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REPORT OF THE DIRECTORS FOR THE YEAR ENDED 31ST DECEMBER 1984

The Directors present their annual report together with the audited accounts for the year ended 31st December, 1984.

BUSINESS REVIEW

The Company's principal activities during the year have been the manufacture and supply of hydraulic power packs, trailers and attachments.

A geographical analysis of turnover is given in Note 2 to the accounts.

RESULTS AND DIVIDEND

The loss for the year before taxation and after providing for all charges amounted to £266,603 (1983 Loss £44,401).

The Directors do not recommend the payment of a dividend.

DIRECTORS

The following were Directors of the Company during the year and their respective interests in shares were as follows:-

	31/12/84	31/12/83
Mr. A.P. Bamford	_	
Mr. R.W. Ryeland	50,000	50,000
Mr. G. Johnston	, <u> </u>	
Mr. C. Marsden - resigned 30th April, 1984	_	***

Mr. A.P. Bamford, the director retiring by rotation, being eligible, offers himself for re-election.

FIXED ASSETS

The Directors are of the opinion that at the end of the year there was no material difference between the market value of the land and buildings which were purchased in 1982 and the cost as stated in the accounts.

The movements of fixed assets are set out in Note 8 to the accounts.

TAX STATUS

The company is a close company within the provisions of the Income and Corporation Taxes Act, 1970.

AUDITORS

The auditors, Messrs. C. Howson & Co., have expressed their willingness to continue in office and a resolution to reappoint them will be put to the members at the Annual General Meeting.

SIGNED ON BEHALF OF THE BOARD

DATE 270

CHAIRMAN

REPORT OF THE AUDITORS

TO THE MEMBERS OF J.C.B. HYDRAPOWER LIMITED

We have audited the annexed accounts and notes thereon in accordance with approved auditing standards.

In our opinion, these accounts, which have been prepared under the historical cost convention, give a true and fair view of the state of affairs of the company at 31st December, 1984 and of the results and source and application of funds for the year then ended and comply with the Companies Act 1985.

27 L February 1986

STOKE-ON-TRENT

C Howard To

CHARTERED ACCOUNTANTS

J.C.B. HYDRAPOWER LIMITED PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31ST DECEMBER 1984

		1984	<u>i</u>	1983
	NOTES	£	£	<u>£</u> <u>£</u>
TURNOVER	2		895,649	1,013,704
COST OF SALES			856,463	788,501
GROSS PROFIT			39,186	225,203
DISTRIBUTION COSTS		99,519		119,558
ADMINISTRATIVE EXPENSES		164,606	264,125	126,913 246,471
OPERATING LOSS	3		224,939	21,268
INTEREST PAYABLE	6		41,664	23,133
LOSS ON ORDINARY ACTIVITIES BEFORE TAXATION			266,603	44,401
TAXATION	7			(22,233)
LOSS ON ORDINARY ACTIVITIES AFTER TAXATION			266,603	22,168
DEFICIENCY BROUGHT FORWARD			377,084	354,916
DEFICIENCY CARRIED FORWARD			643,687	377,084

J.C.B. HYDRAPOWER LIMITED BALANCE SHEET AS AT 31ST DECEMBER 1984

		1984		1983
	NOTES	£	£	£ £
FIXED ASSETS				
Tangible assets	8		271,114	272,723
CURRENT ASSETS				
Stocks Debtors Cash	9 10	127,081 256,135		180,925 240,770 305
		383,216		422,000
CREDITORS: amounts falling due within one year	11	965,723		739,513
NET CURRENT LIABILITIES			(<u>582,507</u>)	(<u>317,513</u>)
NET LIABILITIES			(311,393)	(44,790) ———
CAPITAL AND RESERVES				
Called up Share Capital Profit and Loss Account - deficit	12		332,294 (<u>643,687</u>)	332,294 (<u>377,084</u>)
			(311,393)	(44,790)
				

The accounts were approved by the Board of Directors on 27/2 February 1986

Mr. Johnson

J.C.B. HYDRAPOWER LIMITED

STATEMENT OF SOURCE AND APPLICATION OF FUNDS

FOR THE YEAR ENDED 31ST DECEMBER 1984

	1984		1983
	£	£	<u>£</u> <u>£</u>
SOURCE OF FUNDS			
(Loss) on ordinary activities before taxation		(266,603)	(44,401)
Adjustment for items not involving the movement of funds			
Depreciation		33,675	30,792
TOTAL ABSORBED BY OPERATIONS		(232,928)	(13,609)
FUNDS FROM OTHER SOURCES			
Sale of Tax Losses		-	22,233
		(232,928)	8,624
APPLICATION OF FUNDS			
Purchases less disposals of Tangible fixed assets		32,066	106,386
DECREASE IN WORKING CAPITAL		(264,994)	(97,762) ———
REPRESENTED BY:-			
(Decrease) in Stocks Increase/(Decrease) in Debtors (Increase)/Decrease in Creditors	(53,844) 15,365 (47,263)	(85,742)	(19,559) (115,114) 193,839 59,166
MOVEMENT IN NET LIQUID FUNDS		, , ,	•
(Decrease)/Increase in Cash	(305)		199
(Increase) in Short Term Bank Loan and Overdraft	(178,947)		(<u>157,127</u>)
		(<u>179,252</u>)	(156,928)
•		(264,994)	(97,762)

J.C.B. HYDRAPOWER LIMITED

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31ST DECEMBER 1984

1. ACCOUNTING POLICIES

ACCOUNTING CONVENTION

The accounts are prepared under the historical cost convention.

