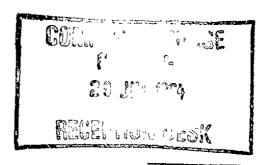
**DIRECTORS' REPORT AND ACCOUNTS** 

YEAR ENDED 30 SEPTEMBER 1993

(Registered Number: 1045967)





ED2 RECEIPT DATE: 29/67/94

## DIRECTORS' REPORT FOR THE YEAR ENDED 30 SEPTEMBER 1993

The Directors have pleasure in presenting their report and accounts for the year ended 30 September 1993

#### **ACTIVITIES**

The Company's principal activity during the year was the development and publication of business software for personal computers and the sale of computer stationery and supplies. On 1 October 1992 the company acquired the trade and assets of Sky Software Limited, a fellow subsidiary undertaking of the Sage Group PLC.

#### REVIEW OF THE BUSINESS

The Company achieved a profit on ordinary activities before taxation of £8,907,853 on a turnover of £18,796,773.

## RESULTS FOR THE YEAR

The trading results for the year and dividends proposed are set out on page 4.

## DIRECTORS AND THEIR INTERESTS

The Directors who served during the year were as follows:

AD Goldman (Chairman)
TP Maxifeld
PA Waiker
AWG Wylle
MEW Jackson
BR Fisher
AJ Hughes (appointed 1 July 1993)
G Parker (appointed 1 January 1993)
S Stewart (resigned 8 December 1993)

The interests of Directors holding office at 30 September 1993 in the shares of The Sage Group plc are set out in the Directors' Report of that Company.

#### FIXED ASSETS

Movements in lixed assets are set out in Note 7 to the accounts.

#### RESEARCH AND DEVELOPMENT

The Company continues to develop business software applications for personal computers.

## STATEMENT OF DIRECTOPS' RESPONSIBILITY

The Directors are required by the Companies Act 1985 to prepare linancial statements for each financial year which give a true and fair view of the state of affairs of the Company as at the end of the linancial year and of the profit or loss for the financial year.

## DIRECTORS' REPORT FOR THE YEAR ENDED 30 SEPTEMBER 1993 (continued)

## STATEMENT OF DIRECTORS' RESPONSIBILITY (continued)

The Directors confirm that appropriate accounting policies have been used and applied consistently, and reasonable and prudent judgements and estimates have been made, in the preparation of the financial statements for the year ended 30 September 1993. The Directors also confirm that applicable accounting standards have been followed and that the financial statements have been prepared on the going concern basis.

The Directors have responsibility for ensuring that the Company keeps accounting records which disclose with reasonable accuracy the financial position of the Company and which enable them to ensure that the financial statements comply with the Companies Act 1985.

The Directors have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the Company and to prevent and detect fraud and other irregularities.

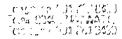
#### **AUDITORS**

Price Waterhouse have indicated their willingness to continue in office and a resolution concerning their re-appointment will be proposed at the Annual General Maeting.

By Order of the Board.

PA Walker Secretary

25 July 1994



## Price Wasterkrouse



#### AUDITORS' REPORT TO THE MEMBERS OF SAGESOFT LIMITED

We have audited the financial statements on pages 4 to 12 which have been prepared under the historical cost convention and the accounting polices set out on pages 6 and 7.

#### Respective responsibilities of directors and auditors

As described on pages 1 and 2 the company's directors are responsible for the preparation of financial statements. It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you

#### Basis of opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

## Opinion

In our opinion the financial statements give a true and fair view of the state of the company's affairs as at 30 September 1993 and of its profit for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

PRICE WATERHOUSE
Chartered Accountants
and Registered Auditors

25 July 1994

## PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 30 SEPTEMBER 1993

	<u>1993</u>	<u>1992</u>
TURNOVER (Note 2)	18,796,773	13,912,184
Cost of sales	(2,492,793)	(2,240,066)
GROSS PROFIT	16,303,980	11,672,118
Selling and administrative expenses	(7,364,414)	(5,090,127)
OPERATING PROFIT	8,939,566	6,581,991
Interest payable (Note 5)	(31,713)	(10,443)
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION (Note 3)	8,907,853	6,571,548
Taxation (Note 6)	(2,188,241)	(1,424,401)
PROFIT FOR THE FINANCIAL YEAR	6,719,612	5,147,147
Proposed dividend	(6,719,612)	(5,147,147)
AMOUNT TRANSFERRED TO RESERVES	٤-	ହ-
	The state of the s	

All results refer entirely to continuing operations.

## RECOGNISED GAINS AND LOSSES

The company has no recognised gains or losses, as defined in Financial Reporting Standard 3 ("FRS3"), Reporting Financial Performance, which are not included in the above profit and loss account.

#### **HISTORICAL COST PROFITS AND LOSSES**

There is no material difference between the reported profits and the historical cost profits for 1993 and 1992.

