REGISTERED NUMBER: 01237354 (England and Wales)

Strategic Report, Report of the Director and

Financial Statements

for the Year Ended 31 January 2020

<u>for</u>

Owen Taylor and Sons Limited

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Owen Taylor and Sons Limited

Company Information for the Year Ended 31 January 2020

DIRECTOR:	R J O Taylor
REGISTERED OFFICE:	27 Main Road Leabrooks Alfreton Derbyshire DE55 1LA
REGISTERED NUMBER:	01237354 (England and Wales)
AUDITORS:	Bates Weston Audit Ltd Statutory Auditors Chartered Accountants The Mills Canal Street Derby DE1 2RJ

Strategic Report for the Year Ended 31 January 2020

The director presents his strategic report for the year ended 31 January 2020.

REVIEW OF BUSINESS

Overall, the company has reported an increase in turnover of 1.66% in comparison to the prior year. This is as a result of the director's strategy which has been focusing on high levels of customer service and quality of the produce which is continuing to generate repeat business.

The gross profit margin has increased to 17.9%.

The cash position has decreased by £519k mainly due to a significant increase in the purchase of tangible fixed assets.

The overall results for the period are considered satisfactory, particularly when taking into account the competitive market conditions.

PRINCIPAL RISKS AND UNCERTAINTIES

The management of the company and the execution of the company's strategy are subject to several risks. The company continues to face challenges from global food price increases as a result of BREXIT, tight margins on sales and a greater than average risk of insolvency in the catering market. These global food prices are monitored by the director with any necessary action undertaken.

The main risk to the company materialised after the year end with the outbreak of COVID-19 in early 2020. The company is continually updating plans to manage the COVID-19 situation with social distancing measures in place and staff on furlough. These measures ensure that the company is well placed to deal with the disruption brought on by the pandemic.

ORGANISATION

The director continues to monitor the company's organisation and profitability in the light of changes within a highly competitive industry. Changes are implemented where deemed appropriate in order to minimise the effects of the risks and uncertainties the company faces in retaining market share and maintaining margins.

FINANCIAL INSTRUMENTS

Due to the high cash resources in place, the need for other financial instruments are minimal. The main purpose of the financial instruments and cash resources is to provide working capital and finance for the company's operations and improvements.

ON BEHALF OF THE BOARD:

R J O Taylor - Director

18 November 2020

Report of the Director for the Year Ended 31 January 2020

The director presents his report with the financial statements of the company for the year ended 31 January 2020.

PRINCIPAL ACTIVITY

The principal activity of the company in the year under review was that of predominantly a wholesale catering butcher and a single retail butchers shop.

DIVIDENDS

An interim dividend of £17.80307 per share was paid on 31 January 2020. The director recommends that no final dividend be paid.

The total distribution of dividends for the year ended 31 January 2020 will be £ 1,070,000 .

DIRECTOR

R J O Taylor held office during the whole of the period from 1 February 2019 to the date of this report.

DISCLOSURE IN THE STRATEGIC REPORT

The matters required to be disclosed under SI (2008) 410 Sch 7 relating to financial instruments are contained within the Strategic Report as applicable in accordance with s414C(11) of the Companies Act 2006.

STATEMENT OF DIRECTOR'S RESPONSIBILITIES

The director is responsible for preparing the Strategic Report, the Report of the Director and the financial statements in accordance with applicable law and regulations.

Company law requires the director to prepare financial statements for each financial year. Under that law the director has elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the director must not approve the financial statements unless he is satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the director is required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The director is responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable him to ensure that the financial statements comply with the Companies Act 2006. He is also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS

So far as the director is aware, there is no relevant audit information (as defined by Section 418 of the Companies Act 2006) of which the company's auditors are unaware, and he has taken all the steps that he ought to have taken as a director in order to make himself aware of any relevant audit information and to establish that the company's auditors are aware of that information.

