GREAT GEORGES COMMUNITY CULTURAL PROJECT LIMITED [THE BLACKIE]

REPORT OF THE COUNCIL AND FINANCIAL STATEMENTS

6 APRIL 2001 TO 5 APRIL 2002



Registered Charity No. 501 859 Registered Company No. 0105 6472

REPORT OF THE COUNCIL FOR THE FINANCIAL YEAR ENDED 5TH APRIL 2002

The Council present their report and accounts for the year ended 5 April 2002.

RESULTS AND DIVIDENDS

The Cultural Activities realised a surplus of £1,771 during the year. £488 of this has been allocated to the "Danish Bursary" provision for a future cultural exchange and the remaining £1,000 allocated to reduce the deficit on the capital programme. This, taking into account the deficit on the previous year's cultural programme of £118, leaves the cultural account in surplus by £165.

There was no activity on the existing capital account for the year, apart from the payment of bank charges, so the result of the allocation of £1,000 towards the capital deficit has been to reduce the deficit on the Heat Lift & Ramps programme to £7,701, which, together with a residual deficit of £7,118 on the capital development programme overall, brings the accumulated deficit from £15,610 to £14,819.

During 2001-02 a new "Millennium One" account was established and £91,304 received into it from the Millennium Commission and spent on the capacity building phase of a future major capital development.

As a result of the sale during the year of the property at Laide, Ross-shire, a Pension Fund has been established with the £36,698 realised.

No provision for taxation and dividends is required.

Edward Murphy

REVIEW OF ACTIVITIES AND FUTURE DEVELOPMENTS

The activities of the Company are the promotion of the arts and education through a cultural programme at the Company's premises and elsewhere, which combines the activities of a contemporary arts centre and a community centre.

COUNCIL

Joseph Ankrah Paul Barnard Ann Brady Natalie Deen Ramon Deen Karl Eversley Peter Eyo Jan Green Bill Harpe Wendy Harpe Joe Joel A'lulu Amelia Kingfisher Hitesh Kothari Stephen Knox Susanna McKnight Xia Lu Stephen Mulrooney Sally Morris

DIRECTORS' RESPONSIBILITY FOR THE FINANCIAL STATEMENTS

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and apply them consistently;
- make judgements and estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue to operate.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the Company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

STATUS OF COMPANY

The Company is limited by guarantee and has no share capital. Each member undertakes to contribute to the assets of the Company a maximum of £1.00 in the event of winding up, whilst, or within 12 months of ceasing to be, a member.

The Directors have agreed to make use, in the preparation of their report, of the special provisions of Part VII of the Companies Act 1985 relating to small companies.

By Order of the Board

Solly Morris

Sally Morris
Acting Secretary

30 December 2002

COMBINED BALANCE SHEET AS AT 5 APRIL 2002

	<u>Notes</u>	2002 <u>£</u>	<u>2001</u> <u>₹</u>
Current Assets Debtors Cash at Bank and in Hand	7	26,236 62,039 88,275	36,961 <u>793</u> 37,754
Creditors Bank overdrafts & other amounts falling due within one year	8	102,931	53,482
Net Liabilities		<u>-14,656</u>	-15,728
Represented by: Profit and Loss Account Accumulated Surplus/Deficit	**	<u>-14,656</u>	<u>-15,728</u>

The Directors have agreed to make use, in the preparation of the accounts, of the special provisions of Part VII of the Companies Act 1985 relating to small companies.

The notes on pages 7 to 9 form an integral part of these accounts.

1. Maye **DIRECTOR**

Kant Freshey DIRECTOR

^{**} The accumulated deficit is more than offset by the value of freehold and leasehold property owned by the Company as set out in Note 6 to the accounts.

