ACCOUNTS

31 JULY 1991

COMPANY'S REGISTERED NUMBER 1070953

COMPANIES HOUSE, CARDIFF LONDON CARDIFF 29 JUN 1992 30 JUN 1992

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## ANNUAL REPORT AND STATEMENT OF ACCOUNTS

## for the year ended 31 July 1991

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#### Report of the directors

The directors present their annual report and the audited accounts for the year ended 31 July 1991.

#### RESULTS

The results for the year are set out on page 4.

## PRINCIPAL ACTIVITIES

The company is engaged in the production of popular music by exploiting the copyright of recordings and videos relating to rights obtained through contracts made with artistes.

#### BUSINESS REVIEW

The company's turnover was £80,130,196 for the year (1990: £66,461,435). This acheivement was a result of establishing new artistes and continuing the development of existing signings. Both the level of business and the year end financial position were satisfactory and the directors expect that the present level of activity will be sustained in the foregreable future.

#### DIVIDENDS

The directors do not propose any dividends (1990 : nil).

### **DIRECTORS**

The directors of the company during the period were:

- R C N Branson
- K M Berry
- J S Draper
- S G Lewis
- J Webster
- T Lyster
- S M Macleod
- W R Richardson

None of the directors had an interest in the shares of the company at 31 July 1991 (1990: nil) other than as a result of an interest in the shares of the ultimate holding company, Virgin Music Group Limited. The interests of Mr Branson, Mr Berry and Mr Draper in the shares of the ultimate holding company are shown in that company's accounts. The remaining directors of the company did not have an interest in the shares of Virgin Music Group Limited at 31 July 1991 (1990: nil).

#### Report of the directors

POLITICAL AND CHARITABLE CONTRIBUTIONS

There were no contributions made for political or charitable purposes (1990 : Enil).

MOVEMENT IN FIXED ASSETS

The movements in fixed assets during the year are set out in note 9 to the accounts.

**AUDITORS** 

In accordance with section 385 of the Companies Act 1985 a resolution to reappoint the auditors, KPMG Peat Marwick, will be proposed at the next annual general meeting.

By Order of The Board

her By

120 Campden Hill Road LONDON W8 7AR

THE W. M. P. SERRY DIRECTOR

## REPORT OF THE AUDITORS, KPMG PEAT MARWICK

#### TO THE MEMBERS OF VIRGIN RECORDS LIMITED

We have audited the accounts set out on pages 4 to 16 in accordance with Auditing Standards.

In our opinion the accounts give a true and fair view of the state of affairs of the company at 31 July 1991 and of the profit and source and application of funds for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

6 -March 1992

1 Puddle Dock Blackfriars LONDON - EC4V 3PD KIMG Peet Mainoul

KPMG Poat Harwick Chartered Accountants Registered Auditor

## Profit and loss account

## for the year ended 31 July 1991

	Not.	<u>es</u>	Year ended 31 July <u>1991</u> £	Year ended 31 July 1990 E
Turnover Cost of sales	1b) &	2 1c)	80,130,196 (38,387,157)	66,461,435 (34,470,590)
Gross profit			41,743,039	31,990,845
Prime costs Administrative expenses	•	1c)	(15,168,110) (7,464,791)	(18,731,075) (9,358,055)
Operating profit Income from shares in Group undertakings			19,110,138	3,901,715 20,000,000
Other interest receivable and similar income Amounts written off investments Interest payable and similar charges	0	3	5,774,105 - (5,455,377)	5,107,790 (19,265,708) (8,230,645)
Profit on ordinary activities before taxation	on	5	19,428,866	1,513,152
Tax on profit on ordinary activities		6	(6,956,599)	(782,236)
Retained profit for the financial period Retained profit brought forward Exchange adjustments		1f)	12,472,267 3,589,990 1,728,773	730,916 3,901,067 (1,041,993)
Retained profit carried forward		,	17,791,030	3,589,990
-			MMMMMMMER	

The notes on pages 7 to 16 form part of these accounts.

# Balance sheet as at 31 July 1991

FIXED ASSETS Tangible assets Investments	<u>Not</u> . 9 10	<u>ខឆ</u> £	31 July 1991 £ 7,536,241 5,221,754		31 July 1990 E 6,054,791 2,091,194
CURRENT ASSETS Stocks Debtors Cash at bank and in hand	1.1 12	1,036,432 39,936,711 22,606,629	12,757,995		8,145,985 1,112,756 49,500,385 8,577,611
CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR	13	63,579,772 (55,906,737)			59,190,752
NET CURRENT ASSETS/(LIABILITIES)		<del></del>	7,673,035		(1,299,299)
TOTAL ASSETS LESS CURRENT LIABILITIES			20,431,030		6,846,686
CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR	14		(2,630,000)		(3,235,942)
PROVISIONS FOR LIABILITIES AND CHARGES	15		••		(10,754)
CAPITAL AND RESERVES Called up share capital Profit & loss account	16		17,801,030	5.	3,599,990 ======== 10,000 3,589,990
			17,801,030		3,599,990

The notes on pages 7 to 16 form part of these accounts.

