Registered number: 01216200

CLARIANT OIL SERVICES UK LTD

ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020



COMPANY INFORMATION

Directors T A Otteslev

N Scothern (appointed 1 April 2021) B Christie (appointed 1 March 2020) C Ericsson (appointed 1 April 2021)

Company secretary Oakwood Corporate Secretary Limited

Registered number 01216200

Registered office Clariant House

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Leeds

LS19 7BA

Independent auditors PricewaterhouseCoopers LLP

Chartered Accountants and Statutory Auditors

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STRATEGIC REPORT FOR THE YEAR ENDED 31 DECEMBER 2020

Introduction

Clariant Oil Services UK Ltd ('the Company') is a subsidiary of the global speciality chemicals business, Clariant AG ("the Group"). In 2019 the Group was organised into four business areas; Care Chemicals, Catalysis & Energy, Natural Resources and Plastics & Coatings, of which only Natural Resources was active in the Company.

Business review and future outlook

The Group has five strategic pillars which define its future path:- increase profitability; reposition portfolio; add value with sustainability; foster innovation and R&D; and intensify growth. Clariant's mission is to build leading positions in the business we are in, adopting functional excellence as part of our culture and to create value through appreciating the needs of our customers, our employees, our shareholders and our environment.

Turnover of the Company decreased by 28% in 2020 to £29,549,000 (2019 - £41,205,000). The decrease is mainly attributable to decreased sales in overseas markets, which have been impacted by the global fall in oil prices; as well as legislatory issues in Angola.

The results for the Company show a profit before taxation of £905,000 (2019 - £3,713,000). No interim dividend (2019 - £N/L) has been paid. No final dividend was paid or proposed in the year (2019 - £N/L).

The Company's assets exceeded its liabilities at the end of the year by £12,415,000 (2019 - £11,484,000).

The market place within which the Company operates remains highly competitive and challenging. The Company will therefore continue to focus attention on remaining competitive by seeking new business, improving the efficiency of systems and processes and controlling costs where applicable. It is envisaged that the Company will continue to trade profitably in 2021.

The Company's management is continuing to monitor the impact of Covid-19 on the business. Some negative impact has been seen in the Company in 2020 particularly in a reduction in sales to the Africa region. As a result of Covid-19 there were a limited number of employees furloughed and production reduced in line with demand. However, it is expected that sales during 2021 will actually increase above the previous level. Profitability and cashflow will move in line with sales and purchases, and the Directors are satisfied that the Company will have sufficient liquidity to continue its business for the foreseeable future.

As a result of Brexit and the challenges of importing goods into the UK during January and February 2021 the Company had low sales in those months. However, the sales have since returned to normal levels of trading.

STRATEGIC REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2020

Principal risks and uncertainties

As a supplier of chemicals and services to the oil industry, the Company is exposed to various general and sector-specific risks. These include, but are not limited to, environmental, product and country risks. These are reviewed and managed with the assistance of specialists within the Group and external advisers. Specific risk evaluations may be carried out by functions such as Internal Audit, Environmental, Health and Safety and Legal. The Company maintains appropriate levels of insurance cover.

Environmental risks

Environmental and safety issues are addressed as part of the focus on sustainable development in all aspects of production, transport, distribution and use of products and services. The risks identified are routinely reviewed and regular audits monitor compliance with legislative requirements and Group guidelines.

Mandatory principles on Environment, Safety and Health ("ESH") are laid down in the Group's ESH regulations which form an integral part of business processes and strategic planning.

Corporate Sustainability & Regulatory Affairs have built on the Group's principles by drawing up an ESH strategy, a set of guidelines and targets that are mandatory worldwide and by assigning responsibilities. As well as complying with national laws and regulations, the ESH policy commits Clariant to ethical and sustainable operations in all business activities by participation in the Global Responsible Care initiative of the chemical industry.

Product risks

The Group's integrated product policy ensures the inclusion of environmental and safety issues in all processes along the entire value chain. From supplier selection to providing customers with comprehensive information and services, the Company ensures that its products are used in ways that are safe, which minimise environmental impact and that they can be properly disposed of. The Company is continuing to monitor any developments with regards to Brexit and has implemented appropriate measures to ensure that its products will remain compliant with all applicable regulations.

Country risks

The Company is trading with partners in some countries which have higher than average socio-political risks. These risks are regularly reviewed and appropriate measures are taken to mitigate where considered necessary.

Financial key performance indicators

The management team uses a series of KPIs to monitor and manage performance against strategic objectives. The principal KPIs include:

- Growth of sales (%)
- Control of selling, general and administrative overheads ("SG&A" costs) as a percentage of turnover
- Improvement in net working capital (debtor and stock days)

Turnover for the financial year was £29,549,000 which was 28% below the previous year due to decreased sales in overseas markets. SG&A costs as a percentage of turnover were 40.3% in 2020 compared to 40.8% in 2019.

Debtor days are the number of days third party sales represented by the third party debtors. Stock days are the number of days cost of goods sold represented by the value of stock. Net working capital is monitored on an ongoing basis in order to maximise cash flow. Debtor days decreased from 56 in 2019 to 23 days in 2020, with stock days increasing from 25 days in 2019 to 42 days in 2020. The increase in stock days is due to delayed sales to the Africa region at the end of the year.

