# The Moving Picture Company Limited

Registered No. 1191228

**Directors' Report and Financial Statements** 

31 December 2010

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# **Company Information**

## **Registered Number**

1191228

## **Directors**

A W Camilleri R Sweet M Benson A Ourı

#### Secretary

R Sweet

#### **Auditors**

KPMG LLP 15 Canada Square London E14 5GL

#### **Bankers**

HSBC Bank PLC 27-32 Poultry London EC2P 2BX

**Registered Office** Building 1, 3<sup>rd</sup> Floor Chiswick Park 566 Chiswick High Road London W4 5BY

## Directors' report

The directors present their report and the financial statements for the year ended 31 December 2010

#### Business review and principal activities

The main services provided by the company are the provision of digital visual effects for the television and film industries. Services also include colour grading, film and tape duplication and the provision of broadcast videotape facilities.

The Moving Picture Company Limited is one of the largest visual effects studios in the world

Implicit in this is the production of creative output to the highest calibre, of a class that not just follows world standards, but which drives expectations and sets new global benchmarks

The results for the company show a pre-tax profit of £16,197,000 (2009 £553,000) and revenues of £64,384 000 (2009 £41,248 000) Revenues have increased 56% on prior year. The company recognises such growth is contingent upon maintaining good rapport with clients. To this end the company is committed to developing and building strong, long-term client relationships and producing creative output of the highest calibre.

Gross profit increased by 152 9%, while the gross profit margin increased to 39 4% (2009 24 3%)

Operating profit margin increased from 1 46% to 24 2%

The current ratio of assets to liabilities increased from 125% to 189% in the year

We regularly review revenue, cost of sales administrative expenses and operating profits as these are good indicators of relative business performance. Cost of sales primarily comprise of salaries, the cost of freelance contractors third party costs and depreciation of plant and machinery. Administrative expenses mainly comprise of administrative salaries occupancy costs and other overheads.

#### Risks and uncertainties

Operating within a technology-driven industry, the company must keep up to date with any such advances and keep abreast of developments within the media industry so as to meet changing client needs

Our employees are our most important asset, staff retention and recruitment is crucial to our continued success. The company remains focused on providing a stimulating and safe environment for all its employees and offering both competitive remuneration and a rewarding career path in order to safeguard this asset.

As the visual effects industry is a relatively small global industry the company is effected by international issues including foreign currency fluctuations and tax legislation changes. Remaining up to date with such changes is imperative. While competition remains high, projects needs to be closely assessed against constrained margins.

Critically, creative output must remain of the highest standard

#### Dividends

No dividends were paid during the year (2009 - £nil)

## **Directors' report**

#### **Donations**

The donations made by the company during the year for charitable purposes were £7,725 (2009 - £1,100)

Political donations made by the company during the year were £nil (2009 - £nil)

#### **Directors**

The directors of the company who served during the year were as follows

A W Camilleri

R Sweet

M Benson

A Ouri

#### Creditor payment policy

It is company policy that payments to all suppliers are made in accordance with the agreed terms, provided that the supplier is also complying with all relevant terms and conditions. Trade creditor days of the company for the year ended 31 December 2010 were 15 days (2009 – 43 days), based on the ratio of company trade creditors at the year end to the amount invoiced during the year by trade creditors.

#### Employee involvement and disabled person

Applications for employment by disabled persons are always fully considered, bearing in mind the respective aptitudes and abilities of the applicant concerned. In the event of members of staff becoming disabled every effort is made to ensure that their employment with the company continues and appropriate training is arranged. It is the policy of the company that the training, career development and promotion of a disabled person as far as possible, be identical to that of the person who does not suffer from a disability

Consultation with employees has continued at all levels, with the aim of ensuring that their views are taken into account when decisions are made that are likely to effect their interests and that all employees are aware of the performance of the company

#### Disclosure of information to auditors

The directors who held office at the date of approval of this Directors' report confirm that, so far as they are each aware there is no relevant audit information of which the company's auditor is unaware, and each director has taken all the steps that he ought to have taken as a director to make himself aware of any relevant audit information and to establish that the company's auditor is aware of that information

# Directors' report

#### **Auditors**

Pursuant to section 487 of the Companies Act 2006, the auditors will be deemed to be reappointed and KPMG LLP will therefore continue in office

By order of the Board

A Camilleri

Director

29-9. 201°

Building 1, 3<sup>rd</sup> Floor Chiswick Park 566 Chiswick High Road London

W4 5BY

# Statement of Directors' responsibilities in respect of the Directors' report and the financial statements

The directors are responsible for preparing the Directors' report and the financial statements in accordance with applicable law and regulations

Company law requires the directors to prepare financial statements for each financial year. Under that law they have elected to prepare the financial statements in accordance with UK Accounting Standards and applicable law (UK Generally Accepted Accounting Practice).

Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period

In preparing these financial statements, the directors are required to

- select suitable accounting policies and then apply them consistently,
- · make judgments and estimates that are reasonable and prudent
- state whether applicable UK Accounting Standards have been followed subject to any material departures disclosed and explained in the financial statements, and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the company and to prevent and detect fraud and other irregularities.

### **KPMG LLP**

15 Canada Square London E14 5GL United Kingdom

# Independent auditor's report to the members of The Moving Picture Company Limited

We have audited the financial statements of The Moving Picture Company Limited for the year ended 31 December 2010 set out on pages 8 to 23 The financial reporting framework that has been applied in their preparation is applicable law and UK Accounting Standards (UK Generally Accepted Accounting Practice)

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed

#### Respective responsibilities of directors and auditors

As explained more fully in the Directors' Responsibilities Statement set out on page 6, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's (APB's) Ethical Standards for Auditors.

#### Scope of the audit of the financial statements

A description of the scope of an audit of financial statements is provided on the APB's web-site at www frc org uk/apb/scope/private cfm

#### Opinion on financial statements

In our opinion the financial statements

- give a true and fair view of the state of the company's affairs as at 31 December 2010 and of its profit for the year then ended,
- · have been properly prepared in accordance with UK Generally Accepted Accounting Practice, and
- have been prepared in accordance with the requirements of the Companies Act 2006

#### Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements

#### Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us, or
- the financial statements are not in agreement with the accounting records and returns, or
- · certain disclosures of directors' remuneration specified by law are not made, or
- · we have not received all the information and explanations we require for our audit

RM Yasue (Senior Statutory Auditor)
for and on behalf of KPMG LLP, Statutory Auditor
Chartered Accountants
29 September 2011

## Profit and loss account

for the year ended 31 December 2010

|   |       | 2010     | 2009     |
|---|-------|----------|----------|
|   | Notes | £000     | £000     |
| Turnover                                      |       | 64,384   | 41,248   |
| Cost of sales                                 |       | (39,003) | (31,213) |
| Gross profit                                  |       | 25,381   | 10,035   |
| Administrative expenses                       |       | (9,007)  | (8 651)  |
| Other operating expenses                      |       | (791)    | (782)    |
| Operating profit                              | 2     | 15 583   | 602      |
| Interest receivable and similar income        | 3     | 616      | -        |
| Interest payable and similar expense          | 4     | (2)      | (49)     |
| Profit on ordinary activities before taxation |       | 16,197   | 553      |
| Tax on profit on ordinary activities          | 7     | (2 197)  | (1 121)  |
| Profit/(loss) for the financial year          | 18    | 14,000   | (568)    |
|   |       |          | <b></b>  |

The notes on pages 10 to 23 form part of these financial statements

There is no difference between the profit on ordinary activities before taxation and the profit for the financial year stated above, and the historical cost equivalents

The results above are all derived from continuing operations

The company has no recognised gains or losses other than the profit for this and the previous financial year. Accordingly, a statement of total recognised gains and losses has not been prepared

# **Balance Sheet**

at 31 December 2010

|   |       |          | 2010   |          | 2009  |
|---|-------|----------|--------|----------|-------|
|   | Notes |          | £000   |          | £000  |
| Fixed Assets  |       |          |        |          |       |
| Tangible assets   | 8     |          | 4,143  |          | 4,457 |
| Investments   | 9     | _        | 1      | _        | 1     |
|   |       |          | 4,144  |          | 4,458 |
| Current assets  |       |          |        |          |       |
| Stocks  | 10    | -        |        | 13       |       |
| Debtors   | 11    | 36,277   |        | 15,438   |       |
| Cash at bank and in hand                                |       | 1,624    | -      | 103      |       |
|   |       | 37,901   |        | 15,554   |       |
| Our distance (a. (. II)                                 | 12    | (20,035) |        | (12,413) |       |
| Creditors: amounts falling due within one year          | 12    | (20,033) |        | (12,413) |       |
| Net current assets                                      |       | -        | 17,866 | -        | 3,141 |
| Total assets less current liabilities                   |       |          | 22,010 |          | 7,599 |
| Creditors: amounts falling due after more than one year | 13    |          | (471)  |          | (87)  |
| Provisions for liabilities and charges                  | 14    |          | (100)  |          | (73)  |
| Net assets  |       | -        | 21,439 | -        | 7,439 |
| Net assets  |       | •        | 21,102 | =        |       |
| Capital and reserves                                    |       |          |        |          |       |
| Called up share capital                                 | 17    |          | -      |          | -     |
| Profit and loss account                                 | 18    |          | 21,439 |          | 7,439 |
| Equity shareholders' funds                              | 19    |          | 21,439 | -        | 7,439 |

