

**STRATEGIC REPORT, REPORT OF THE DIRECTORS AND  
FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2015  
FOR  
WINDSOR RACING LIMITED**

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**WINDSOR RACING LIMITED (REGISTERED NUMBER: 01074947)**

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FOR THE YEAR ENDED 31 DECEMBER 2015**

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**WINDSOR RACING LIMITED**  
**COMPANY INFORMATION**  
**FOR THE YEAR ENDED 31 DECEMBER 2015**

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**DIRECTORS:**

P C O'Driscoll  
S A J Nahum  
K S Robertson

**SECRETARY:**

Ms M J Langridge

**REGISTERED OFFICE:**

Millbank Tower  
21-24 Millbank  
London  
SW1P 4QP

**REGISTERED NUMBER:**

01074947 (England and Wales)

**AUDITORS:**

Gerald Edelman  
73 Cornhill  
London  
EC3V 3QQ

**STRATEGIC REPORT  
FOR THE YEAR ENDED 31 DECEMBER 2015**

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The directors present their strategic report for the year ended 31 December 2015.

The principal activity of the company is that of operator of Royal Windsor Racecourse in Berkshire.

**REVIEW OF BUSINESS**

The Directors consider the performance of the company to be satisfactory in the current economic climate.

One more fixture was held in 2015 compared to 2014.

Strong performance in the catering and hospitality arm of the business has enabled further growth in the non raceday business, thus improving the overall utilisation of the racecourse.

**PRINCIPAL RISKS AND UNCERTAINTIES**

The company operates in the sporting and leisure sector within the UK and as such faces the same risks as other similar businesses, primarily economic welfare, the availability of disposable income and competing interests for the leisure pound.

In addition, as with any business that is conducted outdoors in the UK, a further risk is that of weather related abandonments. It is impossible to mitigate this risk but the company does allow for a certain number of abandonments when completing its business plans.

The main risks arising from the company's financial instruments are interest rate risk, liquidity risk and credit risk. The financial risk management objectives and policies for each of these risks are described in more detail below.

**Interest rate risk**

Given the current low interest rate economic climate, hedging for interest risk is not deemed necessary, although the position is kept under regular review by the Board.

**Liquidity risk**

Liquidity risk is managed centrally. The current loan facilities have been agreed at appropriate levels given the Group's forecasted operating cash flows, loan repayments, expected future capital expenditure and trading income over the course of the foreseeable future.

**Credit risk**

Due to the nature of the company's income streams, the exposure to credit risk is considered minimal. One of the main sources of income is received from the HBLB and media income from the transmission of pictures through the SIS contract. Other third party income is derived from customers on race days and this is either paid in advance of the event or paid on the day. Of the income received by the company that is subject to credit risk, there are established credit procedures and collection policies in place which are reviewed and monitored centrally.

**ON BEHALF OF THE BOARD:**

  
.....  
P C O'Driscoll - Director

Date: 26/9/16

**REPORT OF THE DIRECTORS  
FOR THE YEAR ENDED 31 DECEMBER 2015**

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The directors present their report with the financial statements of the company for the year ended 31 December 2015.

**DIVIDENDS**

No dividends will be distributed for the year ended 31 December 2015.

No dividend was distributed for the year ended 31 December 2014.

**EVENTS SINCE THE END OF THE YEAR**

Information relating to events since the end of the year is given in the notes to the financial statements.

**DIRECTORS**

The directors shown below have held office during the whole of the period from 1 January 2015 to the date of this report:

S A J Nahum  
P C O'Driscoll  
K S Robertson

Other changes in directors holding office are as follows:

A B Kelly - resigned 23 July 2015

**GOING CONCERN**

Having reviewed the company's financial forecasts and expected future cash flows, the directors have a reasonable expectation that the company has adequate resources to continue in operational existence for the foreseeable future. Thus the going concern basis has been adopted in preparing the financial statements for the year ended 31 December 2015.