STRATEGIC REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2020

Other key performance indicators

As part of its commitment to its environmental health and safety obligations the Company monitors the lost time accident rate, which for 2020 was NIL (2019 - NIL). An LTA is recorded where an employee is off work the day after an accident, and the rate is calculated per 200,000 hours worked. There were no prosecutions, major accidents or environmental incidents in the current or prior year.

This report was approved by the board on 12 August 2021 and signed on its behalf.

T A Otteslev

Director

DIRECTORS' REPORT FOR THE YEAR ENDED 31 DECEMBER 2020

The directors present their report and the financial statements for the year ended 31 December 2020.

Directors' responsibilities statement

The directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulation.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have prepared the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards, comprising FRS 101 'Reduced Disclosure Framework', and applicable law).

Under company law, directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period. In preparing the financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards, including FRS 101, have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The directors are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and to enable them to ensure that the financial statements comply with the Companies Act 2006.

Principal activities

The principal activity of the Company during the year was the manufacture and supply of chemicals and services to the oil industry. The Company operates from its single base in Aberdeen.

Results and dividends

The profit for the year, after taxation, amounted to £931,000 (2019 - £2,952,000).

Details of dividends are given in the Strategic Report.

Directors

The directors who served during the year were:

A J Lock (resigned 31 March 2021) T A Otteslev B Christie (appointed 1 March 2020)

Principal risks and uncertainties

The principal risks and uncertainties are discussed in the Strategic Report.

DIRECTORS' REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2020

Future developments

The directors' view on the future outlook for the company is outlined in the Strategic Report.

Engagement with employees

Employee Engagement is vital for Clariant's journey to a high performing organisation. Employee engagement starts with providing a shared understanding on Corporate, Business and Service Unit's initiatives to all its employees. Therefore, Clariant is continuously communicating all corporate initiatives throughout the organisation. Communication is cascaded through to the local Company whereby information is then shared through local email correspondence, town hall meetings and team meetings.

In order to secure our long-term success, every employee must commit to a shared goal, shaping who we are and what we stand for: our Vision, Mission and Values. They describe what is important to us, where we want to go, and how we aim to get there. They give us direction and send a clear signal to all stakeholders supporting our business. The Corporate values also form an integral part of the annual performance management cycle, which all UK employees participate in. Performance Management at Clariant is a key driver for employee engagement and it ensures that the strategic business objectives are translated into the employee's day-to-day actions, supporting continuous development and growth. The process enables regular feedback on performance, based on constructive dialogue, respect and trust.

All permanent employees in the UK also participate in the group bonus plans, which reward employees with an annual cash bonus based on the group company achievements. The key principle of the plans is to ensure a unified "One Clariant" culture whereby employees have a common understanding of the Company performance, and the financial factors affecting this.

Since 2014, Clariant has committed to regular employee engagement surveys to assess levels of engagement and to continuously seek a better understanding of how employees experience their working environment. Clariant uses these assessments as a basis for appropriate and necessary activities and initiatives to enhance and drive future engagement.

During the Covid pandemic, Clariant's emergency management teams have worked closely with the local sites to ensure business continuity and employee safety. The majority of UK employees have been home based during the pandemic with the only exception being those employees whose roles require site presence, particularly in the production facility at Aberdeen. For site based employees, work place modifications have been implemented to ensure social distancing and reduce the risk of infection. Every employee worldwide has been provided with surgical masks for their personal use and all steps towards a back to office plan are taken cautiously and in line with local government guidance. The back to office planning includes the introduction of the hybrid model for flexible working, whereby employees have the opportunity to work 2 days per week remotely.

Qualifying third party indemnity provisions

A qualifying third party indemnity provision as defined in section 234 of the 2006 Companies Act, applicable to all of the Company's directors was in place during the financial year and continues to be in force as at the date these financial statements were approved.

DIRECTORS' REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2020

Disclosure of information to auditors

Each of the persons who are directors at the time when this Directors' Report is approved has confirmed that:

- so far as the director is aware, there is no relevant audit information of which the Company's auditors are unaware, and
- the director has taken all the steps that ought to have been taken as a director in order to be aware of any relevant audit information and to establish that the Company's auditors are aware of that information.

Independent Auditors

Under section 487(2) of the Companies Act 2006, PricewaterhouseCoopers LLP will be deemed to have been reappointed as auditors 28 days after these financial statements were sent to members or 28 days after the latest date prescribed for filing the financial statements with the registrar, whichever is earlier.

This report was approved by the board on 12 August 2021 and signed on its behalf.

