#### ACCOUNTS

#### FOR THE YEAR ENDED

#### 31ST AUGUST, 1986

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#### For Directors Only

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#### REPORT OF THE DIRECTORS

The Directors submit their report and accounts of Springpart Manufacturing Limited for the year ended 31st August, 1986.

#### RESULTS AND DIVIDENDS

The trading loss for the year, after taxation, amounted to £30,920.

The Directors do not recommend the payment of a dividend.

#### REVIEW OF THE BUSINESS

The company continues to manufacture metal springs.

The level of business for the year and the financial position at the end of the year were both satisfactory and the directors expect that the level of activity will increase in future years.

#### FIXED ASSETS

The changes in fixed assets during the year are summarised in note (7) to the accounts.

#### DIRECTORS AND THEIR INTERESTS

The Directors at 31st August, 1986 and their interests in the share capital of the company were as follows:-

		gust, 1986		ugust, 198	5
	Ordinar	y Shares	Ordinary Shares		
	Own	Family	Own	Family	
	Interest	Interest	Interest	Interest	
H.A. Cann (Chairman)	2,550	_	2,550	_	
A. Hutchinson	380	1,090	380	1,090	
R.C. Watts	256	724	256	724	
W.F. Balson (Managing)	-	-	-	_	
	3,186	1,814	3,186	1,814	
		=====	=====	====	

 $\mbox{Mr. W.F.}$  Balson retired by rotation and, being eligible, offers himself for re-election.

#### AUDITORS

A resolution to re-appoint Messrs. Carter, Chaloner & Kearns as auditors will be put to the members at the Annual General Meeting.

BY ORDER OF THE BOARD

D.L. Walmsley

SECRETARY

#### PROFIT AND LOSS ACCOUNT

## FOR THE YEAR ENDED 31ST AUGUST, 1986

	Notes	1986 £	<u>1985</u> £
TURNOVER	(2)	1,013,290	854,059
Cost of sales		(798,325)	(706,336)
GROSS PROFIT		214,965	147,723
Net operating expenses	(3)	(244,581)	(139,881)
OPERATING PROFIT/(LOSS)	(4)	(29,616)	7,842
Interest payable	(5)	(1,304)	(102)
PROFIT/(LOSS) ON ORDINARY ACTIVITIES BEFORE TAXATION		(30,920)	7,740
Tax on profit on ordinary activities	(6)	-	<del>-</del>
PROFIT/(LOSS) FOR THE FINANCIAL YEAR	1	(30,920)	7,740
Retained profit brought forward		130,780	123,040
RETAINED PROFIT CARRIED FORWARD		99,860	130,780
		*****	======

The notes on pages (5) to (10) form part of these accounts

#### BALANCE SHEET AT 31ST AUGUST, 1986

	Notes	<u>198</u>	<u>36</u> £	<u>1985</u> £	£
FIXED ASSETS					
Tangible assets	(7)		90,406		56,043
CURRENT ASSETS					
Stocks Debtors Cash at bank and in hand	(8) (9)	65,867 232,361 50,161		47,377 269,549 533	
		348,389		317,459	
CREDITORS: Amounts falling due within one year	(10)	333,935		236,639	
NET CURRENT ASSETS			14,454		80,820
TOTAL ASSETS LESS CURRENT LIABILITIES			104,860		136,863
CREDITORS: Amounts falling due after more than one year	(11)	-		1,083	
PROVISIONS FOR LIABILITIES AND CHARGES					
Deferred taxation	(13)		• . •		1,083
			104,860		135,780
CAPITAL AND RESERVES					
Called up share capital Profit and loss account	(14)		5,000 99,860		5,000 130,780
			104,860		135,780

H.A. Cann

) Directors

W.F. Balson

The notes on pages (5) to (10) form part of these accounts

## STATEMENT OF SOURCE AND APPLICATION OF FUNDS

#### FOR THE YEAR ENDED 31ST AUGUST, 1986

COURGE OF FIRING	<u>198</u>	<u>86</u> £	<u>198</u>	35 £
SCURCE OF FUNDS				
Profit/(Loss) on ordinary activities before taxation		(30,920)		7,740
Adjustment for items not involving the movement of funds:-				
Depreciation		21,917		15,440
TOTAL GENERATED FROM OPERATIONS		(9,003)		23,180
APPLICATION OF FUNDS				
Purchase of tangible fixed assets		(56,280)		(38,430)
INCREASE IN WORKING CAPITAL		(65,283)		(15,250)
COMPONENTS OF INCREASE IN WORKING CAPITAL				
Stocks Trade debtors Other debtors Trade creditors Other creditors	18,490 (61,988) 24,800 (11,952) (87,336)		24,345 67,906 10,205 (134,565) (1,496)	
MOVEMENT IN NET LIQUID FUNDS	(	(117,986)		(33,605)
Cash Bank	16 52,687	52,703	278 18,077	18,355
		(65,283)		(15,250)

The notes on pages (5) to (10) form part of these accounts

#### NOTES TO THE ACCOUNTS

#### FOR THE YEAR ENDED 31ST AUGUST, 1986

#### (1) ACCOUNTING POLICIES

#### Accounting Convention

The accounts are prepared under the historical cost convention.

