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VIRGIN RECORDS LIMITED

ACCOUNTS

31 JULY 1989

Carrie M

## ANNUAL REPORT AND STATEMENT OF ACCOUNTS

## for the year ended 31 July 1989

## CONTENTS

Page 1 to 2	Report of the directors
3	Report of the auditors
4	Profit and loss account
5	Balance sheet
6	Statement of source and application of funds
7 to 16	Notes to the accounts

## Report of the directors

The directors present their annual report and the audited accounts for the year ended 31 July 1989.

#### RESULTS

The results for the year are set out on page 4.

#### PRINCIPAL ACTIVITIES

The company is engaged in the production of popular music by exploiting the copyright of recordings and videos relating to rights obtained through contracts made with artistes.

#### BUSINESS REVIEW

The company's turnover was £58,057,695 for the year. This achievement was a result of establishing new artistes and continuing the development of existing signings. Both the level of business and the year end financial position were satisfactory and the directors expect that the present level of activity will be sustained in the foreseeable future.

#### DIVIDENDS

Dividends paid and proposed were £150,000 (1988 - £7,137,709).

#### DIRECTORS

The directors of the company during the year were:

- R C N Branson
- K M Berry
- J S Draper
- 5 G Lewis
- J Webster
- T Lyster
- S M Macleod
- W R Richardson

None of the directors had an interest in the shares of the company at 31 July 1989 other than as a result of an interest in the shares of the ultimate holding company, Virgin Music Group Limited. The interests of Mr Branson, Mr Berry and Mr Draper in the ultimate holding company are shown in that company's accounts. The remaining directors of the company did not have an interest in the shares of Virgin Music Group Limited at 31 July 1989.

#### Report of the directors

#### POLITICAL AND CHARITABLE COMPRIBUTIONS

There were no contributions made for political or charitable purposes.

## MOVEMENTS IN FIXED ASSETS

The movements in fixed assets during the period are set out in note 10 to the accounts.

#### **AUDITORS**

As at 1 January 1990 our auditors changed the name under which they practise to KPMG Peat Marwick McLintock, and accordingly have signed their report in their new name.

In accordance with Section 384 of the Companies Act 1985 a resolution to reppoint the auditors, KPMG Peat Marwick McLintock, will be proposed at the annual general meeting.

By Order of The Board

120 Campden Hill Road London W8 7AR R FLYNN/ Secretary

#### REPORT OF THE AUDITORS

#### TO THE MEMBERS OF VIRGIN RECORDS LIMITED

We have audited the accounts set out on pages 4 to 16 in accordance with Auditing Standards.

In our opinion the accounts give a true and fair view of the state of the company's affairs at 31 July 1989 and of its result and source and application of funds for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

1 Puddle Dock Blackfriars LONDON EC4V 3PD

24 Janey, 1992

KPMG Peat Marwick McLintock Chartered Accountants

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## Profit and loss account

## for the year ended 31 July 1989

	Notes	Year ended 31 July 1989 £	Year ended 31 July <u>1988</u> f
Turnover Cost of sales	1f) & 2 1a)	58,057,695 (33,901,045)	56,127,301 (31,192,393)
Gross profit		24,156,650	24,934,908
Prime costs Administrative expenses	1a)	(15,027,530) (6,700,989)	(13,789,435) (7,094,709)
Operating profit Other interest receivable and similar income Interest payable and similar charges Income from shares in group companies	3 4	2,428,131 880,338 (2,710,951) 150,000	4,050,764 130,784 (2,217,904) 2,460,000
Profit on ordinary activities before tax	5	747,518	4,423,644
Tax on profit on ordinary activities	6	(982,882)	(727,549)
(Loss)/profit for the financial period Dividend	7	(235,364) (150,000)	3,696,095 (7,137,709)
Retained (loss) for the financial period Retained profit brought forward		(385,364) 4,286,431	(3,441,614) 7,728,045
Retained profit carried forward		3,901,067	4,286,431

The notes on pages 7 to 16 form part of these accounts.

