Report and Financial Statements

31 August 1999

Deloitte & Touche Hill House 1 Little New Street London EC4A 3TR

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## Deloitte & Touche

## **REPORT AND FINANCIAL STATEMENTS 1999**

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## Deloitte & Touche

#### **REPORT AND FINANCIAL STATEMENTS 1999**

#### OFFICERS AND PROFESSIONAL ADVISERS

#### DIRECTORS

CPL Marke

R D Munton

S Crouch

D Hartley-Leonnard

I R Branson

K Papadimitriou

#### **SECRETARY**

C P L Marke

#### REGISTERED OFFICE

Ocean House 50 Kingston Road New Malden Surrey KT3 3LZ

#### **BANKERS**

HSBC 54 Clarence Street Kingston Surrey KT1 1NS

#### **SOLICITORS**

Gregory, Rowcliffe & Milners 1 Bedford Row London WC1R 4BZ

#### **AUDITORS**

Deloitte & Touche Chartered Accountants Hill House 1 Little New Street London EC4A 3TR



#### **DIRECTORS' REPORT**

The directors present their report and the group accounts for the year ended 31 August 1999.

#### RESULTS AND DIVIDENDS

The loss for the year, after taxation, amounted to £931,644 (1998 - £917,360 profit). No dividend is recommended (1998 - £nil).

#### PRINCIPAL ACTIVITIES AND REVIEW OF THE BUSINESS

The principal activity of the company and group throughout the year was, and will continue to be, the organisation of exhibitions.

The results for the year were in line with forecasts and prospects for the future are good. The loss for the year reflects the timing of the group's exhibitions.

#### **YEAR 2000 ISSUES**

Following their initial review, the directors continue to be alert to the potential risks and uncertainties surrounding the year 2000 issue. As at the date of this report, the directors are not aware of any significant factors which have arisen, or that may arise, which will affect the activities of the business; however, the situation is still being monitored. Any future costs associated with this issue cannot be quantified but are not expected to be significant.

#### **DIRECTORS AND THEIR INTERESTS**

The directors who served the company during the year were as follows:

D C C Stott

(resigned 31 December 1999)

CPL Marke

R D Munton

S Crouch

JEW d'Ancona

(resigned 29 January 1999)

D Hartley-Leonnard

I R Branson

(appointed 1 September 1998)

K Papadimitriou

(appointed 28 January 1999)

None of the directors held any beneficial interest in the shares of the company.

#### **AUDITORS**

A resolution to reappoint Deloitte & Touche as auditors will be put to the members at the Annual General Meeting.

Approved by the Board of Directors and signed on behalf of the Board

Secretary
19 May 2000



#### STATEMENT OF DIRECTORS' RESPONSIBILITIES

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the group as at the end of the financial year and of the profit or loss of the group for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the group will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and the group and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and of the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

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Deloitte & Touche

#### SPEARHEAD EXHIBITIONS LIMITED

#### **AUDITORS' REPORT TO THE MEMBERS**

We have audited the financial statements on pages 5 to 17 which have been prepared under the accounting policies set out on page 9.

#### Respective responsibilities of directors and auditors

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As described on page 3 the company's directors are responsible for the preparation of financial statements. It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

#### Basis of opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's and the group'scircumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

#### **Opinion**

In our opinion the financial statements give a true and fair view of the state of the company's and of the group's affairs as at 31 August 1999 and of the loss of the group for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