ON BEHALF OF THE BOARD:

R J O Taylor - Director

18 November 2020

Report of the Independent Auditors to the Members of Owen Taylor and Sons Limited

Opinion

We have audited the financial statements of Owen Taylor and Sons Limited (the 'company') for the year ended 31 January 2020 which comprise the Profit and Loss Account, Balance Sheet, Statement of Changes in Equity and Notes to the Financial Statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 January 2020 and of its profit for the year then ended:
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the director's use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the director has not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The director is responsible for the other information. The other information comprises the information in the Strategic Report and the Report of the Director, but does not include the financial statements and our Report of the Auditors thereon.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Strategic Report and the Report of the Director for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic Report and the Report of the Director have been prepared in accordance with applicable legal requirements.

Report of the Independent Auditors to the Members of Owen Taylor and Sons Limited

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the Strategic Report or the Report of the Director.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of director's remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of director

As explained more fully in the Statement of Director's Responsibilities set out on page three, the director is responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the director determines necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the director is responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the director either intends to liquidate the company or to cease operations, or has no realistic alternative but to do so.

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our Report of the Auditors.

Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in a Report of the Auditors and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

lan Neal FCA CTA (Senior Statutory Auditor) for and on behalf of Bates Weston Audit Ltd Statutory Auditors Chartered Accountants The Mills Canal Street Derby DE1 2RJ

28 November 2020

Profit and Loss Account for the Year Ended 31 January 2020

		2020)	2019	9
	Notes	£	£	£	£
TURNOVER			17,825,242		17,534,704
Cost of sales GROSS PROFIT			14,637,610 3,187,632		15,075,311 2,459,393
Distribution costs Administrative expenses		996,873 	2,197,620	978,190 1,043,272	2,021,462
		- -	990,012		437,931
Other operating income OPERATING PROFIT	4	-	23,774 1,013,786		29,598 467,529
Interest receivable and similar income PROFIT BEFORE TAXATION			3,652 1,017,438		2,821 470,350
Tax on profit PROFIT FOR THE FINANCIAL YEAR	5		203,897 813,541		94,908 375,442
OTHER COMPREHENSIVE INCOME TOTAL COMPREHENSIVE INCOME		-	<u>-</u>		
FOR THE YEAR		=	813,541		375,442

Balance Sheet 31 January 2020

		202	20	2019	
	Notes	£	£	£	£
FIXED ASSETS					
Tangible assets	7		2,111,916		687,508
Investment property	8		60,500	_	60,500
			2,172,416		748,008
CURRENT ASSETS					
Stocks	9	1,648,101		1,343,574	
Debtors	10	1,903,286		2,059,889	
Investments	11	50,000		50,000	
Cash at bank and in hand		898,805		<u>1,417,310</u>	
		4,500,192		4,870,773	
CREDITORS					
Amounts falling due within one year	12	3,260,385		<u>1,954,141</u>	
NET CURRENT ASSETS			1,239,807	_	2,916,632
TOTAL ASSETS LESS CURRENT					
LIABILITIES			3,412,223		3,664,640
PROVISIONS FOR LIABILITIES	14		93,405		89,363
NET ASSETS			3,318,818	_	3,575,277
				_	
CAPITAL AND RESERVES	4.5		00.400		00.400
Called up share capital	15		60,102		60,102
Capital redemption reserve	16 16		20,572		20,572
Retained earnings	16		3,238,144	_	3,494,603
SHAREHOLDERS' FUNDS			<u>3,318,818</u>	=	3,575,277

The financial statements were approved by the director and authorised for issue on 18 November 2020 and were signed by:

R J O Taylor - Director

Statement of Changes in Equity for the Year Ended 31 January 2020

	Called up share capital £	Retained earnings £	Capital redemption reserve £	Total equity £
Balance at 1 February 2018	60,102	3,734,161	20,572	3,814,835
Changes in equity				
Dividends	-	(615,000)	-	(615,000)
Total comprehensive income	-	375,442	-	375,442
Balance at 31 January 2019	60,102	3,494,603	20,572	3,575,277
Changes in equity				
Dividends	-	(1,070,000)	-	(1,070,000)
Total comprehensive income		813,541	-	813,541
Balance at 31 January 2020	60,102	3,238,144	20,572	3,318,818

Notes to the Financial Statements for the Year Ended 31 January 2020

1. STATUTORY INFORMATION

Owen Taylor and Sons Limited is a private company, limited by shares, registered in England and Wales. The company's registered number and registered office address can be found on the Company Information page.