**STATEMENT OF DIRECTORS' RESPONSIBILITIES**

The directors are responsible for preparing the Report of the Directors and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

**STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS**

So far as the directors are aware, there is no relevant audit information (as defined by Section 418 of the Companies Act 2006) of which the company's auditors are unaware, and each director has taken all the steps that he ought to have taken as a director in order to make himself aware of any relevant audit information and to establish that the company's auditors are aware of that information.

WINDSOR RACING LIMITED (REGISTERED NUMBER: 01074947)

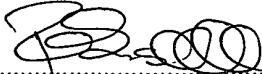
**REPORT OF THE DIRECTORS  
FOR THE YEAR ENDED 31 DECEMBER 2015**

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**AUDITORS**

Pursuant to section 487(2) of the Companies Act 2006, the auditors, Gerald Edelman, will be deemed to be reappointed and will therefore continue in office.

**ON BEHALF OF THE BOARD:**



.....  
P C O'Driscoll - Director

Date: 26/9/16

## REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF WINDSOR RACING LIMITED

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We have audited the financial statements of Windsor Racing Limited for the year ended 31 December 2015 on pages six to twenty. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'.

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in a Report of the Auditors and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

### **Respective responsibilities of directors and auditors**

As explained more fully in the Statement of Directors' Responsibilities set out on page three, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's (APB's) Ethical Standards for Auditors.

### **Scope of the audit of the financial statements**

A description of the scope of an audit of financial statements is provided on the FRC's website at [www.frc.org.uk/apb/scope/private.cfm](http://www.frc.org.uk/apb/scope/private.cfm).

### **Opinion on financial statements**

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 December 2015 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.


### **Opinion on other matter prescribed by the Companies Act 2006**

In our opinion the information given in the Strategic Report and the Report of the Directors for the financial year for which the financial statements are prepared is consistent with the financial statements.

### **Matters on which we are required to report by exception**

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.



Stephen Coleman ACA (Senior Statutory Auditor)  
For and on behalf of Gerald Edelman  
Chartered Accountants  
Statutory Auditor  
73 Cornhill  
London  
EC3V 3QQ

Date: 26/9/16

**WINDSOR RACING LIMITED (REGISTERED NUMBER: 01074947)**

**INCOME STATEMENT  
FOR THE YEAR ENDED 31 DECEMBER 2015**

	Notes	2015 £	2014 £
<b>TURNOVER</b>	2	8,283,501	7,724,806
Cost of sales		<u>(4,460,073)</u>	<u>(4,112,196)</u>
<b>GROSS PROFIT</b>		3,823,428	3,612,610
Administrative expenses		<u>(2,403,845)</u>	<u>(2,114,099)</u>
		1,419,583	1,498,511
Other operating income	3	<u>-</u>	<u>311,671</u>
<b>OPERATING PROFIT</b>	5	1,419,583	1,810,182
Interest receivable and similar income	6	<u>16,750</u>	<u>-</u>
		1,436,333	1,810,182
Interest payable and similar charges	7	<u>(500)</u>	<u>(9,284)</u>
<b>PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION</b>		1,435,833	1,800,898
Tax on profit on ordinary activities	8	<u>40,361</u>	<u>(92,753)</u>
<b>PROFIT FOR THE FINANCIAL YEAR</b>		<u><u>1,476,194</u></u>	<u><u>1,708,145</u></u>

The notes on pages 10 to 20 form part of these financial statements



**WINDSOR RACING LIMITED (REGISTERED NUMBER: 01074947)**

**OTHER COMPREHENSIVE INCOME  
FOR THE YEAR ENDED 31 DECEMBER 2015**

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	2015 £	2014 £
<b>PROFIT FOR THE YEAR</b>	1,476,194	1,708,145
<b>OTHER COMPREHENSIVE INCOME</b>	-	161,409
Income tax relating to other comprehensive income	-	-
<b>OTHER COMPREHENSIVE INCOME FOR THE YEAR, NET OF INCOME TAX</b>	-	161,409
<b>TOTAL COMPREHENSIVE INCOME FOR THE YEAR</b>	<u>1,476,194</u>	<u>1,869,554</u>

The notes on pages 10 to 20 form part of these financial statements

WINDSOR RACING LIMITED (REGISTERED NUMBER: 01074947)