T A Otteslev Director

Independent auditors' report to the members of Clariant Oil Services UK Ltd

Report on the audit of the financial statements

Opinion

In our opinion, Clariant Oil Services UK Ltd's financial statements:

- give a true and fair view of the state of the company's affairs as at 31 December 2020 and of its profit for the year then
 ended:
- have been properly prepared in accordance with United Kingdom Generally Accounting Practice (United Kingdom Accounting Standards, comprising FRS 101 "Reduced Disclosure Framework", and applicable law); and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements, included within the Annual report and financial statements (the "Annual Report"), which comprise: the balance sheet as at 31 December 2020; the profit and loss account and the statement of changes in equity for the year then ended; and the notes to the financial statements, which include a description of the significant accounting policies.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) ("ISAs (UK)") and applicable law. Our responsibilities under ISAs (UK) are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We remained independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, which includes the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

Conclusions relating to going concern

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

However, because not all future events or conditions can be predicted, this conclusion is not a guarantee as to the company's ability to continue as a going concern.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

Independent auditors' report to the members of Clariant Oil Services UK Ltd (continued)

Reporting on other information

The other information comprises all of the information in the Annual Report other than the financial statements and our auditors' report thereon. The directors are responsible for the other information. Our opinion on the financial statements does not cover the other information and, accordingly, we do not express an audit opinion or, except to the extent otherwise explicitly stated in this report, any form of assurance thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If we identify an apparent material inconsistency or material misstatement, we are required to perform procedures to conclude whether there is a material misstatement of the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report based on these responsibilities.

With respect to the Strategic report and Directors' report, we also considered whether the disclosures required by the UK Companies Act 2006 have been included.

Based on our work undertaken in the course of the audit, the Companies Act 2006 requires us also to report certain opinions and matters as described below.

Strategic report and Directors' report

In our opinion, based on the work undertaken in the course of the audit, the information given in the Strategic report and Directors' report for the year ended 31 December 2020 is consistent with the financial statements and has been prepared in accordance with applicable legal requirements.

In light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we did not identify any material misstatements in the Strategic report and Directors' report.

Responsibilities for the financial statements and the audit

Responsibilities of the directors for the financial statements

As explained more fully in the Directors' responsibilities statement, the directors are responsible for the preparation of the financial statements in accordance with the applicable framework and for being satisfied that they give a true and fair view. The directors are also responsible for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

Independent auditors' report to the members of Clariant Oil Services UK Ltd (continued)

Based on our understanding of the company and industry, we identified that the principal risks of non-compliance with laws and regulations related to compliance with relevant tax legislation, and we considered the extent to which non-compliance might have a material effect on the financial statements. We also considered those laws and regulations that have a direct impact on the financial statements such as the Companies Act 2006. We evaluated management's incentives and opportunities for fraudulent manipulation of the financial statements (including the risk of override of controls), and determined that the principal risks were related to posting inappropriate journal entries to increase revenue or improve the company's performance and management bias in accounting estimates. Audit procedures performed by the engagement team included:

- enquired with management and those charged with governance to understand the relevant laws and regulations applicable
 to the entity and any instance of non-compliance;
- identifying and testing journal entries using a risk based targeting approach for unexpected account combinations or unusual words or phrases in the journal description; and
- challenging assumptions and judgements made by management in their significant accounting estimates

There are inherent limitations in the audit procedures described above. We are less likely to become aware of instances of non-compliance with laws and regulations that are not closely related to events and transactions reflected in the financial statements. Also, the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion.

A further description of our responsibilities for the audit of the financial statements is located on the FRC's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditors' report.

Use of this report

This report, including the opinions, has been prepared for and only for the company's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and for no other purpose. We do not, in giving these opinions, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.

Other required reporting

Companies Act 2006 exception reporting

Under the Companies Act 2006 we are required to report to you if, in our opinion:

- · we have not obtained all the information and explanations we require for our audit; or
- adequate accounting records have not been kept by the company, or returns adequate for our audit have not been received from branches not visited by us; or
- · certain disclosures of directors' remuneration specified by law are not made; or
- · the financial statements are not in agreement with the accounting records and returns.

We have no exceptions to report arising from this responsibility.

Victoria Ge

Victoria Coe (Senior Statutory Auditor)
for and on behalf of PricewaterhouseCoopers LLP
Chartered Accountants and Statutory Auditors
Leeds
12 August 2021

PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 DECEMBER 2020

Nata	2020	2019
Note	2000	£000
4	29.549	41,205
·	-	(170)
	920	1,167
	(17,443)	(24,642)
	(72)	(63)
•	12,758	17,497
7	(3,508)	(3,913)
10	(457)	(450)
	(7,877)	(9,417)
5	916	3,717
	3	19
	(14)	(23)
-	905	3,713
9	26	(761)
-	931	2,952
	7 10 - 5	Note £000 4 29,549 (196) 920 (17,443) (72) 12,758 7 (3,508) 10 (457) (7,877) 5 916 3 (14) 905

There was no other comprehensive income for 2020 or 2019 other than those included in the profit and loss account.

The notes on pages 13 to 32 form part of these financial statements.

The above results are all derived from continuing activities.

CLARIANT OIL SERVICES UK LTD REGISTERED NUMBER: 01216200

BALANCE SHEET AS AT 31 DECEMBER 2020

	Note		2020 £000		2019 £000
Fixed assets			-		
Tangible assets	10		1,095		1,491
		· _	1,095		1,491
Current assets					
Stocks	11	2,014		1,682	
Debtors: amounts falling due within one year	12	17,040		15,938	
Cash at bank and in hand		1,091		1,583	
	-	20,145		19,203	
Creditors: amounts falling due within one year	13	(7,373)		(7,850)	
Net current assets	-		12,772		11,353
Total assets less current liabilities		_	13,867	_	12,844
Creditors: amounts falling due after more than one year	14		(146)		(265)
		_	13,721	. –	12,579
Provisions for liabilities					
Other provisions	17	(1,306)		(1,095)	
	_		(1,306)		(1,095)
Net assets		_	12,415	_	11,484
Capital and reserves					
Called up share capital	19		400		400
Share premium account			593		593
Profit and loss account			11,422		10,491
Total shareholders' funds			12,415		11,484

The financial statements were approved and authorised for issue by the board and were signed on its behalf on 12 August 2021.