2. ACCOUNTING POLICIES

Basis of preparing the financial statements

These financial statements have been prepared in accordance with Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" and the Companies Act 2006. The financial statements have been prepared under the historical cost convention as modified by the revaluation of certain assets.

Financial Reporting Standard 102 - reduced disclosure exemptions

The company has taken advantage of the following disclosure exemption in preparing these financial statements, as permitted by FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland":

the requirements of Section 7 Statement of Cash Flows.

Turnover

Turnover represents the net sales of invoiced goods on despatch or pick-up, excluding value added tax. Turnover is recognised when the company has transferred the significant risks and rewards of ownership to the buyer and it is probable that the company will receive the agreed upon payment. Rental income is recognised in other income.

Tangible fixed assets

Tangible fixed assets are stated at historical cost less accumulated depreciation and any accumulated impairment loss. Historical cost includes expenditure that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life or, if held under a finance lease, over the lease term, whichever is the shorter.

Freehold property - 2% on cost Improvements to property - 10% on cost

Plant and machinery - 15% on reducing balance
Motor vehicles - at varying rates on cost

Computer equipment - 33% on cost
Assets in the course of construction - 0% on cost

Freehold land is not depreciated.

The assets' residual values, useful lives and depreciation methods are reviewed, and adjusted prospectively as appropriate, or if there is an indication of a significant change since the last reporting date.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised within 'administrative expenses' in the profit and loss account.

Investment property

Investment property is not depreciated but is revalued annually at its market value in accordance with the Financial Reporting Standard 102. Any aggregate surplus or deficit arising from changes in fair value is recognised in the profit and loss account.

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Notes to the Financial Statements - continued for the Year Ended 31 January 2020

2. ACCOUNTING POLICIES - continued

Stocks

Stocks are valued at the lower of cost and net realisable value, after making due allowance for slow moving and obsolete items. Cost is based on a first in, first out basis and is calculated as original purchase price plus labour costs of production and preparation.

Net realisable value is based on the estimated selling price less further costs expected to be incurred to completion and disposal.

At each reporting date, stock is assessed for impairment. If impaired, the carrying amount is reduced to its selling price less costs to complete and sell. The impairment loss is recognised immediately in profit or loss.

Deferred tax

Deferred tax arises from timing differences that are differences between taxable total profits and total comprehensive income as stated in the financial statements. These timing differences arise from the inclusion of income and expenses in tax assessments in periods different from those in which they are recognised in the financial statements.

A deferred tax asset is recognised only when it is more likely than not that there will be suitable taxable profits from which the future reversal of underlying timing differences and losses can be deducted.

Provision is made at current rates for taxation deferred in respect of all material timing differences.

Pension costs and other post-retirement benefits

The company operates a defined contribution plan for its employees. A defined contribution plan is a pension plan under which the company pays fixed contributions into a separate entity. Once the contributions have been paid the company has no further payments obligations. The contributions are recognised as an expense when they fall due. Amounts not paid are shown in accruals in the balance sheet. The assets of the plan are held separately from the company in independently administered funds.

Current asset investments

Current asset investments are stated at cost less provision for permanent diminution in value. An investment is treated as a current asset investment if it is not intended to be held long term and/or readily convertible to cash were it to be sold.

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Notes to the Financial Statements - continued for the Year Ended 31 January 2020

2. ACCOUNTING POLICIES - continued

Grants

Grants are recognised in the profit and loss account so as to match them with the expenditure towards which they are intended to contribute.

Judgements in applying accounting policies and key sources of estimation uncertainty

In the application of the company's accounting policies the director is required to make judgement estimates and assumptions about the carrying amounts of the company's assets and liabilities. These are based on historical experience and other factors that are considered relevant and are reviewed on a regular basis and recognised in the period in which the estimate is revised. Actual results may differ from these estimates.