**BALANCE SHEET**  
**31 DECEMBER 2015**

	Notes	£	2015 £	£	2014 £
<b>FIXED ASSETS</b>					
Tangible assets	9		12,662,956		4,669,307
<b>CURRENT ASSETS</b>					
Stocks	10	79,187		66,240	
Debtors	11	1,804,922		2,981,591	
Cash at bank		<u>126,897</u>		<u>137,856</u>	
		2,011,006		3,185,687	
<b>CREDITORS</b>					
Amounts falling due within one year	12	<u>(7,644,002)</u>		<u>(2,301,228)</u>	
<b>NET CURRENT (LIABILITIES)/ASSETS</b>			<u>(5,632,996)</u>		<u>884,459</u>
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>			<u>7,029,960</u>		<u>5,553,766</u>
<b>CAPITAL AND RESERVES</b>					
Called up share capital	14		1,000		1,000
Retained earnings	15		<u>7,028,960</u>		<u>5,552,766</u>
<b>SHAREHOLDERS' FUNDS</b>			<u>7,029,960</u>		<u>5,553,766</u>

The financial statements were approved by the Board of Directors on 26/9/16 and were signed on its behalf by:



.....  
P C O'Driscoll - Director

The notes on pages 10 to 20 form part of these financial statements

**WINDSOR RACING LIMITED (REGISTERED NUMBER: 01074947)**

**STATEMENT OF CHANGES IN EQUITY  
FOR THE YEAR ENDED 31 DECEMBER 2015**

	Called up share capital £	Retained earnings £	Total equity £
<b>Balance at 1 January 2014</b>	1,000	3,683,212	3,684,212
<b>Changes in equity</b>			
Profit for the year	-	1,708,145	1,708,145
Prior year adjustment	-	<u>161,409</u>	<u>161,409</u>
<b>Balance at 31 December 2014</b>	<u>1,000</u>	<u>5,552,766</u>	<u>5,553,766</u>
<b>Changes in equity</b>			
Total comprehensive income	-	<u>1,476,194</u>	<u>1,476,194</u>
<b>Balance at 31 December 2015</b>	<u>1,000</u>	<u>7,028,960</u>	<u>7,029,960</u>

The notes on pages 10 to 20 form part of these financial statements

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2015**

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**1. ACCOUNTING POLICIES**

**Basis of preparing the financial statements**

These financial statements have been prepared in accordance with Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

These financial statements for the year ended 31 December 2015 are the first financial statements of Windsor Racing Limited prepared in accordance with FRS102, the Financial Reporting Standard applicable in the UK and Republic of Ireland. The date of transition to FRS102 was 1 January 2014. The reported financial position and financial performance for the previous period are not affected by the transition to FRS102.

The Directors have drawn up the financial statements on a going concern basis.

The Directors consider it appropriate to draw up the financial statements on a going concern basis as they have received assurance from Aldersgate Investments Limited, an affiliated company, that it will continue to make sufficient funds available to enable the Company to meet its obligations as they fall due for the foreseeable future, and at least 12 months from the date of approval of these financial statements. Accordingly, they continue to adopt the going concern basis of accounting in preparing the financial statements.

**Financial reporting standard 102 - reduced disclosure exemptions**

The company has taken advantage of the following disclosure exemption in preparing these financial statements, as permitted by FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland":

- the requirements of Section 7 Statement of Cash Flows.

**Judgements and key sources of estimation uncertainty**

In the application of the company's accounting policies, the directors are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

**Turnover**

Turnover principally relates to income derived directly from the holding of horse race meetings, including industry related funding from the HBLB, and the non-raceday use of the Racecourse facilities.

Income is recognised once a race meeting or non-raceday event has been held. This includes admissions revenue, other racing income and catering income. In certain circumstances income is taken over the life of the agreement to which it relates, such as rental income and annual memberships.

**Media rights**

Income received in respect of media rights over the broadcasts from the Group's racecourses is recognised within revenue in the period in which the relevant race meetings are held.

