(COMPANY LIMITED BY GUARANTEE)

31 DECEMBER 1999

ANNUAL TREASURER'S REPORT

AND
FINANCIAL STATEMENTS



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0103 13/06/00

COMPANY NUMBER

1130269

SECRETARY

C.F. Connor

REGISTERED OFFICE

NIOC House

4 Victoria Street London SW1H ONE

AUDITORS

MacIntyre Hudson Greenwood House 4/7 Salisbury Court London EC4Y 8BT

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REPORT OF THE HONORARY TREASURER ON THE 1999 ACCOUNTS

The audited accounts for the year ended 31 December 1999 are set out on pages 5 to 15. The results for the year show a deficit before taxation on ordinary activities of £274,319 compared with a surplus of £77,114 in the previous year.

The deficit for the year after taxation has been transferred to the Accumulated Fund.

Income

Total income showed a modest increase during the year. Income from courses and conferences grew significantly due to the continuing success of the Association's training courses and major corporate events. However, subscriptions showed only a small increase against a difficult background for membership retention and recruitment. Subscriptions to the Voting Issues Service fell in the lead-up to the relaunch of the Service.

Expenditure

1999 saw the Association relocate from Grosvenor Gardens, where the lease expired at the end of 1999, to newly refurbished offices at NIOC House. As a result, demands on the resources of the Association were exceptional. Nevertheless, the costs incurred on relocation were in line with budget and the Association can be proud of its new offices which are a vast improvement on the previous premises in every respect. The costs of relocation are the reason for the deficit on ordinary trading activities in the year.

Investment Portfolio

The Investment Portfolio, which represents the long term reserves of the Association, is administered separately from the financing of normal operations. Mercury Asset Management continued to administer the portfolio on behalf of the Association. At 31 December 1999 the portfolio had a market value of £4,046,721, an increase of £595,149.

Capital gains on the portfolio, of £170,201, were realised during the year. The Operations Committee provided further guidance in 1999 to the investment managers in order that the investment decisions are not significantly constrained by the Association's tax position. The portfolio can move towards the benchmark asset allocation suggested by our investment advisor and meaningful performance monitoring can take place.

Taxation

The Association's tax position is set out in the notes to the accounts.

Future

Having incurred a significant level of non-recurring expenditure in 1999, it remains the Association's objective to maintain an operating surplus on ordinary activities for future periods.

P.W. Thompson Honorary Treasurer

8 March 2000

THE NATIONAL ASSOCIATION OF PENSION FUNDS LIMITED REPORT OF THE DIRECTORS

The Members of Council and Officers, as directors of the company limited by guarantee, present their report and the audited financial statements for the year ended 31 December 1999.

Principal activities and review of the business

The principal activities of the Association are to encourage the establishment, development and extension of pension provision by employers and provide a forum for discussion among fund managers, trustees, professional advisers and others involved with the establishment, administration and investment of pension funds.

A review of the business activities during the year is included within the Report of the Honorary Treasurer, on page 1 of these financial statements.

Results

It is proposed that the retained deficit of £17,784 - the surplus on Investment Activities of £254,319 and the deficit on ordinary activities of £272,103 - is transferred to reserves.

Directors serving in the year

Members of Council and the Officers were the directors during the year. They receive no remuneration from the NAPF. Those who served during this period were:

| | Murray | Vice-President | |
|------|-------------|--------------------------|----------------------------|
| | Allen | Vice-President | |
| A.M. | Pickering | Chairman | |
| G.T. | Pearson | Vice-Chairman | |
| L.C. | Ruddick | Vice-Chairman | |
| P.W. | Thompson | Honorary Treasurer | |
| C.H. | Armitage | T.B. Faulkner | A.H. Rubenstein |
| P.J. | Booker | C.C. Hartridge-Price (1) | M.H. Stanley (1) |
| A.C. | Chapman (2) | W. Jones | R.K. Stroud (1) |
| D.B. | Chynoweth | C.G. Lewin | M.P. Swift (2) |
| A.C. | Dawrant (2) | R.J. Martin | A.T. Thurnham (2) |
| P. | Derrick | M.D. Parker (1) | D.G. Trevor (2) |
| M.C. | Duncombe | J.J. Quarrell (1) | <pre>I. Urquhart (1)</pre> |
| R.C. | Ellison | T.M. Ross (2) | |

- (1) These were elected to Council on 21 May 1999 in accordance with the procedures laid down in the Memorandum & Articles.
- (2) On completing their term of office these individuals duly retired on 21 May 1999 in accordance with the procedures laid down in the Memorandum & Articles.