Chartered Accountants and Registered Auditors

26 May 2000





## CONSOLIDATED PROFIT AND LOSS ACCOUNT Year ended 31 August 1999

|   | Note | 1999<br>£    | 1998<br>£   |
|---|------|--------------|-------------|
| TURNOVER: group and share of joint                                      |      |              |             |
| venture – continuing operations   |      | 2,865,086    | 7,836,079   |
| Less: share of joint venture's turnover                                 | 2    | -            | (2,106,310) |
| GROUP TURNOVER  | 2    | 2,865,086    | 5,729,769   |
| Cost of sales   |      | (1,730,746)  | (3,073,220) |
| Gross profit  |      | 1,134,340    | 2,656,549   |
| Operating expenses  |      | (2,260,834)  | (2,175,814) |
| GROUP OPERATING (LOSS)/PROFIT Share of operating (loss)/profit in joint | 3    | (1,126,494)  | 480,735     |
| venture   |      | (158,912)    | 632,442     |
| TOTAL OPERATING (LOSS)/PROFIT Interest receivable                       |      | (1,285,406)  | 1,113,177   |
| Group   | 6    | 23,136       | 92,927      |
| Joint venture   | 6    | 35,408       | •           |
| Interest payable (group)  | 7    | (206)        | (18,744)    |
| (LOSS)/PROFIT ON ORDINARY   |      | <del> </del> |             |
| ACTIVITIES BEFORE TAXATON   |      | (1,227,068)  | 1,210,301   |
| Taxation (group)  | 8    | 295,424      | (292,941)   |
| (LOSS)/PROFIT RETAINED FOR THE  |      |              |             |
| FINANCIAL YEAR  | 20   | (931,644)    | 917,360     |
|   |      |              |             |

There were no recognised gains or losses other than the loss retained for the year (1998 - profit).

Deloitte & Touche

# **CONSOLIDATED BALANCE SHEET** 31 August 1999

|   | Note | 1999<br>£   | 1999<br>£   | 1998<br>£ | 1998<br>£ |
|---|------|-------------|-------------|-----------|-----------|
| FIXED ASSETS  |      |             |             |           |           |
| Tangible assets   | 9    |             | 265,096     |           | 224,492   |
| CURRENT ASSETS  |      |             |             |           |           |
| Work in progress  | 12   |             | 1,988,940   |           | 329,983   |
| Debtors   | 13   |             | 4,831,689   |           | 1,879,982 |
| Cash at bank and in hand                                | 14   |             | 963,307     |           | 85,000    |
| CDTD TO DO  |      |             | 7,783,936   |           | 2,294,965 |
| CREDITORS: amounts falling due within one year          | 15   |             | (7,673,963) |           | 1,332,158 |
| NET CURRENT ASSETS                                      |      |             | 109,973     |           | 962,807   |
| TOTAL ASSETS LESS CURRENT<br>LIABILITIES                |      |             | 375,069     |           | 1,187,299 |
| CREDITORS: amounts falling due after more than one year | 16   |             | -           |           | (4,091)   |
| SHARE OF NET LIABILITIES OF JOINT VENTURE               |      |             | ,           |           |           |
| Share of gross assets                                   | 11   | 2,116,170   |             | 34,260    |           |
| Share of gross liabilities                              |      | (2,306,998) |             | (101,523) |           |
|   |      |             | (190,828)   |           | (67,323)  |
| NET ASSETS  |      |             | 184,241     |           | 1,115,885 |
| NET ASSETS  |      |             |             |           |           |
| CAPITAL AND RESERVES                                    |      |             |             |           |           |
| Called up share capital                                 | 18   |             | 10,526      |           | 10,526    |
| Share premium account                                   | 20   |             | 19,473      |           | 19,473    |
| Profit and loss account                                 | 20   |             | 154,242     |           | 1,085,886 |
| SHAREHOLDERS' FUNDS                                     |      |             | 184,241     |           | 1,115,885 |

These financial statements were approved by the Board of Directors on 19 May 2000. Signed on behalf of the Board of Directors