FOR THE YEAR ENDED 5 APRIL 2002

	Notes	2002	<u>2001</u>
Turnover	5	250,071	226,441
Cost of activities and redevelopment		239,573 10,498	
Administration expenses		<u>9,426</u>	<u>9,250</u>
Surplus/[Deficit] for the year before prior year adjustments Prior year adjustments Surplus/[Deficit] for the year [Loss/Profit at beginning of year		1,072	4,136 - 4,136
Accumulated Profit/(Loss) carried forward		-14,656	-15,728

In each of the years ended 5 April 2001 and 5 April 2002, the only gain/[loss] recognised by the Company was the profit/[loss] for the year. All of the activities undertaken by the Company were continuing activities, and the reported profit/[loss] was found under the historical cost convention.

The notes on pages 7 to 9 form an integral part of these accounts.

GREAT GEORGES COMMUNITY CULLTURAL PROJECT LIMITED [THE BLACKIE]

STATEMENT of FINANCIAL ACTIVITIES for the YEAR ENDED 5 APRIL 2002 [CULTURAL ACTIVITIES]

Income	Unrestricted Funds 2002	Restricted Funds 2002	<u>Total</u> <u>2002</u>	<u>Total</u> <u>2001</u>
Revenue grants from funding bodies National Lottery Charities Board Investment income Donations Other Income Total incoming resources	81,700 3,603 3,236 70,228 158,767	91,304 - - - - 91,304	173,004 3,603 3,236 <u>70,228</u> <u>250,071</u>	141,035 5,000 4,828 10,665 64,913 226,441
Expenditure Direct Costs Administration costs Pension Fund Other operating costs Total resources used	58,677 9,426 - 89,592 157,695	91,304 - - - - 91,304	149,981 9,426 - 89,592 248,999	126,649 9,491 - 86,017 222,157
Net incoming resources for the year Fund balances @ 6 April 2001 Fund balances @ 5 April 2002	1,072 30 1,102	-15,610 -15,610	1,072 -15,581 -14,508	4,284 -19,864 -15,581

The notes on pages 7 to 9 form an integral part of these accounts

NOTES TO THE ACCOUNTS 5 APRIL 2002: ACCOUNTING POLICIES

The accounting policies adopted by the Company and dealt with below are consistent with the previous year and have been applied under the Historical Cost Convention.

1. CASH FLOW STATEMENT

The Company qualifies as a small Company under the Companies Act 1985. The directors have elected to make use of the exemption under FRS1 not to prepare a cash flow statement.

2. FORM OF ACCOUNTS

Having regard to the method of management and operation, the accounts are prepared in the form of a Revenue Account and Balance Sheet for cultural and other activities, and a separate account in respect of the development programme for 1 Great George Street.

3. ACCOUNTS FOR CULTURAL AND OTHER ACTIVITIES

The Company provides for the cost of capital assets and equipment used for the purposes of its cultural and other activities on the basis of management decisions as to the ability to meet the cost thereof out of Revenue over a short period. Such assets are therefore written off to Revenue in accordance with these decisions, which are not in accordance with Standard Accounting Practice.

4. <u>DEPRECIATION</u>

Depreciation is calculated to write off the cost of fixed assets over their estimated lives as follows:

Freehold and leasehold property: a variable amount determined by Council.

Fixtures, fittings and equipment: written off to the Income and Expenditure Account in the year of acquisition.

5. <u>TURNOVER</u>

Turnover represents income from the activities of the Company and in respect of the Phase 2 Redevelopment Programme.

6. TANGIBLE FIXED ASSETS

At 5 April 2002 the Company owned the following properties:

		Cost
		£
Leasehold:	5 Huskisson Street, Liverpool	7,500
	40 Canning Street, Liverpool	10,000
	1 Great George Street, Liverpool	Nil
	•	£17,500

6. TANGIBLE FIXED ASSETS cont.

The property at 40 Canning Street was written down to £Nil at 5 April 1989, and that at 5 Huskisson Street was written down to £Nil at 5 April 1976.

The property in Laide, Ross-shire was sold in February 2002. The £36,698 received has been reserved to establish a Pension Fund for the two Co Directors Bill Harpe and Sally Morris, as a designated unrestricted fund.

The Council members consider that the expense of revaluation of Freehold property for the purpose of differentiating between separate values of land and buildings in order to depreciate the Freehold building, which is required by Statement of Standard Accounting Practice No.12, would outweigh the benefit to be gained by members. If Standard Accounting Practice had been applied the Council estimate that the properties would have a written down value of £100,000.