## BALANCE SHEET AS AT 30 SEPTEMBER 1993

	19	993	1992
FIXED ASSETS Tangible assets (Note 7)	4,858,	153	4,564,342
CURRENT ASSETS Debtors (Note 8)	7,211,090	5,790,741	
CREDITORS: amounts failing due within one year (Note 9)	<u>(9,017,470)</u>	(8,063,991)	
NET CURRENT LIABILITIES	(1,806,	<u>380</u> )	(2,273,250)
TOTAL ASSETS LESS CURRENT LIABILITIES	3,051,	773	2,291,092
CREDITORS: amounts falling due or more than one year (Note 10)	(33,	952)	(56,266)
DEFERRED MAINTENANCE INCOME	<u>(2,815,</u>	<u>821</u> )	(2,032,826)
	£202,	000	£202,000
			<del></del>
CAPITAL AND RESERVES Called up share capital (Note 12) Profit and loss account	202,	000	202,000
	£202,	,000	£202,000
	<b>***</b>		

The financial statements on pages 4 to 12 were approved by the board of directors on 25 July 1994 and are signed on their behalf by:

P A Walker Director

#### NOTES TO THE ACCOUNTS - 30 SEPTEMBER 1993

#### 1 ACCOUNTING POLICIES

#### (a) Basis of accounting

The financial statements are prepared under the historical cost convention and in accordance with applicable accounting standards.

#### (b) Turnover

Turnover represents invoiced sales to third parties after deducting credit notes, allowances, trading discounts and Value Added Tax and is adjusted to include maintenance income on a straight line basis over the life of each maintenance agreement.

## (c) Tangible fixed assets

Tangible fixed assets are stated at cost less accumulated depreciation. Depreciation on tangible fixed assets is provided for as follows:

Freehold land and buildings - Nil

Plant and equipment - 33% per annum on reducing balance
Motor vehicles - 25% per annum on reducing balance
Fixtures & fittings - 15% per annum on reducing balance

No depreciation is charged on the company's freehold land and building because the directors consider that the economic life of the property and its residual value are such that depreciation is not significant.

#### (d) Development costs

All costs associated with the development of software are written off as incurred.

#### (e) Stocks and work in progress

Stocks are stated at the lower of cost and net realisable value.

#### (f) Leasing

Where plant and equipment is acquired by linance leasing arrangements which give rights approximating to ownership the amount representing the purchase price of such assets is included in tangible fixed assets and the related obligations are included in creditors.

All other leases are classified as operating leases and the annual rentals are charged to the profit and loss account as they fall due.

#### (g) Foreign currency translation

Foreign currency assets and liabilities are translated into sterling at rates ruling at the balance sheet date. All profits and losses arising on exchange differences are reflected in the profit and loss account.

#### (h) Deferred taxation

Provision is made for deferred taxation to the extent that there is a reasonable probability that a liability will arise in the foreseeable future.

## NOTES TO THE ACCOUNTS - 30 SEPTEMBER 1993 (continued)

## 1 ACCOUNTING POLICIES (continued)

#### (i) Pensions

The company operates a defined contribution pension scheme for certain of its employees. The costs are charged to the profit and loss account as they fall due.

#### 2 SEGMENT INFORMATION

The geographical analysis of turnover by market is as follows:

	<u>1993</u>	<u>1992</u>
United Kingdom Rest of The World	18,512,926 	13,576,272 <u>335,912</u>
	£18,796,773	£13,912,184
		and the second section in the second section is

## 3 PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION

The profit on ordinary activities before taxation is stated after charging:

	<u> </u>	1992
Stalf costs (including directors' emoluments):		
Wages & salaries	3,339,467	2,616,967
Social security costs	348,513	255,383
Other pension costs	155,793	97,361
Depreciation	389,971	335,884
Operating lease rentals	57,930	58,447
Loss on sale of tangible fixed assets	19,683	73,430
Auditors' remuneration	16,000	16,000

Non-audit services supplied by the company's auditors during the year amounted to £1,500.

The average number of people employed by the Company in the United Kingdom during the year was 222 (1992 - 162).

# NCTES TO THE ACCOUNTS - 30 SEPTEMBER 1993 (continued)

## 4 EMOLUMENTS OF DIRECTORS

Directors' emoluments totalled £886,324 (1992 - £772,655).

The emoluments of the chairman, who was also the highest paid director, were £162,407 (1992 - £157,087).

The number of directors whose emoluments (excluding pension contributions) were within the following bands were as follows:

		<u>1993</u>	<u>1992</u>
	£10,001 - £15,000	1	1
	£15,001 - £20,000	1	
	£20,001 - £25,000	•	1
	£25,001 - £30,000	2	•
	285,001 - £90,000	1	
	£90,001 - £95,000	•	1
	£100,001 - £105,000		1
	£105,001 - £110,000	•	2
	£110,001 - £115,000	1	-
	£115,001 - £120,000	1	
	£120,001 - £125,000	1	
	£155,001 - £160,000	_	1
	£160,001 - £165,000	1	
5	HITCOPOT DEVADI P		
Q	INTEREST PAYABLE		
		<u> 1993</u>	<u> 1992</u>
	Interest payable on borrowing repayable within five years	*	
	Finance charges on finance lease agreements	7,753	38,135
	The state of the good of the color bease agree Herits	<u>23,960</u>	<u>10,443</u>
	The state of the s		
	The state of mands least agreements	<u>23,960</u> 31,713	10,443 48,578
	Interest capitalised		48,578
		31,713	
			48,578

## NOTES TO THE ACCOUNTS - 30 SEPTEMBER 1993 (continued)

#### 6 TAXATION

	1993	<u>1992</u>
Corporation tax on profits for the year at 33% (1992 - 33%)	2,167,532	1,391,377
Prior year	20,709	33,024
	£2,188,241	£1,424,401

The corporation tax charge for the year has benefited from the surrender of group relief at nil consideration from a fellow subsidiary of The Sage Group pic.

