DIRECTORS' REPORT AND ACCOUNTS

CALEDONIAN AVIATION INVESTMENTS LIMITED

31 MARCH 2006

Company Number 1112513

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CALEDONIAN AVIATION INVESTMENTS LIMITED

DIRECTORS' REPORT

Directors:

A K Buchanan

K Williams

Secretary:

A K Buchanan

Registered Office: Waterside, P O Box 365, Harmondsworth, UB7 0GB

The Directors present their report and accounts for the year ended 31 March 2006.

Principal Activities

The Company did not trade during the year. Any overhead expenses were borne by the Ultimate Parent Undertaking, British Airways Plc.

Directors' Interests

None of the Directors had any beneficial interest in the shares of the Company at 31 March 2006.

According to the register maintained as required under the Companies Act 1985, the directors' interests in the share capital of British Airways Plc and in the 9.75% Convertible Capital Bonds 2005 of British Airways Capital Limited which require disclosure in these accounts were as follows:

| | | | | | | | British Airv | vays Plc | British A | • |
|------------------|--|--------------------|---|-----------------|---|-----------------|---|-----------------|----------------------|--------------------|
| | Ordinary Shares Subject to no Restrictions | | Options: Executive Share Option Scheme | | Conditional Share Options: Performance Share Plan | | Long Term Incentive Plan 1996 (LTIPs) | | Convertible Bonds | |
| | 31 March 2006 | 1 April 2005 | 31 March 2006 | 1 April 2005 | 31 March 2006 | 1 April 2005 | 31 March 2006 | 1 April 2005 | 31 March 2006 | 1 April 2005 |
| Alan Buchanan | 3,728 | 3,728 | 344,423 | 368,981 | 63,546 | 0 | 150,120 | 226,743 | 0 | 0 |

The interests of Keith Williams are disclosed in the accounts of British Airways Plc.

The Directors' interests set out above are in each case beneficial. The options under the Executive Share Option Scheme are at prices ranging from £1.57 to £4.05.

Directors' Liability Insurance

The ultimate parent undertaking, British Airways Plc, maintains a directors' and an officers' liability insurance policy for the directors and officers of its subsidiary undertakings.

Auditors

The company satisfies the provisions of section 249AA(1) of the Companies Act 1985 and accordingly the company is exempt from the obligation to appoint auditors.

By order of the Board

CALEDONIAN AVIATION INVESTMENTS LIMITED

BALANCE SHEET AS AT 31 MARCH 2006

| | 3.f . | 2006 | 2005 |
|---|-------|----------|----------|
| | Note | £ | £ |
| Fixed assets | | | |
| Investments | 4 | 1,003 | 1,003 |
| Current asset | | | |
| Debtor - Amount owed by Subsidiary Undertaking | | 15,891 | 15,891 |
| Current liability | | | |
| Creditor - amount falling due within one year | | (17,125) | (17,125) |
| Amount owed to fellow Subsidiary Undertaking | | 17,125 | 17,125 |
| Total assets less current liability | | (231) | (231) |
| Capital and Reserves | | | |
| Called up Share Capital | | | |
| Authorised, allotted and called up share capital of the Company is 100 fully paid Ordinary Shares of £1 each. | | 100 | 100 |
| Profit and Loss Account - adverse balance | 2 | (331) | (331) |
| | | (231) | (231) |

For the year ended 31 March 2006:

- the company was entitled to the exemption conferred by section 249AA(1) of the Companies Act 1985 from the provisions of that Act relating to the audit of accounts;
- the members have not required the company to obtain an audit of its accounts in accordance with section 249B(2) of the Companies Act 1985;
- 3 the directors acknowledge their responsibilities for:
 - ensuring that the company keeps accounting records which comply with section 221 of the Companies Act 1985.
 - preparing accounts which give a true and fair view of the state of affairs of the company as at the
 end of the financial year and of its profit or loss for the financial year in accordance with the
 requirements of section 226 of the Companies Act 1985, and which otherwise comply with the
 requirements of that Act relating to accounts, so far as applicable to the company.

Director:

Date:

22 Decemb 2006

CALEDONIAN AVIATION INVESTMENTS LIMITED

NOTES TO THE ACCOUNTS

AS AT 31 MARCH 2006

1. Accounting Policies

The accounts have been prepared under the historical cost convention. No consolidated accounts have been prepared by the Company as it is a wholly owned subsidiary undertaking of British Airways Plc.

2. Profit and Loss Account

The company did not trade during the year and therefore no profit and loss account has been prepared.

3. Directors' Emoluments

The directors received no remuneration or other emoluments from the company during the year ended 31 March 2006 (2005 ~ Nil).

4. Investments

a) Fixed asset investments comprise: -

| | 2006 | 2005 |
|-------------------------|-------|-------|
| | £ | £ |
| Subsidiary undertakings | | |
| Cost | 1,117 | 1,117 |
| Provision | (115) | (115) |
| Net book value | 1,002 | 1,002 |
| Associated undertaking | | |
| Cost | 116 | 116 |
| Provision | (115) | (115) |
| Net book value | 1 | I |

b) Subsidiary undertakings are:

| Company | Class of Shares | Proportion Held | Country of Incorporation |
|---------|-----------------|-----------------|--------------------------|
|---------|-----------------|-----------------|--------------------------|

Aviation Insurance Ordinary shares of £1 each 100% Scotland

Consultants Limited

The above company was dormant throughout the year.

5. Ultimate Parent Undertaking

The Ultimate Parent Undertaking is British Airways Plc, a company incorporated in England.

6. Annual Report and Accounts

Copies of the British Airways Plc report and accounts can be obtained on the internet from:-

www.bashareholders.com or direct from:-

The Shareholder Services Department British Airways Plc Waterside HBB3 P O Box 365 Harmondsworth UB7 0GB