

**SS Great Britain Trust**  
**(a company limited by guarantee)**

**CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED**  
**31 JANUARY 2021**

**Company Number: 1000878**

**Charity Number: 262158**



**SS Great Britain Trust**

**Financial Statements**

**Year Ended 31 January 2021**

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# **SS Great Britain Trust**

## **Report of the Board of Trustees**

### **Year Ended 31 January 2021**

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The Members of the Board of Trustees have pleasure in presenting their report, including the Strategic Report, and the financial statements of the group for the year ended 31 January 2021. These have been prepared to meet the requirements for a directors' report and accounts for Companies Act purposes.

The financial statements comply with the Charities Act 2011, the Companies Act 2006, the Articles of Association, and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015).

### **OBJECTIVES AND ACTIVITIES**

The Trust has two primary long term objectives which are;

1. To conserve and preserve the SS Great Britain in the Great Western Dockyard for all time for the benefit of the public as a ship of historic and scientific interest and to place the same upon public display as a museum accessible for all.
2. To increase the sum of public knowledge and to promote the study of: maritime & industrial engineering & science; maritime archaeology & social history; the life and works of I.K.Brunel and his historical context and significance in the modern world; and to collect, conserve, and make accessible as a museum, artefacts and specimens that demonstrate and reflect a tangible link with the past and present of maritime & industrial engineering & science, and maritime archaeology & social history, for the benefit of the public.

Short term objectives:

The Trustees are working to a Strategic Plan 2019-2028 that will integrate the Albion Dock into the site and visitor attraction, and continue to help everyone understand how Brunel and SS Great Britain changed the world. The plan will be built to achieve the following aims:

1. The Trust will take "a hundred year view" so that it ensures the ship and collections survive for the next century to value, study and enjoy.
2. The Trust will expand public knowledge so that as many people as possible can learn about the past, and how it affects our futures.
3. The Trust will seek to create the ultimate visitor experience so that every single aspect of every visitor's journey is tailored, integrated and delightful.
4. The Trust will place itself on the international stage so that the Trust can grow its reputation and attract visitors, attention and funding.
5. The Trust will deliver a sustainable future so that the Trust becomes economically self-sufficient and journey towards being environmentally neutral by 2030.
6. The Trust will be relentlessly inclusive so that it offers no barriers to access to anyone.

# SS Great Britain Trust

## Report of the Board of Trustees

**Year Ended 31 January 2021**

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### STRATEGIC REPORT

#### Main achievements within the year

Like all museum and visitor attractions, the Trust had a difficult year. Doors were closed on 20 March 2020 and visitors were only allowed back on site from 19 July 2020 until 2 November 2020 due to the lockdown resulting from the COVID-19 pandemic. The majority of staff were furloughed for much of the year and the priority became financial survival, conservation and care of the collection and the Albion project.

The Trust was the recipient of several emergency grant awards during the year including ACE & HLF emergency grants and Cultural Recovery grant rounds 1 and 2 awarded by DCMS. This, together with extensive use of the furlough scheme and a significantly reduced expenditure programme for the year meant that the Trust maintained financial stability for the organisation.

#### Visitors and Trading

Visitor numbers were impacted by the pandemic and site closures and were significantly below budget and prior year levels. The total number of onsite users, including Events & Conferences, was 42,641 compared with 211,449 last year.

On 3 February 2020 the Trust subcontracted the visitor catering and hospitality events part of the business to Elior PLC.

#### Financial Review

The Group outgoing resources for the year were £1,032,107 (last year outgoing resources £348,808). The deficit is the result of the loss of income due to the pandemic; spending of restricted income received in prior years (2021 deficit: £511,478, 2020: deficit £614,177) and realised and unrealised losses on the Endowment fund (2021 losses £239,140 2020: gains £481,941).

The individual funds breakdown between Unrestricted, Restricted and Endowment is as follows:

##### a) Unrestricted Funds

The table below shows the unrestricted Operating deficit for the current year was £281,481 compared with a deficit of £84,153 in the previous year. The deficit is the result of being unable to trade due to the pandemic. The loss of income was mitigated by grant income successfully applied for and use of the CJRS scheme. The overall unrestricted deficit retained for the year includes the expenditure in the year of prior year accumulated surpluses upon Designated fund special projects.

	2021 £	2020 £
Operating (Deficit)/Surplus before Designated fund projects spending	(281,481)	(84,153)
Less Designated fund projects expenditure (not capitalised)	<u>(121,097)</u>	<u>(297,970)</u>
(Deficit) before transfers	(402,578)	(382,123)
Transfer of income from Endowment Fund	<u>121,089</u>	<u>165,551</u>
Unrestricted (Deficit) retained	<u>(281,489)</u>	<u>(216,572)</u>

##### b) Restricted Funds

The overall value of restricted funds decreased in the year by £511,478 as funds received for Being Brunel in prior years were expended. (2020: decreased by £614,177).

# **SS Great Britain Trust**

## **Report of the Board of Trustees**

### **Year Ended 31 January 2021**

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#### **c) Endowment Funds**

The Endowment Fund produced a net income of £121,089 (2020: £165,551) which was transferred to the Trust during the year. The fund's capital value decreased during the year by £239,140 (2020: increased by £481,941) through investment losses of £231,310 (2020 gains: £481,941), of which £142,144 were realised losses (2020: gains £103,290 realised).

This created a total Endowment Fund value of £6,885,193 (2020: £7,124,333).

#### **Plans for the future**

The next Strategic Plan was paused as the Trust dealt with the consequences of the COVID-19 pandemic. It lays out how the Trust will continue to meet its primary goals, examines what changes it needs to make and how it can continue to achieve its charitable activities whilst retaining its financial stability. The plans for the next couple of years include those detailed below.

The Trust will continue to monitor and preserve the SS Great Britain in her dock, and also develop and expand, as far as funding permits, the activities of the Brunel Institute education programmes and partnerships.