Director

## Deloitte & Touche

## BALANCE SHEET 31 August 1999

|                                      | Note | 1999<br>£       | 1998<br>£ |
|--------------------------------------|------|-----------------|-----------|
| FIXED ASSETS                         |      |                 |           |
| Tangible assets                      | 9    | 265,096         | 224,492   |
| Investments                          | 10   | 1,054           | 1,054     |
|                                      |      | 266,150         | 225,546   |
| CURRENT ASSETS                       |      |                 |           |
| Work in progress                     | 12   | 259,608         | 188,176   |
| Debtors                              | 13   | 4,971,977       | 2,902,425 |
| Cash at bank and in hand             |      | 887,398         | 83,636    |
|                                      |      | 6,118,983       | 3,174,237 |
| CREDITORS: amounts falling due       |      |                 |           |
| within one year                      | 15   | (5,190,534)     | 1,649,580 |
| NET CURRENT ASSETS                   |      | 928,449         | 1,524,657 |
| TOTAL ASSETS LESS CURRENT            |      |                 |           |
| LIABILITIES                          |      | 1,194,599       | 1,750,203 |
| CREDITORS: amounts falling due after |      |                 |           |
| more than one year                   | 16   | * _ <del></del> | 4,091     |
| NET ASSETS                           |      | 1,194,599       | 1,746,112 |
|                                      |      |                 |           |
| CAPITAL AND RESERVES                 | • •  |                 |           |
| Called up share capital              | 18   | 10,526          | 10,526    |
| Share premium account                | 20   | 19,473          | 19,473    |
| Profit and loss account              | 20   | 1,164,600       | 1,716,113 |
| SHAREHOLDERS' FUNDS                  |      | 1,194,599       | 1,746,112 |
|                                      |      |                 |           |

These financial statements were approved by the Board of Directors on 19 May 2000.

Signed on behalf of the Board of Directors

Director

## Deloitte & Touche

## CONSOLIDATED CASH FLOW STATEMENT Year ended 31 August 1999

|   | Note                     | 1999<br>£           | 1998<br>£                     |
|---|--------------------------|---------------------|-------------------------------|
| Net cash inflow /(outflow) from operating activities  | 18                       | 1,041,002           | (830,364)                     |
| <b>Dividends received from joint ventures and associates</b> Distribution from joint venture partnership                          |                          | 163,245             | 748,766                       |
| Returns on investments and servicing of finance Interest paid Interest received Interest element of finance lease rental payments |                          | 23,136 (206)        | (16,387)<br>92,927<br>(2,357) |
| Net cash inflow from returns on investments and servicing of finance  |                          | 22,930              | 74,183                        |
| Taxation UK corporation tax (paid)/recovered  |                          | (99,324)            | 148,444                       |
| Capital expenditure Payments to acquire tangible fixed assets Receipts from sale of tangible fixed assets                         |                          | (146,819)<br>4,850  | (165,362)                     |
| Net cash outflow from capital expenditure   |                          | (141,969)           | (165,362)                     |
| Net cash inflow /(outflow) before financing   |                          | 985,884             | (24,333)                      |
| Financing Capital element of finance lease rental payments  |                          | (8,857)             | (20,309)                      |
| Increase/(decrease) in cash   |                          | 977,027             | (44,642)                      |
| Reconciliation of net cash flow tomovement in   | net (debt)/funds<br>Note | 1999<br>£           | 1998<br>£                     |
| Increase/(decrease) in cash<br>Cash outflow from decrease in lease financing  |                          | 977,027<br>8,857    | (44,642)<br>20,309            |
| Change in net (debt)/funds resulting from cash flows<br>New finance leases  |                          | 985,884             | (24,333)<br>(11,495)          |
| Movement in net (debt)/funds in the year<br>Net funds/(debt) at beginning of the year   |                          | 985,884<br>(26,499) | (35,828)                      |
| Net funds/(debt) at end of the year   | 14                       | 959,385             | (26,499)                      |



#### 1. ACCOUNTING POLICIES

The financial statements are prepared in accordance with the applicable accounting standards. The particular accounting policies are described below.

#### Basis of preparation

The accounts have been prepared under the historical cost convention.

