170,202 |
| Investment income | 5 | 7,905 | - | 7,905 | 24,755 |
| Total income | | 1,017,683 | 117,301 | 1,134,984 | 2,753,267 |
| Expenditure on: | | | | | |
| Raising funds | 6 | (92,964) | - | (92,964) | (97,174) |
| Charitable activities | 7 | (1,767,371) | (11,048) | (1,778,419) | (1,823,193) |
| Total expenditure | | (1,860,335) | (11,048) | (1,871,383) | (1,920,367) |
| (Losses)/gains on investment assets | | (66,534) | - | (66,534) | 48,562 |
| Net income/(expenditure) | | (909,186) | 106,253 | (802,933) | 881,462 |
| Transfers between funds | | 442,246 | (442,246) | - | - |
| Net movement in funds | | (466,940) | (335,993) | (802,933) | 881,462 |
| Reconciliation of funds | | | | | |
| Total funds brought forward | | 5,944,984 | 469,907 | 6,414,891 | 5,533,429 |
| Total funds carried forward | 22 | 5,478,044 | 133,914 | 5,611,958 | 6,414,891 |

The Lake District Calvert Trust

Statement of Financial Activities for the Year Ended 30 November 2020 (continued)

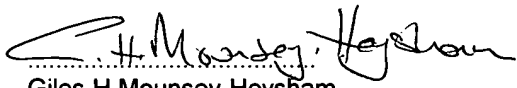
(Including Income and Expenditure Account and Statement of Total Recognised Gains and Losses)

| | | Unrestricted funds £ | Restricted funds £ | Total 2019 £ |
|-------------------------------------|-------------|----------------------------|--------------------------|--------------------|
| Comparative figures | Note | | | |
| Income and Endowments from: | | | | |
| Donations and legacies | 3 | 251,009 | 1,307,301 | 1,558,310 |
| Charitable activities | 4 | 1,170,202 | - | 1,170,202 |
| Investment income | 5 | 24,755 | - | 24,755 |
| Total income | | 1,445,966 | 1,307,301 | 2,753,267 |
| Expenditure on: | | | | |
| Raising funds | 6 | (97,174) | - | (97,174) |
| Charitable activities | 7 | (1,636,628) | (186,565) | (1,823,193) |
| Total expenditure | | (1,733,802) | (186,565) | (1,920,367) |
| (Losses)/gains on investment assets | | 48,562 | - | 48,562 |
| Net income/(expenditure) | | (239,274) | 1,120,736 | 881,462 |
| Transfers between funds | | 751,067 | (751,067) | - |
| Net movement in funds | | 511,793 | 369,669 | 881,462 |
| Reconciliation of funds | | | | |
| Total funds brought forward | | 5,433,191 | 100,238 | 5,533,429 |
| Total funds carried forward | 22 | 5,944,984 | 469,907 | 6,414,891 |

The Lake District Calvert Trust
(Registration number: 01240160)
Balance Sheet as at 30 November 2020

| | Note | 2020 £ | 2019 £ |
|---|------|------------------|------------------|
| Fixed Assets | | | |
| Tangible assets | 14 | 5,153,284 | 5,231,468 |
| Investments | 15 | <u>461,165</u> | <u>622,654</u> |
| | | <u>5,614,449</u> | <u>5,854,122</u> |
| Current assets | | | |
| Stocks | 16 | 13,882 | 15,168 |
| Debtors | 17 | 95,708 | 262,947 |
| Cash at bank and in hand | 18 | <u>232,443</u> | <u>438,553</u> |
| | | 342,033 | 716,668 |
| Creditors: Amounts falling due within one year | 19 | <u>(344,524)</u> | <u>(155,899)</u> |
| Net current (liabilities)/assets | | <u>(2,491)</u> | <u>560,769</u> |
| Net assets | | <u>5,611,958</u> | <u>6,414,891</u> |
| Funds of the charity: | | | |
| Restricted funds | | <u>133,914</u> | <u>469,907</u> |
| Unrestricted income funds | | | |
| Designated Funds | | 4,908,669 | 5,590,327 |
| General Funds | | 311,131 | 92,881 |
| Revaluation reserve | | <u>258,244</u> | <u>261,776</u> |
| Total unrestricted funds | | <u>5,478,044</u> | <u>5,944,984</u> |
| Total funds | 22 | <u>5,611,958</u> | <u>6,414,891</u> |

The financial statements on pages 22 to 49 were approved by the trustees, and authorised for issue on 21/1/21 and signed on their behalf by:


 Giles H Mounsey-Heysham
 Trustee


 Martin G Mullin
 Trustee

The Lake District Calvert Trust

Statement of Cash Flows for the Year Ended 30 November 2020

| | Note | 2020 £ | 2019 £ |
|--|------|-----------------------|-----------------------|
| Cash flows from operating activities | | | |
| Net movement in funds | | (802,933) | 881,462 |
| Adjustments to cash flows from non-cash items | | | |
| Depreciation | 7 | 212,719 | 212,916 |
| Revaluation of investments | | (331) | (48,562) |
| Interest receivable on bank deposits | | (1,151) | (956) |
| Dividends receivable from other listed investments | | <u>(6,754)</u> | <u>(23,799)</u> |
| | | (598,450) | 1,021,061 |
| Working capital adjustments | | | |
| Decrease/(increase) in stocks | 16 | 1,286 | (1,522) |
| Decrease/(increase) in debtors | 17 | 167,239 | (118,138) |
| Increase in creditors | 19 | 44,985 | 6,915 |
| Increase/(decrease) in deferred income | 19 | <u>143,640</u> | <u>(20,331)</u> |
| Net cash flows from operating activities | | <u>(241,300)</u> | <u>887,985</u> |
| Cash flows from investing activities | | | |
| Interest receivable and similar income | 5 | 1,151 | 956 |
| Purchase of tangible fixed assets | 14 | (134,535) | (743,421) |
| Purchase of investments | 15 | (566,458) | (19,435) |
| Sale of investments | 15 | 728,278 | - |
| Dividends receivable from other listed investments | 5 | <u>6,754</u> | <u>23,799</u> |
| Net cash flows from investing activities | | <u>35,190</u> | <u>(738,101)</u> |
| Net (decrease)/increase in cash and cash equivalents | | (206,110) | 149,884 |
| Cash and cash equivalents at 1 December 2019 / 2018 | | <u>438,553</u> | <u>288,669</u> |
| Cash and cash equivalents at 30 November 2020 / 2019 | | <u><u>232,443</u></u> | <u><u>438,553</u></u> |

All of the cash flows are derived from continuing operations during the above two periods.

