M R ELLIS (TIMBER) LIMITED DIRECTORS' REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2003

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COMPANY INFORMATION

Directors MR Ellis

E M Ellis P Ellis M Ellis

Secretary E M Ellis

Company number 01169327

Registered office Abbotts Hall

Drabblegate Aylsham Norfolk NR11 6LR

Auditors Larking Gowen

King Street House 15 Upper King Street

Norwich NR3 1RB

Business address Abbotts Hall

Drabblegate Aylsham Norfolk NR11 6LR

Bankers Barclays Bank Pic

PO Box 596 Market Place Aylsham Norfolk NR11 6PQ

Solicitors Eversheds

Holland Court The Close Norwich NR1 4DX

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DIRECTORS' REPORT FOR THE YEAR ENDED 31 MARCH 2003

The directors present their report and financial statements for the year ended 31 March 2003.

Principal activities and review of the business

The principal activity of the company is that of timber merchants.

The results for the year were again satisfactory. The prudent financial control exercised by management in past years now enables the company to respond to the changes in market conditions. This policy will be maintained and the directors expect that the company's present financial position will be sustained for the foreseeable future.

Results and dividends

The results for the year are set out on page 5.

Directors

The following directors have held office since 1 April 2002:

MR Ellis

E M Ellis

P Ellis

M Ellis

Directors' interests

The directors' interests in the shares of the company were as stated below:

	Ordinary Shares of £ 1 each		
	31 March 2003	1 April 2002	
MR Ellis	4,640	4,640	
E M Ellis	4,640	4,640	
P Ellis	11,360	11,360	
M Ellis	11,360	11,360	

Auditors

In accordance with section 385 of the Companies Act 1985, a resolution proposing that Larking Gowen be reappointed as auditors of the company will be put to the Annual General Meeting.

DIRECTORS' REPORT FOR THE YEAR ENDED 31 MARCH 2003

Directors' responsibilities

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those financial statements, the directors are required to:

- -select suitable accounting policies and then apply them consistently;
- -make judgements and estimates that are reasonable and prudent;
- -prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

On behalf of the board

c.m. eees

E M Ellis

Director (

10/11/2003



INDEPENDENT AUDITORS' REPORT TO THE SHAREHOLDERS OF M R ELLIS (TIMBER) LIMITED

We have audited the financial statements of M R Ellis (Timber) Limited on pages 5 to 16 for the year ended 31 March 2003. These financial statements have been prepared under the historical cost convention and the accounting policies set out therein.

This report is made solely to the company's members, as a body, in accordance with Section 235 of the Companies Act 1985. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of directors and auditors

As described in the statement of directors' responsibilities on page 2 the company's directors are responsible for the preparation of the financial statements in accordance with applicable law and United Kingdom Accounting Standards.

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and United Kingdom Auditing Standards.

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you if, in our opinion, the directors' report is not consistent with the financial statements, if the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and transactions with the company is not disclosed.

We read the directors' report and consider the implications for our report if we become aware of any apparent misstatements within it.

Basis of audit opinion

We conducted our audit in accordance with United Kingdom Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.



INDEPENDENT AUDITORS' REPORT TO THE SHAREHOLDERS OF M R ELLIS (TIMBER) LIMITED

Opinion

In our opinion the financial statements give a true and fair view of the state of the company's affairs as at 31 March 2003 and of its profit for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

Larking Gowen

Chartered Accountants Registered Auditors Norwich

12th November 2003

PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 MARCH 2003

	Notes	2003 £	2002 £
Turnover	2	3,650,346	4,303,472
Cost of sales		(2,828,735)	(3,217,189)
Gross profit		821,611	1,086,283
Distribution costs Administrative expenses		(182,992) (427,557)	(228,512) (407,750)
Operating profit	3	211,062	450,021
Other interest receivable and similar income Interest payable and similar charges	4	47,271 (2,148)	63,953 (7,463)
Profit on ordinary activities before taxation		256,185	506,511
Tax on profit on ordinary activities	5	(53,816)	(142,621)
Profit on ordinary activities after taxation	14	202,369	363,890

The profit and loss account has been prepared on the basis that all operations are continuing operations.

There are no recognised gains and losses other than those passing through the profit and loss account.