N Scothern Director

The notes on pages 13 to 32 form part of these financial statements.

STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 DECEMBER 2020

	Called up share capital £000	Share premium account £000	Profit and loss account £000	Total equity
At 1 January 2020	400	593	10,491	11,484
Comprehensive income for the year Profit for the year	-	-	931	931
Total comprehensive income for the year	•	-	931	931
At 31 December 2020	400	593	11,422	12,415

The notes on pages 13 to 32 form part of these financial statements.

STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 DECEMBER 2019

	Called up share capital £000	Share premium account £000	Profit and loss account £000	Total equity
At 1 January 2019	400	593	7,539	8,532
Comprehensive income for the year				
Profit for the year	-	-	2,952	2,952
Total comprehensive income for the year	-	-	2,952	2,952
At 31 December 2019	400	593	10,491	11,484

The notes on pages 13 to 32 form part of these financial statements.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

1. General information

Clariant Oil Services UK Ltd ("the Company") manufactures and supplies chemicals and services to the oil industry, predominantly in the United Kingdom and Africa.

The Company is a private company, incorporated and domiciled in England, United Kingdom. The address of its registered office is Clariant House, Unit 2, Rawdon Park, Leeds, LS19 7BA.

2. Accounting policies

2.1 Basis of preparation of financial statements

The financial statements have been prepared under the historical cost convention unless otherwise specified within these accounting policies and in accordance with Financial Reporting Standard 101 'Reduced Disclosure Framework' and the Companies Act 2006.

The preparation of financial statements in compliance with FRS 101 requires the use of certain critical accounting estimates. It also requires management to exercise judgment in applying the Company's accounting policies (see note 3).

The following principal accounting policies have been applied consistently throughout the year:

2.2 Financial reporting standard 101 - reduced disclosure exemptions

The following statement has been notified to the Company's shareholders and no objections have been received.

The company has taken advantage of the following disclosure exemptions under FRS 101:

- the requirements of paragraphs 45(b) and 46-52 of IFRS 2 Share based payment
- the requirements of IFRS 7 Financial Instruments: Disclosures
- the requirements of paragraphs 91-99 of IFRS 13 Fair Value Measurement
- the requirements of paragraphs 10(d), 10(f), 16, 38A, 38B, 38C, 38D, 40A, 40B, 40C, 40D, 111 and 134-136 of IAS 1 Presentation of Financial Statements
- the requirements of IAS 7 Statement of Cash Flows
- the requirements of paragraphs 30 and 31 of IAS 8 Accounting Policies, Changes in Accounting Estimates and Errors
- the requirements of paragraph 17 and 18A of IAS 24 Related Party Disclosures
- the requirements in IAS 24 Related Party Disclosures to disclose related party transactions
 entered into between two or more members of a group, provided that any subsidiary which is
 a party to the transaction is wholly owned by such a member

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

2. Accounting policies (continued)

2.3 Going concern

The Company's management is continuing to monitor the impact of Covid-19 on the business. Some negative impact has been seen in the Company in 2020 particularly in a reduction in sales to the Africa region. As a result of Covid-19 there were a limited number of employees furloughed and production reduced in line with demand during 2020. However, no further impact from Covid19 is expected in 2021 and sales are expected to increase above the previous level. Profitability and cashflow will move in line with sales and purchases, and the Directors are satisfied that the Company will have sufficient liquidity to continue its business for the foreseeable future. The Group operates a cash-pool arrangement whereby the GBP cash reserves of the Company are actually held by a fellow Group company. The Company has obtained a letter from the UK parent company confirming that they have access to the funds in the GBP cash-pool and therefore no issues in obtaining these cash reserves are expected over the going concern review period. It is envisaged that the cash-pool will be in place for at least the next 12 months, however should the cash-pool arrangement end the Companies would have their funds returned from the cash-pool leader. Therefore these financial statements have been prepared on a going concern basis.

2.4 Revenue

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Company and the revenue can be reliably measured. Revenue is measured as the fair value of the consideration received or receivable, excluding discounts, rebates, value added tax and other sales taxes. The following criteria must also be met before revenue is recognised:

The Company does not expect to have any contracts where the period between the transfer of the promised goods or services to the customer and payment by the customer exceeds one year. As a consequence, the Company does not adjust any of the transaction prices for the time value of money.

Sale of goods

Revenue from the sale of goods is recognised on the satisfaction of performance obligations, such as the transfer of a promised good, identified in the contract between the Company and the customer.

A receivable is recognised when the goods are delivered as this is the point in time that the consideration is unconditional because only the passage of time is required before the payment is due.

Rendering of services

Revenue from providing services is recognised in the accounting period in which the services are rendered.

2.5 Government grants

Government grants for revenue expenditure are presented as part of the profit or loss in the periods in which the expenditure is recognised.