The Lake District Calvert Trust

Notes to the Financial Statements for the Year Ended 30 November 2020

1 Charity status

The charity is a company limited by guarantee registered in England and Wales and consequently does not have share capital. Each of the members is liable to contribute an amount not exceeding £10 towards the assets of the charity in the event of liquidation.

The address of its registered office is:

Little Crosthwaite
Underskiddaw
Keswick
Cumbria
CA12 4QD

The Trust operates from three main centres:

| | | |
|--------------------|-----------------------|-----------------|
| Calvert Lakes | Calvert Reconnections | Calvert Stables |
| Little Crosthwaite | Old Windebrowe | Old Windebrowe |
| Keswick | Keswick | Keswick |
| Cumbria | Cumbria | Cumbria |
| CA12 4QD | CA12 4NT | CA12 4NT |

2 Accounting policies

Summary of significant accounting policies and key accounting estimates

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

Statement of compliance

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102). They also comply with the Companies Act 2006 and Charities Act 2011.

Basis of preparation

The Lake District Calvert Trust meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy notes.

These financial statements are presented in sterling, which is the functional currency of the charitable company. All amounts have been rounded to the nearest pound.

The Lake District Calvert Trust

Notes to the Financial Statements for the Year Ended 30 November 2020 (continued)

2 Accounting policies (continued)

Going concern

As a result of the Coronavirus pandemic we have been forced to close our centres for much of 2020 and into 2021 which has had a major impact on our fee income. To ensure the sustainable future of the Trust we have utilised government support schemes and have had wonderful support from the community, service users and funders such that we close 2020 in a healthy cash position. The forecasts for 2021 and 2022 are based on a gradual reopening of the centres towards late summer 2021. Our scenario planning has examined the most likely future that we can predict with the current government guidance and we have examined the possible downsides as well as upsides. Emergency contingency funding has also been put in place if events are more adverse than the scenarios considered. As a result of these activities, we are confident that the charity can continue to operate on a going concern basis over the next 12 months.

Judgements and key sources of estimation uncertainty

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported. These estimates and judgements are continually reviewed and are based on experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. Actual results may differ from these estimates.

Income and endowments

All income is recognised once the charity has entitlement to the income, it is probable that the income will be received and the amount of the income receivable can be measured reliably.

Donations and legacies

Donations are recognised when the charity has been notified in writing of both the amount and settlement date. In the event that a donation is subject to conditions that require a level of performance by the charity before the charity is entitled to the funds, the income is deferred and not recognised until either those conditions are fully met, or the fulfilment of those conditions is wholly within the control of the charity and it is probable that these conditions will be fulfilled in the reporting period.

Legacy gifts are recognised on a case by case basis following the grant of probate when the administrator/executor for the estate has communicated in writing both the amount and settlement date. In the event that the gift is in the form of an asset other than cash or a financial asset traded on a recognised stock exchange, recognition is subject to the value of the gift being reliably measurable with a degree of reasonable accuracy and the title to the asset having been transferred to the charity.

Grants receivable

Grants are recognised when the charity has an entitlement to the funds and any conditions linked to the grants have been met. Where performance conditions are attached to the grant and are yet to be met, the income is recognised as a liability and included on the balance sheet as deferred income to be released.

The Lake District Calvert Trust

Notes to the Financial Statements for the Year Ended 30 November 2020 (continued)

2 Accounting policies (continued)

Other trading activities

Income from other events is recognised when there is evidence of entitlement, receipt is probable and its amount can be measured reliably.

Investment income

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity. Dividends are recognised once the dividend has been declared and the right to receive payment has been established.

Charitable activities

Income is recognised once the charity has entitlement to the income, it is probable that the income will be received and the amount of the income receivable can be measured reliably. Income is shown net of sales/value added tax, returns, rebates and discounts.

Expenditure

All expenditure is recognised once there is a legal or constructive obligation to that expenditure, it is probable settlement is required and the amount can be measured reliably. All costs are allocated to the applicable expenditure heading that aggregate similar costs to that category. Where costs cannot be directly attributed to particular headings they have been allocated on a basis consistent with the use of resources, with central staff costs allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use. Other support costs are allocated based on the spread of staff costs.

Voluntary Help

The Charity is very fortunate in receiving substantial amounts of voluntary unpaid help however this cannot be quantified and is therefore not included in the financial statements.

Raising funds

These are costs incurred in attracting voluntary income, the management of investments and those incurred in trading activities that raise funds.

Charitable activities

Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

Support costs

Support costs include central functions and have been allocated to activity cost categories on a basis consistent with the use of resources, for example, allocating staff costs by the time spent and other costs by their usage.

The Lake District Calvert Trust

Notes to the Financial Statements for the Year Ended 30 November 2020 (continued)

2 Accounting policies (continued)

Governance costs

These include the costs attributable to the charity's compliance with constitutional and statutory requirements, including audit, strategic management and trustees' meetings and reimbursed expenses.

Government grants

Government grants are recognised based on the accrual model and are measured at the fair value of the asset received or receivable. Grants are classified as relating either to revenue or to assets. Grants relating to revenue are recognised in income over the period in which the related costs are recognised. Grants relating to assets are recognised over the expected useful life of the asset. Where part of a grant relating to an asset is deferred, it is recognised as deferred income.