BALANCE SHEET AS AT 31 MARCH 2003

		20	2003		02
	Notes	£	£	£	£
Fixed assets					
Tangible assets	6		2,145,657		1,096,497
Current assets					
Stocks	7	310,057		211,595	
Debtors	8	740,622		762,833	
Cash at bank and in hand		1,030,247		1,521,304	
		2,080,926		2,495,732	
Creditors: amounts falling due within					
one year	9	(1,140,359)		(790,067)	
Net current assets			940,567		1,705,665
Total assets less current liabilities			3,086,224		2,802,162
Creditors: amounts falling due after more than one year	10		(53,333)		-
Provisions for liabilities and charges	11		(28,360)		-
			3,004,531		2,802,162
Capital and reserves					
Called up share capital	13		32,000		32,000
Profit and loss account	14		2,972,531		2,770,162
Shareholders' funds - equity interests	15		3,004,531		2,802,162

The financial statements were approved by the Board on 10th November 2003

M.R. SUM

M R Ellis Director em ce

E M Ellis Director

CASH FLOW STATEMENT FOR THE YEAR ENDED 31 MARCH 2003

Net cash inflow from operating activities 852,865 734,050 Returns on investments and servicing of finance 47,271 63,953 Interest received 47,271 63,953 Interest paid (2,148) (7,463) Net cash inflow for returns on investments and servicing of finance 45,123 56,490 Taxation (142,621) (90,668) Capital expenditure (2,148) (413,278) Payments to acquire tangible assets (1,317,176) (413,278) Receipts from sales of tangible assets 10,500 41,250 Net cash outflow for capital expenditure (1,306,676) (372,028) Net cash (outflow)/inflow before management of liquid resources and financing (551,309) 327,844 Financing (1,667) Net cash outflow from financing (1,667) Net cash outflow from financing (1,667) (Decrease)/increase in cash in the year (551,309) 326,177		20 £	003 £	200 £	2 £
finance Interest received	Net cash inflow from operating activities		852,865		734,050
Interest received 47,271 63,953 Interest paid (2,148) (7,463) Net cash inflow for returns on investments and servicing of finance 45,123 56,490 Taxation (142,621) (90,668) Capital expenditure Payments to acquire tangible assets (1,317,176) (413,278) Receipts from sales of tangible assets 10,500 41,250 Net cash outflow for capital expenditure (1,306,676) (372,028) Net cash (outflow)/inflow before management of liquid resources and financing (551,309) 327,844 Financing (20,667) (1,667) Net cash outflow from financing (1,667)					
Net cash inflow for returns on investments and servicing of finance Taxation Capital expenditure Payments to acquire tangible assets Receipts from sales of tangible assets 10,500 Net cash outflow for capital expenditure Net cash (outflow)/inflow before management of liquid resources and financing Capital element of hire purchase contracts - (1,667) Net cash outflow from financing - (1,667)		47.271		63.953	
Taxation (142,621) (90,668) Capital expenditure Payments to acquire tangible assets (1,317,176) (413,278) Receipts from sales of tangible assets 10,500 41,250 Net cash outflow for capital expenditure (1,306,676) (372,028) Net cash (outflow)/inflow before management of liquid resources and financing (551,309) 327,844 Financing Capital element of hire purchase contracts - (1,667) Net cash outflow from financing - (1,667)		,		·	
Capital expenditure Payments to acquire tangible assets (1,317,176) (413,278) Receipts from sales of tangible assets 10,500 41,250 Net cash outflow for capital expenditure (1,306,676) (372,028) Net cash (outflow)/inflow before management of liquid resources and financing (551,309) 327,844 Financing Capital element of hire purchase contracts - (1,667) Net cash outflow from financing - (1,667)			45,123		56,490
Payments to acquire tangible assets Receipts from sales of tangible assets 10,500 Net cash outflow for capital expenditure (1,306,676) Net cash (outflow)/inflow before management of liquid resources and financing (551,309) Tinancing Capital element of hire purchase contracts - (1,667) Net cash outflow from financing - (1,667)	Taxation		(142,621)		(90,668)
Net cash outflow for capital expenditure (1,306,676) (372,028) Net cash (outflow)/inflow before management of liquid resources and financing (551,309) 327,844 Financing Capital element of hire purchase contracts - (1,667) Net cash outflow from financing - (1,667)	Payments to acquire tangible assets	•		•	
of liquid resources and financing (551,309) 327,844 Financing Capital element of hire purchase contracts - (1,667) Net cash outflow from financing - (1,667)	•		(1,306,676)		(372,028)
Capital element of hire purchase contracts - (1,667) Net cash outflow from financing - (1,667)			(551,309)		327,844
				(1,667)	
(Decrease)/increase in cash in the year (551,309) 326,177	Net cash outflow from financing		· -		(1,667)
	(Decrease)/increase in cash in the year		(551,309)		326,177