The notes on pages 10 to 23 form part of these financial statements

These financial statements were approved by the board of directors on 29.9.1

A Camilleri Director

at 31 December 2010

#### 1 Accounting policies

The financial statements are prepared on a going concern basis and under the historical cost convention in accordance with applicable accounting standards in the United Kingdom. The accounts have been prepared on a consistent basis with prior accounting periods.

#### Basis of preparation

The company is exempt by virtue of \$400 of the Companies Act 2006 from the requirement to prepare group accounts, as it is a wholly owned subsidiary of Technicolor S A (previously Thomson S A) a company incorporated in France, and is included in the consolidated financial statements of the Technicolor S A group. Therefore, these financial statements present information about the company as an individual undertaking and not about its group.

The company has net current assets of £17 866 000 as at 31 December 2010 and made a profit for the financial year then ended of £14,000,000

The company currently meets its day to day working capital requirements from intercompany loans and balances with fellow group companies of the group headed by Technicolor S A (previously named Thomson SA)(the Group) which are repayable on demand

The Directors have prepared cash flow forecasts for the next twelve months which show the company will continue to be reliant on Group to support their working capital needs. These forecasts include key assumptions specifically over the company's future trading activity and acknowledge that variations in the trading assumptions would impact the timing and quantum of cash flows.

On the basis of these forecasts Fechnicolor S A has confirmed to the Directors its intention to keep providing the necessary support for at least the next twelve months from the date of approval of these financial statements to enable the company to continue to settle its liabilities as they fall due. However, there exists uncertainty over the ability of the parent to continue to provide support, as explained below

Technicolor S A (and the Group) was faced as of 30 April 2009 with a breach of covenants contained in its financial agreements pursuant to which the Technicolor Group raised substantially all of its senior debt For this reason in February 2009 Technicolor initiated negotiations and, on 24 July 2009, signed a debt restructuring agreement with the majority of its senior creditors which sets out the terms and conditions for the restructuring of its financial debt

In the period subsequent to 24 July 2009, Technicolor attempted to reach an agreement with its creditors who did not sign the debt restructuring agreement. These negotiations were unsuccessful. It is in this context that the Nanterre Commercial Court opened a Sauvegarde proceeding on 30 November 2009 upon the Company's request. Technicolor SA proposed a Sauvegarde Plan (Plan de Sauvegarde) based principally on the terms of the debt restructuring agreement of 24 July 2009.

On 17 February 2010 the Nanterre Commercial Court approved the proposed Sauvegarde Plan after insuring it protected the interests of all creditors and offered a "viable solution" for the continuation of the Group. The Court judgment was appealed before the Court of Versailles in 23 February 2010 by the holders of the company s Titres Super Subordonnés (TSS).

The appellants have requested the nullification of the General Meeting of Creditors and the re-opening of the Sauvegarde proceeding. The Directors of Technicolor SA believe they have sound arguments to contest the demands of the appellants and remain confident.

The appeal does not stay the implementation of the Sauvegarde Plan, and the appellants did not request a temporary injunction of the execution of the judgment of the Nanterre Commercial Court of 17 February 2010, as such the Group completed the implementation of its Sauvegarde Plan

at 31 December 2010

#### Accounting policies (continued)

On 26 May 2010 the debt restructuring of Technicolor was completed pursuant to the closing of the capital markets transactions (rights offering, issuance of Obligations Remboursables en actions (ORA) and issuance of Disposal Proceed Notes (DPN)) and the closing of the transactions contemplated under the reinstated debt documentation

On 18 November 2010, the Versailles court of appeal dismissed the claims of the TSS holders and confirmed the validity of Technicolor's Sauvegarde Plan However, certain TSS holders have appealed to the French Supreme Court (Cour de cassation) through a pourvoi en cassation procedure against the decision of the Versailles court of appeal on 14 February 2011

There is therefore a risk that the Sauvegarde Plan will be terminated with retroactive effect (1) if the Cour de cassation reverses the decision of the Versailles Court of Appeal and judges on its own, that the Sauvegarde Plan is invalid, or (1) in case the Cour de cassation remands the matter to another Court of Appeal (Cour d'appel de renvoi), if this Court of Appeal were to find in favor of the TSS holders