Taxation

The charity is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the charity is potentially exempt from taxation in respect of income or capital gains received within categories covered by Chapter 3 Part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

Tangible fixed assets

Individual fixed assets costing £1,000 or more are initially recorded at cost, less any subsequent accumulated depreciation and subsequent accumulated impairment losses.

Assets under construction are accounted for at cost and are not depreciated until the accounting period in which they are brought into use.

Depreciation and amortisation

Depreciation is provided on tangible fixed assets so as to write off the cost or valuation, less any estimated residual value, over their expected useful economic life as follows:

| Asset class | Depreciation method and rate |
|------------------------------------|---|
| Leasehold property (building) | Over the period of each lease |
| Leasehold property (installations) | 10-20% per annum straight line |
| Freehold property (building) | Over the remaining life of the building |
| Freehold property (installations) | 5-10% per annum straight line |
| Furniture and equipment | 20% per annum straight line |
| Motor vehicles | 20% per annum straight line |

The Lake District Calvert Trust

Notes to the Financial Statements for the Year Ended 30 November 2020 (continued)

2 Accounting policies (continued)

Fixed asset investments

Fixed asset investments, other than programme related investments, are included at market value at the balance sheet date. Realised gains and losses on investments are calculated as the difference between sales proceeds and their market value at the start of the year, or their subsequent cost, and are charged or credited to the Statement of Financial Activities in the period of disposal.

Unrealised gains and losses represent the movement in market values during the year and are credited or charged to the Statement of Financial Activities based on the market value at the year end.

Stock

Stock is valued at the lower of cost and estimated selling price less costs to complete and sell, after due regard for obsolete and slow moving stocks.

Trade debtors

Trade debtors are amounts due from customers for merchandise sold or services performed in the ordinary course of business.

Trade debtors are recognised initially at the transaction price. They are subsequently measured at amortised cost using the effective interest method, less provision for impairment. A provision for the impairment of trade debtors is established when there is objective evidence that the charity will not be able to collect all amounts due according to the original terms of the receivables.

Cash and cash equivalents

Cash and cash equivalents comprise cash on hand and call deposits, and other short-term highly liquid investments that are readily convertible to a known amount of cash and are subject to an insignificant risk of change in value. All grants and donations made for restricted purposes are held in such deposits.

Trade creditors

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Accounts payable are classified as current liabilities if the Charity does not have an unconditional right, at the end of the reporting period, to defer settlement of the creditor for at least twelve months after the reporting date. If there is an unconditional right to defer settlement for at least twelve months after the reporting date, they are presented as non-current liabilities. Trade creditors are recognised initially at the transaction price and subsequently measured at amortised cost using the effective interest method.

The Lake District Calvert Trust

Notes to the Financial Statements for the Year Ended 30 November 2020 (continued)

2 Accounting policies (continued)

Deferred income

Deferred income represents amounts received for future periods and is released to incoming resources in the period for which it has been received. Such income is only deferred when:

- The donor specifies that the grant or donation must only be used in future accounting periods; or
- The donor has imposed conditions which must be met before the charity has unconditional entitlement; or
- Payments are received in advance of the service or goods being provided.

Horses

The charity owns a number of horses held for the use of customers. The acquisition cost and sale proceeds of transactions in these horses are charged or credited to the statement of financial activities in the relevant year.

Fund structure

Unrestricted income funds are general funds that are available for use at the trustees' discretion in furtherance of the objectives of the charity.

Designated funds are unrestricted funds and are resources set aside for specific purposes at the discretion of the trustees.

Restricted income funds are those donated for use in a particular area or for specific purposes, the use of which is restricted to that area or purpose.

Pensions and other post retirement obligations

The charity operates a defined contribution scheme. Contributions are charged in the statement of financial activities as they become payable in accordance with the rules of the scheme.

The Lake District Calvert Trust

Notes to the Financial Statements for the Year Ended 30 November 2020 (continued)

2 Accounting policies (continued)

Financial instruments

Financial assets and financial liabilities are recognised when the charity becomes a party to the contractual provisions of the instrument.

All financial assets and liabilities are initially measured at transaction price (including transaction costs), except for those financial assets classified as at fair value through profit or loss, which are initially measured at fair value (which is normally the transaction price excluding transaction costs), unless the arrangement constitutes a financing transaction.

Financial assets and liabilities are only offset in the statement of financial position when, and only when there exists a legally enforceable right to set off the recognised amounts and the charitable company intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

Financial assets are derecognised when and only when a) the contractual rights to the cash flows from the financial asset expire or are settled, b) the charitable company transfers to another party substantially all of the risks and rewards of ownership of the financial asset, or c) the charitable company, despite having retained some, but not all, significant risks and rewards of ownership, has transferred control of the asset to another party.

Financial liabilities are derecognised only when the obligation specified in the contract is discharged, cancelled or expires.

Current assets and current liabilities are subsequently measured at the cash or other consideration expected to be paid or received and not discounted.

Fixed asset investments are recognised and measured in accordance with the accounting policy.

Debt instruments are subsequently measured at amortised cost.

The charity does not enter into or acquire derivatives or other complex financial instruments.

The Lake District Calvert Trust

Notes to the Financial Statements for the Year Ended 30 November 2020 (continued)

3 Income from donations and legacies

| | Unrestricted funds | | | |
|---|-----------------------|--------------------------|--------------------|--------------------|
| | General £ | Restricted funds £ | Total 2020 £ | Total 2019 £ |
| Donations and legacies; | | | | |
| Donations | 381,338 | 117,301 | 498,639 | 1,513,636 |
| Legacies | 6,000 | - | 6,000 | 22,243 |
| Grants, including capital grants; | | | | |
| Government grants | 282,444 | - | 282,444 | - |
| Regular giving and capital donations | <u>27,703</u> | <u>-</u> | <u>27,703</u> | <u>22,431</u> |
| | <u>697,485</u> | <u>117,301</u> | <u>814,786</u> | <u>1,558,310</u> |

The above Government grants was income received by the charitable company within the year from the governments Coronavirus Job Retention Scheme.