#### 7 TANGIBLE FIXED ASSETS

	Freehold land and	Plant and	Fixtures and	Motor	
Cost:	<u>building</u>	<u>equipment</u>	<u>fittings</u>	vehicles	<u>Total</u>
At 1 October 1992 Additions Disposals Transfers from group undertakings	3,336,170 59,709	1,023,422 390,500 (46,111) 40,212	521,416 87,991 -	479,722 198,881 (103,967)	5,360,730 737,081 (150,078) 40,212
At 30 September 1993	3,395,879	1,408,023	609,407	574,636	5,987,945
Depreciation:	*****			*********	
At 1 October 1992 Provision for the year Disposals Transfers from group undertakings	3,673	563,622 221,630 (33,817) 31,708	96,022 68,701	133,071 99,640 (54,458)	796,388 389,971 (88,275) 31,708
At 30 September 1993	3,673	783,143	164,723	178,253	1,129,792
Net book amount:			<del></del>	<del></del>	<del></del>
At 30 September 1993	£3,392,206	£624,880	£444,684	£396,383	£4,358,153
			-	-	
At 30 Saptember 1992	£3,332,497	£459,800	£425,394	£346,651	£4,564,342

Tangible fixed assets include an amount of £42,026 (1992 - £62,740) in respect of assets held under finance lease contracts. The depreciation charge for the year on these assets amounted to £20,704 (1992 - £31,332).

# NOTES TO THE ACCOUNTS - 30 SEPTEMBER 1993 (continued)

8	DEBI	rors
---	------	------

		1993	<u>1992</u>
	Amounts due from group undertakings	£7,211,090	£5,790,741
9	CREDITORS: amounts falling due within one year		
		<u>1993</u>	<u>1992</u>
	Amounts due to group undertakings	8,504	
	Proposed dividend	6,719,612	5,147,147
	Finance lease obligations	22,319	
	Corporation tax	2,267,035	•
		£9,017,470	£8,063,991
			-
10	CREDITORS: amounts falling due after more than one year		
	and the four	<u>1993</u>	1992
	Finance lease obligations:		
	One to two years	25,015	22.319
	Two to five years	8,937	33,947
		£33,952	£56,266
		044400000000000000000000000000000000000	

# NOTES TO THE ACCOUNTS - 30 SEPTEMBER 1993 (continued)

11	DEFERRED TAXATION	4000	4000
		<u>1993</u>	<u>1992</u>
	The full potential deferred tax liability/(asset), which has not been provided for, is as follows:		
	Tax deferred by accelerated capital allowances	(31,117)	13,261
	Other timing differences	<u>(4,765</u> )	(39,853)
		£(35,882)	£(26,592)
		Service of the servic	Secretary American
12	CALLED UP SHARE CAPITAL		
		<u>1993</u>	<u>1992</u>
	202,000 Authorised, allotted and fully paid		
	ordinary shares of £1 each	£202,000	£202,000
13	OPERATING LEASE COMMITMENTS		
10	OF LIMITING LEADE COMMITTINENTS		
	The annual commitment under non-cancellable operating lease comprises:	es for plant and o	equipment
		<u>1993</u>	<u>1992</u>
	Expiring within one year	-	27,768
	Expiring within one to two years  Expiring within two to five years	27,768 <u>38,936</u>	<u>38,936</u>
	, , , , , , , , , , , , , , , , , , , ,		-
		€66,704	£66,704
14	RECONCILIATION OF MOVEMENT IN SHAREHOLDERS' FUNDS	Cartili State Capital State State	وحديمته المتعادية والمتعادية والم
17	THE STATE OF THE VEHICLES IN STATE TO LEGGE FORDS	1993	<u>1992</u>
	Profit for the year Dividends	6,793,896 (6,793,896)	5,147,147 (5,147,147)
		(4), (6), (6)	10,131,147)
		•	•
	Opening shareholders' lunds	202,000	202,000
	Closing shareholders' funds	£202,000	£202,000

# NOTES TO THE ACCOUNTS - 30 SEPTEMBER 1993 (continued)

#### 15 CASH FLOW STATEMENT

The company has not presented its own cash flow statement as permitted by FRS1. Details of the cash flows of the Group may be found in the accounts of the Sage Group plc.

## 16 ULTIMATE PARENT UNDERTAKING

The Company's ultimate parent undertaking is The Sage Group plc, a company registered in England. Copies of the group accounts can be obtained from the registered office at Sage House, Beriton Park Road, Newcastle upon Tyne, NE7 7t,Z.