NOTES TO THE FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 DECEMBER 2015

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1. ACCOUNTING POLICIES - continued

**HBLB revenue**

The HBLB provides revenue to racecourses to support the holding of race meetings. For taxation purposes, this revenue can be waived by racecourses, with HBLB approval, and transferred to 'capital credits', which is a tax-efficient scheme operated by the HBLB. These capital credits may be claimed by racecourses against expenditure on HBLB-approved capital projects and as a result, are not assessable to tax. It is the Company's policy that, as they are derived from and are dependent upon trading activities, capital credit receipts are recognised within revenue when the race meetings to which they relate are held. A corresponding receivable is recognised until the cash is received.

**Tangible fixed assets**

Depreciation is provided at the following annual rates in order to write off the cost less estimated residual value of each asset over its estimated useful life.

Freehold land and buildings	- 2% on cost
Plant and equipment	- 5% to 25% on cost
Motor vehicles	- 20% on cost

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is credited or charged to the profit and loss account.

**Impairment of fixed assets**

At each reporting end date, the company reviews the carrying amount of its tangible fixed assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss, if any. Where it is not possible to estimate the recoverable amount of an individual asset, the company estimates the recoverable amount of the cash generating unit to which the asset belongs.

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing the value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset is estimated to be less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount, in which case the impairment loss is treated as a revaluation decrease.

Recognised impairment losses are reversed if, and only if, the reasons for the impairment loss have ceased to apply. Where an impairment loss subsequently reverses, the carrying amount of the asset is increased to the revised estimate of its recoverable amount, but so the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset in prior years. A reversal of an impairment loss is recognised immediately in the profit and loss account unless the relevant asset is carried in a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

**Stocks**

Closing stock is stated at lower of cost and net realisable value. The cost includes all expenditure which has been incurred in bringing the stock to its present location and condition. Stock is valued using the first in first out method.

NOTES TO THE FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 DECEMBER 2015

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1. **ACCOUNTING POLICIES - continued**

**Tax**

The tax expense represents the sum of the tax currently payable and deferred tax.

**Current tax**

The tax currently payable is based on taxable profit for the year. Taxable profit differs from net profit as reported in the income statement because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are never taxable or deductible. The company's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the reporting end date, where applicable.

**Deferred tax**

Deferred tax liabilities are generally recognised for all timing differences and deferred tax assets are recognised to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits. Such assets and liabilities are not recognised if the timing difference arises from goodwill or from the initial recognition of other assets and liabilities in a transaction that affects neither the tax profit nor the accounting profit.

The carrying amount of deferred tax assets is reviewed at each reporting end date and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered. Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset is realised. Deferred tax is charged or credited in the income statement, except when it relates to items charged or credited directly to equity, in which case the deferred tax is also dealt with in equity. Deferred tax assets and liabilities are offset when the company has a legally enforceable right to offset current tax assets and liabilities and the deferred tax assets and liabilities relate to taxes levied by the same tax authority.

**Leasing commitments**

Rentals paid under operating leases are charged to profit or loss on a straight line basis over the period of the lease.

**Pension costs**

The company operates a defined contribution pension scheme. Contributions payable to the company's pension scheme are charged to profit or loss in the period to which they relate.

NOTES TO THE FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 DECEMBER 2015

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1. ACCOUNTING POLICIES - continued

**Cash and cash equivalents**

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

**Financial instruments**

The company has elected to apply the provisions of Section 11 'Basic Financial Instruments' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the company's statement of financial position when the company becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

**Basic financial assets**

Basic financial assets, which include trade and other receivables and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest.

**Impairment of financial assets**

Financial assets, other than those held at fair value through profit and loss, are assessed for indicators of impairment at each reporting end date.

Financial assets are impaired where there is objective evidence that, as a result of one or more events that occurred after the initial recognition of the financial asset, the estimated future cash flows have been affected. If an asset is impaired, the impairment loss is the difference between the carrying amount and the present value of the estimated cash flows discounted at the asset's original effective interest rate. The impairment loss is recognised in profit or loss.