Having acquired a 125 year peppercorn lease for the neighbouring Albion Dock complex, the Trust is planning how to incorporate it and expand the site. This addition will allow the Trust to make more of the history of ship building and Brunel available, enhancing all that is currently on offer. In the meantime, the Trust has sub-let part of the dock facility to the Albion Dock Co. to carry out ship-building and repair.

The Trust will expand the Future Brunels programme, building on its success and offering the opportunity to engage with science and engineering to double the number of young people and developing new strands to consolidate and sustain the impact of the programme, and applying the lessons learned from the Pilot Phase.

#### **Risk management**

The members of the Board of Trustees monitor progress towards the risk management plan on a quarterly basis for projects and an annual basis for the Trust. The risk management strategy produces a regular review of risks that the Trust may face, and establishes procedures to mitigate those risks identified.

It is also the policy of the Board of Trustees to hold insurance on the ship and the collection on the basis of the possible maximum conservation and refit cost that may be incurred in a major disaster, and not the full replacement cost, as most of the collection and the ship herself are unique and irreplaceable.

#### **Principal risks and uncertainties**

The risks on the risk register include:

- Environmental risks such as flooding or fire on the site, which could lead to damage or destruction of the ship and museum.
- Uninsurable risks such as corrosion which could lead to damage or destruction of the ship and collections.
- Loss of external funding such that the Trust is unable to fund delivery of services, programmes and maintenance.
- The capital value of the Endowment Fund decreases due to investment losses and funds are no longer available for conservation work.
- Loss of reputation resulting in reduction in visitor numbers and stakeholders losing confidence in the organisation.
- Trading subsidiary performance falling and the Trust not receiving any donated profits from it.

All risks have been considered by Trustees and plans have been put in place to mitigate them and their impact on

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**Report of the Board of Trustees**

**Year Ended 31 January 2021**

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the Trust. These include rigorous real time monitoring and reporting of relevant indicators that record risk levels and appropriate insurance cover.

2020 was impacted by the COVID-19 pandemic and there was a risk to the financial viability of the organisation. This risk has been mitigated by the receipt of grant funding and a considerable reduction in expenditure for the year. The financial management of the Trust was a priority during 2020 and management and Trustees have regularly met to review and make appropriate decisions to secure the future of the Trust. This impact has continued into 2021 and further grant income was awarded, which will continue to mitigate this risk. The 2021 budgets have been set based on reduced visitor numbers and opening times and maintain financial stability of the Trust. Performance against these budgets will be monitored closely throughout the year.

In view of the political, economic and commercial uncertainties in relation to the exit of the United Kingdom from the European Union, it is not possible to identify and quantify with any certainty the resulting impact on the Group's financial position. Possible risks include cost pressures in some areas, impact on visitor numbers and income and some supplier risks. Performance in all areas is monitored on a regular basis and, if required, remedial action will be taken to ensure that adverse effects are mitigated or avoided altogether wherever practicable.

**HERITAGE ASSETS**

It is the policy of the Trust not to capitalise heritage assets in the SS Great Britain Trust Collection. These items are in effect inalienable, held in principle in perpetuity, and are mostly irreplaceable. Any financially based valuation would be misleading to the value and significance of the material culture involved. The Trust has a clear duty to care for and make available these assets for the enjoyment and education of the public as far as is possible, commensurate with the long-term care of these items. The highest possible standards of collection management are applied, and the catalogues are made available as widely as possible to facilitate all enquiries and requests for information, subject to appropriate security and data protection guidelines.

The only class of object that does not fall into these categories are some of the printed library books. These books are managed with the same care and rigour as any other items in the collection but are not completely irreplaceable and are not held in perpetuity but utilised for public education purposes. Where realistic valuations exist for these items, and where they constitute a significant value, they will be included as financial assets.

During the year, £0 was spent on Heritage Assets (2020: £9,167, £4,714 of which was funded by restricted income).

**INVESTMENT POLICY**

The Trust operates a permanent endowment to protect the long term future of capital arising from the 2010 Phase 2 development and to provide a regular income stream into SS Great Britain Trust for its charitable purposes. The appointed investment managers (Rathbones Investment Management Limited) are instructed to invest to maximise the total return on permanent endowment funds within the constraint of a medium risk portfolio with a long term time horizon. The general policy is to invest in a manner that can publicly be described as socially responsible. Investment should provide for sufficient capital growth to cover for reasonable inflation, and to target interest income of 3.5% to 4% per annum, payable quarterly to the Trust. These targets were achieved for the year.

A review of ethical nature of the portfolio was carried out during 2020 and regular ethical reporting now forms part of the endowment fund management. The Trust has taken decisions to ensure that the portfolio follows its ethical policy.

# **SS Great Britain Trust**

## **Report of the Board of Trustees**

### **Year Ended 31 January 2021**

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#### **RESERVES**

In accordance with its Reserves Policy the Trust has created reserve funds from reported surpluses and other assets. These are laid out in these accounts at Note 20. The named 'Reserve Fund' is intended to provide contingency funds for special capital and revenue funding at the disposal of the Trustees. The principle of the policy is to hold around £400,000 in this fund.

As at 31 January 2021 total Trust reserves amounted to £21,024,768. Of these reserves £6,885,193 were held by the SS Great Britain Endowment Trust, and £13,241,238 could only be realised by disposing of fixed assets. A further £384,625 is restricted income and not available for general purposes. This leaves a free cash balance of £513,712. Spend of up to £147,681 has been designated from prior year reserves for approved projects in 2021.

#### **PUBLIC BENEFIT**

The Trust reviews its goals, objectives and activities each year, to ensure that the key activities for the year are in keeping with its goals and are meeting its charitable aims. The Trust has referred to the Charity Commission's guidance on public benefit when reviewing its goals and activities. The Trustees ensure that all ongoing and future activities are consistent with the primary goals of the Trust and are of benefit to the public.

In accordance with the Charities Act 2011, as amended in 2016, the Trustees report that the Trust carries out fundraising activities to support its charitable goals, and that it does not employ an external professional fundraiser or commercial participator. All fundraising staff and volunteers are trained and managed to the highest standards of good practice in fundraising.