Auditors

The auditors, MacIntyre Hudson, are willing to be re-appointed in accordance with section 384 of the Companies Act 1985.

By Order of the Council

NIOC House 4 Victoria Street London SW1H ONE C.F. Connor Secretary

8 March 2000

AUDITORS' REPORT TO THE MEMBERS OF THE NATIONAL ASSOCIATION OF PENSION FUNDS LIMITED

We have audited the financial statements on pages 5 to 15 which have been prepared under the historical cost convention and the accounting policies set out on pages 8 and 9.

Statement of Council's Responsibilities

Company law requires the Council to prepare financial statements for each financial year which give a true and fair view of the state of affairs for the Association and of the profit or loss of the Association for that period.

In preparing those financial statements, the Council is required to:

- -select suitable accounting policies and then apply them consistently;
- -make judgements and estimates that are reasonable and prudent;
- -state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements:
- -prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The Council is responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the Association and to enable it to ensure that the financial statements comply with the Companies Act 1985. It is also responsible for safeguarding the assets of the Association and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Statement of Auditors' Responsibilities

As described above, the Council members are responsible for the preparation of the financial statements. It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

AUDITORS' REPORT TO THE MEMBERS OF THE NATIONAL ASSOCIATION OF PENSION FUNDS LIMITED (CONTINUED)

Basis of Opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the Association's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Opinion

In our opinion the financial statements give a true and fair view of the state of the Association's affairs as at 31 December 1999 and of its deficit for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

MACINTYRE HUDSON
CHARTERED ACCOUNTANTS
REGISTERED AUDITORS

Greenwood House 4/7 Salisbury Court London EC4Y 8BT

8 March 2000

BALANCE SHEET AS AT 31 DECEMBER 1999

| | | 199 | 99 | 19 | 98 |
|-------------------------------|--------|-------------|------------|---------------|-------------|
| | Notes | £ | £ | £ | £ |
| Fixed assets | | | | | |
| Tangible assets | 2 | | 372,845 | 5 | 156,450 |
| Investments | 2 3 | | 2,594,478 | 3 | 2,340,159 |
| | | | 2,967,323 | } | 2,496,609 |
| Current assets | | | | | |
| Stocks | 4 | 2,000 | | 7,555 | |
| Debtors | 5 | 354,246 | | 264,585 | |
| Cash at bank and in hand | 6 | 799,842 | | 612,156 | |
| | | 1,156,088 | | 884,296 | |
| Creditors: Amounts falling du | e | | | | |
| within one year | 7 | (1,860,261) |) | (1,099,971 |) |
| Net current liabilities | | | (704,173 | 3) | (215,675) |
| Net assets | | į | E2,263,150 | •) | £2,280,934 |
| | | | | • | |
| Capital and reserves | | | | | |
| Reserve Fund | 8 | | 2,594,478 | | 2,340,159 |
| Accumulated Fund | 9 | | (331,328 | 3) | (59,225) |
| | | 1 | £2,263,150 | ·) | £2,280,934 |
| | | | | • | |

As a company limited by guarantee, a statement of shareholders' funds is not pertinent.

The financial statements were approved by the Council on 8 March 2000 and signed on its behalf by

A.M. Pickering

P.W. Thompson

The notes on pages 8 to 15 form part of these financial statements

THE NATIONAL ASSOCIATION OF PENSION FUNDS LIMITED INCOME AND EXPENDITURE ACCOUNT FOR THE YEAR ENDED 31 DECEMBER 1999

CONTINUING OPERATIONS Notes 1999 1998 £ £ £ £ Income 1,263,165 1,255,246 Subscriptions Conferences and Courses 10 1,016,090 861,742 Publications 11 44,004 31,014 Bank deposit interest 48,611 72,934 85,599 131,566 Voting Issues Service 12 Sundry Income 16,326 6.957 2,473,795 2,359,459 Expenditure Secretariat Expenses 13 2,656,880 2,182,648 Pensions World 16,466 19,928 European Federation for Retirement Provision 37,268 44,769 37,500 35,000 Financial Reporting Council (2,748,114)(2,282,345)(Deficit)/surplus on ordinary activities before taxation (274,319)77,114 Taxation 15 2,216 (35,386)(Deficit)/surplus on ordinary activities after taxation to accumulated fund £(272,103) £ 41,728 Investment portfolio income (gross) 20,545 Index Linked Stocks 18,784 58,467 Equities 48.072 Cash deposit interest 14,392 16,242 83,009 93,493 Profit on disposal of investments 170,201 237,723 7,371 Investment Managers' fees 2,675 Surplus on investment activities before taxation 260,581 333,891 Taxation 15 (6,262)(69,983)Surplus on investment after taxation to reserve fund £ 254,319 £ 263,908

The company made no recognised gains or losses in 1999 or 1998 other than the (deficit)/surplus for the period.