4 Income from charitable activities

| | Unrestricted funds | | |
|----------------------|-----------------------|--------------------|--------------------|
| | General £ | Total 2020 £ | Total 2019 £ |
| Centre activity fees | <u>312,293</u> | <u>312,293</u> | <u>1,170,202</u> |

5 Investment income

| | Unrestricted funds | | |
|---|-----------------------|--------------------|--------------------|
| | General £ | Total 2020 £ | Total 2019 £ |
| Income from dividends; | | | |
| Dividends receivable from other listed investments | 6,754 | 6,754 | 23,799 |
| Interest receivable and similar income; | | | |
| Interest receivable | <u>1,151</u> | <u>1,151</u> | <u>956</u> |
| | <u>7,905</u> | <u>7,905</u> | <u>24,755</u> |

The Lake District Calvert Trust

Notes to the Financial Statements for the Year Ended 30 November 2020 (continued)

6 Expenditure on raising funds

| a) Costs of generating donations and legacies | Unrestricted funds | | |
|--|---------------------------|-----------------------------|-----------------------------|
| | General £ | Total 2020 £ | Total 2019 £ |
| Staff Costs | 83,184 | 83,184 | 73,036 |
| Fundraising costs | 8,381 | 8,381 | 19,774 |
| | <u>91,565</u> | <u>91,565</u> | <u>92,810</u> |

b) Investment management costs

| | Unrestricted funds | | |
|-----------------------------|---------------------------|-----------------------------|-----------------------------|
| | General £ | Total 2020 £ | Total 2019 £ |
| Investment management costs | 1,399 | 1,399 | 4,364 |
| | <u>1,399</u> | <u>1,399</u> | <u>4,364</u> |

The Lake District Calvert Trust

Notes to the Financial Statements for the Year Ended 30 November 2020 (continued)

7 Expenditure on charitable activities

| | Centre Activities | Marketing Costs | Total 2020 | Total 2019 |
|-------------------------------------|------------------------------|----------------------------|-------------------|-------------------|
| | £ | £ | £ | £ |
| Wages and salaries | 870,027 | 95,817 | 965,844 | 869,518 |
| Social security costs | 61,038 | 8,629 | 69,667 | 65,917 |
| Staff pensions | 42,826 | 4,801 | 47,627 | 43,106 |
| Temporary workers | 1,861 | - | 1,861 | 12,540 |
| Staff training | 31,232 | - | 31,232 | 28,679 |
| Activity costs | 30,182 | - | 30,182 | 53,728 |
| Riding costs | 16,615 | - | 16,615 | 25,542 |
| Centre administration and insurance | 45,689 | - | 45,689 | 59,539 |
| Facility costs | 241,614 | - | 241,614 | 324,729 |
| Other operational costs | 51,455 | 15,253 | 66,708 | 64,925 |
| Audit fee | 3,500 | - | 3,500 | 5,000 |
| Management accountants fees | 10,462 | - | 10,462 | 8,020 |
| Unallocated irrecoverable VAT | 34,699 | - | 34,699 | 49,034 |
| Depreciation | 212,719 | - | 212,719 | 212,916 |
| | 1,653,919 | 124,500 | 1,778,419 | 1,823,193 |

The Lake District Calvert Trust

Notes to the Financial Statements for the Year Ended 30 November 2020 (continued)

8 Analysis of governance and support costs

Support costs allocated to charitable activities

| | Finance costs £ | Staff costs £ | Administration costs £ | Premises costs £ | Other support costs £ | Total 2020 £ | Total 2019 £ |
|----------------------|-----------------------|------------------|------------------------------|------------------------|--------------------------------|--------------------|--------------------|
| Centre activity fees | 1,932 | 73,029 | 11,905 | 126,184 | 50,006 | 263,056 | 287,872 |
| Marketing costs | - | 109,247 | - | - | 15,253 | 124,500 | 137,589 |
| | <u>1,932</u> | <u>182,276</u> | <u>11,905</u> | <u>126,184</u> | <u>65,259</u> | <u>387,556</u> | <u>425,461</u> |

The Lake District Calvert Trust

Notes to the Financial Statements for the Year Ended 30 November 2020 (continued)

8 Analysis of governance and support costs (continued)

Governance costs

| | Unrestricted funds | | |
|-----------------------------------|-------------------------------|-----------------------------|-----------------------------|
| | General £ | Total 2020 £ | Total 2019 £ |
| Audit and accountancy fees | | | |
| Audit of the financial statements | 3,500 | 3,500 | 5,000 |
| Management accountants fees | 10,462 | 10,462 | 8,020 |
| | <u>13,962</u> | <u>13,962</u> | <u>13,020</u> |

9 Net incoming/outgoing resources

Net (outgoing)/incoming resources for the year include:

| | 2020 £ | 2019 £ |
|---|-------------------|-------------------|
| Audit fees | 3,500 | 5,000 |
| Other non-audit services - management accountants | 10,462 | 8,020 |
| Depreciation of fixed assets | <u>212,719</u> | <u>212,916</u> |

10 Trustees remuneration and expenses

During the year the charity made the following transactions with trustees:

£5,104 (2019: £nil) of expenses were reimbursed to one trustee during the year.

The expenses reimbursed were in relation to the fit out costs of "phase 3" of the development of the Reconnections building.

No trustees, nor any persons connected with them, has received any remuneration from the charity during the year.

No trustees have received any other benefits from the charity during the year.

The Lake District Calvert Trust

Notes to the Financial Statements for the Year Ended 30 November 2020 (continued)

11 Staff costs

The aggregate payroll costs were as follows:

| | 2020 £ | 2019 £ |
|--|------------------|------------------|
| Staff costs during the year were: | | |
| Wages and salaries | 1,039,045 | 933,727 |
| Social security costs | 76,061 | 71,644 |
| Pension costs | 51,216 | 46,206 |
| | <u>1,166,322</u> | <u>1,051,577</u> |

The average headcount of employees (including senior management team) employed by the charity during the year was as follows:

| | 2020 No | 2019 No |
|---------------------------|------------|------------|
| Charitable activities | 54 | 44 |
| Fundraising and marketing | <u>7</u> | <u>8</u> |
| | <u>61</u> | <u>52</u> |

The number of employees whose emoluments fell within the following bands was:

| | 2020 No | 2019 No |
|-------------------|------------|------------|
| £70,001 - £80,000 | <u>1</u> | <u>1</u> |

The total employee benefits of the key management personnel of the charity were £351,003 (2019 - £284,908).