Technicolor SA believes it has sound arguments to contest the demands of the appellants and remains confident regarding the outcome of this proceeding

The Board of Directors of Technicolor SA have also considered the Group's cash flow projections and believes that the Group's current cash will be sufficient to meet the expected cash requirements of the Group and address potential financial consequences of ongoing litigation, for 12 months from the signing of the company accounts

In the context described above the company's Directors believe it is unlikely that Technicolor SA would not be able to provide the support offered. Accordingly the directors consider that the forecasts and indication of support from Technicolor. SA should enable the company to continue in operational existence for the foreseeable future by meeting its liabilities as they fall due for payment and have prepared the financial statements on a going concern basis. As with any company placing reliance on other group entities for financial support, the directors acknowledge that there can be no certainty that this support will continue although at the date of approval of these financial statements, they have no reason to believe that it will not do so

#### **Related Party Transactions**

As the company is a wholly owned subsidiary of Technicolor S A the company has taken advantage of the exemption under Financial Reporting Standard No 8 "Related Party Disclosures" from the requirement to disclose transactions with related parties which are part of the same group or investees of that group. The consolidated financial statements of Technicolor S A within which this company is included, can be obtained from the address given in note 22.

There are no transactions between the company and any related parties which otherwise would require disclosure under Financial Reporting Standard No 8 "Related Party Disclosures"

#### Statement of cash flows

The company is a wholly owned subsidiary of Technicolor S A and the statement of cash flows of the company are included in the consolidated statement cash flow of Technicolor S A. Consequently the company is exempt under the terms of Financial Reporting Standard No I (Revised) from publishing a cash flow statement.

at 31 December 2010

#### Accounting policies (continued)

#### Turnover

Turnover is measured at fair value being contract price net of discounts and value added tax and is recognised at the following points

- (i) Where facilities are being provided, turnover represents the value of the service which has been delivered
- (ii) Where a production contract exists, turnover is recognised when contracts are completed during the year. Completion is defined as when all post production work is finished.
- (III) Where a long term contract exists, turnover represents the value of contracts work done based on a cost completion method

The whole of the turnover is attributable to operating as a provider of digital visual effects for the television and film industries mainly arising in the United Kingdom. The directors consider that this is the only material business activity and that the other geographic segments where the company operates are not substantially different consequently, no detailed segmental analysis has been prepared

#### Tangible fixed assets

The cost of tangible fixed assets is their purchase cost, together with any incidental costs of acquisition

Depreciation is calculated on a straight line basis so as to write off the book value of fixed assets over their economic useful lives. The main annual rates adopted are as follows

| Leasehold improvements    | - 10%-20% |
|---------------------------|-----------|
| Post Production Equipment | - 20%-33% |
| Fixtures and fittings     | - 20%-33% |

Depreciation policies are reviewed on a regular basis

An impairment review of asset carrying values is performed each year

#### Work in progress

Work in progress on productions for third parties is valued at the lower of cost and net realisable value. No value is attributed to work in progress unless there is a contract committing a customer to purchase the production. Cost comprises direct costs of production. Net realisable value is the estimated selling price less all further costs to completion. Payments in advance are set off against work in progress in the balance sheet, and any amount in excess of the value of work in progress is included in current liabilities.

#### Stocks

Inventory held by the company is of a consumable nature. They are commercial recording tapes used for duplication and film transfer and valued at the lower of costs and net realisable value.

## Long term contracts

Turnover on long term contracts is recognised according to the stage reached in the contract with reference to the proportion of total costs incurred. A provision is made for any losses as soon as they are foreseen. The amount by which turnover exceeds invoiced work is shown under debtors as accrued income. The amount by which invoiced work exceeds turnover is shown under creditors as deferred income. The costs on long term contracts are taken to the profit and loss account as they are incurred.

at 31 December 2010

#### Accounting policies (continued)

#### **Provisions**

A provision is recognised in the balance sheet when the company has a present legal or constructive obligation as a result of a past event, and it is probable that an outflow of economic benefits will be required to settle the obligation

#### Dilapidation provision

The company has operating leases over its offices that require the assets to be returned to the lessor in its original condition. The operating lease payments do not include an element for the repairs/overhauls. A dilapidation provision is recognised at the time it is determined that it is probable that such costs will be incurred in a future period, measured at the expected cost of returning the asset to the lessor in original condition. The company is expected to incur the liability within the next 4 years. An offsetting asset of the same value is also recognised and is classified in tangible fixed assets. This asset is depreciated to the profit and loss account over the life of the lease.