GOING CONCERN BASIS

The accounts have been prepared on a going concern basis, the shareholders having informed the board that it is their present intention to support the operations of the company.

DEPRECIATION

Depreciation of tangible fixed assets is calculated so as to write off the original cost by equal annual instalments over the expected useful lives of the assets concerned.

The rates used are:-

Buildings Plant and Equipment 2% 10% - 25%

STOCKS AND WORK IN PROGRESS

Stocks and work in progress have been consistently valued at the lower of cost and net realisable value, with due allowance being made for any obsolete or slow moving items. Cost includes attributable overheads.

RESEARCH AND DEVELOPMENT

Research and development expenditure is written off to revenue when it is incurred.

2. TURNOVER

Turnover represents the invoice value of goods sold (excluding value added tax).

The analysis by geographical regions is as follows:-

	1984	1983
	£	£
United Kingdom Middle East Africa Europe Other	611,112 8,149 29,227 215,479 31,682	694,969 59,571 68,890 131,009 59,265
	895,649	1,013,704

J.C.B. HYDRAPOWER LIMITED

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31ST DECEMBER 1984

3. LOSS ON ORDINARY ACTIVITIES BEFORE TAXATION

The loss before taxation has been arrived at after charging the following items:

.lowing items:	<u>1984</u>	1983
	£	£
Directors' remuneration Auditors' remuneration Depreciation on tangible fixed assets	10,229 1,800 33,675	21,595 1,750 30,792

4. STAFF NUMBERS AND COST

The average number of persons employed by the company (including directors) during the year was as follows:-

ectors) during the year was as fortows.	<u>1984</u>	1983
	Number	Number
Management and Sales Production	14 	15
	21	22
	—	

The aggregate payroll costs of these employees was as follows:-

	<u> 1984</u>	1983
	£	£
Wages and Salaries Social Security costs Other pension costs	194,090 13,969 11,982	174,480 16,117 12,887
	220,041	203,484
		

5. . DIRECTORS REMUNERATION

Excluding pension contributions the emoluments of the chairman were £Nil (1983 £Nil) and the emoluments of the highest paid director were £8,339 (1983 £19,800).

The number of other directors whose emoluments were within the following ranges were:

LIOWING Langes were.	1984	<u>1983</u>
£Nil to £5,000	2	2

J.C.B. HYDRAPOWER LIMITED NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31ST DECEMBER 1984

6.	INTEREST PAYABLE	<u>1984</u>	1983
		£	<u>£</u>
	Short term loan and overdraft	41,664	23,133
		<u> </u>	

7. TAXATION

Available Tax losses of approximately £240,000 will be surrendered to the U.K. Holding Company (J.C.B. Service) who will make payment for these losses of approximately £110,000

8.	TANGIBLE FIXED ASSETS	FREEHOLD PROPERTY	PLANT AND MACHINERY	TOTAL
	COST	£	£	£
	Balance 31 December 1983 Additions Disposals	198,109 17,445	137,102 18,525 (13,920)	335,211 35,970 (13,920)
	Balance 31 December 1984	215,554	141,707	357,261
	DEPRECIATION			
	Balance 31 December 1983 Charge for the year Disposals	3,250 4,423 ———	59,238 29,252 (<u>10,016</u>)	62,488 33,675 (<u>10,016</u>)
	Balance 31 December 1984	7,673	78,474	86,147
	NET BOOK VALUE			
	At 31 December 1984	207,881	63,233	271,114
	At 31 December 1983	194,859	77,864	272,723
			1984	1983
9.	STOCKS		<u>£</u> _	£
	Production materials and parts Finished Products		85,564 41,517 127,081	129,932 50,993 180,925

J.C.B. HYDRAPOWER LIMITED NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31ST DECEMBER 1984

	DEPENDENCE.	1984	1983
10.	DEBTORS	£	<u>£</u>
	Trade Debtors Amount due from Holding Company Amount due from Group Companies Amount due from J.C.B. Companies Other Debtors Prepayments	200,09½ 37,255 5,846 12,942 ————————————————————————————————————	144,430 23,847 19,248 16,524 6,506 30,215
11	. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR	1984 £	1983 £
	Trade Creditors Amounts due to Group Companies Amounts due to J.C.B. Companies Other Creditors Accruals Social Security Bank Loan Bank Overdraft	85,073 139,916 1,415 6,637 16,528 1,080 227,005 488,069	154,821 2,325 12,675 29,886 3,679 201,264 334,863 739,513
			1-nd and

The bank loan is secured by a charge over the freehold land and buildings.

	<u> 1984</u>	1983
SHARE CAPITAL Authorised, Issued and fully paid. 332,294 Ordinary Shares of £l each	£	£
	332,294	332,294

13. DEFERRED TAXATION

Because timing differences brought about by accelerated capital allowances are covered by taxation losses brought forward there is no potential liability to deferred tax.

14. ULTIMATE HOLDING COMPANY

The company is a subsidiary of J.C.B. Service, a company registered in the United Kingdom. The ultimate holding company is Transmissions and Engineering Services Netherlands B.V., a company registered in the Netherlands.