12 Auditors' remuneration

| | 2020 £ | 2019 £ |
|---|---------------|--------------|
| Audit of the financial statements | <u>3,500</u> | <u>5,000</u> |
| Other fees to management accountants | | |
| All other non-audit services - management accountants | <u>10,462</u> | <u>8,020</u> |

The Lake District Calvert Trust

Notes to the Financial Statements for the Year Ended 30 November 2020 (continued)

13 Taxation

The charity is a registered charity and as such is entitled to certain exemptions on income and profits from investments and surpluses on any trading activities carried on in furtherance of the charity's primary objectives.

14 Tangible fixed assets

| | Land and buildings £ | Furniture and equipment £ | Motor vehicles £ | Total £ |
|-------------------------|----------------------------|------------------------------------|------------------------|------------------|
| Cost | | | | |
| At 1 December 2019 | 7,259,826 | 231,191 | 328,809 | 7,819,826 |
| Additions | 95,519 | 18,448 | 20,568 | 134,535 |
| Disposals | - | (31,021) | - | (31,021) |
| At 30 November 2020 | <u>7,355,345</u> | <u>218,618</u> | <u>349,377</u> | <u>7,923,340</u> |
| Depreciation | | | | |
| At 1 December 2019 | 2,194,447 | 131,048 | 262,863 | 2,588,358 |
| Charge for the year | 139,434 | 43,723 | 29,562 | 212,719 |
| Eliminated on disposals | - | (31,021) | - | (31,021) |
| At 30 November 2020 | <u>2,333,881</u> | <u>143,750</u> | <u>292,425</u> | <u>2,770,056</u> |
| Net book value | | | | |
| At 30 November 2020 | <u>5,021,464</u> | <u>74,868</u> | <u>56,952</u> | <u>5,153,284</u> |
| At 30 November 2019 | <u>5,065,379</u> | <u>100,143</u> | <u>65,946</u> | <u>5,231,468</u> |

Included within the net book value of land and buildings above is £4,833,579 (2019 - £4,853,430) in respect of freehold land and buildings and £187,885 (2019 - £211,949) in respect of leaseholds.

The Lake District Calvert Trust

Notes to the Financial Statements for the Year Ended 30 November 2020 (continued)

14 Tangible fixed assets (continued)

Revaluation of fixed assets

The Trust occupies two freehold properties near Keswick, Cumbria named Little Crosthwaite and Old Windebrowe which were subject of a generous gift when the Trust was founded. The properties, when gifted, were subject to a restriction that should the Calvert Trust not wish to continue to use the premises, they must be disposed of or sold to another charity.

During 1989, the freehold properties were revalued by the trustees, subject to the above restriction, at the then estimated net realisable value of £990,000. The unrealised surplus on revaluation, which primarily reflects a fair value on the properties originally gifted and brought into the accounts at nil value, is included in the accounts as follows:-

| | 2020 | 2019 |
|--|----------------|----------------|
| | £ | £ |
| Unrealised surplus on revaluation | 353,205 | 353,205 |
| Less: Accumulated depreciation as at 30 November | (94,961) | (91,429) |
| | <u>258,244</u> | <u>261,776</u> |

The water centre has been part built on freehold land and part on leasehold land. It is not practical to attribute the build costs to each parcel of land and the costs are all included in freehold land and buildings. The lease on the leasehold is for 999 years and commenced on 29 March 2010.

Included in Land and Buildings is land at Little Crosthwaite, Under Skiddaw, Keswick (Title number CU259532). This title is subject to a charge dated 16 March 2010 by:

The Homes and Communities Agency, Renaissance House, Centre Park, Warrington, Cheshire, WA1 1XB and;

The English Sports Council, Third Floor, Victoria House, Bloomsbury Square, London, WC1B 4SE.

Also included within this Land and Buildings is land at Calvert Trust Stables, Keswick (Title Number CU264021). This is subject to a legal charge by The Charity Bank, 194 High Street, Tonbridge, Kent, TN9 1BE (Company Registration No 4330018).

Furniture and equipment are deemed to be disposed after six years.

The Lake District Calvert Trust

Notes to the Financial Statements for the Year Ended 30 November 2020 (continued)

15 Fixed asset investments

| | 2020 | 2019 |
|-------------|----------------|----------------|
| | £ | £ |
| Investments | <u>461,165</u> | <u>622,654</u> |

Investments

| | Listed investments £ | Unlisted investments £ | Total £ |
|--------------------------|-------------------------------------|---------------------------------------|--------------------|
| Cost or Valuation | | | |
| At 1 December 2019 | 622,653 | 1 | 622,654 |
| Revaluation | 331 | - | 331 |
| Additions | 566,458 | - | 566,458 |
| Disposals | <u>(728,278)</u> | <u>-</u> | <u>(728,278)</u> |
| At 30 November 2020 | <u>461,164</u> | <u>1</u> | <u>461,165</u> |
| Net book value | | | |
| At 30 November 2020 | <u>461,164</u> | <u>1</u> | <u>461,165</u> |
| At 30 November 2019 | <u>622,653</u> | <u>1</u> | <u>622,654</u> |

The total unrealised profits/(losses) for the year are £331 (2019: £48,562) and the total realised gains/(losses) are (£66,865) (2019: £Nil), resulting in a net gain/(loss) on investments of (£66,534) (2019: £48,562).

Share valuation is based on the Bid price as at the close of business on the valuation date.