The accounts on pages 4 to 16 were approved by the Board of Directors on 674 MARCH 1992 and signed on its behalf by:

K M Berry DIRECTOR

## Statement of source and application of funds for the year ended 31 July 1991

SOURCE OF FUNDS	£	Year ended 31 July <u>1991</u> E	Year ended 31 July 1990 £
Profit before tax		19,428,866	1,513,152
Adjustments for items not involving the movement of funds:		13,423,000	1,313,132
Depreciation of tangible fixed assets	478,470		773,315
Loss on sale of tangible fixed assets	1,147		14,487
Provision against investments	***		3,728,735
Foreign exchange adjustments	1,728,773		(1,041,993)
		2,208,390	3,474,544
Total generated from operations		21,637,256	4,987,696
Funds from other sources			
Sale proceeds of fixed assets	1,598,196		158,344
Increase in long term funding	-		2,030,000
Increase in other creditors due after more than one year	-		156,890
		1,598,196	2,345,234
·		23,235,452	7,332,930
APPLICATION OF FUNDS			1,502,500
Purchase of shares in group undertakings	3,130,560		102
Taxation paid and group relief	8,130,408		259,434
Purchase of fixed assets	3,559,263		2,524,801
Decrease in creditors due after			
more than one year	605,942		
		15,426,173	2,784,337
		7,809,279	4,548,593
		<b>国际基本基本共和国</b>	EFFREEER
INCREASE/(DECREASE) IN WORKING CAPITAL			
Stocks	,	(76,324)	93,423
Debtors excluding recoverable taxation Creditors due within one year excluding		(11,237,597)	520,606
bank loans and overdrafts and taxation		4,887,357	(46,123)
Movements in net liquid funds:		(6,426,564)	567,906
Bank and cash balances		14,029,018	3,913,810
Bank loans and overdrafts		206,825	66,877
		7,809,279	4,548,593
		北京北京日本市	********

#### Notes to the accounts for the year ended 31 July 1991

#### 1. ACCOUNTING POLICIES

The following significant accounting policies have been applied consistently in dealing with items which are considered material in relation to the company's accounts.

#### a) Basis of accounting

The accounts have been prepared under the historical cost convention, and in accordance with applicable accounting standards. Group accounts have not been prepared as Virgin Records Limited is a wholly owned undertaking of another company, Virgin Music Group Limited, which is registered in England and Wales.

#### b) Turnover

Turnover represents royalties receivable and amounts receivable for goods and services to outside customers, excluding value added tax.

#### c) Cost of sales and prime costs

The profit and loss account has been drawn up to include costs of manufacture and distribution performed under arrangements with third parties and royalties payable to artistes within cost of sales, and costs associated with artiste development and other selling costs within prime costs, as the directors consider this presentation to be appropriate to the company's business.

#### d) Depreciation

Depreciation of fixed assets is provided on a straight line basis applied to original cost at rates estimated to write off each asset over its remaining useful life. For the purposes of calculating depreciation, the effective useful lives of the classes of assets currently held by the company are as follows:

Freehold property 50 years Motor vehicles 4 years Plant and fixtures 4 years

### e) Stocks

Stocks are valued at the lower of cost and net realisable value.

#### f) Foreign exchange

Transactions denominated in foreign currencies are translated into sterling and recorded at the rate of exchange ruling at the date of the transaction. Assets and liabilities expressed in foreign currencies are translated to sterling at the exchange rate ruling at the balance sheet date. Exchange differences arising on long term loans to overseas group undertakings are dealt with through reserves.

#### g) Deferred taxation

Deferred taxation, using the liability method, is provided at the rates of corporation tax which are expected to apply when the tax is estimated to be payable on all timing differences except those which it is considered will continue for the foreseeable future.

# Notes to the accounts for the year ended 31 July 1991

## 1. ACCOUNTING POLICIES (contd)

#### h) Royalties

Royalties receivable and payable are included on an accruals basis calculated on sales arising during the accounting year. Royalty advances paid are carried forward to the extent that it is estimated that sufficient future royalties or income will be earned for recoupment of such advances. Any unrecouped royalty advances received under licensee agreements are recognised as income in the period in which such agreements expire.