The following are the critical judgements and where relevant the key sources of estimation uncertainty:

Tangible fixed assets are depreciated over their useful economic lives taking in to account their residual values where appropriate. The actual lives of the assets and residual values are assessed annually and may vary depending on a number of factors. In re-assessing the asset lives, factors such as technological innovation, product life cycles and maintenance programmes are taken into account. Residual values consider such things as future market conditions, the remaining life of the asset and projected disposal values.

The recoverability of debtors is assessed on the likelihood and circumstances of the particular cost.

The value of stock is assessed for impairment. In re-assessing the stock value, factors such as slow movement and obsolescence are taken in to account.

Investment properties are not depreciated but are held at fair value based on the director's judgement and experience taking into account local conditions, market values for similar properties and the company's long-term plans for their use at the balance sheet date. The assumptions are reviewed at least annually and revisions recognised in the current or previous period as is applicable.

3. EMPLOYEES AND DIRECTORS

	2020	2019
	£	£
Wages and salaries	3,205,278	3,104,670
Social security costs	264,072	231,934
Other pension costs	100,998	72,714
	3,570,348	3,409,318
-		
The average number of employees during the year was as follows:	2000	0040
	2020	2019
Direct	100	102
Drivers	23	23
Administration	28	29
	151	154
	2020	2019
	£	£
Director's remuneration	10,020	<u>9,941</u>

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Notes to the Financial Statements - continued for the Year Ended 31 January 2020

3. EMPLOYEES AND DIRECTORS - continued

The number of directors to whom retirement benefits were accruing was as follows:		
Money purchase schemes	1	1

4. **OPERATING PROFIT**

The operating profit is stated after charging/(crediting):

	2020	2019
	£	£
Depreciation - owned assets	144,407	189,066
Profit on disposal of fixed assets	(417)	(4,492)
Auditors' remuneration	18,313	12,855
Auditors' remuneration for non audit work	6,750	6,750
Operating lease payments	<u>27,329</u>	<u>25,583</u>

5. TAXATION

Analysis of the tax charge

The tax charge on the profit for the year was as follows:

The tax charge on the profit for the year was as follows.	2020 £	2019 £
Current tax: UK corporation tax Adjustment re prior year Total current tax	200,000 (144) 199,856	101,000 (180) 100,820
Deferred tax Tax on profit	4,041 203,897	(5,912) 94,908

Reconciliation of total tax charge included in profit and loss

The tax assessed for the year is higher than the standard rate of corporation tax in the UK. The difference is explained below:

	2020	2019
	£	£
Profit before tax	1,017,438	470,350
Profit multiplied by the standard rate of corporation tax in the UK of		
19% (2019 - 19%)	193,313	89,367
Effects of:		
Expenses not deductible for tax purposes	9,199	3,181
Adjustments to tax charge in respect of previous periods	(144)	(180)
Other permanent differences	1,529	2,540
Total tax charge	203,897	94,908

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Notes to the Financial Statements - continued for the Year Ended 31 January 2020

6. **DIVIDENDS**

7.

Interim			2020 £ 1,070,000	2019 £ 615,000
TANGIBLE FIXED ASSETS				
		Freehold property £	Assets in the course of construction £	Improvements to property £
COST At 1 February 2019 Additions		249,974	- 1,377,087	473,291 -
Disposals		 .		-
At 31 January 2020 DEPRECIATION		249,974	1,377,087	473,291
At 1 February 2019 Charge for year		120,610 4,467	-	473,291 -
Eliminated on disposal At 31 January 2020		125,077		473,291
NET BOOK VALUE At 31 January 2020		124,897	1,377,087	-
At 31 January 2019		129,364		-
	Plant and machinery £	Motor vehicles £	Computer equipment £	Totals £
COST	2.	2	2	2
At 1 February 2019 Additions Disposals	976,539 78,449 -	501,681 108,816 (24,872)	242,445 4,463 -	2,443,930 1,568,815 (24,872)
At 31 January 2020	1,054,988	585,625	246,908	3,987,873
DEPRECIATION At 1 February 2019 Charge for year	656,434 55,199	266,988 81,313	239,099 3,428	1,756,422 144,407
Eliminated on disposal At 31 January 2020	711,633	(24,872) 323,429	<u>-</u> 242,527	(24,872) 1,875,957
NET BOOK VALUE		JZJ,4ZJ	<u> </u>	1,013,331
At 31 January 2020	343,355	262,196	4,381	2,111,916
At 31 January 2019	<u>320,105</u>	234,693	3,346	687,508

Included in cost of land and buildings is freehold land of £ 26,620 (2019 - £ 26,620) which is not depreciated.