If there is a decrease in the impairment loss arising from an event occurring after the impairment was recognised, the impairment is reversed. The reversal is such that the current carrying amount does not exceed what the carrying amount would have been, had the impairment not previously been recognised. The impairment reversal is recognised in profit or loss.

**Derecognition of financial assets**

Financial assets are derecognised only when the contractual rights to the cash flows from the asset expire or are settled, or when the company transfers the financial asset and substantially all the risks and rewards of ownership to another entity, or if some significant risks and rewards of ownership are retained but control of the asset has transferred to another party that is able to sell the asset in its entirety to an unrelated third party.

**Classification of financial liabilities**

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the company after deducting all of its liabilities.

Basic financial liabilities, including trade and other payables and loans from fellow group companies, are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future receipts discounted at a market rate of interest.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

NOTES TO THE FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 DECEMBER 2015

1. **ACCOUNTING POLICIES - continued**

Trade payables are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Accounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade payables are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

**Derecognition of financial liabilities**

Financial liabilities are derecognised when the company's contractual obligations expire or are discharged or cancelled

**Equity instruments**

Equity instruments issued by the company are recorded at the proceeds received, net of direct issue costs. Dividends payable on equity instruments are recognised as liabilities once they are no longer at the discretion of the company.

**Provisions**

Provisions are recognised when the company has a legal or constructive present obligation as a result of a past event, it is probable that the company will be required to settle that obligation and a reliable estimate can be made of the amount of the obligation.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the reporting end date, taking into account the risks and uncertainties surrounding the obligation.

Where the effect of the time value of money is material, the amount expected to be required to settle the obligation is recognised at present value. When a provision is measured at present value the unwinding of the discount is recognised as a finance cost in profit or loss in the period it arises.

**Employee benefits**

The costs of short-term employee benefits are recognised as a liability and an expense, unless those costs are required to be recognised as part of the cost of stock or fixed assets.

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the company is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

2. **TURNOVER**

The total turnover of the company for the year has been derived from its principal activity wholly undertaken in the United Kingdom.

3. **OTHER OPERATING INCOME**

	2015	2014
	£	£
Sundry receipts	-	311,671



**WINDSOR RACING LIMITED (REGISTERED NUMBER: 01074947)**

**NOTES TO THE FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 DECEMBER 2015**

**4. STAFF COSTS**

	2015	2014
	£	£
Wages and salaries	1,388,390	1,308,749
Social security costs	113,903	100,679
Other pension costs	<u>21,722</u>	<u>18,072</u>
	<u>1,524,015</u>	<u>1,427,500</u>

The average monthly number of employees during the year was as follows:

	2015	2014
Salaried Staff	<u>38</u>	<u>39</u>

The Company employs casual staff to assist during racedays. The number of casual staff varies between 79 and 152 (2014: 37 and 115) depending on the raceday. Casual staff are not included in the staff numbers stated above.

**5. OPERATING PROFIT**

The operating profit is stated after charging/(crediting):

	2015	2014
	£	£
Hire of plant and machinery	3,135	41,459
Other operating leases	5,771	-
Depreciation - owned assets	277,079	209,897
(Profit)/loss on disposal of fixed assets	(100)	18,271
Auditors' remuneration	11,183	10,620
Group management charges	<u>215,365</u>	<u>177,738</u>

Directors' remuneration	<u>-</u>	<u>-</u>
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**6. INTEREST RECEIVABLE AND SIMILAR INCOME**

	2015	2014
	£	£
Group interest receivable	<u>16,750</u>	<u>-</u>

**7. INTEREST PAYABLE AND SIMILAR CHARGES**

	2015	2014
	£	£
Bank interest	500	235
Group interest	<u>-</u>	<u>9,049</u>
	<u>500</u>	<u>9,284</u>

**NOTES TO THE FINANCIAL STATEMENTS - continued**  
**FOR THE YEAR ENDED 31 DECEMBER 2015**

**8. TAXATION****Analysis of the tax (credit)/charge**

The tax (credit)/charge on the profit on ordinary activities for the year was as follows:

	2015	2014
	£	£
Deferred tax	<u>(40,361)</u>	<u>92,753</u>
Tax on profit on ordinary activities	<u>(40,361)</u>	<u>92,753</u>