## i) Recording, production and developments costs

Recording, production and development costs in adding to the catalogue of recorded music are written off as incurred.

## j) Leased plant and equipment

Where plant and equipment is acquired by leasing arrangements and hire purchase agreements which give rights approximating to ownership the assets are capitalised at an amount representing the equivalent outright purchase price of such assets and included in tangible assets. The capital element of future rentals is treated as a liability and the interest element is charged to the profit and loss account over the period of the leases in proportion to the balances outstanding.

Operating leases and rentals due are charged against income in the period in which they are incurred.

#### k) Pensions

The company operates defined contribution pension schemes for its employees and executives. The assets of the schemes are held separately from those of the company in independently administered funds. The pension cost charge represents contributions payable by the company to the funds.

#### 2. TURNOVER

	Year ended 31 July 1991 E	Year ended 31 July 1990
Analysis of turnover by geographical area:	•	£
United Kingdom	43,575,220	44,666,328
Rest of Europe	25,330,125	14,921,037
North America	4,343,196	950,235
Asia and Australasia	4,911,739	5,160,816
Rest of the World	1,969,916	763,019
		<del></del>
	80,130,196	66,461,435
	******	=========

## Notes to the accounts

## for the year ended 31 July 1991

3. OTHER INTEREST RECEIVABLE AND SIN	TLAR INCOME	
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Interest receivable comprises the following:

	Year ended	Year ended
	31 July 1991	31 July 1990
	£	£
Interest receivable from group undertakings	3,518,295	4,843,856
Other interest	2,255,810	263,934
	5,774,105	5,107,790

## 4. INTEREST PAYABLE AND SIMILAR CHARGES

Interest payable comprises the following:

	Year ended 31 July 1991 E	Year ended 31 July 1990 E
Interest payable to group undertakings Interest on hire purchase and	3,105,837	5,754,712
finance lease agreements Interest on other loans	- 2,349,540	194,134 2,281,799
		Chat Hills to a second of the control of the contro
	5,455,377	8,230,645

## 5. PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION

Profit on ordinary activities before taxation is stated after charging:

		Year ended	Year ended
		31 July 1991	31 July 1990
		£	£
Depreciation of tangible fixed assets Hire of plant and machinery		478,470	773,315
		(42,257)	12,689
Auditors' remuneration		37,400	36,000
Directors' emoluments	T.	•	242,275
Distribution costs	7	2,839,028	2,455,042
	No.		

## Notes to the accounts

## for the year ended 31 July 1991

# 5. TAX ON PROFIT ON ORDINARY ACTIVITIES

Deferred taxation	(10,754) 6,956,599	(572) 782,236
Double tax relief	895,269 (895,269)	769,999 (436,825)
Adjustment to prior years Overseas taxation	594,250	· ••
Corporation tax @ 33.67% (1990 : 35%) on the profit for the period	6,373,103	449,634
	31 July 1991 £	31 July 1990 £
The taxation charge is comprised of:	Year ended	Year ended

## 7. EMPLOYEE INFORMATION

a) The average number of persons employed by the company during the year was as below:

	Year ended 31 July 1991	Year ended 31 July 1990
Selling Marketing and production Administration	42	36
	86 66	81 63
	194 *********	180

b) The aggregate payroll costs of these persons were as follows:

Wages and salaries Social security costs Other pension costs	Year anded 31 July 1991 E 3,940,359 408,586 62,889	Year ended 31 July 1990 E 3,838,441 448,805 115,451
	4,411,834	4,402,707

## Notes to the accounts

## for the year ended 31 July 1991

## 8. DIRECTORS' EMOLUMENTS

The emoluments of directors of the company, including amounts paid to them as directors of subsidiary companies were as follows:

Year ended 31 July 1991 £	Year ended 31 July 1990 £
360,206 19,865	327,436 14,166
380,071	341,602
ibutions, were as	follows:
NII	Nil
136,154	130,417
contributions, we	re
5	5
1	1
<del>-</del>	<del>-</del>
1	-
	31 July 1991 E  360,206 19,865  380,071  ENERGY Sibutions, were as Nil  136,154  contributions, we