#### Basis of consolidation

The group accounts consolidate the accounts of Spearhead Exhibitions Limited and all its subsidiaries drawn up to 31 August each year. No profit and loss account is presented for the company as permitted by section 230 of the Companies Act 1985. The loss for the year for the company was £551,513 (1998 – profit £653,185).

#### **Investments**

Investments are stated at cost in the company's balance sheet less, if any, provision for impairment in value.

Shares in joint ventures are accounted for using the gross equity method. The consolidated profit and loss account includes the Group's share of pre-tax profits and attributable taxation of joint ventures. In the consolidated balance sheet, the investment, in joint ventures is shown as the Group's share of net assets or liabilities of joint ventures.

#### **Depreciation**

Depreciation is provided on all tangible fixed assets to write off the cost, less estimated residual value, of each asset evenly over its expected useful life as follows:

Motor vehicles - 25% per annum
Office equipment - 25% per annum
Office furniture - 20% per annum
Leasehold improvements - 20% per annum

#### **Deferred taxation**

Deferred taxation is provided using the liability method on all timing differences to the extent that they are expected to reverse in the future without being replaced, calculated at the rate at which it is anticipated that the timing differences will reverse.

#### Leasing and hire purchase commitments

Assets held under finance leases, which are leases where substantially all the risks and rewards of ownership of the asset have passed to the group, and hire purchase contracts, are capitalised in the balance sheet and are depreciated over their useful lives. The capital elements of future obligations under leases and hire purchase contracts are included as liabilities in the balance sheet. The interest elements of the rental obligations are charged to the profit and loss account over the period of the lease and represent a constant proportion of the balance of capital repayments outstanding.

Rentals payable under operating leases are charged to the profit and loss account on a straight line basis over the lease term.

#### **Pensions**

The company operates a discretionary, non-contributory money purchase pension scheme for certain directors. Such contributions are held in trustee administered funds completely independent of the company's assets. The contributions made by the company are charged to the profit and loss account as the amounts become payable.

#### Work in progress

Work in progress is stated at the lower of cost and net realisable value. Cost includes all direct costs incurred which relate to exhibitions held subsequent to the balance sheet date.



#### 2. TURNOVER

Turnover is stated net of VAT and is attributable to the one principal activity of the group, that of the organisation of exhibitions, which is continuing. The joint venture turnover of £nil, (1998 - £2,106,310) arises wholly in the UK. The geographical analysis of group turnover is as follows:

|  | 1999      | 1998      |
|--|-----------|-----------|
|  | £         | £         |
| United Kingdom                                       | 493,375   | 4,106,684 |
| Outside Europe                                       | 1,536,455 | 1,623,085 |
|  | 2,865,086 | 5,729,769 |
| 3. GROUP OPERATING (LOSS)/PROFIT                     |           |           |
| This is stated after charging:                       |           |           |
|  | 1999      | 1998      |
|  | £         | £         |
| Auditors' remuneration                               | 20,000    | 15,000    |
| Depreciation of owned tangible fixed assets          | 90,261    | 59,594    |
| Depreciation of assets held under finance leases and |           |           |
| hire purchase contracts                              | 14,117    | 22,726    |
| Operating lease rentals - equipment                  | 18,940    | 10,864    |
| - land and buildings                                 | 125,952   | 74,750    |
| 4. STAFF COSTS                                       |           |           |
|  | 1999      | 1998      |
|  | £         | £         |
| Wages and salaries                                   | 1,064,402 | 1,042,568 |
| Social security costs                                | 106,439   | 109,199   |
| Pension costs  | 800       | 18,000    |
|  | 1,171,641 | 1,169,767 |

The average weekly number of employees during the year was 43 (1998 – 31).