The Blackie building - the former Great George Street Congregational Church - is an architectural landmark and a listed building situated at the heart of Liverpool's Chinatown. Although it is clearly a building of distinction and value, its market valuation has proved something of a conundrum. The reasons for this are:

- a] that the interior is in the process of redevelopment with some two-thirds of the interior awaiting completion.
- b] the nineteenth century exterior in Classical style must be maintained and preserved,
- c] the use of the building is restricted to non-commercial and cultural purposes.

At this time the building is insured for £640,000.

At 5 April 2002 the leasehold property had unexpired terms of:

5 Huskisson Street	18 years
40 Canning Street	80 years
1 Great George Street	838 years

7. **DEBTORS**

	2001 £	2001 £
Due within one year:- Trade debtors	26,236	36,294
Prepayments & other debtors	<u>26,236</u>	667 36,961

8. <u>CREDITORS</u>	<u>2002</u>	<u>2001</u>
	£	£
Amounts falling due within one year:-		
Bank overdraft *	13,316	457
Trade creditors	46,895	40,626
[Expenses for the year to 5.4.01, paid after 5.4.01]		
Deferred income [grants & income already received		
for future activities]		
Community Development Fund ("Making a Difference")	-	6,635
Danish Bursary	1,022	534
Donations	-	5
BBC/Children in Need	~	5,225
Lord Leverhulme's Charitable Trust for main capital	5,000	-
programme		
Pension Fund	36,698	<u> </u>
	102,931	<u>53,482</u>

^{*} The bank overdraft is secured by legal charges over the Company's 40 Canning Street property and land at the rear of 5 Huskisson Street.

9. COUNCIL MEMBERS' EMOLUMENTS

	<u>2002</u>	<u>2001</u>
Fees paid to Working Directors	12,610	13,041
Number of Working Directors	2	2

10. TAXATION

The Company is a Registered Charity and no provision for any taxation is required.

11. PRIOR YEAR ADJUSTMENT

Attention is drawn to the corrected allocation of £78,500 received for the Capital Project, shown, in the accounts for the year ending 5th April 1999, as monies received from the European Regional Development fund only. The donors are actually as shown below:-

European Regional Development Fund	66,532
Garfield Weston Foundation	10,000
Roger Gerhardt Deceased Bequest	1,968

So as to properly credit all donors, the Capital Project income, in the comparison figures for year ending 5.4.1999 is now shown as reduced by £11,968, so as to increase the income for the year ending 5.4.2000 by the same amount and credit the donations from the Garfield Weston Foundation and the Roger Gerhardt Deceased Bequest. As a result of these corrections to page 18, further changes to comparison figures for the year ending 5.4.1999 have been made on pages 4,5,9, & 17. None of these corrections, all made by means of a prior year adjustment, change the total of income received.

AUDITORS' REPORT TO THE MEMBERS OF GREAT GEORGES COMMUNITY CULTURAL PROJECT LIMITED

We have audited the financial statements on pages 3 to 9 and pages 11 to 21, which have been prepared under the historical cost convention and the accounting policies set out on pages 6 to 9.

Respective responsibilities of directors and auditors

As described on page 1 the Company's directors are responsible for the preparation of financial statements. It is our responsibility to form an independent opinion, based on our audit, on the financial statements and to report our opinion to you.

Basis of opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the Company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance as to whether the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Opinion

In our opinion the financial statements give a true and fair view of the charitable Company's state of affairs as at 5 April 2002 and of its incoming resources and application of resources, including its income and expenditure, in the year then ended and have been properly prepared in accordance with the Companies Act 1985.