#### Pensions

Contributions in respect of defined contribution pension schemes and multi-employer defined benefit schemes where, the employer's contributions are set in relation to the current service period only, are charged to the profit and loss account as they fall due

#### Leases

Operating lease rentals are charged to the profit and loss account in equal amounts over the lease term

#### Foreign currencies

Transactions denominated in foreign currencies are translated at the rate of exchange ruling at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies are translated at the rate of exchange ruling at the balance sheet date. Exchange differences are taken to the profit and loss account in the year in which they arise.

#### Taxation

The charge for taxation is based on the profit for the year and takes into account taxation deferred because of timing differences between the treatment of certain items for taxation and accounting purposes

Deferred tax is recognised without discounting in respect of all timing differences between the treatment of certain items to taxation and accounting purposes which have arisen but not reversed by the balance sheet date, except as otherwise required by FRS19

#### 2. Operating profit

Operating profit is stated after charging

|   | 2010  | 2009  |
|---|-------|-------|
|   | £000  | £000  |
| Depreciation charge                           | 2,761 | 3,015 |
| Operating lease rentals – plant and machinery | 421   | 512   |
| - other                                       | 1,817 | 1,579 |
| Exchange gains                                | 17    | 20    |

Remuneration of the company's auditors for provision of audit services to the company was £92,000 (2009 – £90,000) and for non-audit services was £nil (2009 – £nil) during the year

at 31 December 2010

## 3 Interest receivable and similar income

|    |   |             | • • • • • |
|----|---|-------------|-----------|
|    |   | 2010        | 2009      |
|    |   | £000        | £000      |
|    | Interest receivable   | 79          | -         |
|    | Interest receivable from group undertakings                                 | 501         | -         |
|    | Foreign exchange gain   | 17          | •         |
|    | Forward points on hedge   | 19          |           |
|    |   | 616         | -         |
|    |   |             |           |
|    |   |             |           |
| 4. | Interest payable and similar expense  |             |           |
|    |   | 2010        | 2009      |
|    |   | £000        | £000      |
|    |   |             |           |
|    | Interest payable from group undertakings                                    | 2           | 49        |
|    |   | 2           | 49        |
|    |   | <del></del> |           |
|    |   |             |           |
| 5. | Directors' emoluments   |             |           |
|    | The remuneration of the directors of The Moving Picture Company Limited was |             |           |
|    |   | 2010        | 2009      |
|    |   | £000        | £000      |
|    |   |             |           |
|    | Directors' emoluments   | 685         | 568       |
|    | Contributions towards defined contribution scheme                           | 33<br>3     | 33<br>3   |
|    | Other emoluments (including benefits in kind)                               | J           |           |
|    |   | 721         | 604       |
|    |   |             |           |

at 31 December 2010

#### 5 Directors' emoluments (continued)

Highest paid director

|  | 2010<br>£000 | 2009<br>£000 |
|--|--------------|--------------|
| Total emoluments Contributions towards defined contribution scheme | 446<br>20    | 374<br>20    |
|  | 466          | 394          |
|  |              |              |

Retirement benefits are accruing to two directors (2009 – two directors) under a defined contribution scheme

## 6. Staff costs (including executive directors and short term contractors)

(a) Staff costs

|  | 2010<br>£000           | 2009<br>£000           |
|--|------------------------|------------------------|
| Wages and salaries Social security costs Pension costs | 28,326<br>3 077<br>644 | 24.041<br>2,670<br>668 |
|  | 32,047                 | 27,379                 |
|  | <del>===</del>         | <del></del>            |

(b) The average number of persons (including executive directors and short term contractors) employed during the year, analysed by category was as follows

|                | <del></del> | <del></del> |
|----------------|-------------|-------------|
|                | 610         | 531         |
|                |             |             |
| Directors      | 2           | 2           |
| Administration | 70          | 70          |
| Selling        | 50          | 50          |
| Production     | 488         | 409         |
|                | 2010        | 2009        |
|                | 2010        | 2000        |

## at 31 December 2010

#### 7. Tax on profit on ordinary activities

## (a) Analysis of tax charge for the year

|  | 2010                      | 2009       |
|--|---------------------------|------------|
|  | £000                      | £000       |
| UK Corporation tax on profit for the year Adjustments in respect of previous periods   | 5,231<br>295              | 991<br>130 |
| Total current tax charge (note 7b)   | 5 526                     | 1,121      |
| Deferred taxation Originating and reversal of timing differences Adjustments relating to previous years Release of deferred tax impairment | (606)<br>(293)<br>(2 430) | -<br>-     |
|  | 3,329                     | -          |
| Tax on profit on ordinary activities   | 2 197                     | 1,121      |
|  | <del></del>               |            |