## Balance sheet at 31 July 1989

	Notes	£	31 July <u>1989</u> £	31 July 1988 f
FIXED ASSETS Tangible assets Investments	10 11		4,476,136 5,819,827	1,022,456 331,133
CURRENT ASSETS Stocks Debtors Cash at bank and in hand	12 13	1,019,333 49,503,153 4,663,801	10,295,963	1,353,589 1,329,380 43,680,633 3,319,340
CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR	14	55,186,287 (60,510,805)		48,329,353
NET CURRENT (LIABILITIES)/ASSETS			(5,324,518)	2,948,950
TOTAL ASSETS LESS CURRENT LIABILITIES			4,971,445	4,302,539
CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR	15		(1,049,052)	-
PROVISIONS FOR LIABILITIES AND CHARGES	16		(11,326)	(6,108)
CAPITAL AND RESERVES			3,911,067	4,296,431
Called up share capital Profit & loss account	17		10,000 3,901,067	10,000 4,286,431
The notes on pages 7 to 16 form part of t	thece ac	2011nta	3,911,067	4,296,431

The notes on pages 7 to 16 form part of these accounts.

The accounts on pages 4 to 16 were approved by the Board of Directors on 24 Voncory:1990 and signed on its behalf by:

DIRECTORS

# VIRGIN RECORDS LIMITED Statement of source and application of funds for the year ended 31 July 1989

SOURCE OF FUNDS	£	Year ended 31 July 1989 £	Year ended 31 July 1988 £
Profit before tax Adjustments for items not involving the movement of funds:		747,518	4,423,644
Depreciation of tangible fixed assets (Profit)/loss on sale of tangible fixed	431,097		308,570
assets Hire purchase interest payable	(141,177) -		23,110 10,959
	arte a transferre de la companya de	289,920	342,639
Total generated from operations		1,037,438	4,766,283
Funds from other sources Sale proceeds of fixed assets Increase in creditors due after more	1,153,439		191,560
than one year Debenture loan	1,049,052		- 400,000
		2,202,491	591,560
APPLICATION OF FUNDS		3,239,929	5,357,843
Investments	5,488,694		150,000
Taxation paid and group relief	1,532,979		1,745,813
Purchase of fixed assets	4,897,039		726,424
Repayment of hire purchase and finance			
lease creditors	301,359		91,089
Dividend paid Decrease in creditors due after more	150,000		7,137,709
than one year	-		400,000
Loan repaid	400,000		-
		12,770,071	10,251,035
(DECREASE) IN WORKING CAPITAL		(9,530,142)	(4,893,192)
(DECREASE) IN WORKING CAPITAL		4	
Stocks Debtors		(310,047) 5,822,520	(363,904) 9,755,551
Creditors due within one year excluding taxation, dividends and overdrafts		(16,457,428)	(17,894,433)
·			
Movements in net liquid funds:		(10,944,955)	(8,502,786)
Bank and cash balances and overdrafts	* · · · · · · · · · · · · · · · · · · ·	1,414,813	3,609,594
		(9,530,142)	(4,893,192)

## VIRGIN RECORDS LIMITED

## Notes to the accounts

## for the year ended 31 July 1989

## 1. ACCOUNTING POLICIES

The following significant accounting policies have been applied consistently in dealing with items which are considered material in relation to the company's accounts.

## a) Basis of accounting

The accounts have been prepared under the historical cost convention.

The profit and loss account for the year ended 31 July 1989 has been drawn up to include costs of manufacture and distribution performed under arrangements with third parties and royalties payable to artistes within cost of sales, and costs associated with artiste development and other selling costs within prime costs, as the directors consider that this presentation is more appropriate to the company's business than that adopted in prior periods. Comparative figures for the year ended 31 July 1908 have been restated in this format.

Group accounts have not been prepared as Virgin Records Limited is a wholly owned subsidiary of another U.K. company.

## b) Depreciation

Depreciation of fixed assets is provided on a straight line basis applied to original cost at rates estimated to write off each asset over its remaining useful life. For the purposes of calculating depreciation, the effective useful lives of the classes of assets currently held by the company are as follows:

Freehold property	50 years
Library of old	4 years
Motor vehicles	4 years
Plant and fixtures	, , , , , , , , , , , , , , , , , , , ,

## c) Stocks

Stocks are valued at the lower of cost and net realisable value.

## d) Foreign exchange

Transactions denominated in foreign currencies are translated into sterling and recorded at the rate of exchange ruling at the date of the transaction. Assets and liabilities expressed in foreign currencies are translated to sterling at the exchange rate ruling at the balance sheet date.

## e) Deferred taxation

Deferred taxation, using the liability method, is provided at the rates of corporation tax which are expected to apply when the tax is estimated to be payable on all timing differences except those which are considered will continue for the foreseeable future.

## f) Turnover

Turnover represents royalties receivable and amounts receivable for goods and services supplied to outside customers, excluding value added tax.