16 Stock

| | 2020 | 2019 |
|--------|---------------|---------------|
| | £ | £ |
| Stocks | <u>13,882</u> | <u>15,168</u> |

The Lake District Calvert Trust

Notes to the Financial Statements for the Year Ended 30 November 2020 **(continued)**

17 Debtors

| | 2020 | 2019 |
|-----------------|---------------|----------------|
| | £ | £ |
| Trade debtors | 9,689 | 21,248 |
| Prepayments | 11,165 | 41,731 |
| VAT recoverable | 1,449 | - |
| Other debtors | 73,405 | 199,968 |
| | <u>95,708</u> | <u>262,947</u> |

Other debtors includes legacies and other funding received after the year end.

18 Cash and cash equivalents

| | 2020 | 2019 |
|--------------|----------------|----------------|
| | £ | £ |
| Cash at bank | <u>232,443</u> | <u>438,553</u> |

19 Creditors: amounts falling due within one year

| | 2020 | 2019 |
|------------------------------------|----------------|----------------|
| | £ | £ |
| Trade creditors | 39,447 | 32,189 |
| Other taxation and social security | 14,929 | 20,301 |
| VAT payable | - | 1,056 |
| Other creditors | 9,341 | 1,520 |
| Accruals | 76,521 | 40,187 |
| Deferred income (see below) | 204,286 | 60,646 |
| | <u>344,524</u> | <u>155,899</u> |

Deferred income relates to customer payments made in advance and invoiced after the year end on the provision of the service or goods to the customer.

| | 2020 |
|--|-----------------|
| | £ |
| Deferred income at 1 December 2019 | 60,646 |
| Resources deferred in the period | 168,505 |
| Amounts released from previous periods | <u>(24,865)</u> |
| Deferred income at 30 November 2020 | <u>204,286</u> |

The Lake District Calvert Trust

Notes to the Financial Statements for the Year Ended 30 November 2020 (continued)

20 Obligations under leases and hire purchase contracts

Operating lease commitments

Total future minimum lease payments under non-cancellable operating leases are as follows:

| | 2020 | 2019 |
|----------------------------|---------------|---------------|
| | £ | £ |
| Land and buildings | | |
| Within one year | 2,501 | 2,502 |
| Between one and five years | 7,504 | 10,004 |
| After five years | 35 | 36 |
| | <u>10,040</u> | <u>12,542</u> |

21 Pension and other schemes

Defined contribution pension scheme

The charity operates a defined contribution pension scheme. The pension cost charge for the year represents contributions payable by the charity to the scheme and amounted to £51,216 (2019 - £46,206).

Contributions totalling £6,105 (2019 - £Nil) were payable to the scheme at the end of the year and are included in creditors.

The Lake District Calvert Trust

Notes to the Financial Statements for the Year Ended 30 November 2020 (continued)

| 22 Funds | Balance at 1 December 2019 £ | Income £ | Expenditure £ | Transfers £ | Other recognised (losses)/gains £ | Balance at 30 November 2020 £ |
|-------------------------------------|------------------------------------|------------------|--------------------|------------------|---|-------------------------------------|
| Unrestricted funds | | | | | | |
| <i>General</i> | | | | | | |
| General Funds | 92,881 | 1,017,683 | (1,636,955) | 904,056 | (66,534) | 311,131 |
| <i>Designated</i> | | | | | | |
| Trustees' Contingency Reserve | 580,000 | - | - | (580,000) | - | - |
| Fixed Asset Reserve | 4,969,692 | - | (212,719) | 138,067 | - | 4,895,040 |
| Revaluation Reserve | 261,776 | - | - | (3,532) | - | 258,244 |
| Development and Improvement Reserve | 40,635 | - | (10,661) | (16,345) | - | 13,629 |
| | <u>5,852,103</u> | <u>-</u> | <u>(223,380)</u> | <u>(461,810)</u> | <u>-</u> | <u>5,166,913</u> |
| Total Unrestricted funds | <u>5,944,984</u> | <u>1,017,683</u> | <u>(1,860,335)</u> | <u>442,246</u> | <u>(66,534)</u> | <u>5,478,044</u> |
| Restricted funds | | | | | | |
| Friends of Calvert Trust | 36,235 | 21,071 | (3,947) | (53,359) | - | - |
| Special Enabling Fund | 62,495 | 44,228 | - | (16,514) | - | 90,209 |
| Restricted Donations Fund | 31,229 | 43,245 | (7,101) | (23,668) | - | 43,705 |
| Calvert Reconnections Project Fund | 339,948 | 8,757 | - | (348,705) | - | - |
| | <u>469,907</u> | <u>117,301</u> | <u>(11,048)</u> | <u>(442,246)</u> | <u>-</u> | <u>133,914</u> |
| Total restricted funds | <u>469,907</u> | <u>117,301</u> | <u>(11,048)</u> | <u>(442,246)</u> | <u>-</u> | <u>133,914</u> |
| Total funds | <u>6,414,891</u> | <u>1,134,984</u> | <u>(1,871,383)</u> | <u>-</u> | <u>(66,534)</u> | <u>5,611,958</u> |

The Lake District Calvert Trust

Notes to the Financial Statements for the Year Ended 30 November 2020 (continued)

