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J.C.B. HYDRAPOHER LIMITED

REPORT AND ACCOUNTS

31ST DECEMBER 1986

C. HOWSON & CO.

Chartered Accoun ants

COMPANIES REGISTRATION

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REPORT OF THE DIRECTORS FOR THE YEAR ENDED 31ST DECEMBER 1986

The Directors present their annual report together with the audited accounts for the year ended 31st December 1986.

BUSINESS REVIEW

The Company's principal activities during the year have been the manufacture and supply of hydraulic power packs and attachments.

A geographical analysis of turnover is given in Note 2 to the accounts.

RESULTS AND DIVIDEND

The profit for the year before taxation and after providing for all charges amounted to £73,763 (1985 Loss £48,104).

The Directors do not recommend the payment of a dividend. Accordingly, £73,768 has been transferred to reserves.

DIRECTORS

The following were Directors of the Company during the year and their respective interests in the shares were as follows:-

	<u>31/12/86</u>	31/12/85
Mr. A.P. Bamford	-	
Mr. R.W. Ryeland		-
Mr. G. Johnston	-	_

Mr. G. Johnston, the director retiring by rotation, being eligible, offers himself for re-election.

FIXED ASSETS

The movements of fixed assets are set out in Note 8 to the accounts.

TAX STATUS

The company is a close company within the provisions of the Income and Corporation Taxes Act, 1970.

AUDITORS

The auditors, Messrs. C. Howson & Co. have expressed their willingness to continue in office and a resolution to re-appoint them will be put to the members at the Annual General Meeting.

Signed on behalf of the Board

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REPORT OF THE AUDITORS

TO THE MEMBERS OF J.C.B. HYDRAPOWER LIMITED

We have audited the annexed accounts and notes thereon in accordance with approved auditing standards.

In our opinion, these accounts, give a true and fair view of the state of affairs of the company at 31st December 1986 and of the results and source and application of funds for the year then ended and comply with the Companies Act 1985.

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Date: 2220 APLIL 1978

C. Howson & Co., Chartered Accountants

Park Chamber, Avenue Road, Stoke-on-Trent, ST4 2EZ.

PROFIT AND LOSS ACCOUNT

FOR THE YEAR ENDED 31ST DECEMBER 1986

,	NOTES	<u> 1986</u>	1985
,		<u>£</u>	<u>£</u>
TURNOVER	2	1,104,201	662,661
COST OF SALES		767,492	475,350
GROSS PROFIT		336,709	187,311
ADMINISTRATIVE EXPENSES		235,077	194,414
OPERATING PROFIT/(LOSS)	3	101,632	(7,103)
INTEREST PAYABLE	6	27 , 86 4	41,001
PROFIT/(LOSS) ON ORDINARY BEFORE TAXATION	ACTIVITIES	73,768	(48,104)
TAXATION	7		
PROFIT/ (LOSS) ON ORDINARY AFTER TAXATION	ACTIVITIES	73,768	(48,104)
DEFICIENCY BROUGHT FORWARI)	(691,791)	(643,687)
DEFICIENCY CARRIED FORWARI	ס	(618,023)	(691,791)

BALANCE SHEET AS AT 31ST DECEMBER 1986

BALANCE SHE		1986		1985	
	NOTES	<u>E</u>	£	<u>£</u>	<u>£</u>
FIXED ASSETS Tangible assets	8		84,151		289,152
CURRENT ASSETS Stocks Debtors Cash	9 10	197,075 136,686 		600 185,842	
CREDITORS: amounts falling due within one year NET CURRENT LIABILITIES NET LIABILITIES	11.	703,641	(369,880) ——— (285,729)		(648,649) ——— (359,497) ———
CAPITAL AND RESERVES Called up share capital Profit and Loss Account - D	12 Deficit		332,294	i) -	332,294 (691,791) ——— (359,497)

The accounts were approved by the Board of Directors on 22nd April (988)

STATEMENT OF SOURCE AND APPLICATION OF FUNDS

FOR THE YEAR ENDED 31ST DECEMBER 1986

	1986		<u>1985</u>	
	<u>£</u> ,	£	<u>3</u>	<u> 3.</u>
SOURCE OF FUNDS				
Profit/(Loss) on ordinary activities before tax		73,768		(48,104)
Adjustment for items not involving the movement of funds				
Depreciation		29,911		34,740
TOTAL GENERATED/(ABSORBED) BY OPERATIONS		103,679		(13,364)
OTHER SOURCES OF FUNDS				
Purchases less disposals of Tangible fixed assets (including group transfers)	x*	175,090		(52,778)
INCREASE/(DECREASE) IN WORKING CAPITAL		278,769		(66,142)
REPRESENTED BY:-				
Increase in Stocks		11,833		58,161
Increase/(Decrease) in Debtors Decrease in Creditors		136,686 140,956		(256,135) 34,179
		289,475		(163,795)
MOVEMENT IN NET LIQUID FUNDS				
(Decrease)/Increase in Cash (Increase)/Decrease in Bank Overdraft	(600) (10,106)		600 97,053	
	_	(10,706))	97,653
		278,769		(66,142)

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31ST DECEMBER 1986

1. ACCOUNTING POLICIES

Accounting Convention

The accounts are prepared under the historical cost convention.