2.6 Leases

The Company as a lessee

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

Accounting policies (continued)

2.6 Leases (continued)

The Company assesses whether a contract is or contains a lease, at inception of a contract. The Company recognises a right-of-use asset and a corresponding lease liability with respect to all lease agreements in which it is the lessee, except for short-term leases (defined as leases with a lease term of 12 months or less) and leases of low value assets. For these leases, the Company recognises the lease payments as an operating expense on a straight-line basis over the term of the lease unless another systematic basis is more representative of the time pattern in which economic benefits from the leased asset are consumed.

Lease payments included in the measurement of the lease liability comprise:

fixed lease payments (including in-substance fixed payments), less any lease incentives;

The lease liability is included in 'Creditors' on the Balance Sheet.

The lease liability is subsequently measured by increasing the carrying amount to reflect interest on the lease liability (using the effective interest method) and by reducing the carrying amount to reflect the lease payments made.

The right-of-use assets comprise the initial measurement of the corresponding lease liability, lease payments made at or before the commencement day and any initial direct costs. They are subsequently measured at cost less accumulated depreciation and impairment losses.

Right-of-use assets are depreciated over the shorter period of lease term and useful life of the underlying asset. If a lease transfers ownership of the underlying asset or the cost of the right-of-use asset reflects that the Company expects to exercise a purchase option, the related right-of-use asset is depreciated over the useful life of the underlying asset. The depreciation starts at the commencement date of the lease.

The right-of-use assets are included in the 'Intangible Assets', 'Tangible Fixed Assets' and 'Investment Property' lines, as applicable, in the Balance Sheet.

The Company applies IAS 36 to determine whether a right-of-use asset is impaired and accounts for any identified impairment loss as described in note 2.11.

As a practical expedient, IFRS 16 permits a lessee not to separate non-lease components, and instead account for any lease and associated non-lease components as a single arrangement. The Company has used this practical expedient.

2.7 Research and development

The company conducts research and development activities on new products and applications which are recharged to fellow group companies, the costs of which are therefore expensed as incurred.

2.8 New standards, amendments and IFRIC interpretations

No new accounting standard, or amendments to accounting standards, or IFRIC interpretations that are effective for the year end 31 December 2020, have had a material impact on the financial statements.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

2. Accounting policies (continued)

2.9 Pensions

Defined contribution pension plan

The Company operates a defined contribution plan for its employees. A defined contribution plan is a pension plan under which the Company pays fixed contributions into a separate entity. Once the contributions have been paid the Company has no further payments obligations.

The contributions are recognised as an expense in the Profit and Loss Account when they fall due. Amounts not paid are shown in accruals as a liability in the Balance Sheet. The assets of the plan are held separately from the Company in independently administered funds.

Multi-employer pension plan

The Company is a member of a multi-employer plan. Where it is not possible for the Company to obtain sufficient information to enable it to account for the plan as a defined benefit plan, it accounts for the plan as a defined contribution plan.

2.10 Current and deferred taxation

The tax expense for the year comprises current and deferred tax. Tax is recognised in profit or loss except that a charge attributable to an item of income and expense recognised as other comprehensive income or to an item recognised directly in equity is also recognised in other comprehensive income or directly in equity respectively.

The current income tax charge is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the balance sheet date in the countries where the Company operates and generates income.

Deferred tax balances are recognised in respect of all timing differences that have originated but not reversed by the Balance Sheet date, except that:

- The recognition of deferred tax assets is limited to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits; and
- Any deferred tax balances are reversed if and when all conditions for retaining associated tax allowances have been met.

Deferred tax balances are not recognised in respect of permanent differences except in respect of business combinations, when deferred tax is recognised on the differences between the fair values of assets acquired and the future tax deductions available for them and the differences between the fair values of liabilities acquired and the amount that will be assessed for tax. Deferred tax is determined using tax rates and laws that have been enacted or substantively enacted by the balance sheet date.

2.11 Tangible fixed assets

Tangible fixed assets under the cost model are stated at historical cost less accumulated depreciation and any accumulated impairment losses. Historical cost includes expenditure that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

2. Accounting policies (continued)

2.11 Tangible fixed assets (continued)

Depreciation is charged so as to allocate the cost of assets less their residual value over their estimated useful lives, using the straight-line method.

The estimated useful lives range as follows:

Short-term leasehold property - Over the life of the lease

Plant and machinery - 3 - 16 years
Motor vehicles - 3 - 5 years
Computer equipment - 5 years

The assets' residual values, useful lives and depreciation methods are reviewed, and adjusted prospectively if appropriate, or if there is an indication of a significant change since the last reporting date.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised in profit or loss.

Assets under construction are not depreciated and are transferred to their appropriate category when they are available for use, at which point depreciation starts.

2.12 Stocks

Stocks are stated at the lower of cost and net realisable value, being the estimated selling price less costs to complete and sell. Cost is based on the cost of purchase on a standard cost basis. Work in progress and finished goods include labour and attributable overheads.

At each balance sheet date, stocks are assessed for impairment. If stock is impaired, the carrying amount is reduced to its selling price less costs to complete and sell. The impairment loss is recognised immediately in profit or loss.

2.13 Debtors

Short term debtors are measured at transaction price, less any impairment. Loans receivable are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method, less any impairment.