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## NOTES TO THE ACCOUNTS Year ended 31 August 1999

| 5. <b>DIRECTORS' EMOLUME</b> | NTS |
|------------------------------|-----|
|------------------------------|-----|

| 5. | DIRECTORS' EMOLUMENTS   |                         |                         |
|----|---|-------------------------|-------------------------|
|    |   | 1999<br>£               | 1998<br>£               |
|    | Emoluments (including benefits) Company contributions paid to money purchase pension scheme                               | 273,367<br>-            | 460,440<br>15,000       |
|    |   | 273,367                 | 475,440                 |
|    |   | No.                     | No.                     |
|    | Members of defined contribution scheme  | 1                       | 1                       |
|    |   | £                       | £                       |
|    | Highest paid director   | 75,401                  | 132,025                 |
| 6. | INTEREST RECEIVABLE   |                         |                         |
|    | Group   | 1999<br>£               | 1998<br>£               |
|    | Interest receivable from parent undertakings Bank interest receivable Other interest                                      | 23,136                  | 81,098<br>11,202<br>627 |
|    |   | 23,136                  | 92,927                  |
|    | Joint venture interest receivable of £35,408 (1998 - £22,941) all relates to b  | ank interest receivable | e.                      |
| 7. | INTEREST PAYABLE AND SIMILAR CHARGES  |                         |                         |
|    | Group   | 1999<br>£               | 1998<br>£               |
|    | Finance leases and hire purchase contracts Bank overdraft   | 206                     | 2,357<br>16,387         |
|    |   | 206                     | 18,744                  |
| 8. | TAXATION  |                         |                         |
|    | Group   | 1999<br>£               | 1998<br>£               |
|    | The taxation (charge)/credit is made up as follows:   | . <b>.</b>              | *                       |
|    | UK Corporation tax at 30.6% (1998 - 31%) based on the (loss)/profit for the year Adjustments in respect of previous years | 338,809<br>(43,385)     | (367,776)<br>74,835     |
|    |   | 295,424                 | (292,941)               |
|    |   |                         |                         |

#### 9. TANGIBLE FIXED ASSETS

| Leasehold<br>improvements<br>£ | Furniture<br>and<br>equipment<br>£                | Motor<br>vehicles<br>£  | Total<br>£   |
|--------------------------------|---|---|--|
|                                |   |   |  |
| 78,899                         | 318,599   | 121,623   | 519,121  |
| 4,679                          | 134,557   | 7,583   | 146,819  |
| <del>-</del>                   |   | (9,800)   | (9,800)  |
| 83,578                         | 453,156   | 119,406   | 656,140  |
|                                |   |   |  |
| 52,448                         | 136,237   | 105,944   | 294,629  |
| 12,919                         | 80,215  | 11,244  | 104,378  |
| -                              | -   | (7,963)   | (7,963)  |
| 65,367                         | 216,452   | 109,225   | 391,044  |
|                                |   |   |  |
| 18,211                         | 236,704   | 10,181  | 265,096  |
| 26,451                         | 182,362   | 15,679  | 224,492  |
|                                | 78,899 4,679 ———————————————————————————————————— | Leasehold improvements       and equipment         £       £         78,899       318,599         4,679       134,557         -       -         83,578       453,156         52,448       136,237         12,919       80,215         -       -         65,367       216,452         18,211       236,704 | Leasehold improvements £         and equipment £         Motor vehicles £           78,899         318,599         121,623           4,679         134,557         7,583           -         (9,800)           83,578         453,156         119,406           52,448         136,237         105,944           12,919         80,215         11,244           -         (7,963)           65,367         216,452         109,225           18,211         236,704         10,181 |