| 22 Funds (continued) | Balance at 1 December 2018 £ | Incoming resources £ | Resources expended £ | Transfers £ | Other recognised gains/(losses) £ | Balance at 30 November 2019 £ |
|-------------------------------------|------------------------------------|----------------------------|----------------------------|------------------|---|-------------------------------------|
| Comparative figures | | | | | | |
| Unrestricted funds | | | | | | |
| General | | | | | | |
| General Funds | 78,815 | 1,445,966 | (1,520,759) | 40,297 | 48,562 | 92,881 |
| Designated | | | | | | |
| Trustees' Contingency Reserve | 565,000 | - | - | 15,000 | - | 580,000 |
| Fixed Asset Reserve | 4,435,655 | - | (212,916) | 746,953 | - | 4,969,692 |
| Revaluation Reserve | 265,308 | - | - | (3,532) | - | 261,776 |
| Calvert Reconnections Project Fund | 16,413 | - | - | (16,413) | - | - |
| Development and Improvement Reserve | 72,000 | - | (127) | (31,238) | - | 40,635 |
| | <u>5,354,376</u> | <u>-</u> | <u>(213,043)</u> | <u>710,770</u> | <u>-</u> | <u>5,852,103</u> |
| Total unrestricted funds | <u>5,433,191</u> | <u>1,445,966</u> | <u>(1,733,802)</u> | <u>751,067</u> | <u>48,562</u> | <u>5,944,984</u> |
| Restricted funds | | | | | | |
| Friends of Calvert Trust | 18,940 | 17,295 | - | - | - | 36,235 |
| Special Enabling Fund | 53,234 | 83,126 | - | (73,865) | - | 62,495 |
| Restricted Donations Fund | 27,964 | 51,892 | (40,830) | (7,797) | - | 31,229 |
| Calvert Reconnections Project Fund | 100 | 1,154,988 | (145,735) | (669,405) | - | 339,948 |
| | <u>100,238</u> | <u>1,307,301</u> | <u>(186,565)</u> | <u>(751,067)</u> | <u>-</u> | <u>469,907</u> |
| Total restricted funds | <u>100,238</u> | <u>1,307,301</u> | <u>(186,565)</u> | <u>(751,067)</u> | <u>-</u> | <u>469,907</u> |
| Total funds | <u>5,533,429</u> | <u>2,753,267</u> | <u>(1,920,367)</u> | <u>-</u> | <u>48,562</u> | <u>6,414,891</u> |

The Lake District Calvert Trust

Notes to the Financial Statements for the Year Ended 30 November 2020 (continued)

22 Funds (continued)

The specific purposes for which the funds are to be applied are as follows:

Trustees' Contingency Reserve

The trustees consider that reserves should be set aside to cover uninsurable contingencies such as losses resulting from having to close either the Calvert Lakes centre, Calvert Reconnections centre or the Calvert Stables for unforeseeable reasons. As a result of the Coronavirus crisis the Trustees' Contingency Reserve has been utilised during the year, in keeping with this purpose. At the year end the remaining balance has been transferred to General Funds in order to support recovery from the ongoing crisis.

The trustees' ambition is to rebuild the Trustees' Contingency Reserve in order to provide around six month's un-adjustable expenditure. Whereas it was not previously considered likely that a single risk would result in the closure of all of the Trust's facilities, the Coronavirus crisis has proved that this is now a significant hazard to be managed. The level of reserve required to provide for a 6 month contingency fund has therefore been recalculated to be £960,000 at April 2021. The reserves policy will be reviewed during 2021 as part of the Trust undertaking a lessons learnt exercise from the pandemic.

Both the policy and the balance are reviewed annually.

Fixed Asset Reserve, Revaluation Reserve and General Funds

The trustees have established these funds to clarify to users of the accounts the amount of reserves that are tied up in Fixed Assets and Revaluation Reserve. Transfers shown from the Fixed Assets Reserve and other funds reflect the purchases of assets now used in the general purposes of the Charity. This in turn helps clarify to users of the accounts the level of general funds.

Development & Improvement Reserve

This reserve has been established in order that trustees can designate funds to use for identified projects that are considered above and beyond normal operating expenditure. The reserve will normally be funded through unexpected 'windfall' income such as legacy gifts in excess of annual forecasts or unplanned operational surpluses and taken from General Funds. The identified projects requiring funding in 2021 include completing works to improve the Trust's private water supply at Calvert Lakes (£5,310) as well as improvements to the Trust's internet connection and IT infrastructure across the charity (£10,000).

Friends of Calvert Trust

The independent charity raises funds for purposes specified to assist The Lake District Calvert Trust. Transfers from this fund represent contributions towards qualifying expenditure which is not presented as direct expenditure, such as contributions towards capital items.

In response to the Coronavirus crisis the Friends of Calvert Trust (Lake District) de-restricted their funds in order to provide unrestricted funds to support the Trust's ongoing costs through the crisis. At the year end the balance of funds was transferred to General Funds.

The Lake District Calvert Trust

Notes to the Financial Statements for the Year Ended 30 November 2020 (continued)

22 Funds (continued)

Special Enabling Fund

The trustees' policy is, as far as possible, to make charges to our visitors that reflect the cost of running the centre, excluding costs of depreciation and irrecoverable VAT. The Special Enabling Fund contains funds, both donated directly and transferred from General Funds, which have been earmarked to provide limited financial assistance to visitors, both individual and groups, who would otherwise not be able to afford to visit the centre. This assistance is offered at the discretion of the Centre Director.

Restricted Donations Fund

This fund accounts for monies donated for specific expenditure. Transfers from this fund represent contributions towards qualifying expenditure which is not presented as direct expenditure, such as contributions towards capital items.

Calvert Reconnections Project Fund

The trustees established this fund as part of the development of a specific programme to support people with an acquired brain injury (ABI) or other associated neurological conditions. The project benefitted from the net contribution from our Go Herdwick public fundraising event which culminated in 2016 together with monies directly donated to the fund. The Calvert Reconnections Project Fund was previously known and included under the name of ABI Project Fund.

With the delay to opening Calvert Reconnections caused by the Coronavirus crisis the remaining funds have been utilised during 2020 supporting the ongoing costs of maintaining the centre and staff teams. The ambition going forwards is to open the new service in June 2021 and for Calvert Reconnections to become self-funding within 12 months with the initial deficit being funded from donations and General Funds.