#### Depreciation

Depreciation is provided on all tangible fixed assets at rates calculated to write off the cost, less estimated residual value, of each asset over its expected useful life, as follows:-

Plant and machinery - over 4 years
Fixtures and fittings - over 10 years
Motor vehicles - over 4 years

#### Stocks

Stocks are stated at the lower of cost and net realisable value as follows:-

Cost incurred in bringing each product to its present location and condition:-

Raw materials - purchase cost on a first-in, first-out basis

Work-in-progress - cost of direct materials and labour and finished good: plus attributable overheads based on normal level of activity.

Net realisable value is based on estimated selling price less further costs expected to be incurred to completion and disposal.

#### Deferred taxation

Deferred taxation is provided on the liability method on all short-term timing differences. Provision is also made for long-term timing differences, except for those which are not expected to reverse in the future.

#### Hire purchase commitments

Assets obtained under hire purchase contracts are capitalised in the balance sheet and are depreciated over their useful lives.

The interest element of the rental obligations is charged to profit and loss account over the period of the lease.

Rentals paid under operating leases are charged to income as incurred.

#### Pension scheme arrangements

The pension scheme of the company is externally funded. Payments made to the funds are charged annually in these accounts and comprise of current service contributions and back service contributions which are estimates based on actuarial service.

## SPRINGPART MANUFACTURING LIMITED

#### NOTES TO THE ACCOUNTS

#### FOR THE YEAR ENDED 31ST AUGUST, 1986 (Continued)

# (1) ACCOUNTING POLICIES (Continued)

## Foreign currency translation

All transactions denominated in foreign currencies are translated into pounds sterling at the exchange rate in force as at the date of the transaction.

All trade and bank balances held in foreign currencies at the year end are translated for the accounts as at the rate in force at the Balance Sheet date.

All exchange differences are transferred to the Profit and Loss Account at the year end and shown before taxation.

#### (2) TURNOVER

Turnover represents the invoiced amount of goods sold and services provided during the year, stated net of value added tax.

		1986	1985
	Turnover comprises:-	£	£
	Home sales Export sales	536,643	456,154
	Export sales	476,647	387,905
		1,013,290	854,059
(3)	NET OPERATING EXPENSES		
	Net operating expenses comprise:-		
	Distribution costs Administrative costs	124,404 123,471	71,802 68,079
	Less: Other operating income	247,875 (3,294)	139,881
	Net operating expenses	244,581	139,881
(4)	OPERATING PROFIT	- 4 A - 4 A - 4	=====
	(a) This is stated after charging/(crediting)		
	Directors' remuneration (see below) Staff costs (see below) Depreciation	182,181 304,770	133,026 241,282
	Equipment Hire	21,917 288	15,440 -
	Auditors' remuneration	1,850	1,850

## NOTES TO THE ACCOUNTS

# FOR THE YEAR ENDED 31ST AUGUST, 1986 (Continued)

(4	4) OPERATING PROFIT (Continued)	1986	1005
	(b) Directors' remuneration:-	£	1985 £
	Other emoluments (including pension contributions)	182,181	133,026
	Emoluments (excluding pension contributions) of the Chairman	======	======
	Emoluments (excluding pension contributions) of the highest	18,000 =====	13,500
	paid Director	25,403	24,660
	The emoluments (excluding pension contributions) of the other Directors fell within the following ranges:-	No.	No.
	£0 - £5,000 £5,001 - £10,000	- 2	
	(c) Staff costs (including Directors)		, <del>777</del> .
	Wages and salaries Social security costs Other pension costs	162,856 18,512 123,4(2	141,898 12,480 86,904
		304,770	241,282
	The average weekly number of employees during the year was made up as follows:-	<u>No</u> .	No.
	Production Selling, distribution and administration	15 4	14
		19	18
(5)	INTEREST PAYABLE	£	£
	Bank loans and overdraft	1,304	102

#### (6) TAX ON PROFIT ON ORDINARY ACTIVITIES

3 640

There is no charge to corporation tax on the profit for the year due to losses brought forward from prior years (1985 - Nil).