Included in the amounts above are the following amounts relating to leased assets and assets acquired under hire purchase contracts:

|                     | Furniture<br>and<br>Equipment<br>£ | Motor<br>vehicles<br>£ | Total<br>£ |
|---------------------|------------------------------------|------------------------|------------|
| Cost:               |                                    |                        |            |
| At 1 September 1998 | 11,495                             | 121,623                | 133,118    |
| Additions           | -                                  | 7,584                  | 7,584      |
| Disposals           |                                    | (9,800)                | (9,800)    |
| At 31 August 1999   | 11,495                             | 119,407                | 130,902    |
| Depreciation:       | •                                  |                        |            |
| At 1 September 1998 | 2,873                              | 105,944                | 108,817    |
| Charge for the year | 2,873                              | 11,244                 | 14,117     |
| Disposals           | <u>.</u>                           | (7,963)                | (7,963)    |
| At 31 August 1999   | 5,746                              | 109,225                | 114,971    |
| Net book value      |                                    |                        |            |
| At 31 August 1999   | 5,749                              | 10,182                 | 15,931     |
| At 31 August 1998   | 8,622                              | 15,679                 | 24,301     |
|                     | <del></del>                        |                        |            |



#### 10. INVESTMENTS

| Company   | Subsidiary<br>undertakings<br>£ |
|---|---------------------------------|
| Cost:<br>At 1 September 1998 and 31 August 1999 | 1,054                           |

Details of the investments in which the group or the company holds more than 20% of the nominal value of any class of share capital are as follows:

| Name of company                                   | Holding | Nature of business   |
|---|---------|----------------------|
| Subsidiary undertakings                           |         |                      |
| Spearhead (Offshore Europe) Limited               | 100%    | Partnership interest |
| Offshore Europe (Management) Limited              | 100%    | Management services  |
| Imdex Asia Limited                                | 50%     | Exhibition organiser |
| Defence Systems Equipment International Limited   | 100%    | Exhibition organiser |
| Others  |         |                      |
| Aberdeen Exhibition and Conference Centre Limited | 25%     | Conference Centre    |

All the above companies are registered in England and Wales, except for Aberdeen Exhibition and Conference Centre Limited which is registered in Scotland.

The company has a 25% (1998 – 25%) holding in Aberdeen Exhibition and Conference Centre Limited ('AECC'), whose principal activity is the provision of buildings for conferences, exhibitions and other events in Aberdeen. These activities are all located in a purpose built centre in the Bridge of Don area of Aberdeen. The cost of this investment was £350,000 and has been written down to £nil. Although the company holds more than 20% of the issued share capital of AECC the group is not able to exercise significant influence over this investment and accordingly it is not accounted for as an associate.

#### 11. JOINT VENTURE

A subsidiary of the company holds a 50% interest in the Offshore Europe partnership which operates the Offshore Europe Exhibition every other year. The partnership was valued at £600,000 in April 1989. The historical cost of the investment is £nil. The partnership prepares financial statements every two years and the next accounting period end will be 31 March 2000.

For the year ended 31 August 1999 the partnership had losses before and after taxation of £247,008 (1998 - profit £1,310,764). The assets and liabilities of the partnership as at the 31 August 1999 were as follows:

| 1999<br>£   | 1998<br>£                |
|-------------|--------------------------|
| 4,232,339   | 34,200                   |
| (4,613,996) | (101,523)                |
| (381,657)   | (67,323)                 |
|             | 4,232,339<br>(4,613,996) |

#### 12. WORK IN PROGRESS

|  | Group     |         | Comp    | any     |
|--|-----------|---------|---------|---------|
|  | 1999      | 1998    | 1999    | 1998    |
|  | £         | £       | £       | £       |
| Costs in respect of future exhibitions | 1,998,940 | 329,983 | 259,608 | 188,176 |

#### 13. DEBTORS

|   | Group     |           | Company     |           |
|---|-----------|-----------|-------------|-----------|
|   | 1999      | 1998      | 1999        | 1998      |
|   | £         | £         | £           | £         |
| Trade debtors                           | 1,461,521 | 254,603   | 760,642     | 174,989   |
| Amounts owed by parent undertakings     | 2,885,214 | 1,348,975 | 2,885,214   | 1,348,975 |
| Amounts owed by subsidiary undertakings | -         | _         | 977,626     | 1,112,321 |
| Amounts owed by joint venture           | 35,051    | 198,295   | 35,051      | 198,295   |
| Corporation tax recoverable             | 349,925   | 10,264    | 235,756     | -         |
| Other debtors                           | 59,139    | 42,012    | 36,849      | 42,012    |
| Prepayments and accrued income          | 40,839    | 25,833    | 40,839      | 25,833    |
|   | 4,831,689 | 1,879,982 | 4,971,977   | 2,902,425 |
|   |           |           | <del></del> |           |