#### Notes to the accounts

## for the year ended 31 July 1989

## 1. ACCOUNTING POLICIES (contd...)

#### g) Royalties

Royalties receivable and payable are included on an accruals basis calculated on sales arising during the accounting year. Royalty advances paid are carried forward to the extent that it is estimated that sufficient future royalties or income will be earned for recoupment of such advances. Any unrecouped royalty advances received under licensee agreements are recognised as income in the period in which such agreements expire.

#### h) Recording, production and developments costs

Recording, production and development costs in adding to the catalogue of recorded music are written off as incurred.

#### i) Leased plant and equipment

Where plant and equipment is acquired by leasing arrangements and hire purchase agreements which give rights approximating to ownership the assets are capitalised at an amount representing the equivalent outright purchase price of such assets and included in tangible assets. The capital element of future rentals is treated as a liability and the interest element is charged to the profit and loss account over the period of the leases in proportion to the balances outstanding.

#### j) Pensions

The company operates defined contribution pension schemes for its employees and executives. The assets of the schemes are held separately from those of the company in independently administered funds. The pension cost charge represents contributions payable by the company to the funds.

#### 2. TURNOVER

	Year ended 31. July 1989 £	Year ended 31 July 1988 £
Analysis of turnover by geographical area:		
United Kingdom	36,318,740	37,923,052
Rest of Europe	13,943,069	12,396,870
North America	3,214,391	2,675,918
Asia and Australasia	3,870,873	2,855,736
Rest of the World	710,622	275,725
	<del></del>	
	58,057,695	56,127,301
	3.	
	2)	

## Notes to the accounts

## for the year ended 31 July 1989

## 3. OTHER INTEREST RECEIVABLE AND SIMILAR INCOME

Interest receivable comprises the following:

	Year ended 31 July 1989	Year ended 31 July 1988
	£	£
Interest receivable from group companies	771,312	_
Other interest	109,026	130,784
	<del></del>	
	880,338	130,784

## 4. INTEREST PAYABLE AND SIMILAR CHARGES

Interest payable comprises the following:

	Year ended 31 July 1989	Year ended 31 July 1988
	£	£
Interest on hire purchase agreements	45,215	10,959
Interest on other loans	2,665,736	110,264
Interest payable to group companies	gas.	2,096,681
	2,710,951	2,217,904

## 5. PROFIT ON ORDINARY ACTIVITIES BEFORE TAX

Profit on ordinary activities before tax is stated after charging:

	year ended 31 July 1989	Year ended 31 July 1988
	_	L
Depreciation of tangible fixed assets	431,097	308,570
Hire of plant and machinery	9,015	13,582
Auditors' remuneration	38,500	40,400
Directors' emoluments	610,475	342,199
Distribution costs Interest on hire purchase and finance	2,032,490	2,179,068
lease agreements	85,359	-
	***************************************	

Year ended

## VIRGIN RECORDS LIMITED

## Notes to the accounts

## for the year ended 31 July 1989

## TAX ON FROFTT ON ORDINARY ACTIVITIES

The taxation charge is comprised of:

	Year ended
	31 July 1989
	£
Characteristics times 0 000 (2000 a 000)	,-

	31 July 1989	31 July 1988
	or outh raca	2. Our 7.200
	£	£
Corporation tax @ 35% (1988 : 35%)		
on the profit for the period	238,786	724,603
Adjustment to prior years	738,878	· •••
Overseas taxation	493,437	267,539
Double tax relief	(493,437)	(267,539)
Deferred taxation	5,218	2,946
	982,882	727,549
		************

#### 7. DIVIDEND

	Year ended 31 July 1989 f	Year ended 31 July 1988 £
Interim dividends paid Final dividend proposed	150,000	4,677,709 2,460,000
	<del></del>	<u></u>
	150,000	7,137,709

#### EMPLOYEE INFORMATION 8.

The average number of persons employed by the company during the year was as below:

	Year ended	Year ended
	31 July 1989	31 July 1988
Selling	48	38
Production	65	63.
Administration	67	67
	~~~	~~~
	180	166
	<del></del>	

b) The aggregate payroll costs of these persons were as follows:

	Year ended 31 July 1989 £	Year ended 31 July 1988 £
Wages and salaries	3,635,141	2,778,781
Social security costs	334,955	431,550
Other pension costs	7,059	<u></u>
	3,977,155	3,210,331

#### Notes to the accounts

## for the year ended 31 July 1989

## 8. EMPLOYEE INFORMATION (contd...)

The number of employees of the company, excluding directors, whose emoluments, excluding pension contributions, exceeded £30,000 in the year were as follows:

	Year ended 31 July 1989	Year ended 31 July 1988
£30,001 to £35,000	4	3
£35,001 to £40,000	5	4
£40,001 to £45,000	6	-
£45,001 to £50,000	1	-
£65,001 to £70,000	1	<b></b>

## 9. DIRECTORS' EMOLUMENTS

The emoluments of the directors of the company, including amounts paid to them as directors of subsidiary companies, including pension contributions, were as follows:

	Year ended 31 July 1989 £	Year ended 31 July 1988 £
For management services Pension contributions	685,403 26,250	418,074
		<del></del>
	711,653	418,074
	<del></del>	

Directors' emoluments, excluding pension contributions, were as follows:

Emoluments of the chairman	Nil	Nil
Emoluments of the highest paid director	191,116	87,500

The emoluments of the other directors excluding pension contributions were within the following ranges:

£ 0 to £ 5,000	ı	1
£ 45,001 to £ 50,000	-	1
£ 50,001 to £ 55,000	-	1
£ 70,001 to £ 75,000	-	2
£ 75,001 to £ 80,000	1	1
£ 90,001 to £ 95,000	ı	_
£ 95,001 to £100,000	2	
£115,001 to £120,000	1	_

## Notes to the accounts

## for the year ended 31 July 1989

10.	TANGIBLE FIXED ASSETS				
10.	INGIDIE FINED RESELS	Freehold buildings	Motor vehicles	Plant & fixtures	Total
	COST	£	£	£	£
			000 000	707 (76	1 606 774
	1 August 1988 Additions	_	809,098	797,676	1,606,774
	Intragroup additions	2,900,000	1,520,536	227,196	1,747,732
	Disposals - external	2,900,000	338,803 (1,336,795)		3,238,803
	Disposals - group companies	-	(15,959)	<del></del>	(1,336,795) (15,959)
	Disposais group companies		(13,939)		(13,535)
	31 July 1989	2,900,000	1,315,683	1,024,872	5,240,555
	DEPRECIATION				
	1 August 1988	944	203,642	380,676	584,318
	Charge for period	-	263,610	167,487	431,097
	Intragroup additions	Cort	89,496	<del>-</del>	89,496
	Disposals — external	-	(334, 146)	-	(334, 146)
	Disposals — group companies	-	(6,346)		(6,346)
	31 July 1989		216,256	548,163	764,419
	NET BOOK VALUE				
	31 July 1989	2,900,000	1,099,427	476,709	4,476,136
	31 July 1988	-	605,456	417,000	1,022,456
		<del></del>			
			Year ended	Year ended	
			31 July 1989	31 July 198	38
	Included in tangible fixed asse	te are accete	£	I.	
	acquired under hire purchase an				
	lease agreements as follows:	~ xx110x100			
	Cost		1,268,503	98,099	
	Depreciation		198,912	51,206	
	•				
	Net book value		1,069,591	46,893	
	Depreciation charge for the per	riod	176,854	33,064	
			<u> </u>		

## Notes to the accounts

## for the year ended 31 July 1989

#### 11. INVESTMENTS

## a) SHARES IN GROUP COMPANIES

Cost less amounts written
off at 1 August 1988 331,133

Additions 5,488,694

Cost less amounts written
off at 31 July 1989 5,819,827

The additions primarily represent the cost of purchase of the minority interest in Siren Records Limited and subscription for additional share capital issued by Siren Records Limited and Charisma Records Limited.

## b) PRINCIPAL SUBSIDIARIES

The principal subsidiaries of Virgin Records Limited are as follows:

Subsidiary	Interest %	Nature of Business
10 Records Limited	100	The production of popular music
Charisma Records Limited	100	The production of popular music
Circa Records Limited	75	The production of popular music
Siren Records Limited	100	The production of popular music
Virgin Classics Limited	100	The production of classical music
Virgin Music Publishers Limited	100	The publishing of popular music
Virgin Overseas Limited	1.00	Holding company of overseas record and publishing companies
Virgin Studios Limited	100	Recording studios
Associated Virgin Labels Limited	100	Sales of popular music

All the above companies are incorporated in Great Britain.

The principal subsidiaries of Virgin Overseas Limited are detailed in that company's accounts.

#### 12. STOCKS

	31 July 1989 £	31. July 1988 £
Finished goods and goods for resale	1,019,333	1,329,380

## Notes to the accounts

## for the year ended 31 July 1989

#### 13. DEBTORS

	31 July 1989 £	31 July 1988 £