Going Concern Basis

The accounts have been prepared on a going concern basis, the shareholders having informed the board that it is their present intention to support the operations of the company.

Depreciation

Depreciation of tangible fixed assets is calculated so as to write off the original cost by equal annual instalments over the expected useful lives of the assets concerned.

The rates used are:-

Plant and Equipment

10% - 25%

Stock and Work in Progress

Stock and work in progress have been consistently valued at the lower of cost and net realisable value, with due allowance being made for any obsolete or slow moving items. Cost includes attributable overheads.

Research and Development

Research and development expenditure is written off to revenue when it is incurred.

2. TURNOVER

Turnover represents the invoice value of goods sold (excluding value added tax).

The analysis of turnover by geographical regions is as follows:-

	<u>1986</u> <u>£</u>	<u>1985</u> £
United Kingdom Middle East Africa Europe Other	935,385 891 66 119,345 48,514	543,766 3,733 20,493 57,617 37,052
o chez	1,104,201	662,661

J.C.B. HYDRAFGIER LIMITED

HOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31ST DECEMBER 1986

3. OPERATING PROFIT

This is stated after charging the following items:

	<u>1986</u>	<u>1985</u>
	<u>£</u>	£
Auditors' remuneration Depreciation on tangible fixed assets	1,250 29,911	2,500 34,740

4. STAFF NUMBERS AND COSTS

The average number of persons employed by the company (including directors) during the year was as follows:-

during the year was as follows:-	<u>1986</u>	<u> 1985</u>
	Number	Number
Management and Sales	10 2	11 1
Production		
	12	12
		
The aggregate payroll costs of these employe	ees was as follows:-	
THE ARRIEROUS LANGUAGE	<u>1986</u>	<u> 1985</u>
		•

The aggregate payroll costs of these carpages	1986	<u> 1985</u>
	<u>£</u>	<u>£</u>
Wages and Salaries Social Security Costs Other pension costs	130,413 10,053 9,251	108,100 7,285 9,654
	149,717	125,039

5. DIRECTORS REMUNERATION

Excluding pension contributions the emoluments of the chairman were £Nil (1985: £Nil) and the emoluments of the highest paid director were £Nil (1985: £Nil).

The number of other directors whose emoluments were within the following ranges were:-

ranges	welc.	<u>1986</u>	<u> 1985</u>
£Nil to	£5,000	1	ī

HOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31ST DECEMBER 1986

6.	INTEREST PAYABLE	<u>1986</u>	1985
		<u>£</u>	<u>£</u> .
	Group interest	27,864	20,707 20,294
	Bank overdraft		

7. TAXATION

Tax losses brought forward will be used to offset any liability to taxation. At 31 December 1986 the company had losses of some £311,000 to carry forward under \$177(1) Income and Corporation Taxes Act 1970.

41,001

27,864

8. TANGIBLE FIXED ASSETS

8.	TANGIBLE FIXED ASSETS	<u>Freehold</u> <u>Property</u>	Plant and Machinery	<u>Total</u>
	COST	<u>£</u>	£	<u>£</u>
	Balance 31 December 1985 Additions Disposals Group transfers	222,820	169,705 37,498 (13,091)	392,525 37,498 (13,091) (222,820)
	Balance 31 December 1986		194,112	194,112
	DEPRECIATON			
	Balance 31 December 1985 Charge for the year Disposals Group transfers	12,172 - - (12,172)	91,201 29,911 (11,151)	103,373 29,911 (11,151) (12,172)
	Balance 31 December 1986	-	109,961	109,961
	NET BOOK VALUE			
	At 31 December 1986		84,151	84,151
	At 31 December 1985	210,648	78,504	239,152
9	. STOCKS		<u>1986</u>	<u>1985</u>
			<u>3</u>	<u>£</u>
	Production materia s and parts	i.	197,075	185,242
				

NOTES TO THE ACCOUNTS

FOR THE YEAR ENDED 31ST DECEMBER 1986

10. DEBTORS	<u>1 986</u>	1985
	<u>£</u>	<u>£</u>
Amount due from Holding Company Amount due from Group Companies Other Debtors Prepayments	434 134,268 400 1,584	- - -
	136,686	-
11. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR	<u>1986</u>	1985
	<u>£</u>	<u>£</u>
Bank Overdraft Amount due to Holding Company Trade creditors Amounts due to Group Companies Other creditors (including social security) Accruals	628,127 26,323 45,191 4,000	618,021 18,130 47,575 87,125 7,946 55,694
	703,641	834,491
1%. SHARE CAPITAL	1986	1985
Authorised, issued and fully paid:	<u>£</u>	<u>3.</u>
Ordinary shares of £1 each	332,294	332,294

13. DEFERRED TAXATION

Because timing differences brought about by accelerated capital allowances are covered by texation losses brought forward there is no potential liability to deferred tax.

14. ULTIMATE HOLFING COMPANY

The company is a sulsidiary of J.C.B. Service. a company registered but he United Kingdom. The untimate holding company is Transmissions and Engineering Services Netherlands B.V., a company registerel in the Netherlands.