NOTES TO THE CASH FLOW STATEMENT FOR THE YEAR ENDED 31 MARCH 2003

1	Reconciliation of operating profit to net cash activities	inflow from op	erating	2003	2002
	activities			£	£
	Operating profit			211,062	450,021
	Depreciation of tangible assets			410,415	312,445
	(Profit)/loss on disposal of tangible assets	•		(10,500)	12,926
	(Increase)/decrease in stocks			(98,462)	206,716
	Decrease/(increase) in debtors			22,211	(24,527)
	Increase/(decrease) in creditors within one year			318,139	57,086
	Net cash inflow from operating activities			852,865 ————	428,672
2	Analysis of net funds	1 April 2002	Cash flow	Other non- 3° cash changes	1 March 2003
		£	£	£	£
	Net cash:	. ==. ==.	(40.4 = ===)		
	Cash at bank and in hand	1,521,304	(491,057)		1,030,247
	Bank overdrafts	(149,597)	(60,252)		(209,849)
		1,371,707	(551,309)		820,398
	Debt:				
	Hire purchase contracts			(80,000)	(80,000)
	Net funds	1,371,707	(551,309)	(80,000)	740,398
3	Reconciliation of net cash flow to movemen	t in net funds		2003 £	2002 £
	(Decrease)/increase in cash in the year			(551,309)	326,177
	Cash (inflow)/outflow from (increase)/decrease	in debt and lea	se financing	-	1,667
	Change in net debt resulting from cash flows			(551,309)	327,844
	New hire purchase contracts			(80,000)	-
	Movement in net funds in the year	•		(631,309)	327,844
	Opening net funds			1,371,707	1,043,863
	Closing net funds			740,398	1,371,707

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2003

1 Accounting policies

1.1 Accounting convention

The financial statements are prepared under the historical cost convention.

1.2 Turnover

Turnover represents amounts receivable for goods and services net of VAT and trade discounts.

1.3 Tangible fixed assets and depreciation

Tangible fixed assets other than freehold land are stated at cost less depreciation. Depreciation is provided at rates calculated to write off the cost less estimated residual value of each asset over its expected useful life, as follows:

Land and buildings Freehold

2% Straight Line

Plant and machinery

20% Straight Line

Motor vehicles

25% Straight Line

1.4 Leasing and hire purchase commitments

Assets obtained under hire purchase contracts and finance leases are capitalised as tangible assets and depreciated over the shorter of the lease term and their useful lives. Obligations under such agreements are included in creditors net of the finance charge allocated to future periods. The finance element of the rental payment is charged to the profit and loss account so as to produce a constant periodic rate of charge on the net obligation outstanding in each period.

1.5 Stock and work in progress

Stock and work in progress are valued at the lower of cost and net realisable value.

1.6 Pensions

The company operates a defined contribution pension scheme under which contributions by employees and by the company are held in trust funds seperated from the company finances.

The pension cost charge represents the contributions payable by the company under the rules of the scheme.

1.7 Deferred taxation

Deferred tax is provided in full in respect of taxation deferred by timing differences between the treatment of certain items for taxation and accounting purposes. The deferred tax balance has not been discounted.

1.8 Foreign currency translation

Monetary assets and liabilities denominated in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Transactions in foreign currencies are recorded at the rate ruling at the date of the transaction. All differences are taken to the profit and loss account.

2 Turnover

The total turnover of the company for the year has been derived from its principal activity wholly undertaken in the United Kingdom.

3	Operating profit	2003	2002
		£	£
	Operating profit is stated after charging:		
	Depreciation of tangible assets	410,415	312,445
	Loss on disposal of tangible assets	•	12,926
	Auditors' remuneration	8,500	7,900
	and after crediting:		
	Profit on disposal of tangible assets	(10,500)	-
4	Interest payable	2003 £	2002 £
	On bank loans and overdrafts	-	262
	On other loans	2,148	6,991
	Hire purchase interest	-	210
		2,148	7,463

5	Taxation	2003 £	2002 £
	Domestic current year tax	-	
	U.K. corporation tax	25,456	142,621
	Current tax charge	25,456	142,621
	Deferred tax		
	Deferred tax charge/credit current year	28,360	-
		53,816	142,621
	Factors affecting the tax charge for the year		
	Profit on ordinary activities before taxation	256,185	506,511
	Profit on ordinary activities before taxation multiplied by standard rate of UK corporation tax of 19.00% (2002; 30.00%)	48,675	151,953
	Effects of:	•	
	Non deductible expenses	210	662
	Depreciation add back	75,984	97,611
	Capital allowances	(99,413)	(84,351)
	Other tax adjustments	-	(23,254)
		(23,219)	(9,332)
	Current tax charge	25,456	142,621