**Reconciliation of total tax (credit)/charge included in profit and loss**

The tax assessed for the year is lower than the standard rate of corporation tax in the UK. The difference is explained below:

	2015	2014
	£	£
Profit on ordinary activities before tax	<u>1,435,833</u>	<u>1,800,898</u>
Profit on ordinary activities multiplied by the standard rate of corporation tax in the UK of 20.250% (2014 - 21.500%)	290,756	387,193
Effects of:		
Expenses not deductible for tax purposes	15,509	20,781
Income not taxable for tax purposes	-	(67,009)
Capital allowances in excess of depreciation	(7,722)	(21,891)
Utilisation of tax losses	-	(319,407)
Other short term timing differences	26	333
Group relief	(298,569)	-
Deferred Tax	<u>(40,361)</u>	<u>92,753</u>
Total tax (credit)/charge	<u>(40,361)</u>	<u>92,753</u>

**Tax effects relating to effects of other comprehensive income**

	Gross	Tax	2014
	£	£	Net
Prior Year Adjustment	<u>161,409</u>	-	<u>161,409</u>
	<u>161,409</u>	-	<u>161,409</u>

**WINDSOR RACING LIMITED (REGISTERED NUMBER: 01074947)**

**NOTES TO THE FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 DECEMBER 2015**

**9. TANGIBLE FIXED ASSETS**

	Freehold land and buildings £	Plant and equipment £	Motor vehicles £	Totals £
<b>COST</b>				
At 1 January 2015	4,897,266	4,576,379	58,109	9,531,754
Additions	8,204,832	65,896	-	8,270,728
Disposals	-	(18,250)	-	(18,250)
At 31 December 2015	<u>13,102,098</u>	<u>4,624,025</u>	<u>58,109</u>	<u>17,784,232</u>
<b>DEPRECIATION</b>				
At 1 January 2015	1,166,293	3,643,201	52,953	4,862,447
Charge for year	63,544	211,446	2,089	277,079
Eliminated on disposal	-	(18,250)	-	(18,250)
At 31 December 2015	<u>1,229,837</u>	<u>3,836,397</u>	<u>55,042</u>	<u>5,121,276</u>
<b>NET BOOK VALUE</b>				
At 31 December 2015	<u>11,872,261</u>	<u>787,628</u>	<u>3,067</u>	<u>12,662,956</u>
At 31 December 2014	<u>3,730,973</u>	<u>933,178</u>	<u>5,156</u>	<u>4,669,307</u>

**10. STOCKS**

	2015 £	2014 £
Goods for resale	<u>79,187</u>	<u>66,240</u>

**11. DEBTORS**

	2015 £	2014 £
Amounts falling due within one year:		
Trade debtors	65,616	103,329
Amounts owed by group undertakings	1,449,315	2,555,200
Other debtors	110,158	75,919
Prepayments and accrued income	<u>70,816</u>	<u>178,487</u>
	<u>1,695,905</u>	<u>2,912,935</u>
Amounts falling due after more than one year:		
Deferred Tax	<u>109,017</u>	<u>68,656</u>
Aggregate amounts	<u>1,804,922</u>	<u>2,981,591</u>

**WINDSOR RACING LIMITED (REGISTERED NUMBER: 01074947)**

**NOTES TO THE FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 DECEMBER 2015**

**11. DEBTORS - continued**

**Deferred Tax**

	2015	2014
	£	£
Accelerated capital allowances	108,263	67,928
Provisions	<u>754</u>	<u>728</u>
	<u>109,017</u>	<u>68,656</u>

	Deferred Tax
	£
Balance at 1 January 2015	68,656
Recognised during the year	<u>40,361</u>
Balance at 31 December 2015	<u>109,017</u>

**12. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

	2015	2014
	£	£
Trade creditors	190,204	96,494
Amounts owed to group undertakings	7,013,437	1,896,861
Social security and other taxes	30,809	28,328
VAT	24,341	40,578
Other creditors	536	194
Accruals and deferred income	<u>384,675</u>	<u>238,773</u>
	<u>7,644,002</u>	<u>2,301,228</u>