Youds, Ellison & Co., Registered Auditors &

Le. J. Ellia

Chartered Accountants

Ox abovey 2003

38 Market Street, Hoylake, Wirral, Merseyside, CH47 2AF

GREAT GEORGES COMMUNITY CULTURAL PROJECT/THE BLACKIE CULTURAL ACTIVITIES

BALANCE SHEET AT 5 APRIL 2002

	2002 <u>£</u>	2001 £
Current Assets Bank balances	9,224	726
Debtors Redevelopment Phase 2	12,551 <u>51,652</u> 73,427	36,483 15,955 53,164
Current Liabilities Creditors Redevelopment Phase 2	72,262 1,000	-53,282
Net Current Liabilities	1,000 165	<u>-118</u>
Represented by: Accumulated Surplus/Deficit	<u>165</u>	<u>-118</u>

CULTURAL ACTIVITIES

INCOME & EXPENDITURE SUMMARY

FOR THE YEAR ENDED 5 APRIL 2002

	<u> 2002</u>	<u>2001</u>
	£	£
Total income for the year	158,767	165,606
Deduct total expenditure for the year	<u> 156,996</u>	162,424
Surplus/Deficit for the year before prior year	1,771	3,182
adjustments		
Transfer to Development Phase 2 capital account	1,000	
Transfer to provision (Danish Bursary)	488	
Prior year adjustments	-	
Surplus/[Deficit] for the year	283	3,182
Deficit at 5 April 2002 [2001]	<u>-118</u>	<u>-3,300</u>
Surplus carried forward	<u>165</u>	<u>-118</u>

CULTURAL ACTIVITIES

INCOME & EXPENDITURE ACCOUNT FOR THE YEAR ENDED 5 APRIL 2002

INCOME

	2002 £	2001 £
Revenue grants and income:	_	-
North West Arts Board	51,500	50,000
Liverpool City Council: Education & Lifelong Learning	30,200	30,200
Artists' fees & other earned income	26,477	3,933
Donations incl GAYE	3,236	10,665
Rent	3,596	4,828
National Lottery Charities Board	-	5,000
Bank Interest received	7	14
Trusts, Sponsorships & Project Grants:		
Making a Difference		
Neighbourhood Support Fund (NSF)	20,500	12,300
Network for Social Change	8,750	
Granada Live		20,000
The Blackie Reports on Film	4.000	
Liverpool City Council Development Grant	4,000	-
Spring & Summer Youth Arts Programmes Merseyside Play Action Council	1 276	1,366
Broken Shackles	1,376	1,500
North West Arts Board	1,000	_
Other Project Grants	1,000	
BBC Children in Need	5,225	-
P.H. Holt Trust	2,500	_
Liverpool Council of Social Service	400	400
George Henry Lee	-	500
H.S.B.C.	-	500
Games for the New Years		
Millennium Commission	-	18,500
Thirty Something		
Littlewoods PLC	-	3,000
Liverpool Theatre Festival		4.000
Liverpool City Council		4,000
"Fun Sunday" Games		400
Liverpool City Council Unrepeated		400
Omopoated	158,767	165,606

EXPENDITURE

STAFFING	<u>2002</u> <u>£</u>	<u>2001</u> <u>£</u>
Full-time workers & associates	44,225	29,127
Short-term staffing	1,781	7,900
Accommodation [staff houses]	15,220	•
Recruitment	<u>79</u>	<u>225</u>
	61,305	53,631
<u>ADMINISTRATION</u>		
Telephone	3,949	3,892
Postage	514	457
Computers	966	363
Stationery	675	680
General administration	799	444
Audit & Professional fees	1,108	1,961
Written off debt	-,200	148
Bank charges	<u>1,414</u>	1,305
	9,425	9,250
GENERAL		
Kid's Coffee Bar	800	331
Library & Subscriptions	944	575
Hospitality	807	282
Marketing, Fund-raising & Publicity	389	2,604
Transport	3,758	2,110
Research & Development, Conferences, Travel	<u>1,130</u>	<u>1,003</u>
	7,828	6,905
BUILDING MAINTENANCE		
Heat & Light	5,521	3,544
Rates & general maintenance	5,059	2,776
Insurance & Security	7,862	<u>7,206</u>
	18,442	13,526
RESOURCES		
Equipment	1,264	2,133
Equipment maintenance	<u>56</u>	<u>45</u>
* *	1,320	$2,1\overline{78}$

