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REPORT OF THE DIRECTORS FOR THE YEAR ENDED 31ST DECEMBER 1983

The Directors present their annual report together with the audited accounts for the year ended 31st December, 1983.

BUSINESS REVIEW

The Company's principal activities during the year have been the manufacture and supply of hydraulic power packs, trailers and attachments.

A geographical analysis of turnover is given in Note 2 to the accounts.

RESULTS AND DIVIDEND

The loss for the year before taxation and after providing for all charges amounted to £44,401 (1982 Profit £7,038).

The Directors do not recommend the payment of a dividend.

DIRECTORS

The following were Directors of the Company during the year and their respective interests in shares were as follows:-

	31/12/83	31/12/82
Mr. A.P. Bemford Mr. R.W. Ryeland	50,000	50,000
Mr. G. Johnston Mr. C. Marsden		

Mr. G. Johnston retiring in accordance with Article 90 of Table A Part 1 of the First Schedule to the Companies Act 1948, being eligible, offers himself for re-election.

FIXED ASSETS

The Directors are of the opinion that at the end of the year there was no material difference between the market value of the land and buildings which were purchased in 1982 and the cost as stated in the accounts.

The movements of fixed assets are set out in Note 8 to the accounts.

TAX STATUS

The company is a close company within the provisions of the Income and Corporation Taxes Act, 1970.



REPORT OF THE DIRECTORS FOR THE YEAR ENDED 31ST DECEMBER 1983

AUDITORS

The auditors, Messrs. C. Howson & Co., have expressed their willingness to continue in office and a resolution to reappoint them will be put to the members at the Annual General Meeting.

SIGNED ON BEHALF OF THE BOARD

CHAIRMAN

DATE 100R June. 1975

REPORT OF THE AUDITORS

TO THE MEMBERS OF J.C.B. HYDRAPOWER LIMITED

We have audited the annexed accounts and notes thereon in accordance with approved auditing standards.

In our opinion, these accounts, which have been prepared under the historical cost convention, give a true and fair view of the state of affairs of the company at 31st December, 1983 and of the results and source and application of funds for the year then ended and comply with the Companies Acts 1948 to 1981.

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CHARTERED ACCOUNTANTS

J.C.B. HYDRAPOWER LIMITED

PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31ST DECEMBER 1983

		198	<u>3</u>	<u>19</u>	82
0	NOTES	£	£	£	£
TURNOVER	2		1,013,704		953,011
COST OF SALES			788,501		677,294
GROSS PROFIT			225,203		275,717
DISTRIBUTION COSTS		119,558		106,420	
ADMINISTRATIVE EXPENSES		126,913	246,471	124,555	230,975
OPERATING (LOSS) PROFIT	3	,	(21,268)		44,742
INTEREST PAYABLE	6		23,133		37,704
(LOSS) PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION			(44,401)		7,038
TAXATION	7		(22,233)		~
(LOSS) PROFIT ON ORDINARY ACTIVITIES AFTER TAXATION			(22,168)		7,038
DEFICIENCY BROUGHT FORWARD			(354,916)	((<u>361,954</u>)
DEFICIENCY CARRIED FORWARD			(377,084)	(354,916)

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BALANCE SHEET AS AT 31ST DECEMBER 1983

		1983		<u>1982</u>	
	NOTES	£	£	£	£
FIXED ASSETS					
Tangible assets	8		272,723	1	97,129
CURRENT ASSETS					
Stocks Debtors Cash	9 10	180,925 240,770 305		200,484 355,884 106	,
		422,000		556,474	
CREDITORS: amounts falling due within one year	11	739,513		776,225	
NET CURRENT LIABILITIES			(<u>317,513</u>)	(<u>2</u>	219,751)
NET LIABILITIES			(44,790)	-	(22,622)
CAPITAL AND RESERVES					
Called up Share Capital Profit and Loss Account - deficit	12		332,294 (<u>377,084</u>)		332,294 354,916)
			(44,790)	((22,622)
				_	

The accounts were approved by the Board of Directors on 1000 June, 485

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STATEMENT OF SOURCE AND APPLICATION OF FUNDS

FOR THE YEAR ENDED 31ST DECEMBER 1983

	1983		1982	
	£	, <u>£</u>	£	£
SOURCE OF FUNDS (Loss)/Profit on ordinary activities before taxation Adjustment for items not involving	(4	4,401)		7,038
TOTAL (ABSORBED)/GENERATED BY OPERATIONS	_	30 <u>,792</u> 13,609)		21,171 28,209
FUNDS FROM OTHER SOURCES Sale of Tax Losses		22,233 8,624		28,209
APPLICATION OF FUNDS Purchases less disposals of Tangible fixed assets DECREASE IN WORKING CAPITAL	•	106,386 (97,762)		174,627 (146,418)
REPRESENTED BY:- (Decrease)/Increase in Stocks Decrease in Debtors Decrease/(Increase) in Creditors	(19,559) (115,114) 193,839	59,166	35,30 (116,27 (81,22	5)
MOVEMENT IN NET LIQUID FUNDS Increase/(Decrease) in Cash (Increase)/Decrease in Short Term Bank Loan and Overdraft	199 (<u>157,127</u>)	(<u>156,928</u> (97,76	<u>15,8</u> 3)	72) <u>57</u>

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31ST DECEMBER 1983

ACCOUNTING POLICIES 1.