# Notes to the accounts for the year ended 31 July 1991

9.	TANGIBLE	FIXED	ASSETS
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٠.	TANGIBLE FIXED ASSETS				
		Freehold			
		land &	Motor	Plant &	Total
		buildings	vehicles		IOCAL
		£	5	fixtures	_
		-	Ľ	£	£
	COST				
	1 August 1990	3,540,622	2 202 450		
	Additions		2,327,152	1,609,246	7,477,020
	Disposals	3,175,308	<b>-</b>	383,955	3,559,263
	~ ~~ ~~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~		(2,116,043)	(12,714)	(2,128,757)
	31 July 1991	6,715,930	211,109	1 000 405	
	-	<b>第四届四年五月</b>	本は異なれる意味を	1,980,487	8,907,526
	DEPRECIATION				
	l August 1990	58,000	545,478	818,751	1,422,229
	Charge for the period	92,053	52,711	333,706	478,470
	Disposals	-	(521,121)	(8,293)	(529,414)
		<del></del>			
	31 July 1991	150,053	77,068	1 144 164	1 251 665
	•	******	77,000	1,144,164	1,371,285
					京 美 基 江 京 紅 女 立 立
	NET BOOK VALUE			,	
	31 July 1991	6,565,877	124 244	<i>^&gt;</i>	
		0,303,8//	134,041	836,323	7,536,241
			<b>美名尼尔尔克</b> 克德里	/ 常常野田佐福田	<b>以其其其其其以以</b>
	31 July 1990	3,482,622	3 201 604		
		3,402,022	1,781,674	790,495	6,054,791
			有以坚势型制建24.	*********	美国美国家 医电子性
			Year ended	You	nr ended
			31 July 1991		July 1990
			£	J. (	E E
			~		r.
	Included in tangible fixed a	assets are assets	3		
	acquired under hire purchase	and finance			
	lease agroements as follows:	}			
	Cost	•			
	Depreciation		•		101,043
			-		506,121
				1.5	94,922
			其其以非祖王以其名		· · · · · · · · · · · · · · · · · · ·
i	Depreciation charge for the	period	-	A	16,830
	-	-		4	170,030

2000年2000年200

# Notes to the accounts for the year ended 31 July 1991

## 10. INVESTMENTS

# a) SHARES IN GROUP UNDERTAKINGS

COST	£
1 August 1990 Additions	5,819,929
31 July 1990	3,130,560
on out, 1990	8,950,489
PROVISIONS/WRITTEN OFF August 1990	
Amount provided/written off in the year	3,728,735
The state of the s	-
	3,728,735
NET BOOK VALUE 31 July 1991	
	5,221,754
31 July 1990	<b>其如四四四四四四</b> 四
-	2,091,194
	重新和松克基本

The additions in the year were principally in respect of the acquisition of Virgin EG Limited.

# b) PRINCIPAL SUBSIDIARY UNDERTAKINGS

The principal subsidiary undertakings of Virgin Records Limited are as follows:

	Interest %	Nature of business
Ten Records Limited Charisma Records Limited Circa Records Limited Siren Records Limited Virgin Classics Limited Virgin Music (Publishers) Limited Virgin Overseas Limited Virgin Studios Limited Associated Virgin Labels Limited Leisure and Entertainment Limited Virgin EG Limited	100 100 75 100 100 100 100 100 100	Records Records Records Records Records Music publishing Holding company Recording studios Records Holding Company Records

All the above companies are registered in England and Wales. The principal subsidiary undertakings of Virgin Overseas Limited are detailed in that company's accounts.

11.	STOCKS	31 July 1991 £	31 July 1990 £
	Finished goods and goods for resale	1,036,432	1,112,756

#### Notes to the accounts

#### for the year ended 31 July 1991

#### 12. DEBTORS

	31 July 1991 £	31 July 1990 £
Trade debtors	25,620,577	19,160,118
Amounts owed by group undertakings	10,142,386	25,077,956
Other debtors	3,370,630	5,245,553
Frepayments and accrued income	803,118	16,758
	<del></del>	***************************************
	39,936,711	49,500,385
	<b>其异类化妆料以实</b> 证量	REBUEREREE

Trade debtors include amounts relating to artiste advances which may not be fully recoverable within one year. It is not possible to quantify accurately such amounts.

Amounts owed by group undertakings include £600,000 (1990 : £600,000) which does not fall due until after more than one year.

## 13. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31 July 1991 £	31 July 1990 £
Bank loans and overdrafts Obligations under hire purchase and finance	-	206,825
lease agreements	· •	1,003,240
Trade creditors	18,083,988	16,065,962
Amounts owed to group undertakings Other creditors including taxation	35,089,637	35,443,691
and social security	1,381,516	7,527,583
Accruals and deferred income	840,728	242,750
Corporation tax	510,868	-
	55,906,737	60,490,051
	海克利森普通报总统	双联 化比较 医双铁 的复