2.14 Cash and cash equivalents

Cash is represented by cash in hand and deposits with financial institutions repayable without penalty on notice of not more than 24 hours. Cash equivalents are highly liquid investments that mature in no more than three months from the date of acquisition and that are readily convertible to known amounts of cash with insignificant risk of change in value.

2.15 Creditors

Creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers.

Creditors are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

2. Accounting policies (continued)

2.16 Provisions for liabilities

Provisions are made where an event has taken place that gives the Company a legal or constructive obligation that probably requires settlement by a transfer of economic benefit, and a reliable estimate can be made of the amount of the obligation.

Provisions are charged as an expense to profit or loss in the year that the Company becomes aware of the obligation, and are measured at the best estimate at the Balance Sheet date of the expenditure required to settle the obligation, taking into account relevant risks and uncertainties.

When payments are eventually made, they are charged to the provision carried in the Balance Sheet.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

2. Accounting policies (continued)

2.17 Financial instruments (under IFRS 9)

The Company recognises financial instruments when it becomes a party to the contractual arrangements of the instrument. Financial instruments are de-recognised when they are discharged or when the contractual terms expire. The Company's accounting policies in respect of financial instruments transactions are explained below:

Financial assets and financial liabilities are initially measured at fair value.

Financial assets

All recognised financial assets are subsequently measured in their entirety at either fair value or amortised cost, depending on the classification of the financial assets.

Fair value through profit or loss

All of the Company's financial assets other than those which meet the criteria to be measured at amortised cost are subsequently measured at fair value at the end of each reporting period, with any fair value gains or losses being recognised in profit or loss to the extent they are not part of a designated hedging relationship. The net gain or loss recognised in profit or loss includes any dividend or interest earned on the financial asset.

Debt instruments at amortised cost

Debt instruments are subsequently measured at amortised cost where they are financial assets held within a business model whose objective is to hold financial assets in order to collect contractual cash flows and selling the financial assets, and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding. Amortised cost is calculated using the effective interest method and represents the amount measured at initial recognition less repayments of principal plus the cumulative amortisation using the effective interest method of any difference between the initial amount and the maturity amount, adjusted for any loss allowance.

Financial liabilities

At amortised cost

Financial liabilities which are neither contingent consideration of an acquirer in a business combination, held for trading, nor designated as at fair value through profit or loss are subsequently measured at amortised cost using the effective interest method. This is a method of calculating the amortised cost of a financial liability and of allocating interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash payments through the expected life of the financial liability, or where appropriate a shorter period, to the amortised cost of a financial liability.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

3. Judgments in applying accounting policies and key sources of estimation uncertainty

The company makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are addressed below.

(a) Useful economic lives of property, plant and equipment

The annual depreciation charge for property, plant and equipment is sensitive to changes in the estimated useful economic lives and residual values of the assets. The useful economic lives and residual values are re-assessed annually. They are amended when necessary to reflect current estimates, based on technological advancement, future investments, economic utilisation and the physical condition of the assets. See note 10 for the carrying amount of the property plant and equipment, and note 2.10 for the useful economic lives for each class of assets.

(b) Inventory provisioning

The Company manufactures and distributes chemical products which often have a finite shelf life. As a result it is necessary to consider the recoverability of the cost of inventory and the associated provisioning required. When calculating the inventory provision, management considers the nature and condition of the inventory, as well as applying assumptions around anticipated saleability of finished goods and future usage of raw materials. See note 11 for the net carrying amount of the inventory and associated provision.

(c) Impairment of trade receivables

The company makes an estimate of the recoverable value of trade and other debtors. When assessing impairment of trade and other receivables, management considers factors including the credit rating of the receivable, the ageing profile of receivables and historical experience. See note 12 for the net carrying amount of the receivables and associated impairment provision.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

4.	Turnover		
	An analysis of turnover by class of business is as follows:		
		2020 £000	2019 £000
	Sales of goods	27,308	38,683
	Provision of services	2,241	2,522
		29,549	41,205
	Analysis of turnover by country of destination:		
		2020 £000	2019 £000
	United Kingdom	12,434	15,323
	Rest of Europe	9,150	9,151
	Rest of the world	7,965	16,731
		29,549	41,205
5.	Operating profit		
	The operating profit is stated after charging:		
		2020	2019
		£000	£000
	Depreciation of tangible fixed assets	457	450
	Defined contribution pension cost	311	359
6.	Auditors' remuneration		
		2020 £000	2019 £000
	Fees payable to the Company's auditor and its associates for the audit of		

No fees were paid to the auditors for other services (2019 - £N/L).

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

7. Staff costs

Staff costs, including directors' remuneration, were as follows:

	3,508	3,913
Cost of defined contribution scheme	311	359
Social security costs	330	386
Staff salaries	2,867	3,168
	£000	£000
	2020	2019

Included in wages and salaries are additional employment costs of £266,000 (2019 - £NIL) in respect of severance payments.

Due to the impact of the Covid-19 pandemic in 2020, the Company took advantage of available government support schemes including contribution towards wages and salaries of £9,000 in the year ended 31 December 2020 (2019 - £NIL). Grants received have been netted off with staff costs in the statement of comprehensive income.

