



SECRETARIAT

Please complete in typescript,  
or in bold black capitals

# 288a

## APPOINTMENT of director or secretary (NOT for resignation (use Form 288b) or change of particulars (use Form 288c))

CHFP029

Company Number 1046052

Company Name in full Publicis Limited

### Appointment form

Date of appointment Day Month Year  
0 1 0 9 2 0 0 3

†Date of Birth Day Month Year  
3 0 1 0 1 9 6 0

Appointment as director ☒ as secretary

Please mark the appropriate box. If appointment is  
as a director and secretary mark both boxes.

Notes on completion  
appear on reverse.

NAME

\*Style / Title

MR

\*Honours etc

Forename(s) MICHEL

Surname KARAM

Previous Forename(s) MICHEL

Previous Surname(s) KARAM

Usual residential address LAUNSWOOD, J.S.S LANE SOUTH

Post town WARFIELD

Postcode RS42 3DP

County / Region BERKSHIRE

Country UK

†Nationality ~~BRITISH~~ IRISH

†Business occupation UK GROUP FINANCE DIRECTOR

†Other directorships  
(additional space overleaf)

I consent to act as \*\* director / secretary of the above named company

Consent signature

Date 01/09/2003

\* Voluntary details  
† Directors only.  
\*\* Delete as appropriate

A director, secretary etc must sign the form below.

Signed

Date 30/10/2003

(\* a director / secretary / administrator / administrative receiver / receiver manager / receiver)

Please give the name, address,  
telephone number and, if available,  
a DX number and Exchange of  
the person Companies House should

CATHERINE KURTZ, 82 BAKER STREET, LONDON, W1U 6AE

Tel 0207 830 3182



A24 0025  
COMPANIES HOUSE 13/11/03  
A33 0184  
COMPANIES HOUSE 04/11/03

Form revised July 1998

DX number

DX exchange

When you have completed and signed the form please send it to the  
Registrar of Companies at:

Companies House, Crown Way, Cardiff, CF14 3UZ DX 33050 Cardiff  
for companies registered in England and Wales or  
Companies House, 37 Castle Terrace, Edinburgh, EH1 2EB  
for companies registered in Scotland DX 235 Edinburgh

**Company Number 1046052**

† Directors only.

† Other directorships

## NOTES

Show the full forenames, NOT INITIALS. If the director or secretary is a corporation or Scottish firm, show the name on surname line and registered or principal office on the usual residential line.

Give previous forenames or surname(s) except:

- for a married woman, the name by which she was known before marriage need not be given.

- for names not used since the age of 18 or for at least 20 years

A peer or individual known by a title may state the title instead of or in addition to the forenames and surname and need not give the name by which that person was known before he or she adopted the title or succeeded to it.

## Other directorships.

Give the name of every company incorporated in Great Britain of which the person concerned is a director or has been a director at any time in the past five years.

You may exclude a company which either is, or at all times during the past five years when the person concerned was a director, was

- dormant

- a parent company which wholly owned the company making the return, or

- another wholly owned subsidiary of the same parent company.