#### **REFERENCE AND ADMINISTRATIVE INFORMATION**

The general information including the names of members of the Board of Trustees, the principal address of the charity and particulars of the charity's professional advisers is given on pages 8 to 10.

#### **STRUCTURE, GOVERNANCE AND MANAGEMENT**

The charity is governed by the Memorandum and Articles of Association with which it was incorporated on 27 January 1971 and which were revised in November 1999, June 2005 and June 2006. It is registered in England and Wales. This document was reviewed and updated to current standards in June 2011 in which the memorandum has been merged with the Articles. Known as the Articles of Association, the new document is in line with current best practice. The objects of the charity were revised in June 2012 and are laid out on page 2.

Members of the Board of Trustees, who are directors for the purpose of company law and Trustees for the purpose of charity law, and who served during the year and up to the date of this report, are set out on page 8. Trustees retire in rotation in accordance with the Articles of Association.

The Members of the Board of Trustees are appointed by the Annual General Meeting. The Board of Trustees meet formally at least four times per annum. The Trust holds £1,000,000 of Trustee indemnity insurance.

It is the responsibility of the Trustee Board to consider and decide policy. Responsibility for implementing those policies is delegated to the Director and Executive team.

The Director, who is Chief Executive of the organisation and reports to the Board of Trustees, heads the staff structure. Reporting to him is an Executive team comprising the Director of Finance and Resources, the Director of Creative Services, Director of the Brunel Institute, Director of External Affairs and the Commercial Director. 74 staff were employed by the Trust at the year-end. The Trust is a Living Wage Foundation Employer and no member of staff is paid below the recommended hourly rate of pay for Bristol. In addition, there are 250 volunteers who support the staff in a wide variety of roles that greatly enhance the visitor experiences. The

## **SS Great Britain Trust**

### **Report of the Board of Trustees**

#### **Year Ended 31 January 2021**

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Trustees recognise and value the essential and fundamental contribution made to the success of the Trust by its staff and volunteers. However, measurement issues, including attributing an economic value to the contribution of volunteers, prevent the inclusion of their contribution in the statement of financial activities.

The Trust acknowledges the need to refresh its governing body with new members on a regular basis. It also is aware of the need to identify the appropriate skill sets required among its Board of Trustees for effective governance. The Governance and Remuneration Sub-Committee monitors and advises the Board of Trustees on these needs. It reviews and identifies potential future members of the Board of Trustees and the skills that they may have to offer the Trust. Upon election or co-option new members of the Board of Trustees are inducted through one to one sessions with the Director and are issued with an Induction Pack.

The Trust has adopted the Good Governance Code developed by the Governance Hub. To this end the Trust has carried out a comprehensive review of all the policies and protocols associated with the running of the Trust. The Trust regularly reviews and updates where necessary all policies and protocols.

The Trustees review the monthly performance of the business using a suite of relevant key performance indicators. The usual KPI's were suspended during this year and the focus was on financial resilience.

SS Great Britain Trading Limited is the wholly owned trading subsidiary company of the charity. Any profit made by this subsidiary is donated to the charity by way of a Gift Aid donation.

The SS Great Britain Endowment Trust is a charitable subsidiary of the Trust that holds the permanent and non-permanent endowment on the Trust's behalf and acts in accordance with the Endowment, Investment and Reserves Policy. The Board of Trustees of the SS Great Britain Trust is the sole trustee of the subsidiary. Income from this endowment is used solely in fulfilling the charitable objectives of the SS Great Britain Trust.

SS Great Britain Trust has a 10% shareholding in The Albion Dock Company, currently the sub tenant in the Albion Dock. SS Great Britain Trading Company has the right to appoint a director to the board of The Albion Dock Company and has appointed therein Matthew Tanner (CEO of SS Great Britain Trust and a director of SS Great Britain Trading Company).

#### **KEY MANAGEMENT PERSONNEL REMUNERATION**

The Trustees consider the Board of Trustees, the Director & Chief Executive and the Executive team as comprising the key management personnel of the charity in charge of directing and controlling the charity and running and operating of the charity on a day to day basis. All trustees give their time freely and no trustee remuneration was paid in the year. Details of trustee expenses and related party transactions are disclosed in note 9 to the accounts.

Trustees are required to disclose all relevant interests in an annual disclosure and in accordance with the Trust's policy withdraw from any decisions where a conflict of interest arises.

The pay of the Director & Chief Executive and the Executive team is reviewed by Trustees annually and comparisons made to appropriate benchmarks. Due to the financial situation, no pay rise was awarded this year so no comparisons took place.



# **SS Great Britain Trust**

## **Report of the Board of Trustees**

**Year Ended 31 January 2021**

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### **LEGAL AND ADMINISTRATIVE INFORMATION**

<b>Registered charity number</b>	262158
<b>Registered company number</b>	1000878
<b>Registered office</b>	No 1 Brunel Square Gas Ferry Road Bristol BS1 6UP
<b>Vice Presidents</b>	Colin Green CBE Michael Hill MBE John Hollingdale David Parkes Alderman Brian Richards JP Clive Richards OBE DL (deceased 21 April 2020) Roger Smedley MBE Capt Christopher Young RN (Rtd)

### **MEMBERS OF THE BOARD OF TRUSTEES AS AT 31 JANUARY 2021**

<b>Chairman</b>	James McKenna
<b>Hon. Treasurer</b>	Kerry Lock
<b>Members</b>	James Berresford Kelvin Blake Dr Helen Doe Caroline Duckworth (appointed on 21 January 2021) Peaches Golding OBE Gene Joyner (appointed on 7 December 2020) Charley Maher Sam Mullins OBE

# **SS Great Britain Trust**

## **Report of the Board of Trustees**

**Year Ended 31 January 2021**

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### **LEGAL AND ADMINISTRATIVE INFORMATION continued**

#### **Guarantors**

The legal members of the charitable company are known as "Guarantors". All members of the board of trustees and the following individuals are guarantors:

Mr Alan Aberg	Dr Liz Mackenzie MBE
Mr Michael Andrews	Dr Campbell Mackenzie
Mr Chris Booy OBE	Mrs Cara MacMahon
Mrs Janet Brinnand	Dr Campbell McMurray
Mr Edward Cooke	Mrs Dinah Moore
	Mr David Parkes
Mr Richard Fitzgeorge Parker	Mrs Mary Prior MBE
Dr Jo Gipps OBE	Alderman Brian Richards JP
Mr Colin Green CBE	Mr Clive Richards OBE DL (deceased 21 April 2020)
	Mrs Jane Sharman CBE
Mr John & Mrs Lynne Griffin	Mr Roger Smedley MBE
Mr Michael Hill MBE	Mr David Sproxton CBE
Mr Don Jones	Mr Robert Stafford (deceased 23 October 2020)
Mr John Hollingdale	Mr Ken Stradling
Professor Andrew Lambert	Dr Grant Watson OBE
Mr Chris & Mrs Jill Legge	Captain Chris Young RN (Rtd)
Dr Malcolm Lewis	Mrs Jean Young MBE
Mr Stephen & Mrs Jean Macfarlane	

**SS Great Britain Trust**

**Report of the Board of Trustees**

**Year Ended 31 January 2021**

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**LEGAL AND ADMINISTRATIVE INFORMATION (continued)**

**Director & Chief Executive** Dr Matthew Tanner MBE LLD. (hon.c.) MA M.Phil FRSA

**Company Secretary** Angela Spreadbury CIMA

**Key Management Personnel:** Matthew Tanner  
Tim Bryan  
Patsy Connor (until October 2020)  
Phil Smith  
Angela Spreadbury  
Nerys Watts

**Bankers** Lloyds Bank plc  
3<sup>rd</sup> Floor  
25 Gresham Street  
London  
EC2V 7HN

Handelsbanken  
66 Queen Square  
Bristol  
BS1 4JP

**Auditors** Mazars LLP  
90 Victoria Street  
Bristol  
BS1 6DP

**Investment Managers** Rathbones Investment Management Ltd  
10 Queen Square  
Bristol  
BS1 4NT

## **SS Great Britain Trust**

### **Report of the Board of Trustees**

**Year Ended 31 January 2021**

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#### **BOARD OF TRUSTEES**

Jim McKenna retires in rotation in accordance with the Articles of Association and offers himself for re-election this year.

#### **RESPONSIBILITIES OF THE MEMBERS OF THE BOARD OF TRUSTEES**

The Trustees (who are also directors of SS Great Britain Trust for the purposes of company law) are responsible for preparing the Report of the Board of Trustees; the Strategic Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year, which give a true and fair view of the state of affairs of the charitable company and of the group and of the incoming resources and application of resources, including income and expenditure, of the group for the year. In preparing those financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The Trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and the group and which enable them to ensure that the financial statements comply with the Companies Act 2006 and the Charities Act 2011. They are also responsible for safeguarding the assets of the charitable company and the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the Trustees are aware:

- there is no relevant audit information of which the charitable company's auditors are unaware; and
- the Trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

In the light of the global COVID-19 pandemic and its impact on the global economy, Trustees have considered the question of the charity's ability to continue as a going concern. A variety of financial forecasts provided by the management team have been analysed and discussed, in detail by the Finance and Audit committee and then by the full board. All financial projections demonstrate that the Trust maintains a positive reserve position throughout the next 12 months. This has been achieved through the receipt of three major grants, extensive use of the CJRS and schemes and significant reductions to the cost base. The Finance and Audit committee continue to meet monthly to remain alive to changes as they occur and to enable prompt and swift decision making as necessary. Having considered all the elements previously mentioned, Trustees are strongly confident in the charity's ability to continue as a going concern for the next 12 months at least.

## **SS Great Britain Trust**

### **Report of the Board of Trustees**

#### **Year Ended 31 January 2021**

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Trustees recognise that the Trading subsidiary made a loss for the year and the Trust is subsidising it at the end of 2021. This is a situation arising as a result of the COVID-19 pandemic and Trustees are confident that this is temporary and the subsidiary will return to profitability once it can fully trade again.

#### **AUDITORS**

A resolution to appoint Mazars as auditors for the ensuing year will be proposed at the annual general meeting in accordance with section 485 of the Companies Act 2006.

This report, including Strategic Report, was approved by order of the Board of Trustees on 8 September 2021.

Signed on behalf of the Board of Trustees:



J Mckenna  
Chairman



A Spreadbury CIMA  
Company Secretary

Registered Office:  
No 1 Brunel Square  
Gas Ferry Road  
Bristol  
BS1 6UP

# **SS Great Britain Trust**

## **Auditor's Report**

### **Year Ended 31 January 2021**

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Independent auditor's report to the Trustees of SS Great Britain Trust and its subsidiaries

#### **Opinion**

We have audited the financial statements of ss Great Britain Trust (the 'parent charity') and its subsidiaries (the 'group') for the year ended 31 January 2021 which comprise the Group Statement of Financial Activities, the Group Income and Expenditure account, the Group and Parent Charitable Company Balance Sheets, the Group Cash Flow Statement and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the group's and the parent charity's affairs as at 31 January 2021 and of the groups income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### **Conclusions relating to going concern**

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

#### **Other information**

The trustees are responsible for the other information. The other information comprises the information included in the Report of the Board of Trustees, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

**Auditor's Report**

**Year Ended 31 January 2021**

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In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

**Opinions on other matters prescribed by the Companies Act 2006**

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Report of the Board of Trustees for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Report of the Board of Trustees has been prepared in accordance with applicable legal requirements.

**Matters on which we are required to report by exception**

In light of the knowledge and understanding of the charity and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Report.

We have nothing to report in respect of the following matters in relation to which the Charities (Accounts and Reports) Regulations 2008 require us to report to you if, in our opinion:

- the information given in the financial statements is inconsistent in any material respect with the Trustees' Report; or
- sufficient accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records; or
- we have not received all the information and explanations we require for our audit.