The notes on pages 8 to 15 form part of these accounts

CASH FLOW STATEMENT FOR THE YEAR ENDED 31 DECEMBER 1999

| | Notes | 1999 £ | 1998 £ |
|--|-------|--|--|
| Reconciliation of operating surplus to net cash inflow from operating activities | | | |
| (Deficit)/surplus on ordinary ac Depreciation charges Loss on disposal of fixed assets Decrease in stock (Increase)/decrease in debtors Increase in creditors | | (322,930) 83,359 2,711 5,555 (89,661) 854,431 | 4,180 80,851 1,461 1,669 4,402 38,401 |
| Net cash inflow from operating activities | | £ 533,465 | £ 130,964 |
| CASH FLOW STATEMENT Net cash inflow from operating activities | | 533,465 | 130,964 |
| Returns on investments and servicing of finance | 17 | 138,991 | 169,102 |
| Taxation | | (98,187) | (56,690) |
| Capital expenditure | 17 | (386,583) | (127,979) |
| Increase in cash | | £ 187,686 | £ 115,397 |
| Reconciliation of net cash flow to movement in net cash | 18 | | |
| Increase in cash Net funds at 1 January 1999 | | 187,686 612,156 | 115,397 496,759 |
| Net funds at 31 December 1999 | | £ 799,842 | £ 612,156 |

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 DECEMBER 1999

1. Accounting policies

The financial statements have been prepared in accordance with applicable accounting standards.

1.1 BASIS OF ACCOUNTING

The financial statements are prepared under the historical cost convention.

1.2 FORM AND CONTENT OF ACCOUNTS

The format of the income and expenditure account is adapted and re-arranged from the prescribed formats in the Companies Act 1985 to provide a more meaningful presentation of the Association's activities in the year. In all other respects the form and content of the accounts are in accordance with the requirements of the Act.

1.3 DEPRECIATION

Depreciation is provided using the following rates and bases to write off the tangible assets over their estimated useful lives:-

Lease improvements

Straight line over the length
of the lease (ten years)

Computer equipment
Office Equipment
Fixtures and Fittings
Motor vehicles

Straight line
20% Straight line
20% Straight line
20% Straight line

1.4 STOCK

Stock is valued at the lower of cost and estimated net realisable value.

1.5 DEFERRED TAXATION

Deferred taxation is provided where there is a reasonable probability of the amount becoming payable in the foreseeable future.

1.6 INVESTMENT INCOME

Dividends, including tax credits, are shown gross and accounted for on a received basis.

Interest on gilt edged stocks and bank deposits are accounted for on a received basis.

1.7 PENSION COSTS

The Association operates a contributory defined benefit scheme for its permanent employees. Pension benefits are funded by payments to a fund administered by trustees.

The cost of providing pensions represents cash contributions payable in the year. This amount is not materially different from the pension cost as calculated under accounting standards. Consequently, this is in compliance with SSAP 24.

NOTES TO THE ACCOUNTS

FOR THE YEAR ENDED 31 DECEMBER 1999

2.

| Tangible Fixed Assets | Improvement to property ? | Computer Equipment £ | Office Equipment £ | Motor Vehicles £ | Fixtures & Fittings £ | Total £ |
|--|---------------------------|-------------------------------|-------------------------------|------------------------------|-----------------------------|---------------------------------|
| Cost At 1 January 1999 Additions Disposals | 163,276 | 150,386 32,812 (30,124) | 129,755 46,136 (44,608) | 65,571 43,734 (20,125) | 46,482 22,507 (9,268) | 392,194 308,465 (104,125) |
| At 31 December 1999 | £ 163,276 | £ 153,074 | £ 131,283 | £ 89,180 | £ 59,721 | £ 596,534 |
| Depreciation At 1 January 1999 Charge for the year Eliminated on disposal | l I I | 90,018 39,808 (29,810) | 90,469 20,147 (43,358) | 37,954 13,733 (15,429) | 17,303 9,671 (6,817) | 235,744 83,359 (95,414) |
| At 31 December 1999 | 3 | £ 100,016 | £ 67,258 | £ 36,258 | £ 20,157 | £ 223,689 |
| Net Book Value At 31 December 1999 | £ 163,276 | £ 53,058 | | £ 52,922 | 139,564 | £ 372,845 |
| At 31 December 1998 | Ę. | £ 60,368 | \$ 39,286 | £ 27,617 | £ 29,179 | £ 156,450 |

NOTES TO THE ACCOUNTS

FOR THE YEAR ENDED 31 DECEMBER 1999

3. Fixed Asset Investments

The NAPF Portfolio is administered by Mercury Asset Management plc.