#### (b) Factors affecting tax for the year

The tax assessed on the profit on ordinary activities is higher (2009 higher) than the standard rate of corporation tax in the UK of 28% (2009 28%) The differences are explained below

|   | 2010<br>£000 | 2009<br>£000 |
|---|--------------|--------------|
|   |              | -            |
| Profit on ordinary activities before taxation | 16,197       | 553          |
| Current tax at 28% (2009 28%)                 | 4,535        | 155          |
| Effect of                                     |              |              |
| Disallowed expenses and non-taxable income    | 67           | 165          |
| Depreciation in excess of capital allowances  | 745          | 716          |
| Timing differences                            | (116)        | (45)         |
| Adjustment relating to previous years         | 295          | 130          |
| Current tax charge for the year (note 7a)     | 5 526        | 1,121        |
|   |              |              |

at 31 December 2010

#### 7. Tax on profit on ordinary activities (continued)

The deferred tax asset at 31 December 2010 has been partially recognised (at 31 December 2009 – fully depreciated) to the extent that profit for the company, and for the UK group as a whole, indicate that the deferred tax asset will be realised in the foreseeable future

On 22 June 2010 the Chancellor announced that the main rate of UK corporation tax will reduce from 28% to 27% with effect from 1 April 2011. This tax change became substantively enacted in July 2010 and therefore the effect of the rate reduction on the deferred tax balances as at 31 December 2010 has been included in the figures above.

On 23 March 2011 the Chancellor announced a further reduction in the main rate of UK corporation tax to 26 per cent with effect from 1 April 2011. This change became substantively enacted on 29 March 2011 and therefore the effect of the rate would create an additional reduction in the deferred tax asset of approximately £123,000 and in the unrecognised deferred tax asset of approximately £5,000. This has not been reflected in the figures above as it was not substantively enacted at the balance sheet date.

The Chancellor also proposed changes to further reduce the main rate of corporation tax by one percent per annum to 23% by 1 April 2014, but these changes have not yet been substantively enacted and therefore are not included in the figures above

The overall effect of the further reductions from 27% to 23%, if these applied to the deferred tax balance at 31 December 2010 would be to further reduce the recognised deferred tax asset by approximately £493,000 and the unrecognised deferred tax asset by approximately £13,000

#### 8. Tangible fixed assets

|                                  | Improvements |            | Fixtures     |         |
|----------------------------------|--------------|------------|--------------|---------|
|                                  | to short     | Post-      | fittings and |         |
|                                  | leasehold    | Production | motor        |         |
|                                  | properties   | equipment  | vehicles     | Total   |
| •                                | £000         | £000       | £000         | £000    |
| Cost                             |              |            |              |         |
| At 1 January 2010                | 4,519        | 31,445     | 1,842        | 37,806  |
| Additions                        | 466          | 1,856      | 125          | 2,447   |
| At 31 December 2010              | 4,985        | 33,301     | 1,967        | 40,253  |
| _                                |              |            | <del></del>  |         |
| Depreciation                     | 2 494        | 28,030     | 1,633        | 33,349  |
| At 1 January 2010                | 3,686        | -          | 1,033        | 2 761   |
| Charge for year                  | 523          | 2,138      | 100          | 2 /01   |
| At 31 December 2010              | 4,209        | 30,168     | 1,733        | 36,110  |
|                                  | <del></del>  |            |              | -       |
| Net book value                   | <b></b>      | 2 122      | 224          | 4 1 4 2 |
| 31 December 2010                 | 776          | 3,133      | 234          | 4,143   |
| NI a line de conform             |              |            |              |         |
| Net book value At 1 January 2010 | 833          | 3,415      | 209          | 4,457   |
| , = 0                            |              | •          |              |         |
|                                  |              |            |              |         |

at 31 December 2010

| ٥          | Eivad | accat | investments |
|------------|-------|-------|-------------|
| <b>y</b> . | rixea | asset | mvesimenis  |