Notes to the Financial Statements - continued for the Year Ended 31 January 2020

8. **INVESTMENT PROPERTY**

Ο.	INVESTMENT PROPERTY		Total £
	FAIR VALUE		-
	At 1 February 2019		60 500
	and 31 January 2020 NET BOOK VALUE		60,500
	At 31 January 2020		60,500
	At 31 January 2019		60,500
	Fair value at 31 January 2020 is represented by:		
	Valuation in 2020		£ 60,500
	If investment property had not been revalued it would have been included at the fo	llowing historical	cost:
		2020	2019
		£	£
	Cost Aggregate depreciation	<u>60,500</u> (6,050)	<u>60,500</u> (4,840)
		·	(1,010)
	Investment property was valued on a fair value basis on 31 January 2020 by the d	lirector .	
9.	STOCKS		
		2020	2019
	Consumables, packaging and	£	£
	hygiene	36,451	30,505
	Raw meat/produce	1,611,650	1,313,069
		<u>1,648,101</u>	1,343,574
10.	DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR		
		2020	2019
	Trade debtors	£ 1,676,942	£ 1,751,281
	Other debtors	116,627	203,051
	Prepayments	109,717	105,557
		1,903,286	2,059,889
11.	CURRENT ASSET INVESTMENTS		
		2020 £	2019 £
	Unlisted investments	_50,000	_50,000

Notes to the Financial Statements - continued for the Year Ended 31 January 2020

12. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2020	2019
	£	£
Trade creditors	1,348,181	1,035,341
Amounts owed to group undertakings	1,500,000	500,000
Tax	206,914	107,914
Social security and other taxes	74,005	156,448
Other creditors	75,995	98,734
Director's current account	14,662	310
Accrued expenses	40,628	55,394
	3,260,385	1,954,141

13. LEASING AGREEMENTS

Minimum lease payments under non-cancellable operating leases fall due as follows:

				Other operating leases		
			2020 £	J	2019 £	
	Obligations	مراطمين	Į,		£	
	Obligations repa		2) / EDE	24.424	
	Within one year			24,535	24,424	
	Between one a	nd five years		24,864	27,957	
			4	9,399	52,381	
14.	PROVISIONS F	OR LIABILITIES				
				2020	2019	
				£	£	
	Deferred tax			-	-	
	Accelerated ca	apital allowances		93,405	89,363	
			=			
					Deferred	
					tax	
					£	
	Balance at 1 Fe	ebruary 2019			89,363	
	Provided during				4,042	
	Balance at 31 J				93,405	
		,				
15.	CALLED UP SI	HARE CAPITAL				
	Allotted, issued	and fully paid:				
	Number:	Class:	Nominal	2020	2019	
			value:	£	£	
	60,102	Ordinary		60,102	60,102	
	•			<u> </u>		

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Notes to the Financial Statements - continued for the Year Ended 31 January 2020

16. RESERVES

	Retained earnings £	Capital redemption reserve £	Totals £
At 1 February 2019	3,494,603	20,572	3,515,175
Profit for the year	813,541		813,541
Dividends	(1,070,000)		(1,070,000)
At 31 January 2020	3,238,144	20,572	3,258,716

17. ULTIMATE PARENT COMPANY

Owen Taylor and Sons Holdings Limited is regarded by the director as being the company's ultimate parent company.

18. **RELATED PARTY DISCLOSURES**

The director maintains an interest free current account with the company. At the balance sheet date the amount owing to the director is shown in the creditors note. The balance is repayable upon demand.

19. ULTIMATE CONTROLLING PARTY

The ultimate controlling party is R J O Taylor.

This document was delivered using electronic communications and authenticated in accordance with the registrar's rules relating to electronic form, authentication and manner of delivery under section 1072 of the Companies Act 2006.