EXPENDITURE [Continued]			
	<u>2002</u>	<u>2001</u>	
YOUTH ARTS	£	£	
"City-Zen-Ship 2001" Spring programme	988	884	
"City-Zen-Ship 2001" Summer programme	5,284	2,206	
"City-Zen-Ship 2001" Winter programme	408	-	
Term-time Sessions	2,701	599	
"Making A Difference"	29,275	32,300	
Other events	=	<u>1,139</u>	
	37,669	37,128	
CULTURAL AND FURTHER EDUCATION			
Theatre & Gallery visits	90	1,121	
Blackie Grants & Scholarships	400	246	
General & Academic Education and Ipi Tombi	<u>3,085</u>	<u>2,160</u>	
	3,575	3,527	
APPRENTICE SCHEME		_	
Revenue	-	5,000	
	-	5,000	
<u>ACTIVITIES</u>			
Gallery: exhibitions by resident and			
visiting artists incl. Creative & Co-operative Games	1,721	2,460	
Exhibition, Thirty Something, Thirty Something Else	,	,	
Events, Residencies, Tours, including			
"Games for the New Years" Podium Games	-	8,567	
"Broken Shackles" South African musical theatre	2,171	_	
"All In the Games" film documentary	782	-	
Chinese New Year	788	471	
Co-operative Games at home & on tour	229	-	
Rudston School Workshops	112	-	
Refugee Week	70	-	
Liverpool 1 Arts & Participation Strategy		719	
Refugee Council Event	-	191	
"Fun Sunday" Games	••	1,361	
Liverpool Theatre Festival	-	5,581	
Black History Month	-	280	
Other events	101	235	
Publications		40 =	
"Games for the New Years": book, video	4,941	10,745	
"Games for the New Years": launch	2,518	-	
"The Blackie Reports on Film"	4,000		
3 Year Plan, People Make Places, Photo Album	_ 17 /22	669 31 279	
	17,433	31,279	

EXPENDITURE [Continued]

TOTAL EXPENDITURE	<u>156,996</u>	<u>162,424</u>
Deficit/surplus before prior year adjustments [see note on page 4]	<u>1,771</u>	<u>3,182</u>
Transfer to Danish Bursary provision Transfer to Development Phase 2	488 1,000	= =
Deficit/surplus c/f from 2000/01	-118	=
Final deficit/surplus for the year	<u>165</u>	3,182

GREAT GEORGES COMMUNITY CULTURAL PROJECT/THE BLACKIE REDEVELOPMENT PROJECT

COMBINED SUMMARY BALANCE SHEET:

PHASE 1 COMPLETE AND PHASE 2 TO 5 APRIL 2002

	2002 £	<u>2001</u> €
Current Assets	<u>~</u>	
Debtors	-	478
Bank	42,073	66
Cultural activities account	42,073	- 544
Current Liabilities	,	
Cultural Activities Account	-51,652	-15,954
Bank overdraft		
Capital programme – Lord Leverhulme's	-5,000	
Charitable Trust		
Creditors	-240	-200
Net Current Assets / Liabilities]	<u>-14,819</u>	<u>-15,610</u>
Represented by:		
Phase 1 completed [deficit] Less Phase 2 and exterior programme - at 5 4.98 year to 5.4.99.		
Accumulated Surplus/[Deficit	-14,819	<u>-15,610</u>

Note: GREAT GEORGES PROJECT

The Great Georges Project is the redevelopment of the former Great George Street Congregational Church premises into a community cultural centre, which is run by Great Georges Community Cultural Project Limited. The property was transferred to the Company in the year 1990/91.

The redevelopment programme is being carried out in 3 phases. On page 17 is detailed a summary of the income and expenditure on the programme in the year to 5 April 2002.