| 9. | Fixed asset investments                           |  |                            |                 |  |                    |
|----|---|--|----------------------------|-----------------|--|--------------------|
|    |   |  |                            | 2010<br>£000    | 2009<br>£000   |                    |
|    | Shares in subsidiary undertakings                 |  | =                          | 1               | <u> </u>   |                    |
|    | Interest in group undertakings held directly by t | the company                              |                            |                 |  |                    |
|    | Name of undertaking                               | Country of incorporation or registration | Description of shares held | nomin<br>issued | rtion of<br>al value of<br>shares and<br>rights held | Principal activity |
|    | Digital Film Limited                              | England & Wales                          | Ordinary £1                | 100%            |  | Dormant            |
|    | Blonde Films Limited                              | England & Wales                          | Ordinary £1                | 100%            |  | Dormant            |
|    | Liar Liar Pants on Fire Limited                   | England & Wales                          | Ordinary £1                | 100%            |  | Dormant            |
|    | The Moving Picture Production Company Ltd         | England & Wales                          | Ordinary £1                | 100%            |  | Dormant            |
|    | The Printed Picture Company Limited               | England & Wales                          | Ordinary £1                | 100%            |  | Dormant            |
|    | Light Parade Limited                              | England & Wales                          | Ordinary £1                | 100%            |  | Dormant            |
| 10 | Stocks  |  |                            |                 |  |                    |
|    |   |  |                            | 2010            | 2009   |                    |
|    |   |  |                            | £000            | £000   |                    |
|    | Raw materials and consumables                     |  |                            | -               | 13   |                    |
|    |   |  | -                          | -               | 13   |                    |

at 31 December 2010

## 11. Debtors

|     |  | 2010       | 2009   |
|-----|--|------------|--------|
|     |  | £000       | £000   |
|     | Trade debtors                                  | 8,171      | 6,735  |
|     | Amounts owed by group undertakings             | 24,313     | 8 201  |
|     | Net deferred tax (note 15)                     | 3,329      | -      |
|     | Prepayments and accrued income                 | 464        | 502    |
|     |  | 36,277     | 15,438 |
|     |  |            |        |
| 12. | Creditors: amounts falling due within one year |            |        |
|     |  | 2010       | 2009   |
|     |  |            |        |
|     |  | £000       | £000   |
|     | Trade creditors                                | 358        | 1 053  |
|     | Bank overdrafts and loans                      | -          | 17     |
|     | Amounts owed to group undertakings             | 1,304      | 446    |
|     | Other creditors                                | <b>7</b> 9 | 79     |
|     | Other taxation and social security             | 9,321      | 4,293  |
|     | Accruals and deferred income                   | 8,973      | 6 525  |
|     |  | 20,035     | 12,413 |
|     |  |            |        |

The company together with certain other group companies, has entered into a cash pooling arrangement with HSBC Bank plc. Funds are held with a central treasury account where HSBC Bank plc has the right to apply positive cash balances of the company against indebtedness or liabilities of other companies named in the agreement. Treasury funds are reported as an intercompany debtor/creditor in the financial statements. This facility is guaranteed by Technicolor S.A.

#### 13. Creditors: amounts falling due after one year

| 2010                | 2009 |
|---------------------|------|
| £000                | £000 |
| Other creditors 471 | 87   |

at 31 December 2010

#### 14. Provisions

|                                    | Reorganisation<br>& Restructuring | Other<br>Provisions | Total |
|------------------------------------|-----------------------------------|---------------------|-------|
|                                    | £000                              | £000                | £000  |
| At 1 January 2010                  | 23                                | 50                  | 73    |
| Charged to profit and loss account | -                                 | 50                  | 50    |
| Utilised during the year           | (23)                              | -                   | (23)  |
| At 31 December 2010                | <del></del>                       | 100                 | 100   |
|                                    |                                   |                     |       |

Other provisions include amounts in respect of dilapidation provisions on existing UK properties, which will unwind over the remaining lease terms (see note 1)

Restructuring provisions include amounts in respect of salary payments required to facilitate staff reorganisation across the company

#### 15. Deferred taxation

Movement in deferred tax

|  | Deferred  | Deferred  |
|--|-----------|-----------|
|  | Tax Asset | Tax Asset |
|  | 2010      | 2009      |
|  | £000      | £000      |
| At 1 January 2010                            | -         | -         |
| Profit and loss account                      | 3,036     | -         |
| Adjustments relating to previous years       | 293       | -         |
| At 31 December 2010                          | 3,329     |           |
|  |           |           |
| Deferred tax comprises                       |           |           |
|  | 2010      | 2009      |
|  | £000      | £000      |
| Differences between accumulated depreciation |           |           |
| and amortisation and capital allowances      | 3,452     | 2,537     |
| Other timing differences                     | 103       | 119       |
| Deferred tax impairment                      | (226)     | (2,656)   |
| Total deferred tax                           | 3,329     | -         |
|  |           |           |

at 31 December 2010

#### 15 Deferred taxation (continued)

Unrecognised deferred tax assets

|  | 2010 | 2009  |
|--|------|-------|
|  | £000 | £000  |
| Deterred tax assets have not been recognised in respect of the following items |      |       |
| Accelerated capital allowances   | 226  | 2 537 |
| Other timing differences   | -    | 119   |
|  |      | 2656  |
| Total unrecognised deferred tax  | 226  | 2,656 |
|  |      |       |
| Excluding deferred tax on pension liability                                    |      |       |
| Accelerated capital allowances   | 226  | 2,537 |
| Other timing differences   | -    | 119   |
|  | 226  | 2 (5) |
| Total unrecognised deferred tax  | 226  | 2,656 |
|  |      |       |