## Notes to the accounts

## for the year ended 31 July 1991

14.	CREDITORS: AMOUNTS FALLING DUE AFTER MORE		
	THAN CNE YEAR	31 July 1991 £	31 July 1990 £
	Bank loans and overdrafts Obligations under hire purchase and	2,030,000	2,030,000
	finance lease agreements Other creditors including taxation	~	605,942
	and social security	600,000	600,000
		2,630,000	3,235,942
	The bank loans and overdrafts bear interest at freehold property of the company.		are secured on
	Payments under hire purchase and finance lease agreements are due as follows:		
	Year ended 31 July 1991 Year ended 31 July 1992		1,003,240
	rear ended 31 Only 1992	<u> </u>	(605,942
			1,609,182
	There are no finance charges included in the ab	ove payments.	******
15.	PROVISIONS FOR LIABILITIES AND CHARGES		
	The amounts provided for deferred taxation being are as follows:	g the full potentia	al liability
		31 July 1991 :	31 July 1990 £
	Accelerated capital allowances	*************************************	10,754
16.	CALLED UP SHARE CAPITAL		31 July 1990
	Authorised, allotted, called up	£	£

10,000

\*\*\*\*

10,000

\*=====

and fully paid 10,000 ordinary shares of £1 each

#### Notes to the accounts

#### for the year ended 31 July 1991

#### 17. CAPITAL EXPENDITURE APPROVED

No capital expenditure had been contracted for by the directors at 31 July 1991 (1990 : £960,526). No capital expenditure had been authorised but not contracted for by the directors at 31 July 1991 (1990 : £nil).

In addition, the company, in the normal course of business enters into contracts relating to product delivery from recording artistes.

#### 18. COMMITMENTS UNDER OPERATING LEASES

	31 July 1991 £	31 July 1990 £
Annual commitments under operating		
leases expiring:		
Within one year	123,292	₩
Between one and five years	278,893	-
	402,185	
	= = = = = = = =	****

#### 19. CONTINGENT LIABILITY

The company has undertaken together with certain UK undertakings within the Virgin Music Group to give joint and general guarantees to Lloyds Bank PLC in respect of amounts due to the Bank from the company and other group undertakings

#### 20. HOLDING COMPANY

The ultimate holding company at 31 July 1991 was Virgin Music Group Limited, a company registered in England and Wales. Copies of the accounts of Virgin Music Group Limited can be obtained from The Registrar of Companies, Companies House, Cardiff, CF4 30%.

# VIRGIN RECORDS LIMITED Profit and Loss Account for the year ended 31 July 1991

	£	Year ended 31 July 1991	Year ended 31 July 1990
Sales	Ľ	£	£
Cost of sales		80,130,196	66,461,435
		(38,387,157)	(34,470,590)
Gross profit		41,743,039	21 000 045
Prime costs		(15,168,110)	31,990,845
		(15,168,110)	(19,691,075)
Administrative expenses			
Salaries }			
Casual wages }	4,214,824		4,402,707
Employers NIC }		8	4,402,707
Staff welfare }			
Depreciation of fixed assets	478,470		773,315
Hire of plant and equipment	(42.257)		12,689
(Profit)/loss on sale of fixed asse	ts 1,147		14,486
Audit fees	37,400		36,000
Legal and professional	340,731		169,632
Light and heat	45,755		35,643
Rent and rates	154,813		284,494
Repairs and maintenance	90,943		43,411
Telephone, telex and facsimile	329,230		262,508
Insurance	68,306		104,636
Printing and stationary	98,958		71,971
Postage, couriers and messengers	298,536		102,497
Bank charges	27,765		22,792
Bad debts	225,107		153,951
Office expenses	462,703		385,311
Computer running costs	83,376		163,866
Computer development costs	6,657		5,026
Travel and entertaining	462,426		580,650
Motor expenses	1,124,342		211,186
Trade subscriptions	276,279		16,891
Charitable contributions	20		10,031
Sundry (income) expenses	159,645		4,517
Exchange (Gains)/Lossses	(1,051,641)		1,043,902
Management charges - Virgin Group	90.000		90,000
Management charges - Other Subsidian	ies 223,600		(114,126)
Sales force contribution	(495, 266)		(480,000)
Leasing charges - Other Subsidiaries	(247,078)		(400,000)
Total administration expenses		(7,464,791)	(8,398,055)
Opporation must be		•	(0,000,000)
Operating profit		19,110,138	3,901,715
Interest payable		(5,455,377)	(8,230,645)
Interest receivable		5,774,105	5,107,790
Trisomo fuen abassa la		19,428,866	778,860
Income from shares in group undertaki	ngs	•••	20,000,000
Amounts written off investments		-	(19,265,708)
Profit before tax		19,428,866	
		17,428,866	1,513,152
		**************************************	*==*==