**Responsibilities of Trustees**

As explained more fully in the trustees' responsibilities statement set out on page 11, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

**Auditor's responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or

**Auditor's Report**

**Year Ended 31 January 2021**

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error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. Based on our understanding of SS Great Britain Trust, its subsidiary and its industry, we identified that the principal risks of non-compliance with laws and regulations related to UK tax legislation, employment regulation and health and safety regulation and non-compliance with implementation of government support schemes relating to COVID-19, and we considered the extent to which non-compliance might have a material effect on the financial statements. We also considered those laws and regulations that have a direct impact on the preparation of the financial statements, such as the Companies Act 2006.

We evaluated the trustees' and management's incentives and opportunities for fraudulent manipulation of the financial statements (including the risk of override of controls) and determined that the principal risks were related to posting manual journal entries to manipulate financial performance, management bias through judgements and assumptions in significant accounting estimates, in particular in relation to restricted reserves, and significant one-off or unusual transactions.

Our audit procedures were designed to respond to those identified risks, including non-compliance with laws and regulations (irregularities) and fraud that are material to the financial statements. Our audit procedures included but were not limited to:

- Discussing with the trustees and management their policies and procedures regarding compliance with laws and regulations;
- Communicating identified laws and regulations throughout our engagement team and remaining alert to any indications of non-compliance throughout our audit; and
- Considering the risk of acts by the company which were contrary to applicable laws and regulations, including fraud.

Our audit procedures in relation to fraud included but were not limited to:

- Making enquiries of the trustees and management on whether they had knowledge of any actual, suspected or alleged fraud;
- Gaining an understanding of the internal controls established to mitigate risks related to fraud;
- Discussing amongst the engagement team the risks of fraud; and
- Addressing the risks of fraud through management override of controls by performing journal entry testing.

There are inherent limitations in the audit procedures described above and the primary responsibility for the prevention and detection of irregularities including fraud rests with management. As with any audit, there remained a risk of non-detection of irregularities, as these may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal controls.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our auditor's report.

**Use of the audit report**

We have been appointed as auditor under section 144 of the Charities Act 2011 and report in accordance with the Act and regulations made or having effect thereunder. Our responsibility is to audit and express an opinion on



## SS Great Britain Trust

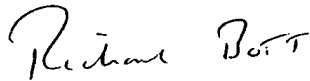
### Auditor's Report

**Year Ended 31 January 2021**

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the financial statements in accordance with applicable law and International Standards on Auditing (UK). Those standards require us to comply with the Financial Reporting Council's Ethical Standard. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's trustees as a body for our audit work, for this report, or for the opinions we have formed.

Signed:



Name: Richard Bott (Senior Statutory Auditor)

for and on behalf of Mazars LLP

Mazars LLP Chartered Accountants and Statutory Auditor

90 Victoria Street

Bristol

BS1 6DP

Date: 22 September 2021

Mazars LLP is eligible for appointment as auditor of the charity by virtue of its eligibility for appointment as auditor of a company under section 1212 of the Companies Act 2006.

auditor of a company under section 1212 of the Companies Act 2006.

# SS Great Britain Trust

## Group Statement of Financial Activities (including income and expenditure)

**Year Ended 31 January 2021**

	Note	Unrestricted Funds £	Restricted Funds £	Endowment Funds £	2021 £	2020 £
<b>Income and Endowments from:</b>						
Donations and Legacies	2	2,013,219	262,822	-	2,276,041	585,910
Other Trading Activities	2	235,145	8,000	-	243,145	2,014,663
Investment Income		380	-	144,188	144,568	205,742
<b>Charitable activities</b>						
Day Membership (including gift aid)		624,736	-	-	624,736	2,475,734
Members covenants and subscriptions		21,275	-	-	21,275	26,349
<b>Total</b>		<b>2,894,755</b>	<b>270,822</b>	<b>144,188</b>	<b>3,309,765</b>	<b>5,308,398</b>
<b>Expenditure on:</b>						
<b>Cost of raising funds</b>						
SS Great Britain Trading Limited	3	601,394	-	-	601,394	2,019,115
Fundraising and communications	4	167,782	-	-	167,782	84,058
Investment management fees		-	-	30,929	30,929	33,891
Charitable activities	5	2,528,157	782,300	-	3,310,457	4,002,083
<b>Total</b>		<b>3,297,333</b>	<b>782,300</b>	<b>30,929</b>	<b>4,110,562</b>	<b>6,139,147</b>
Net (expenditure)/income before investment (losses)/gains		(402,578)	(511,478)	113,259	(800,797)	(830,749)
(Losses)/Gains on investment assets						
– realised		-	-	(142,622)	(142,622)	103,290
– unrealised		-	-	(89,166)	(89,166)	378,651
<b>Net incoming/(outgoing) resources before transfers</b>	9	(402,578)	(511,478)	(118,529)	(1,032,585)	(348,808)
Transfers between funds	20	121,089	-	(121,089)	-	-
<b>Net movement in funds for the year</b>		<b>(281,489)</b>	<b>(511,478)</b>	<b>(239,618)</b>	<b>(1,032,585)</b>	<b>(348,808)</b>
Total funds brought forward		3,087,212	11,843,329	7,124,333	22,055,274	22,404,082
<b>Total funds carried forward</b>		<b>2,807,723</b>	<b>11,331,851</b>	<b>6,885,193</b>	<b>21,024,767</b>	<b>22,055,274</b>

All of the above are derived from continuing activities. All gains and losses recognised in the year are included in the Statement of Financial Activities.

**SS Great Britain Trust**

**Group Income and Expenditure Account**

**Year Ended 31 January 2021**

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**Summary Income and Expenditure Account for the year ended 31 January 2021**

	Unrestricted Funds £	Restricted Funds £	2021 £	2020 £
Gross income	2,738,875	270,822	3,009,697	5,108,956
Total expenditure	3,141,453	782,300	3,923,753	6,105,256
Net (expenditure)/income for the year	<u>(402,578)</u>	<u>(511,478)</u>	<u>(914,056)</u>	<u>(996,300)</u>

The summary income and expenditure account is derived from the Statement of Financial Activities on page 17 and excludes endowment funds.