The average monthly number of employees, including the directors, during the year was as follows:

	2020 No.	2019 No.
Production and distribution	11	13
Selling, marketing and research and development	30	34
Administration	4	6
	45	53

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

8. Directors' remuneration

20: £0:		2019 £000
Directors' emoluments 11	8	9
	8	9

Only one director received remuneration through the Company for services. The other directors received no remuneration for their services to the Company during the year ended 31 December 2020 (2019 - £NIL). However, they are remunerated for their services to the UK Group and their costs are borne by a fellow subsidiary company, Clariant Services UK Ltd, and consequently no figures are included above.

The directors' emoluments paid by Clariant Services UK Ltd are solely in respect of duties under the directors' contracts of employment with Clariant Services UK Ltd and no separate directors' fees are payable.

9. Tax on profit on ordinary activities

	2020 £000	2019 £000
Corporation tax		
Current tax on profits for the year	(29)	541
Adjustments in respect of previous periods	-	195
	(29)	736
Total current tax	(29)	736
Deferred tax		
Origination and reversal of timing differences	8	36
Changes to tax rates	(5)	(4)
Adjustments in respect of previous periods	•	(7)
Total deferred tax	3	25
Taxation on (loss)/profit on ordinary activities	(26)	761

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

9. Tax on profit on ordinary activities (continued)

Factors affecting tax charge for the year

The tax assessed for the year is lower than (2019 - higher than) the standard rate of corporation tax in the UK of 19% (2019 - 19%). The differences are explained below:

	2020 £000	2019 £000
Profit on ordinary activities before tax	905	3,713
Profit on ordinary activities multiplied by standard rate of corporation tax in the UK of 19% (2019 - 19%) Effects of:	172	705
Expenses not deductible for tax purposes	3	5
Adjustments to tax charge in respect of prior periods	(29)	188
Impact of change in tax rate	(5)	(4)
Non-taxable income	-	(6)
Group relief	(167)	(127)
Total tax charge for the year	(26)	761

Factors that may affect future tax charges

Finance Act 2016 had previously enacted provisions to reduce the main rate of UK corporation tax to 17% from 1 April 2020 and accordingly the deferred tax at 31 December 2019 had been calculated at this rate. However, in the March 2020 Budget it was announced that the reduction would not occur and the Corporation Tax Rate would be held at 19%. The Provisional Collection of Taxes Act was used to substantively enact the revised 19% tax rate on 17 March 2020 and accordingly the deferred tax balances have been re-calculated to 19% at the year end.

The March 2021 Budget announced a further increase to the main rate of corporation tax to 25% from April 2023. This rate has not been substantively enacted at the balance sheet date, as a result deferred tax balances as at 31 December 2020 continue to be measured at 19%.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

10. Tangible fixed assets

	Plant and machinery £000	Motor vehicles £000	Fixtures and fittings £000	Computer equipment £000	Assets under construction £000	Total £000
Cost or valuation						
At 1 January 2020	3,195	55	2,221	11	143	5,625
Additions	30	•	-	•	31	61
Disposals	(28)	-	-	•	-	(28)
Transfers between classes	117	-	-	-	(117)	•
At 31 December 2020	3,314	 55	2,221	11	57	5,658
2020						
Depreciation						
At 1 January 2020	2,396	24	1,708	6	•	4,134
Charge for the year on owned assets	196	•	19	-	-	215
Charge for the year on right-of-use assets		24	213	5		242
Disposals	(28)	24	213	5	-	(28)
Disposais	(20)	•	•	•	•	(20)
At 31 December 2020	2,564	48	1,940	11	•	4,563
Net book value					·	
At 31 December 2020	750	7	281	-	57	1,095
At 31 December 2019	798	32	513	5	143	1,491

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

10. Tangible fixed assets (continued)

The net book value of owned and leased assets included as "Tangible fixed assets" in the Balance Sheet is as follows:

	2020 £000	2019 £000
Tangible fixed assets owned	807	961
Right-of-use tangible fixed assets	288	530
	1,095	1,491
Information about right-of-use assets is summarised below:		
Net book value		
	2020 £000	2019 £000
Property	280	493
Motor vehicles	8	32
Office and computer equipment	-	5
	288	530
Depreciation charge for the year ended		
	2020 £000	2019 £000
Property	(213)	(213)
Motor vehicles	(24)	(24)
Office and computer equipment	(5)	(6)
	(242)	(243)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

11. Stocks

	2020 £000	2019 £000
Raw materials and consumables	1,323	1,172
Work in progress (goods to be sold)	-	15
Finished goods and goods for resale	691	495
	2,014	1,682
•		

Stocks are stated after provisions for impairment of £1,000 (2019 - £24,000).

The difference between purchase price or production cost of stocks and their replacement cost is not material.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

12. Debtors: Amounts falling due within one year

2020 £000	2019 £000
2,997	7,171
13,527	8,378
213	267
256	72
47	50
17,040	15,938
	£000 2,997 13,527 213 256 47

Trade debtors, which are all due within one year, are stated after provisions for impairment of £NIL (2019 - £189,000).

Included in amounts owed by group undertakings are loans receivable of £9,872,000 (2019: £4,389,000) which are unsecured and repayable on demand with no interest charged.

Included in amounts owed by group undertakings is a loan receivable of £749,000 (2019: £548,000) denominated in Euros, repayable on demand with no interest charged.

Other amounts owed by group undertakings represent trading balances, which are unsecured, do not bear interest and are payable in accordance with the Group's inter-company payments terms.

