

**DIRECTORS' REPORT AND ACCOUNTS**

**CALEDONIAN AVIATION INVESTMENTS LIMITED**

**31 DECEMBER 2010**

**Company Number 1112513**



# CALEDONIAN AVIATION INVESTMENTS LIMITED

## DIRECTORS' REPORT

Directors	A Buchanan K Williams
Secretary	K Dosanjh
Registered Office	Waterside, P O Box 365, Harmondsworth, UB7 0GB

The Directors present their report and accounts for the nine-month period ended 31 December 2010

### Principal Activities

The Company did not trade during the period. Any overhead expenses were borne by the ultimate parent undertaking, British Airways Plc.

In April 2010, British Airways Plc and Iberia Lineas Aereas de Espana S.A. (hereafter British Airways and Iberia) signed a merger agreement to create a new leading airline group. The Merger was completed on 21 January 2011. International Consolidated Airlines Group, S.A. (IAG) started trading on the London Stock Exchange, with a secondary listing in Spain, on 24 January 2011. As a consequence, the British Airways Group including the Company has changed its reporting period to a December year-end. This set of financial statements has been prepared for the nine months ended 31 December 2010. The comparative results are the Company's published financial statements for year ended 31 March 2010.

### Directors' Liability Insurance

The ultimate parent undertaking, British Airways Plc, maintains a directors' and an officers' liability insurance policy for the directors and officers of its subsidiary undertakings.

### Auditors

The Company satisfies the provisions of section 480(1) of the Companies Act 2006 and accordingly the Company is exempt from the obligation to appoint auditors.

By order of the Board

Kulbinder Dosanjh  
Secretary  
Date 8 September 2011

# CALEDONIAN AVIATION INVESTMENTS LIMITED

## BALANCE SHEET AS AT 31 DECEMBER 2010

	Note	Nine months to 31 December 2010 £	Twelve months to 31 March 2010 £
<b>Fixed assets</b>			
Investments	4	1,003	1,003
<b>Current asset</b>			
Debtor - Amount owed by Subsidiary Undertaking		15,891	15,891
<b>Current liability</b>			
Amount owed to fellow Subsidiary Undertaking		(17,125)	(17,125)
<b>Total assets less current liability</b>		<u>(231)</u>	<u>(231)</u>
<b>Capital and Reserves</b>			
<b>Called up Share Capital</b>			
Authorised, allotted and called up share capital of the Company is 100 fully paid Ordinary Shares of £1 each		100	100
<b>Profit and Loss Account - adverse balance</b>	2	(331)	(331)
		<u>(231)</u>	<u>(231)</u>

For the nine-month period ended 31 December 2010

- 1 the Company was entitled to the exemption conferred by section 480(1) of the Companies Act 2006 from the provisions of that Act relating to the audit of accounts,
- 2 the members have not required the Company to obtain an audit of its accounts in accordance with section 476 of the Companies Act 2006,
- 3 the directors acknowledge their responsibilities for
  - ensuring that the Company keeps accounting records which comply with section 386 of the Companies Act 2006
  - preparing accounts which give a true and fair view of the state of affairs of the Company as at the end of the financial year and of its profit or loss for the financial year in accordance with the requirements of section 393 of the Companies Act 2006, and which otherwise comply with the requirements of that Act relating to accounts, so far as applicable to the Company.

Director

  
Alan Buchanan

Date

8 September 2011

# CALEDONIAN AVIATION INVESTMENTS LIMITED

## NOTES TO THE ACCOUNTS

AS AT 31 DECEMBER 2010

### 1. Accounting Policies

The accounts have been prepared under the historical cost convention. No consolidated accounts have been prepared by the Company as it is a wholly owned subsidiary undertaking of British Airways Plc.

### 2. Profit and Loss Account

The Company did not trade during the period and therefore no profit and loss account has been prepared.

### 3. Directors' Emoluments

The directors received no remuneration or other emoluments from the Company during the nine-month period ended 31 December 2010 (31 March 2010 ~ Nil).

### 4. Investments

a) Fixed asset investments comprise -

	Nine months to 31 December 2010 £	Twelve months to 31 March 2010 £
Subsidiary undertakings		
Cost	1,117	1,117
Provision	(115)	(115)
Net book value	<u>1,002</u>	<u>1,002</u>
Associated undertaking		
Cost	116	116
Provision	(115)	(115)
Net book value	<u>1</u>	<u>1</u>

### 5. Subsequent Events

On 21 January 2011, British Airways Plc and Iberia Lineas Aereas de Espana, S.A. (hereinafter 'British Airways' and 'Iberia' respectively) completed a merger transaction of the two companies to create a new, leading European airline group. As a result of the merger, International Consolidated Airlines Group S.A., known as IAG, was formed to hold the interests of both the existing airline groups. IAG is a Spanish registered company registered in Madrid, incorporated on 17 December 2009.

## **6. Ultimate Parent Undertaking**

During the reporting period, the Ultimate Parent Undertaking was British Airways Plc, a company incorporated in England and Wales

Copies of the British Airways Plc report and accounts can be obtained from the following website -

[www.iagshares.com](http://www.iagshares.com)

or direct from -  
The Company Secretary  
British Airways Plc  
Waterside HBB3  
P O Box 365  
Harmondsworth  
UB7 0GB