Included in amounts owed by subsidiary undertakings to the company is an amount of £600,000 for which there are no formal repayment terms. However, the directors have agreed not to require repayment of this amount earlier than twelve months from the date of approval of these accounts.

#### 14. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

|  | Group     |           | Company   |           |
|--|-----------|-----------|-----------|-----------|
|  | 1999      | 1998      | 1999      | 1998      |
|  | £         | £         | £         | £         |
| Bank overdraft                                     | -         | 98,720    | -         | 98,720    |
| Amount owed to parent undertakings                 | 90,600    | 90,000    | 90,600    | 90,000    |
| Trade creditors                                    | 321,462   | 102,368   | 254,623   | 102,368   |
| Amounts owed to subsidiary undertakings            | -         | _         | 2,701,122 | 528,900   |
| Corporation tax                                    | 302,012   | 367,775   | 273,510   | 267,412   |
| Social security and other taxes                    | 53,537    | 26,564    | 53,537    | 26,564    |
| Other creditors                                    | 158,252   | 56,262    | 37,984    | 31,928    |
| Amount owed to associated undertakings             | 58,542    | -         | 58,542    | -         |
| Obligations under finance leases and hire purchase |           |           |           |           |
| contracts  | 3,922     | 8,688     | 3,922     | 8,688     |
| Accruals and deferred income                       | 6,615,636 | 511,781   | 1,646,694 | 425,000   |
| Proposed dividend                                  | 70,000    | 70,000    | 70,000    | 70,000    |
|  | 7,673,963 | 1,332,158 | 5,190,534 | 1,649,580 |
|  |           |           |           |           |



#### 15. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

| Group and company  | 1999<br>£ | 1998<br>£ |
|--|-----------|-----------|
| Obligations under finance leases and hire purchase contracts | -         | 4,091     |
| Amounts falling due: Between two and five years              |           | 4,091     |

#### 16. OTHER FINANCIAL OBLIGATIONS

At 31 August 1999 the group and company had annual commitments under operating leases as follows:

|                                | Land and buildings |        | Other    |        |
|--------------------------------|--------------------|--------|----------|--------|
|                                | 1999               | 1998   | 1999     | 1998   |
|                                | £                  | £      | £        | £      |
| Operating leases which expire: |                    |        |          |        |
| Within one year                | 30,175             | 15,583 | -        | _      |
| Between two and five years     | -                  | 10,800 | 14,325   | 10,864 |
| After five years               | 59,491             | 53,950 | <u> </u> | -      |
|                                | 89,666             | 80,333 | 14,325   | 10,864 |

#### 17. CALLED UP SHARE CAPITAL

|                           | Authorised<br>called up and |        |
|---------------------------|-----------------------------|--------|
|                           | 1999                        | 1998   |
|                           | £                           | £      |
| Ordinary share of £1 each | 10,526                      | 10,526 |
|                           | <del></del>                 |        |

## 18. RECONCILIATION OF OPERATING (LOSS)/PROFIT TO NET CASH INFLOW/(OUTFLOW) FROM OPERATING ACTIVITIES

|   | 1999        | 1998        |
|---|-------------|-------------|
|   | £           | £           |
| Total operating (loss)/profit                       | (1,285,406) | 1,113,177   |
| Share of operating loss/(profit) in joint venture   | 158,912     | (632,442)   |
| Depreciation  | 104,378     | 82,320      |
| (Gain)/Loss on sale of tangible fixed assets        | (3,013)     | 14,423      |
| (Increase)/decrease in work in progress             | (1,658,957) | 304,713     |
| (Increase)/decrease in debtors                      | (2,775,290) | 1,041,980   |
| Increase/(decrease) in creditors                    | 6,500,378   | (2,754,535) |
| Net cash inflow/(outflow) from operating activities | 1,041,002   | (830,364)   |