•	Tangible fixed assets	Land and buildings Freehold	Plant and machinery	Motor vehicles	Total
		£	£	£	£
	Cost				
	At 1 April 2002	882,849	2,758,016	433,505	4,074,370
	Additions	211,184	1,148,391	100,000	1,459,575
	Disposals	<u> </u>		(60,825)	(60,825)
	At 31 March 2003	1,094,033	3,906,407	472,680	5,473,120
	Depreciation				
	At 1 April 2002	128,276	2,445,222	404,375	2,977,873
	On disposals	-	_	(60,825)	(60,825)
	Charge for the year	20,991	350,293	39,131	
	At 31 March 2003	149,267	2,795,515	382,681	3,327,463
	Net book value				
	At 31 March 2003	944,766	1,110,892	89,999	2,145,657
	At 31 March 2002	754,573	312,794	29,130	1,096,497
	Net book values				Motor vehicles £
	At 31 March 2003				75,000
	Depreciation charge for the year				
	31 March 2003				25,000
	31 March 2002			•	3,875
	Depreciation has not been charged on freehold la	nd, which is st	ated at cost of	£33,958 (200)2 : £33,958).
	Stocks and work in progress			2003	200
				£	
	Raw materials and consumables			125,039	90,42
	Fuel stocks			9,099	14,80
	Finished goods and goods for resale			175,919	106,36
				310,057	211,59
				, ,	, 50

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2003

8	Debtors	2003	2002
		£	£
	Trade debtors	730,417	752,549
	Prepayments and accrued income	10,205	10,284
		740,622	762,833
9	Creditors: amounts falling due within one year	2003	2002
		£	£
	Bank loans and overdrafts	209,849	149,597
	Net obligations under hire purchase contracts	26,667	-
	Trade creditors	360,084	206,844
	Corporation tax	25,456	142,621
	Other taxes and social security costs	57,289	104,425
	Directors' current accounts	67,790	8,815
	Other creditors	121,224	164,008
	Accruals and deferred income	272,000	13,757
		1,140,359	790,067 —————
10	Creditors: amounts falling due after more than one year	2003	2002
		£	£
	Net obligations under hire purchase contracts	53,333	
	Net obligations under hire purchase contracts		
	Repayable within one year	26,667	•-
	Repayable between one and five years	53,333	
		80,000	-
	Included in liabilities falling due within one year	(26,667)	
		53,333	

Obligations under hire purchase contracts are secured upon the respective assets.

11	Provisions for liabilities and charges	_	•
		. ا	eferred tax liability £
	Profit and loss account		28,360
	Balance at 31 March 2003		28,360
	The deferred tax liability is made up as follows:		
		2003 £	2002 £
	Accelerated capital allowances	28,360	-
12	Pension costs		
	Defined contribution		
		2003 £	2002 £
	Contributions payable by the company for the year	8,080	2,890
13	Share capital	2003 £	2002 £
	Authorised		50,000
	50,000 Ordinary Shares of £1 each	50,000	50,000
	Allotted, called up and fully paid 32,000 Ordinary Shares of £1 each	32,000	32,000
14	Statement of movements on profit and loss account		Profit and loss account
	Balance at 1 April 2002 Retained profit for the year		2,770,162 202,369
	Balance at 31 March 2003		2,972,531
_		·	

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2003

15	Reconciliation of movements in shareholders' funds	2003 £	2002 £
	Profit for the financial year Opening shareholders' funds Closing shareholders' funds	202,369 2,802,162 3,004,531	363,890 2,438,272
16	Directors' emoluments	2003 £	2002 £
	Emoluments for qualifying services Company pension contributions to money purchase schemes	244,990 6,000 250,990	295,909
	The number of directors for whom retirement benefits are accruing under money purchase pension schemes amounted to 2 (2002- 2). Emoluments disclosed above include the following amounts paid to the		
	highest paid director: Emoluments for qualifying services	66,690	81,200

17 Transactions with directors

The company has loans from the directors of the company which are repayable on demand and had the following balances at the year end:

M R Ellis and Mrs E M Ellis £65,443 (2002 : £6,468) M Ellis £2,347 (2002 : £2,347)

Interest is paid by the company on the loans at 2.00% above bank base rate and amounted to £2,148 (2002: £6,991) for the year.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2003

18 Employees

Number of employees

The average monthly number of employees (including directors) during the year was:

year was.	2003 Number	2002 Number
Production	30	33
Administration	. 4	4
	34	37
Employment costs	£	£
Wages and salaries	797,732	830,951
Social security costs	76,044	79,076
Other pension costs	8,080	2,890
	881,856	912,917

19 Control

M R Ellis, Mrs E M Ellis, P Ellis and M Ellis are directors and shareholders of the company and jointly control the company.