13. Creditors: Amounts falling due within one year

	2020 £000	2019 £000
Trade creditors	4,438	3,826
Amounts owed to group undertakings	1,054	2,170
Corporation tax	461	490
Other taxation and social security	16	79
Lease liabilities	118	242
Other creditors	222	37
Accruals	1,064	1,006
	7,373	7,850

Amounts owed to group undertakings represent trading balances, which are unsecured, do not bear interest and are payable in accordance with the Group's inter-company payments terms.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

14.	Creditors: Amounts falling due after more than one year		
		2020 £000	2019 £000
	Lease liabilities	146	265
		146	265
15.	Financial instruments		
		2020 £000	2019 £000
	Financial assets		
	Financial assets measured at fair value through profit or loss	1,093	1,584
	- Financial assets that are debt instruments measured at amortised cost	16,736	15,816
		17,829	17,400
	Financial liabilities		
	Financial liabilities measured at amortised cost	(6,779)	(7,039)

Financial assets measured at fair value through profit or loss comprise cash at bank.

Financial assets that are debt instruments measured at amortised cost comprise trade, group and other amounts receivable.

Financial liabilities measured at amortised cost comprise trade, group and other amounts payable.

16. Deferred taxation

	2020 £000
At beginning of year	50
Credited to profit or loss	(3)
At end of year	47

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

16. Deferred taxation (continued)

The deferred tax asset is made up as follows:

	£000	£000
Accelerated capital allowances	33	39
Temporary trading differences	14	11
	47	50

17. Other provisions

Dilapidation £000	Restructuring £000	Total £000
1,095	-	1,095
-	211	211
1,095	211	1,306
	£000 1,095 -	£000 £000 1,095 - 211

The dilapidation provision arises from the legal obligation to reinstate leasehold properties to their original state at the end of the lease terms. It is envisaged that these amounts will be settled at the end of the leases.

The restructuring provision is in regards to severence payments expected to be paid within 2021.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

18. Leases

Company as a lessee

The Company has lease contracts for various buildings, vehicles and IT equipment. The amounts recognised as assets are shown in Note 10. The amounts shown as liabilities are analysed below:

Lease liabilities are due as follows:

	264	507
Between one and five years	146	265
Not later than one year	118	242
	£000	2019 £000

The following amounts in respect of leases, where the Company is a lessee, have been recognised in profit or loss:

	2020 £000	2019 £000
Interest expense on lease liabilities	14	23
Expenses relating to short-term leases	5	9

19. Called up share capital

Allotted, called up and fully paid	2020 £000	2019 £000
400,000 <i>(2019 - 400,000)</i> Ordinary shares of £1 each	400	400

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

20. Pension commitments

The Company is a participating employer of the Clariant Pension Plan (the "Plan"), a scheme which is managed by an independent Trustee body and comprises both Defined Benefit and Defined Contribution sections. The Plan is funded by contributions from the Company and its employees. Total contributions in respect of the Defined Benefit Section are based on the advice of a qualified independent actuary. On 31 December 2001 the existing Defined Benefit Section of the Plan was closed to new members and a new Defined Contribution Section of the Plan was established for new employees from 1 January 2002.

On 1 April 2016 the Defined Benefit Section of the Plan was closed for future accrual and all employees transferred to the Defined Contribution Section of the Plan.

The pension charge for the year to 31 December 2020 was £311,000 (2019 - £359,000) in relation to the Defined Contribution section.

The details of the main scheme are as follows:

The Clariant Pension Plan - Defined Benefit Section

The most recent actuarial valuation was carried out at 1 April 2018 by an independent actuary using the projected unit method. The review indicated that the value of the assets of the Plan exceeded the benefits earned up to the valuation date by £10,200,000 allowing for a pre-retirement discount rate of Gilt Curve +2.2% and a post retirement discount rate of Gilt Curve +0.25%. Future pension increases range between 0% and 5%, dependent on the terms of the pension offered. The market value of the Plan's assets was £403,600,000 as at 1 April 2018.

The Clariant Pension Plan - Defined Contribution Section

The Defined Contribution Section is funded by the payment of contributions into personal accounts held under trust. These personal accounts are independent of the Company and are invested with a professional investment manager appointed by the Trustee. The charge against profit is the amount of employer contributions payable to the pension scheme in respect of the accounting year.

IAS 19 disclosures

As permitted by IAS 19 'Employee benefits' the contributions paid by the Company to the Plan are accounted for as though to a defined contribution scheme. This arises since the share of assets and liabilities relating to the Company cannot be separately identified.

At 31 December 2020 the surplus of the Plan was £27,509,000 (2019 - £25,715,000). Full details of the Plan are given in the financial statements of the principal employer of the Plan, Clariant Production UK Ltd, whose financial statements are publicly available.

21. Controlling party

The immediate parent undertaking is Clariant Production UK Ltd.

The ultimate parent undertaking and controlling party is Clariant AG, a company incorporated in Switzerland.

Clariant AG is the parent undertaking of the smallest and largest group of undertakings to consolidate these financial statements at 31 December 2020. The consolidated financial statements of Clariant AG can be obtained from Investor Relations at Hardstrasse 61, CH- 4133, Pratteln, Switzerland.