Trade debtors Amounts due from group companies Other debtors Prepayments and accrued income	20,742,271 27,205,272 1,515,868 39,742	22,744,964 19,148,270 1,787,399
	<del></del>	
	49,503,153	43,680,633

Trade debtors include amounts relating to artiste advances which may not be fully recoverable within one year. It is not possible to quantify accurately such amounts.

Amounts due from group companies include £600,000 which does not fall due until after more than one year.

## 14. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31 July 1989 £	31 July 1988 £
Debenture loans	_	400,000
Bank loans and overdrafts	273,702	344,054
Trade creditors	13,320,806	11,629,371
Amounts due to group companies	11,647,217	32,258,346
Other creditors	33,748,073	941
Obligations under hire purchase and finance	• •	
lease cgreements	595,449	6,376
Corporation tax	•••	555,315
Accruals and deferred income	925,558	186,000
	· · · · · · · · · · · · · · · · · · ·	
	60,510,805	45,380,403
	<del></del>	

Included within other creditors are loans payable to Virgin Management Limited of £33,689,599 of which £20,869,599 is interest bearing. These loans are unsecured, repayable on demand and have been largely repaid subsequent to the year end.

## Notes to the accounts

## for the year ended 31 July 1989

15.	CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR	31 July 1989 £	31 July 1988 £
	Obligations under hire purchase and finance lease agreements Other creditors	449,052 600,000	<u>-</u>
		1,049,052	-
	Payments under hire purchase and finance lease agreements are due as follows:		
	Year ended 30 July 1990 Year ended 30 July 1991	595,449 449,052	7,321 -
		1,044,501	7,321
	Included in the above payments are amounts relating to finance charges of		945 ——
16.	PROVISIONS FOR LIABILITIES AND CHARGES		
	The amounts provided for deferred taxation being are as follows:	g the full potential	liability
		31 July 1989 £	31 July 1988 £
	Accelerated capital allowances	11,326	6,108
17.	SHARE CAPITAL		
		31 July 1989	31 July 1988 f
	Authorised, allotted, called up	L	L
	and fully paid 10,000 ordinary shares of £1 each	10,000	10,000

## Notes to the accounts

## for the year ended 31 July 1989

#### 18. CAPITAL EXPENDITURE APPROVED

No capital expenditure had been contracted for or approved by the directors for the company (1988 - Nil).

However, the company, in the normal course of business enters into contracts relating to product delivery from recording artistes.

#### 19. CONTINGENT LIABILITY

Since the year end the commpany has given guarantees in respect of certain credit facilities held by Vingin Music Group Limited.

#### 20. HOLDING COMPANY

The ultimate holding company at 31 July 1989 was Virgin Music Group Limited, a company incorporated in Great Britain.

For Directors use only Not for publication

## VIRGIN RECORDS LIMITED Profit and Loss Account for the year ended 31 July 1989

•	£	Year ended 31 July 1989 £	Year ended 31 July 1988 £
Sales Cost of sales		58,057,695 (33,901,045)	56,127,301 (31,192,393)
Gross profit		24,156,650	24,934,908
Prime costs		(15,027,530)	(13,789,435)
Administrative expenses Salaries }			
Casual wages } Employers NIC }	3,977,155		3,210,331
Staff welfare	6,158		1,084
Depreciation of fixed assets	431,098		308,570
Hire of plant and equipment	9,015		13,582
(Profit)/loss on sale of fixed assets	(141,177)		23,110
Audit fees	38,500		40,400
Legal and professional	172,661		497,871
Light and heat	17,658		22,190
Rent and rates	128,317		98,417
Repairs and maintenance	68,334		77,601
Telephone, telex and facsimile	262,496		275,674
Insurance	110,998		110,754
Printing and stationery	86,754		77,211
Postage, couriers and messengers	87,616		485,554
Bank charges	9,480		7,240
Bad debts	44,163		53,085
Office expenses	297,485		160,696
Computer running costs	113,589		124,744
Computer development costs	29,662		9,439
Travel and entertaining	566,885		481,363
Motor expenses	236,878		263,620
Trade subscriptions	7,627		11,201
Charitable contributions	1,250		8,646
Sundry (income) expenses	(134,342)		66,756
Exchange losses	354,308		365,570
Management charges - Virgin Group	300,000		300,000
Management charges - Other Subsidiaries	(141,579)		-
Sales force contribution	(240,000)		-
		(6,700,989)	(7,094,709)
		2,428,131	4,050,764
Interest payable		(2,710,951)	(2,217,904)
Interest receivable		880,338	130,784
		597,518	1,963,644
Income from shares in group companies		190,000	2,460,000
Profit before tax		7/7 610	A ADD 6A+
LIOTIC DEFOIS CAY		747,518	4,423,644