In accordance with the provisions of the Companies Act 2006, a separate income and expenditure account dealing with the results of the parent company only has not been presented. The net outgoing resources for the charity only for the year were £434,321 (2020: £781,820).

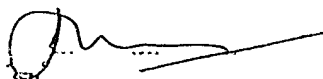
# SS Great Britain Trust

## Balance Sheets

Year Ended 31 January 2021

	Note	Group 2021 £	2020 £	Company 2021 £	2020 £
<b>FIXED ASSETS</b>					
Tangible fixed assets	11	13,241,238	13,993,505	13,225,845	13,974,262
Investments	12	<u>6,885,293</u>	<u>7,124,433</u>	<u>200</u>	<u>200</u>
		20,126,531	21,117,938	13,226,045	13,974,462
<b>CURRENT ASSETS</b>					
Stocks	13	190,734	210,881	-	-
Debtors	14	250,484	468,791	713,524	712,088
Cash at bank and in hand	15	<u>974,419</u>	<u>790,479</u>	<u>929,929</u>	<u>579,285</u>
		1,415,637	1,470,151	1,643,453	1,291,373
<b>CREDITORS: Amounts falling due in one year</b>	16	<u>(517,400)</u>	<u>(532,815)</u>	<u>(446,457)</u>	<u>(410,065)</u>
<b>NET CURRENT ASSETS</b>		<u>898,237</u>	<u>937,336</u>	<u>1,196,996</u>	<u>881,308</u>
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>	19	<u>21,024,768</u>	<u>22,055,274</u>	<u>14,423,040</u>	<u>14,855,770</u>
<b>FUNDS</b>					
Endowment funds	21	6,885,193	7,124,333	-	-
Restricted funds	22	11,331,851	11,843,329	11,331,851	11,843,329
Unrestricted funds:					
Designated funds	23	147,681	351,863	147,681	351,863
Reserve fund		400,000	400,000	400,000	400,000
General funds		<u>2,260,042</u>	<u>2,335,749</u>	<u>2,543,508</u>	<u>2,260,578</u>
		2,807,723	3,087,612	3,091,189	3,012,441
<b>TOTAL FUNDS</b>		<u>21,024,767</u>	<u>22,055,274</u>	<u>14,423,040</u>	<u>14,855,770</u>

These financial statements were approved by the Board of Trustees and authorised for issue on 8 September 2021 and are signed on their behalf by:



.....  
J McKenna  
(Chairman)



.....  
Kerry Lock  
(Honorary Treasurer)

**SS Great Britain Trust****Group Cash Flow Statements****Year Ended 31 January 2021**

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	2021 £	2020 £
<b>Cash used in operating activities</b>	29,940	(528,457)
Investment income	144,568	205,742
Purchase of tangible fixed assets	-	(10,783)
Purchase of investments	9,432	-
<b>Decrease in cash and cash equivalents in the year</b>	<u>183,940</u>	<u>(333,498)</u>
Cash and cash equivalents at beginning of the year	790,479	1,123,977
<b>Total cash and cash equivalents at the end of the year (note 15)</b>	<u>974,419</u>	<u>790,479</u>

**RECONCILIATION OF NET INCOME TO NET  
CASH INFLOW FROM OPERATING ACTIVITIES**

	2021 £	2020 £
Net income for the year	(800,797)	(830,749)
Investment income	(144,568)	(205,742)
Depreciation and loss on disposal	752,266	753,237
(Increase)/Decrease in stocks	20,147	(31,877)
(Increase)/Decrease in debtors	218,307	(25,157)
(Decrease) in creditors	(15,415)	(188,169)
<b>Cash used in operating activities</b>	<u>29,940</u>	<u>(528,457)</u>

**GENERAL INFORMATION**

SS Great Britain Trust is a charitable company limited by guarantee, incorporated in England and Wales, company number is 1000878 and charity number is 262158.

Its registered office, and that of its subsidiary, is 1 Brunel Square, Bristol BS1 6UP.

**1. ACCOUNTING POLICIES**

The principal accounting policies adopted, judgements and key sources of estimation uncertainty in the preparation of the financial statements are as follows:

**Basis of accounting**

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) – (Charities SORP (FRS102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) and the Companies Act 2006.

SS Great Britain Trust meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy notes.

The presentation currency is sterling and the accounts are rounded to the nearest £. The comparative information is for the year ended 31 January 2020.

**Preparation of the accounts on a going concern basis**

The Trustees recognise that whilst there is much uncertainty due to the recent global pandemic, the Trust has the ability to continue as a going concern, since it can meet liabilities as they fall due because of the level of assets currently held.

**Basis of consolidation**

The consolidated financial statements incorporate the financial statements of the company and its subsidiaries, SS Great Britain Trading Limited and The SS Great Britain Endowment Trust, on a line by line basis. A separate statement of financial activities, or income and expenditure account, for the charitable company itself is not presented because the charitable company has taken advantage of the exemptions afforded by section 408 of the Companies Act 2006 and SORP (FRS 102).

**Incoming resources**

All income is recognised once the charity has entitlement to the income, it is probable that the income will be received and the amount can be measured reliably. Income comprises donations and grants received by the company together with income from fund-raising and the trading subsidiary, exclusive of Value Added Tax where applicable. Donations, legacy and fund-raising income are recognised on a received basis. Grants and income from trading are recognised on a receivable basis. Visitors purchase a ticket on their first visit and any further visits during the year are free. All ticket sale income is recognised on the date of first visit.

**Resources expended**

Resources expended are recognised in the period in which they are incurred. Resources expended are allocated to a particular activity where the cost relates directly to that activity.

**1. ACCOUNTING POLICIES (continued)**

General support costs are allocated to charitable activities based on the proportion of core staff attributable to each activity.