The assets in the portfolio are:-

| | | Index Linked | Paultiaa | Paka 1 |
|-------------------------------------|---|-----------------|-------------|------------|
| T | | STOCKS £ | Equities | Total f |
| Investments listed on U.K. | | L | £ | L |
| Stock Exchange | | 670 640 | | 0 004 040 |
| Cost at 1 January 1999 | | • | | 2,091,242 |
| Additions in year | | 533,113 | 260,203 | 793,316 |
| Disposals in year | | (345,643) | (124,572) | (470,215) |
| Cost at 31 December 1999 | £ | 858,113 | £1,556,230 | £2,414,343 |
| Cash | | | | |
| Balance at 1 January 1999 | | | 373,162 | |
| Net income received in year | | | (68,782) |) |
| Balance at 31 December 1999 | | | | 304,380 |
| Accruals | | | | |
| To transfer from current account | | | | (124,245) |
| Total portfolio at 31 December 1999 | | | | £2,594,478 |
| | | | | |

The market value of the portfolio at 31 December 1999 was as follows:

| 1999 £ | 1998 £ |
|-----------|-----------------------------|
| 923,809 | 783,402 |
| 2,942,777 | 2,419,251 |
| 304,380 | 373,162 |
| (124,245) | (124,243) |
| • • | £3,451,572 |
| | £ 923,809 2,942,777 304,380 |

In addition to the above investments the company holds shares in a wholly owned subsidiary undertaking, NAPF Voting Issues Limited, incorporated in England & Wales. This company is dormant with no assets or liabilities. Accordingly this investment is shown at nil value in these financial statements.

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 DECEMBER 1999

| 4. | Stock | | 1999 £ | | 1998 £ |
|----|--|-----|------------------------------|---------|-----------------------------|
| | Publications | | 2,000 | | 7,555 |
| | | £ | 2,000 | £ | 7,555 |
| 5. | Debtors | | 1999 £ | | 1998 £ |
| | Trade debtors Prepayments and accrued income Other debtors | | 172,172 164,923 17,151 | | 60,989 191,935 11,661 |
| | | £ | 354,246 | £ | 264,585 |
| 6. | Cash at bank and in hand | | 1999 £ | | 1998 £ |
| | Cash on bank current account and in hand Cash on short term bank deposit | | 1,787 798,055 | | 638 611,518 |
| | | £ | 799,842 | £ | 612,156 |
| 7. | Creditors: Amounts falling due within one year | | 1999 £ | | 1998 £ |
| | Trade creditors | | 127,987 | | 119,234 |
| | Other creditors Other taxes and social security | | 4,238 65,134 | | 3,639 110,467 |
| | Accruals and deferred income | 1. | 662,902 | | 772,490 |
| | Corporation tax | -, | - | | 94,141 |
| | | £1, | 860,261 | £1 = | ,099,971 |
| 8. | Reserve fund | | 1999 £ | | 1998 £ |
| | At 1 January 1999 | 2 | 340,159 | 2 | ,076,251 |
| | Net surplus on investment activities | | 254,319 | | 263,908 |
| | At 31 December 1999 | £2, | 594,478 | £2 | ,340,159 |
| | | = | | = | |

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 DECEMBER 1999

| 9. | Accumulated Fund | 1999 1998 £ £ |
|-----|--|---|
| | At 1 January 1999 Net (deficit)/surplus for the year | (59,225) (100,953) (272,103) 41,728 |
| | At 31 December 1999 | £(331,328) £ (59,225) |
| 10. | Conferences and Courses | 1999 1998 |
| | Conferences Income Direct Expenses | £ £ 1,407,630 1,269,459 (664,926) (590,377) £ 742,704 £ 679,082 |
| | Courses Income Direct Expenses | 519,318 401,001 (245,932) (218,341) £ 273,386 £ 182,660 |
| | Total | £1,016,090 £ 861,742 |
| 11. | Publications | 1999 1998 £ £ |
| | Sales of publications and advertising Direct expenditure | 124,255 119,623 (80,251) (88,609) £ 44,004 £ 31,014 |
| 12. | Voting Issues Service | 1999 1998 £ £ |
| | Subscription income Direct expenditure | 244,252 271,879 (158,653) (140,313) |
| | | £ 85,599 £ 131,566 |