On 22 June 2010 the Chancellor announced that the main rate of UK corporation tax will reduce from 28% to 27% with effect from 1 April 2011. This tax change became substantively enacted in July 2010 and therefore the effect of the rate reduction on the deferred tax balances as at 31 December 2010 has been included in the figures above.

On 23 March 2011 the Chancellor announced a further reduction in the main rate of UK corporation tax to 26 per cent with effect from I April 2011. This change became substantively enacted on 29 March 2011 and therefore the effect of the rate would create an additional reduction in the deferred tax asset of approximately £ 123 000 and in the unrecognised deferred tax asset of approximately £5,000. This has not been reflected in the figures above as it was not substantively enacted at the balance sheet date

The Chancellor also proposed changes to further reduce the main rate of corporation tax by one percent per annum to 23% by 1 April 2014, but these changes have not yet been substantively enacted and therefore are not included in the figures above

The overall effect of the further reductions from 27% to 23%, if these applied to the deferred tax balance at 31 December 2010 would be to further reduce the recognised deferred tax asset by approximately £493,000 and the unrecognised deferred tax asset by approximately £13,000

at 31 December 2010

#### 16. Pension and similar obligations

The Company offers eligible employees membership of the Technicolor Group stakeholder defined contribution pension scheme. The total cost of this scheme to the company in the year ended was £610,567 (2009 – £668,309)

In addition two current employees are members of three defined contributions pension schemes The total cost of these schemes to the company for the year ended was £33,350 (2009 – £21 590)

As a member of a multi-employer defined benefit scheme where the employers contributions are set in relation to the current service period only, the pension scheme has been accounted for as a defined contribution scheme in accordance with paragraph 9a of FRS 17 'Retirement Benefits

The total amount of all employer contributions owing at 31 December 2010 was £58,825 (2009 £55,266)

#### 17. Share capital

|                                    | 2010<br>£000 | 2009<br>£000 |
|------------------------------------|--------------|--------------|
| Allotted, called up and fully paid | £000         | £000         |
| 200 ordinary shares of £1 each     | -            |              |

#### 18 Reserves

| 7,439  |
|--------|
| 14,000 |
|        |
| 21,439 |
|        |

Profit and loss account

at 31 December 2010

#### 19. Reconciliation of movements in shareholders' funds

|  | £000            | £000           |
|--|-----------------|----------------|
| Profit/(loss) for the financial year   | 14,000          | (568)          |
| Net increase/(reduction) in shareholders funds<br>Opening shareholders funds | 14,000<br>7,439 | (568)<br>8,007 |
| Closing shareholders' funds  | 21,439          | 7,439          |
|  |                 |                |

#### 20. Financial commitments

As at 31 December 2010, the company was committed to payments during the next year under non-cancellable operating leases, expiring as set out below

|                            | 2010      | 2010      | 2009      | 2009      |
|----------------------------|-----------|-----------|-----------|-----------|
|                            | Land &    | Plant &   | Land &    | Plant &   |
|                            | Buildings | Machinery | Buildings | Machinery |
|                            | £000      | £000      | £000      | £000      |
| Expiring within            |           |           |           |           |
| Within one year            | -         | 48        | 111       | 297       |
| Between two and five years | 1,414     | 172       | -         | 48        |
| Over five years            | -         | -         | 8,405     | -         |
| At 31 December 2010        | 1,414     | 220       | 8,516     | 345       |
|                            |           |           |           |           |

#### 21. Capital commitments

As at 31 December 2010 there were capital commitments of £nil (2009 £nil)

#### 22. Ultimate parent undertaking

The immediate parent undertaking is Technicolor Holdings Limited, a company incorporated in England & Wales

The company s ultimate controlling and parent undertaking at the balance sheet date is Technicolor S A (previously Thomson S A), a company incorporated in France This is the holding company in which the results of the company are consolidated, and these consolidated financial statements are available from Technicolor S A 1 rue Jeanne d'Arc, 92443 Issy-les-Moulineaux Cedex, France