Provisions for termination benefits are recognised only when the company is demonstrably committed to terminate the employment of an employee or group of employees or to provide termination benefits as a result of an offer made in order to encourage voluntary redundancy.

**Endowment fund**

Net income derived from the endowment fund is transferred to unrestricted funds and is available for the Trust to use to further its objects.

**Tangible fixed assets**

Tangible fixed assets held for use by the group are stated at cost less depreciation.

Expenditure on the dock and conservation equipment which surround the hull of the SS Great Britain has been included in the balance sheet as fixed assets.

Expenditure on interpretation assets placed around and inside the hull of the SS Great Britain has been included in the balance sheet as fixed assets.

**Heritage assets**

It is the policy of the Board not to capitalise heritage assets in the museum collection.

The Board considers that financial valuations of heritage assets would be misleading to the value and significance of the material culture involved. In many cases reliable cost information is not available or there are significant costs involved in obtaining a valuation that would outweigh any benefits. However, it is very important for a museum to account to the public for the management and care for the collections entrusted to it. High standards of Collections Management are applied to the collection in order to preserve and manage it on behalf of, and to make it available to, the public. An Accession Register and full records are kept on the collection, its provenance, and its donors. These are made available for all enquiries and requests, subject to appropriate security and data protection guidelines. The museum is Accredited with Arts Council England and achieves Good or Best Practice in all categories within the definitive "Benchmarks in Collections Care" protocols.

Conservation expenditure incurred on heritage assets, including the hull of the SS Great Britain, has been written off to the Statement of Financial Activities.

**Depreciation**

Depreciation is calculated so as to write off the cost of an asset, less its estimated residual value, over the useful economic life of that asset as follows:

Leasehold property	Straight line over 10 or 50 years
Dock and conservation equipment	Straight line over 10 or 25 years
Access and interpretation assets	Straight line over 5, 10 or 20 years
Furniture and equipment	10 - 33% straight line or 20 - 25% reducing balance

The development projects have not been depreciated. Depreciation will be charged from the completion of the relevant project to which the expenditure relates after transfer to the appropriate fixed asset category.

**1. ACCOUNTING POLICIES (continued)**

**Stocks**

Stocks, all of which relate to SS Great Britain Trading Limited, are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items.

**Debtors**

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount relating to future periods.

**Cash at bank and in hand**

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

**Creditors and provisions**

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

**Financial Instruments**

The Trust only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

**Operating lease and hire purchase agreements**

Rentals applicable to operating leases where substantially all of the benefits and risks of ownership remain with the lessor are charged against income as incurred. Assets purchased under hire purchase contracts and finance leases are capitalised as tangible fixed assets. Assets acquired by finance lease are depreciated over the shorter of the lease term and their useful lives. Assets acquired by hire purchase are depreciated over their useful lives. Finance leases are those where substantially all of the benefits and risks of ownership are assumed by the company. Obligations under such agreements are included in creditors net of the finance charge allocated to future periods. The finance element of the rental payment is charged to the Statement of Financial Activities so as to produce a constant periodic rate of charge on the net obligation outstanding in each period.

**Investments**

Investments are stated at market value at the balance sheet date. The Statement of Financial Activities includes the net gains and losses arising on revaluation and disposals throughout the year.

**Pension costs**

The company operates a defined contribution group personal pension. Amounts payable by the company are charged to the Statement of Financial Activities.



# SS Great Britain Trust

## Notes to the Financial Statements

### Year Ended 31 January 2021

#### 2. INCOME

**Voluntary Income** includes £1,300,894 emergency grant funding; £450,899 of CJRS funding and £261,426 donation and legacy income.

Activities for generating funds	Group		Company	
	2021 £	2020 £	2021 £	2020 £
<b>Unrestricted</b>				
Income from fundraising	26,254	27,768	26,254	27,768
Museum and Galleries Tax Relief	-	97,805	-	97,805
Income from SS Great Britain Trading Limited (see note 3)	208,891	1,877,090	-	-
Facility Fee from SS Great Britain Trading Limited	-	-	118,000	117,996
	<u>235,145</u>	<u>2,002,663</u>	<u>144,254</u>	<u>243,569</u>
<b>Restricted</b>				
Income from fundraising	8,000	12,000	8,000	12,000
	<u>243,145</u>	<u>2,014,663</u>	<u>152,254</u>	<u>255,569</u>

#### 3. NET INCOME FROM TRADING ACTIVITIES OF SUBSIDIARY

The principal activities of the subsidiary SS Great Britain Trading Limited (company number 00999528) were those of providing a retail, catering and function business at the SS Great Britain. A summary of the results and balance sheet of SS Great Britain Trading Limited is set out below.

	2021 £	2020 £
Turnover	208,891	1,877,090
Expenditure	(603,212)	(2,024,576)
Intra-group recharges, income and expenses	97,451	216,380
Retained profit for the year	<u>(296,870)</u>	<u>68,894</u>
Prior year distribution	-	(117,818)
Balance brought forward	75,287	124,211
Balance carried forward	<u>(221,583)</u>	<u>75,287</u>
Assets	273,795	493,234
Liabilities	(495,378)	(417,947)
Net assets	<u>(221,583)</u>	<u>75,287</u>

**4. FUNDRAISING AND COMMUNICATIONS**

Expenditure amounted to £167,782 compared with £84,058 last year. The increase was driven by additional fundraising staff hired before the pandemic. The majority of the staff were furloughed for much of the year.