DEVELOPMENT PHASE 2

INCOME & EXPENDITURE ACCOUNT FOR THE YEAR ENDED 5 APRIL 2002

INCOME	<u>2002</u> <u>₹</u>	2001 £ 60,835
Unrepeated	<u>.</u>	00,833
Tradal Transma	0	ZO 025
Total Income	<u>0</u>	<u>60,835</u>
EXPENDITURE		
Unrepeated Total Heat & Lift Programme	=	9,524 9,524
Unrepeated Total Feasibility Study	-	49,968 49,968
Bank Charges & Interest	209	330
Audit Fee Combined Expenses	209	59,881
Release of prior provision for "snags" Total Expenses Transfer from Cultural account Deficit /surplus at 5 April 2002	1,000 954	59,881
Phase 1 b/f Phase 2 b/f		
Accumulated Deficit / Surplus c/f	<u>-14,819</u>	<u>-15,610</u>

GREAT GEORGES COMMUNITY CULTURAL PROJECT/THE BLACKIE MILLENNIUM ONE PROJECT

BALANCE SHEET AT 5TH APRIL 2002

	2002	2001
Current assets		
Debtors	14,725	_
Cash at bank	10,743	-
	25,468	-
Less Current Liabilities		
Creditors	25,468	-
Nett current assets	, 	-

GREAT GEORGES PROJECT MILLENNIUM ONE INCOME & EXPENDITURE ACCOUNT FOR THE YEAR ENDED $\mathbf{5}^{\text{TH}}$ APRIL 2002

		2002	2001
INCOME			
Millennium	Commission	91,304	-
EXPENDIT	URE		
Action 1:	Project Management	17,000	-
Action 2:	Revised building Designs & Cash Flow		
	Quantity Surveyor	4,406	
	Architect	<u>4,406</u>	
		8,812	-
Action 3:	Theatre, Video, Film, Music, Dance Design		
	Light, Theatre & Rigging design	2,035	
	Music & Sound Design	<u>4,000</u>	
		6,035	-
Action 4:	Gallery & Visual Design		
	Gallery & Visual design consultant	<u>1,469</u>	
		1,469	-
Action 5:	Vision Document	- 000	
	Production Vision Document	5,000	
	Admin. support Vision Document	<u>2,400</u>	
		7,400	-
Action 6:	Market research	1.000	
	Market research consultancy	15,028	
	Market research support	1,750	
		16,778	-
Action 7:	Business Plan		
	Business Plan consultancy	11,253	
	Finance support	2,400	
	Research & consultation support	3,250	
		16,903	-
Action 8:	Fundraising Plan		
	Fundraising consultancy	4,150	
	Fundraising administrative support	1,600	
	Fundraising Brochure production	4,386	
		10,136	-

MILLENNIUM ONE ACCOUNT: cont'd

		2002	2001
Action 9:	Develop Consultants' Briefs		
	Preparatory consultancy	4,371	
		4,371	-
Action 12:	Develop the Trust		
	Research & development costs	<u>1,500</u>	
		1,500	-
Action 13:	Legal Advice		
	Initial costs	<u>239</u>	
		239	-
Action 13:	Report Printing		
	Printing costs	<u>661</u>	
		661	-
TOTAL EX	PENDITURE	91,304	-
Surplus / def	icit for the year	-	-

GIFTS AND DONATIONS TO THE BLACKIE

The company would like to thank all those businesses, companies and individuals who have contributed to either the cultural or the redevelopment programmes by way of gifts, services and donations in kind, during the financial year to 5 April 2002. All are from Merseyside unless otherwise stated.

Donna Alleyne B & Q Ltd Bluecoat Arts Centre Bobber Brothers Art Cafe Computer Plus Richard & Odile Fong Dr Sidney Hoddes Robert Jefford, Cambridge Liverpool Institute of Performing Arts Jim MacRitchie USA Merseyside Play Action Council Nice Guy Eddie Film Production Unit Irene Parr Sammi Parr Raymond Rice Lane City Farm Roy & Anna Rubenstein USA Michael Seagroatt Skokiaan Spindles Health Club @ Britannia Adelphi **Toxteth Sports Centre**

The Blackie would also like to thank the many volunteers who contributed to the programme during 2001/02. An estimated 5,100 hours of work were donated in the year to 5 April 2002.