**13. LEASING AGREEMENTS**

Minimum lease payments under non-cancellable operating leases fall due as follows:

	2015	2014
	£	£
Within one year	13,732	12,825
Between one and five years	<u>31,387</u>	<u>494</u>
	<u>45,119</u>	<u>13,319</u>

**14. CALLED UP SHARE CAPITAL**

Allotted, issued and fully paid:

Number:	Class:	Nominal value:	2015	2014
			£	£
760	'A' Ordinary shares	£1	760	760
240	'B' Ordinary shares	£1	<u>240</u>	<u>240</u>
			<u>1,000</u>	<u>1,000</u>

NOTES TO THE FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 DECEMBER 2015

14. **CALLED UP SHARE CAPITAL - continued**

The 'A' ordinary shares and 'B' ordinary shares rank pari passu in all respects and form one uniform class of ordinary shares.

15. **RESERVES**

	Retained earnings £
At 1 January 2015	5,552,766
Profit for the year	<u>1,476,194</u>
At 31 December 2015	<u>7,028,960</u>

16. **PENSION COMMITMENTS**

The Company operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the Company in an independently administered fund. The pension cost charge represents contributions payable by the Company to the fund.

The pension creditor at the year end was £3,771 (2014: £3,640).

17. **ULTIMATE PARENT COMPANY**

The immediate parent company is Arena Leisure Racing Limited. The ultimate parent company is Omaha Business Holdings Corp., a company registered in the British Virgin Islands.

The company's ultimate UK parent is Arena Racing Corporation Limited. Arena Racing Corporation Limited prepares group financial statements and copies can be obtained from Companies House.

The registered address and principal place of business of Arena Racing Corporation Limited and Arena Leisure Racing Limited is Millbank Tower, 21-24 Millbank, London, SW1P 4QP.

The registered address and principal place of business of Omaha Business Holdings Corp is 2nd Floor, O'Neal Marketing Associates Building, PO Box 3174, Wickham's Cay II, Road Town, Tortola, British Virgin Islands.

**NOTES TO THE FINANCIAL STATEMENTS - continued**  
**FOR THE YEAR ENDED 31 DECEMBER 2015**

**18. RELATED PARTY DISCLOSURES**

The company has taken advantage of exemption, under the terms of FRS102 not to disclose related party transactions with wholly owned subsidiaries within the group.

During the year, the company provided racing services to and received similar services from the following related parties:

	Transactions		Balance due from/(to) related party as at 31 December)	
	2015	2014	2015	2014
	£	£	£	£
The Doncaster Racecourse Management Company Limited(i)	(857,062)	77	-	857,062
Worcester Racecourse Limited(i)	49,838	(50,000)	-	(49,838)
Uttoxeter Leisure and Development Company Limited (ii)	(6,265)	383	-	6,265
Brighton Racecourse Company Limited(iii)	12,222	239	-	(12,222)
Great Yarmouth Racecourse Limited(iii)	(3,043)	1,265	-	3,043
Sedgefield Steeplechase Company (1927) Limited (iv)	(63)	-	-	63

The transactions above are net of sales and purchases.

(i) 81% owned subsidiary of Arena Leisure Limited

(ii) 92.4% owned subsidiary of Omaha Business Holdings Corp

(iii) 81% owned subsidiary of Omaha Business Holdings Corp

(iv) 99.9% owned subsidiary of Omaha Business Holdings Corp

The bank loans and overdrafts of the group are secured by a legal charge over the racecourse properties in the group.

**19. POST BALANCE SHEET EVENTS**

On 31 March 2016, Landal Worldwide Corp sold its entire investment in Racing Holdings Limited, an intermediate parent company, to Omaha Business Holdings Corp.

**20. COMPANY INFORMATION**

Windsor Racing Limited is a company limited by shares incorporated in England and Wales. The registered office is Millbank Tower, 21-24 Millbank, London, SW1P 4QP. The principal place of business of the company is Windsor Racecourse, Maidenhead Road, Windsor, SL4 5JJ.