ACCOUNTING CONVENTION

The accounts are prepared under the historical cost convention.

The format of the accounts has been changed to comply with the Companies Act, 1981. Where necessary the comparative figures have been restated to conform with the new presentation.

GOING CONCERN BASIS

The accounts have been prepared on a going concern basis, the shareholders having informed the board that it is their present intention to support the operations of the company.

DEPRECIATION

Depreciation of tangible fixed assets is calculated so as to write off the original cost by equal annual instalments over the expected useful lives of the assets concerned.

The rates used are:-

	2%	
Buildings	10% -	25%
Plant and Equipment		

STOCKS AND WORK IN PROGRESS

Stocks and work in progress have been consistently valued at the lower of cost and net realisable value, with due allowance being made for any obsolete or slow moving items. Cost includes attributable overheads.

RESEARCH AND DEVELOPMENT

Research and development expenditure is written off to revenue when it is incurred.

TURNOVER 2.

Turnover represents the invoice value of goods sold (excluding value added tax).

The analysis by geographical regions is as follows:~

The analysis by geographic		
	1983	1982
	<u></u> £	<u>£</u>
	694,969	452,919
United Kingdom	59,571	216,358
Middle East	68,890	50,130
Africa	131,009	110,859
Europe	59,265	122,745
Other		
Offici	1,013,704	953,011

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31ST DECEMBER 1983

3. LOSS ON ORDINARY ACTIVITIES BEFORE TAXATION

The loss before taxation has been arrived at after charging the following items:

U	1983	1982
	£	£
Directors' remuneration	21,595	21,842
Auditors' remuneration	1,750	1,600
Depreciation on tangible fixed assets	30,792	21,171

4. STAFF NUMBERS AND COST

The average number of persons employed by the company (including directors) during the year was as follows:~

	<u>1983</u>	<u>1982</u>
	Number	Number
Management and Sales Production	15 _7	14
	22	21

The aggregate payroll costs of these employees was as follows:~

	<u>1983</u>	1982
	£	£
Wages and Salaries	174,480	160,093
Social Security costs	16,117	13,485
Other pension costs	12,887	10,443
	203,484	184,021

5. DIRECTORS REMUNERATION

Excluding pension contributions the emoluments of the chairman were £Ni1 (1982 £Ni1) and the emoluments of the highest paid director were £19,800 (1982 £20,250).

The number of other directors whose emoluments were within the following ranges were:-

-	1983	<u>1982</u>
£Nil to £5,000	2	2

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31ST DECEMBER 1983

6.	INTEREST PAYABLE	<u>1983</u>	1982
		£	£
	Short term loan and overdraft	23,133	37,704

7. TAXATION

This amount represents tax losses surrendered to the Holding Company (J.C.B. Service) for which payment was received in 1984.

	Company (3.C.B. Service) for which	paymona nas -s-		
8.	TANGIBLE FIXED ASSETS	FREEHOLD PROPERTY	PLANT AND MACHINERY	TOTAL
	COST	£	<u>£</u>	E E
	Balance 31 December 1982 Additions Disposals	145,886 73,873 (21,650)	91,162 61,514 (15,574)	237,048 135,387 (37,224)
	Balance 31 December 1983	198,109	137,102	335,211
	DEPRECIATION			
•	Balance 31 December 1982 Charge for year Disposals	3,250	39,919 27,542 (8,223)	39,919 30,792 (8,223)
	Balance 31 December 1983	3,250	59,238	62,488
	NET BOOK VALUE			
	At 31 December 1983	194,859	77,864	272,723
	At 31 December 1982	145,886	51,243	197,129
9.	STOCKS		1983	1982
			£	£
	Production materials and parts Finished Products		129,932 50,993	116,286 84,198
			180,925	200,484
				

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31ST DECEMBER 1983

10.	DEBTORS	1983	1982
		£	£
	Trade Debtors Amount due from Holding Company Amount due from Group Companies Amount due from J.C.B. Companies Other Debtors Prepayments	144,430 23,847 19,248	287,696 25,262 1,262
		16,524 6,506 30,215	9,469 32,195
		240,770	355,884
11.	CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR	1983	1982
		£	£
	Trade Creditors Amounts due to Group Companies Amounts due to J.C.B. Companies Other Creditors Accruals Social Security Bank Loan Bank Overdraft	154,821 2,325 	2,045 142,800 236,120 776,225
	The bank loan is secured by a charge over the buildings.	freehold	land and
12.	SHARE CAPITAL	1983	1982
	Authorised, Issued and fully paid.	£	£
	332,294 Ordinary Shares of £1 each	332,294	332,294

Because timing differences brought about by accelerated capital allowances are covered by taxation losses brought forward there is no potential liability to deferred tax.

14. ULTIMATE HOLDING COMPANY

13. DEFERRED TAXATION

The company is a subsidiary of J.C.B. Service, a company registered in the United Kingdom. The ultimate holding company is Transmissions and Engineering Services Netherlands B.V., a company registered in the Netherlands.