#### 19. ANALYSIS OF NET DEBT

|                                       | At<br>1 September<br>1998<br>£ | Cash flow         | Other<br>£ | At<br>31 August<br>1999<br>£ |
|---------------------------------------|--------------------------------|-------------------|------------|------------------------------|
| Cash at bank and in hand<br>Overdraft | 85,000<br>(98,720)             | 878,308<br>98,720 |            | 963,307                      |
| Finance lease obligations             | (13,720)<br>(12,779)           | 977,027<br>8,857  | -<br>-     | 963,307<br>(3,922)           |
|                                       | (26,499)                       | 985,884           | •          | 959,385                      |

## 20. RECONCILIATION OF SHAREHOLDERS' FUNDS AND MOVEMENTS ON RESERVES

| Group                                    | Share<br>capital<br>£ | Share premium account            | Profit and<br>loss<br>account<br>£ | Total<br>£             |
|--|-----------------------|----------------------------------|------------------------------------|------------------------|
| At 1 September 1998<br>Loss for the year | 10,526                | 19,473                           | 1,085,886 (931,644)                | 1,115,885<br>(931,644) |
| At 31 August 1999                        | 10,526                | 19,473                           | 154,242                            | 184,241                |
| Company                                  | Share<br>capital<br>£ | Share<br>premium<br>account<br>£ | Profit and loss account            | Total<br>£             |
| At 1 September 1998<br>Loss for the year | 10,526                | 19,473                           | 1,716,113<br>(551,513)             | 1,746,112<br>(551,513) |
| At 31 August 1999                        | 10,526                | 19,473                           | 1,164,600                          | 1,194,599              |

#### 21. CONTINGENT LIABILITIES

The company has guaranteed the liabilities due by Spearhead (Offshore Europe) Limited to another company under a partnership arrangement between those two companies. There were no liabilities due under these arrangements at 31 August 1999.

The First National Bank of Maryland holds charges over the property and other assets of the company in support of loans made to the company's ultimate parent company, PGI Inc. At 31 August 1999 there were £597,000 of these loans outstanding.

#### 22. RELATED PARTIES AND ULTIMATE PARENT UNDERTAKING

The company has taken advantage of the exemption granted by paragraph 3(c) of FRS 8 not to disclose transactions with companies within the Spearhead Exhibitions Limited group which are related parties.

The company's ultimate parent undertaking and controlling party is PGI Inc., which is incorporated in the USA. Copies of the PGI Inc. consolidated accounts can be obtained from Production Group International, 2200 Wilson Boulevard, Suite 500, Arlington, Virginia 22201, USA.

The company has made advances to PGI Europe Limited, its immediate parent undertaking. The company did not charge interest on these advances in the year ended 31 August 1999. In the year ended 31 August 1998 the company charged interest of 7.5% on amounts advanced. The total balance receivable, including rolled up interest, at 31 August 1999 was £ 350,304 (1998 - £349,843). Also included within debtors at 31 August 1999 are balances receivable from PGI Europe Limited of £609,586 (1998-nil). PGI Europe Limited made a management charge of £ nil (1998 - £20,000) to Spearhead Exhibitions Limited during the year.

The company has also made advances to PGI Inc, its ultimate parent undertaking. The company did not charge interest on these advances in the year ended 31 August 1999. In the year ended 31 August 1998 the company charged interest of 7.5% on amounts advanced. The total balance receivable, including rolled up interest, at 31 August 1999 was £ 1,925,324 (1998 - £999,132). Included within operating expenses are management charges of £229,673 (1998 - £240,000) from PGI Inc.