The Lake District Calvert Trust

Notes to the Financial Statements for the Year Ended 30 November 2020 (continued)

23 Analysis of net assets between funds

| | Unrestricted funds | | Restricted funds | Total funds 2020 |
|-------------------------|--------------------|------------------|------------------|------------------|
| | General £ | Designated £ | | |
| Tangible fixed assets | - | 5,153,284 | - | 5,153,284 |
| Fixed asset investments | 461,165 | - | - | 461,165 |
| Current assets | 177,512 | 15,310 | 149,211 | 342,033 |
| Current liabilities | (327,546) | (1,681) | (15,297) | (344,524) |
| Total net assets | <u>311,131</u> | <u>5,166,913</u> | <u>133,914</u> | <u>5,611,958</u> |
| | Unrestricted funds | | Restricted funds | Total funds 2019 |
| | General £ | Designated £ | | |
| Tangible fixed assets | - | 5,231,468 | - | 5,231,468 |
| Fixed asset investments | 2,019 | 620,635 | - | 622,654 |
| Current assets | 246,761 | - | 469,907 | 716,668 |
| Current liabilities | (155,899) | - | - | (155,899) |
| Total net assets | <u>92,881</u> | <u>5,852,103</u> | <u>469,907</u> | <u>6,414,891</u> |

24 Analysis of net funds

| | At 1 December 2019 £ | Cash flow £ | At 30 November 2020 £ |
|--------------------------|-------------------------|------------------|--------------------------|
| Cash at bank and in hand | 438,553 | (206,110) | 232,443 |
| | <u>438,553</u> | <u>(206,110)</u> | <u>232,443</u> |
| | At 1 December 2018 £ | Cash flow £ | At 30 November 2019 £ |
| Cash at bank and in hand | 288,669 | 149,884 | 438,553 |
| | <u>288,669</u> | <u>149,884</u> | <u>438,553</u> |

All funds received for restrictive and designated purposes are included in the above funds.

The Lake District Calvert Trust

Notes to the Financial Statements for the Year Ended 30 November 2020 (continued)

25 Financial instruments

Categorisation of financial instruments

| | 2020 | 2019 |
|---|----------------|----------------|
| | £ | £ |
| Financial Assets measured at fair value | <u>461,164</u> | <u>622,653</u> |

26 Related party transactions

During the year the charity made the following related party transactions:

James Fryer-Spedding - Trustee

The trust paid rent to James Fryer-Spedding, trustee amounting to £6,253 (2019 - £3,221) during the year. The rents paid are below market value. James Fryer-Spedding made donations to the charity during the year of £5,000 (2019 - £1,000). At the balance sheet date the amount due to/from to James Fryer-Spedding - Trustee was £Nil (2019 - £625).

The Calvert Trust Council

The Trust makes contributions to the The Calvert Trust Council, a charity that guides and coordinates the work of the Trust and the Northumbria and Exmoor Calvert Trusts. The contributions are towards the costs of the fundraising projects and a management committee that are coordinated by The Calvert Trust Council. During the year, the Trust contributed £Nil (2019 - £2,081) towards the Calvert Trust Council's fundraising costs. During the year the Calvert Trust Council made a donation to the Charity of £Nil (2019 - £10,000). At the balance sheet date the amount due to/from The Calvert Trust Council was £Nil (2019 - £Nil).

The Lake District Calvert Trust

Appendix 1: Grants and donations received for the year ended 30th November 2020

The Lake District Calvert Trust would like to express our thanks to the following organisations for their support throughout the year. It is only through their continued support along with the generous personal support from countless individuals and volunteers that enables the Trust to provide so many life changing experiences.

| | |
|--|--|
| 29th May 1961 Charitable Trust | Rotary Club of Ashby de la Zouch |
| Accrington Rotary Club | Rotary Club of Bassenthwaite |
| Allerdale Borough Council | Rotary Club of Bourne |
| Armstrong Watson | Rotary Club of Clitheroe |
| Baily Thomas Charitable Fund | Rotary Club of Kettering |
| Bendles Solicitors LLP | Rotary Club of Lancaster Loyne |
| British Equestrian Federation | Rotary Club of Northampton Becket |
| Bruce Wake Charity | Rotary Club of Ramsay |
| Bryan Lancaster Trust | Rotary Club of Rushden |
| Cartmell Shepherd Solicitors | Rotary Club of Rushden Chichele |
| Cockermouth Rotary Club | Rotary Club of Shipley |
| Cumbria Community Foundation | Rotary Club of South Holland |
| Dalton Mothers Union | Rotary Club of Spalding & Welland |
| Darwen Rotary Club | Rotary Club of Ulverston |
| David Allen | Rotary Club of Whitehaven |
| Eaton Safety Ltd | Sheila Fisher Dec'd Discretionary Trust |
| Edward and Dorothy Cadbury Trust | Sport England |
| Egremont Rugby Union Football Club | St Bega Charitable Trust |
| Emerton-Christie Charity | Storm2 Ltd |
| Enesco Ltd | The Adamson Trust |
| Garfield Weston Foundation | The Bernard Sunley Charitable Foundation |
| Genesis Homes (North) Ltd | The British Horse Society |
| Go Ape Whinlatter | The Childwick Trust |
| Hakere Trust | The Chrimes Family Charitable Trust |
| Harrison Drury & Co. Ltd | The D'Oyly Carte Charitable Trust |
| J Balchin & Son | The Douglas Morris Charitable Trust |
| Kendal Nutrcare Ltd | The Dowager Countess Eleanor Peel Trust |
| Keswick Bridge Owners Club Ltd | The EBM Charitable Trust |
| Lakeland Events Community Investment Co. Ltd | The Gruesomes |
| Lakeland Trails Ltd | The John Ashlin Cutforth Charitable Trust |
| Moore & Smalley Chartered Accountants | The National Lottery Community Fund |
| Naturvival | The Northwick Trust |
| Nazca Consulting Ltd | The O'Sullivan Family Charitable Trust |
| P F Charitable Trust | The Rank Foundation |
| Pemberton-Barnes Trust | The Red Rose Charitable Trust |
| Penrith & District Sorooptimists | The Roselands Trust |
| Penrith Young Farmers Club | The Sir James Reckitt Charity |
| R.O.Y.A.D | W.E. Dunn Trust |
| Rathbone Brother Plc | Wainwright Society |
| Rochdale Charities Trust | West Cumberland Orienteering Club |
| Rotary Club of Ambleside | White Stuff Keswick & White Stuff Foundation |
| Rotary Club of Ampthill & District | Whitehaven Castle Rotary Club |
| Rotary Club of Appleby | Wild Zucchini's Bistro |