## NOTES TO THE ACCOUNTS

# FOR THE YEAR ENDED 31ST AUGUST, 1986 (Continued)

(7)	TANGIBLE	FIXED	ASSETS
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Cost	Plant and <u>Machinery</u> £	Motor Vehicles	Fixtures and Fittings	Total
At 1st September, 1985 Additions	131,040 43,571	9,718 -	10,098 12,709	150,856 56,280
At 31st August, 1986  Depreciation	174,611	9,718	22,807	207,136
At 1st September, 1985 Provided during the year	85,053 19,107	6,959 1,380	2,801 1,430	94,813 21,917
At 31st August, 1986 Net Book Value	104,160	8,339	4,231	116,730
At 31st August, 1985	45,987 =====	2,759	7,297	56,043
At 31st August, 1986	70,451 =====	1,379	18,576 =====	90,406

Included in the amounts for motor vehicles above, are the following amounts relating to assets acquired under hire purchase contracts.

	Cost	£	
	At 1st September, 1985	•	
		5,518	
	At 31st August, 1986	5,518	
	Accumulated depreciation	=====	
	At 1st September, 1985	2,758	
	At 31st August, 1986	4,138	
	Depreciation provided during the year	1,380	
		=====	
(8)	STOCKS	1986 £	1985 £
	Raw materials and consumables Finished goods and goods for resale	19,337 46,530	23,121 24,256
		65,867 =====	47,377

#### NOTES TO THE ACCOUNTS

# FOR THE YEAR ENDED 31ST AUGUST, 1986 (Continued)

	·		
(9)	DEBTORS	1086	100=
		1986 £	1985
		~	_
	Trade debtors	193,762	255,750
	Other debtors	7,903	3,712
	Amounts owed by connected companies	11,855	5,927
	Prepayments and accrued income	18,841	4,160
		232,361	269,549
		======	======
(10)	CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR		
	Bank overdraft (see below)		
	Trade creditors	-	3,075
	Amount owed to connected companies	225,011	213,059
	Other creditors including taxation	92,550	3,393
	and social security costs	0.070	
	Obligations under hire purchase contracts	8,273	5,782
	Accruals	1,259	2,143
		6,842	9,187
	·	333,935	236,639
		======	=======
	The bank overdraft is secured on the assets of the compar debenture containing a floating charge on all the assets	ny by an unlim	ited
	the assets	or the compan	у•
(11)	CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR	1986	1985
		£	£
	Obligations under hire purchase contracts	-	1,083
		=====	=====
(12)	ODI TOATTONG LINDED UTDE DIDGUAGE GONTDAGTIC		
(12)	OBLIGATIONS UNDER HIRE PURCHASE CONTRACTS	Hire purchas	е
		contracts f	
	Year ending :-	ı	
	31st August, 1987	1,302	
	Less: Finance charges allocated to future periods	43	
		1,259	
		=====	
	Hire purchase contracts shown as:-		
	Command ablimations	1 050	
	Current obligations	1,259	
	Non-current obligations		
	Non-current obligations	- 1, 259	
	Non-current obligations	- 1,259	

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#### NOTES TO THE ACCOUNTS

# FOR THE YEAR ENDED 31ST AUGUST, 1986 (Continued)

#### (13) DEFERRED TAXATION

Deferred taxation provided in the accounts and the potential amounts, including the amounts for which provision has been made, are as follows:-

	<u>Provi</u>	ision 1985 £	Poter . <u>1986</u> £	1985 £
Capital allowances in advance of depreciation <pre>Less: taxation losses</pre>	45,191 45,191 	41,848 41,848 	45,191 45,191 	41,848
(14) SHARE CAPITAL	Autho 1986 £	orised 1985 £	Allotted, and ful 1986 f	called up ly paid 1985 f
5,000 Ordinary shares of £1 each	5,000 =====	5,000 =====	5,000 =====	5,000 =====

## (15) CAPITAL COMMITMENTS

Amounts contracted for but not provided in the accounts amounted to £18,540 (1985 - Nil). Amounts authorised by the directors but not contracted for were Nil (1985 - Nil).

# (16) CONTINGENT LIABILITIES AND FINANCIAL COMMITMENTS

- (a) There is a general right of set-off by the company's bankers involving eight connected companies. The net liabilities of these companies at 31st August, 1986 was £4,226,300.
- (b) The company has given an unlimited guarantee in favour of the overdraft facilities of two connected companies. At the 31st August, 1986, these overdrafts amounted to £ 108,087.

## (17) COMPANIES ACT 1985

These accounts have been drawn up in accordance with Sections 228 and 237 of, and Schedule 4 to, the Companies Act 1985.

# REPORT OF THE AUDITORS TO THE MEMBERS OF

# SPRINGPART MANUFACTURING LIMITED

We have audited the accounts on pages (1) to (10) in accordance with approved auditing standards.

In our opinion the accounts, which have been prepared under the historical cost convention, give a true and fair view of the state of affairs of the company at 31st ended and comply with the Companies Act 1985.

A Marian

Carter, Chaloner & Kearns, Chartered Accountants, Manchester.