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 DECEMBER 1999

| 13. | Secretariat expenses | 1999 £ | 1998 £ |
|-----|-----------------------------------|------------|------------|
| | Staff costs: Salaries | 854,965 | 760,768 |
| | Employers' National Insurance | e 80,773 | 65,276 |
| | Pension contributions | 116,349 | 303,185 |
| | PHI contributions | 17,970 | 28,225 |
| | Car expenses | 11,731 | 12,356 |
| | | 1,081,788 | 1,169,810 |
| | Accommodation costs | 326,269 | 288,259 |
| | Office refurbishment | 208,539 | 820 |
| | Dilapidations | 90,000 | - |
| | Telephone, postage and stationery | 187,585 | 184,362 |
| | Administration costs | 405,492 | 334,882 |
| | Audit Fee | 7,100 | 6,955 |
| | Other professional fees | 264,037 | 115,248 |
| | Depreciation | 83,359 | 80,851 |
| | Loss on disposal of fixed assets | 2,711 | 1,461 |
| | | £2,656,880 | £2,182,648 |
| | | | |

The salaries of staff are determined by the Director General in consultation with the Officers and that of the Director General by the Officers.

| The average monthly number of employees during the year was made up as follows: | Number | Number |
|---|--------|--------|
| Office and administration | 26 | 26 |

14. Pension Costs

An actuarial valuation is carried out every 3 years. The last valuation as at 1 January 1999 used the projected unit method with a five year control period. The principal assumptions used by the actuaries were that the return on assets would be 7.5% per annum and salaries would increase by 6% per annum plus an appropriate allowance for promotion.

The pension expense for the year was £116,349 (1998: £303,185).

The scheme's assets are invested in an insurance contract with Legal & General which does not have an explicit market value. The actuarial value of the assets at 1 January 1999 was £1,740,000 which was 116% of the value of the benefits which had accrued to members (including pensions in the course of payment) after allowing for expected future increases in salaries.

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 DECEMBER 1999

| 15. | Taxation | | 1999 £ | 1998 £ |
|-----|--|---|-------------|------------------|
| | On ordinary activities | | - | |
| | U.K corporation tax at 24.9% Adjustment in respect of prior years | | (2,216) | 35,851 (465) |
| | | £ | (2,216) | £ 35,386 |
| | On investment activities | _ | | |
| | U.K corporation tax at 24.9% Tax on franked income | | - 6,262 | 58,290 11,693 |
| | | £ | 6,262 | 69,983 |
| | Total | £ | 4,046 | 105,369 |

16. Other financial commitments

The amounts payable in the next year in respect of the operating leases are shown below, analysed according to the expiry date of the leases.

| | Land and 1999 | buildings 1998 |
|----------------------------|------------------|-------------------|
| Bunium datas | £ | £ |
| Expiry date: | | |
| Within one year | - | 184,451 |
| After more than five years | 169,300 | <u>-</u> |
| | £ 169,300 | £ 184,451 |

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 DECEMBER 1999

| 17. | Gross cash flows | | | 1999 £ | 1998 £ |
|-----|---|-------|----------------|------------------|------------------|
| | Return on investments | | | | |
| | Deposit interest | | | 63,003 | |
| | Index linked stocks Equities | | | 20,545 48,072 | • |
| | Investment managers' fees | | | | 2,675 |
| | | | | £ 138,991 | £ 169,102 |
| | Capital expenditure | | | | |
| | Payments to acquire tangible fixed as | sets | | (308,465) | (53,007) |
| | Payments to acquire fixed asset investments | | | | (437,970) |
| | Receipts from sale of tangible fixed | asse | ts | 6,000 | 9,502 |
| | Receipts from sale of fixed asset inv | restm | ents | 640,416 | 353,496 |
| | | | | £(386,583) | £(127,979) |
| 18. | Analysis of changes in net funds | | | | |
| | | | At | Cash | At |
| | | | 1.1.99 | | 31.12.99 |
| | | | £ | £ | £ |
| | Cash on bank current account | | 620 | 1 1/0 | 1 707 |
| | and in hand Cash on short term bank deposit | | 638 611,518 | • | 1,787 798,055 |
| | out on short term bank deposit | | | 100,557 | |
| | | £ | 612,156 | £ 187,686 | £ 799,842 |

19. Members funds and memorandum of association

The company is limited by guarantee and has no issued share capital. Every member, in pursuance of Clause 6 of the Memorandum and Articles of Association, undertakes to contribute a sum not exceeding £1 in the event of the company being wound up whilst they are a member or within one year after they cease to be a member.

The movement in members funds is represented by the retained surplus for the year as disclosed in notes 8 and 9.