**5. CHARITABLE EXPENDITURE**

	Group		Company	
	2021	2020	2021	2020
	£	£	£	£
Conservation and Maintenance (see note 6)	961,738	1,410,842	961,207	1,409,463
Curatorial and Education (see note 7)	890,582	1,731,519	889,974	1,729,942
Brunel Institute Project	46,338	59,843	46,262	59,646
Day Membership and Advertising	629,499	799,879	628,891	798,302
Management charge by SS Great Britain Trading Limited	-	-	215,451	333,642
	<u>2,528,157</u>	<u>4,002,083</u>	<u>2,741,785</u>	<u>4,330,995</u>

**6. CONSERVATION AND MAINTENANCE COSTS**

Group	Unrestricted	Restricted	2021 Total	2020 Total
	£	£	£	£
Conservation and Dehumidification	188,444	-	188,444	274,810
Maintenance	448,931	-	448,931	469,989
Depreciation	-	247,140	247,140	247,140
Support Costs (see note 8)	324,363	19,146	343,509	418,903
	<u>961,738</u>	<u>266,286</u>	<u>1,228,024</u>	<u>1,410,842</u>

**7. CURATORIAL AND EDUCATION COSTS**

Group and Company	Unrestricted	Restricted	2021 Total	2020 Total
	£	£	£	£
Curatorial	394,922	128,912	523,834	723,357
Education	124,959	38,150	163,109	226,953
Depreciation	-	302,454	302,454	302,462
Support Costs (see note 8)	370,701	21,881	392,582	478,747
	<u>890,582</u>	<u>491,397</u>	<u>1,381,979</u>	<u>1,713,519</u>

# SS Great Britain Trust

## Notes to the Financial Statements

### Year Ended 31 January 2021

#### 8. SUPPORT COSTS

Group and Company	Unrestricted	Restricted	2021 Total	2020 Total
	£	£	£	£
Wages and Salaries	581,972	-	581,972	653,961
Establishment Costs	138,458	-	138,458	174,529
Legal and Professional fees	-	-	-	1,690
Finance Costs	15,108	-	15,108	22,829
Depreciation	133,179	65,644	198,823	198,823
Marketing and PR	98,472	-	98,472	218,995
Governance	13,425	-	13,425	35,907
Other overheads	131,478	-	131,478	129,506
	<u>1,112,092</u>	<u>65,644</u>	<u>1,177,736</u>	<u>1,436,240</u>

Support costs have been allocated to charitable activities as shown in the table below. The allocation is based on the proportion of core staff attributable to each activity.

During the year the Trust made purchases of goods and services of £108 from Aardman Animations. Kerry Lock, a member of the Board of Trustees is Finance Director at Aardman Animations. This transaction was carried out on an arm's length basis and there was no balance outstanding at the year end.

Group and Company	Unrestricted	Restricted	2021 Total	2020 Total
	£	£	£	£
Conservation and Maintenance	324,363	19,146	343,509	418,903
Curatorial and Education	370,701	21,881	392,582	478,747
Brunel Institute Project	46,338	2,735	49,073	59,843
Day membership	370,701	21,881	392,582	478,747
	<u>1,112,103</u>	<u>65,643</u>	<u>1,177,746</u>	<u>1,436,240</u>

#### 9. NET INCOME FOR THE YEAR

The net income is stated after charging:

	Group		Company	
	2021	2020	2021	2020
	£	£	£	£
Depreciation	752,266	753,237	748,417	748,425
Operating lease costs – plant and machinery	23,294	19,643	23,294	19,643
Expenditure on Designated projects				
from prior year surpluses	121,097	297,970	121,097	297,970
Audit related services	11,530	11,095	9,265	8,025
Non audit related accountancy services	12,595	4,140	12,595	4,140

During the year no members of the Board of Trustees or related parties received any remuneration. No trustees received travel expenses (2020: 3 trustees received total of £1,001 in travel expenses).

During the year 1 Trustee made a donation totalling £1,000 (2020: 2 trustees donated a total of £637).

10. **PARTICULARS OF EMPLOYEES**

The average monthly headcount was 86 staff (2020: 97). During the year there were 23 staff on hourly contract (2020: 48). The majority of which were furloughed throughout the year as a result of Covid.

The aggregate payroll costs of the above were:

	Group		Company	
	2021	2020	2021	2020
	£	£	£	£
Wages and salaries	1,802,541	2,266,412	1,330,867	1,410,295
Social security costs	153,330	187,681	121,720	129,237
Other pension costs	91,889	101,284	68,281	68,134
Other staff benefits	9,523	11,096	5,865	5,865
Redundancy and termination payments	10,615	7,500	7,128	-
	<u>2,067,898</u>	<u>2,573,973</u>	<u>1,533,861</u>	<u>1,613,531</u>

There were 3 redundancy and termination payments made in the year (2020: 1 payment).

One employee earned remuneration in the range £90,000 to £100,000 per annum (2020: 1 employee in the range £90,000 to £100,000). A total of £460,042 (2020: £368,915) was paid in respect of salary and benefits for key management personnel (2021: 6 staff. 2020: 6 staff).

Staff costs, including pension, are charged against the appropriate fund based on work undertaken.

**Pension Commitments**

The group operates a defined contributions pension scheme. The assets of the scheme are held separately from those of the company in an independently administered fund. The pension cost charge represents contributions payable by the group to the fund and amounted to £115,497 (2020: £100,822).

Contributions totalling £16,215 (2020: £17,837) were payable to the fund at the balance sheet date and are included in creditors.

**SS Great Britain Trust**

**Notes to the Financial Statements**

**Year Ended 31 January 2021**

**11. TANGIBLE FIXED ASSETS**

Group	Long leasehold property £	Dock and conservation equipment £	Access and interpretation assets £	Furniture and equipment £	Total £
<b>COST OR VALUATION</b>					
At 1 February 2020	10,791,410	6,022,064	5,889,275	417,522	23,120,271
Additions	-	-	-	-	-
Disposals	-	-	-	-	-
Transfers	-	-	-	-	-
At 31 January 2021	10,791,410	6,022,064	5,889,275	417,522	23,120,271
<b>DEPRECIATION</b>					
At 1 February 2020	1,928,355	3,460,962	3,381,267	356,183	9,126,767
Charge for the year	245,527	245,796	237,677	23,266	752,266
Elimination on disposal	-	-	-	-	-
At 31 January 2021	2,173,882	3,706,758	3,618,944	379,450	9,879,034
<b>NET BOOK VALUE</b>					
At 31 January 2021	8,617,528	2,315,306	2,270,331	38,073	13,241,238
At 31 January 2020	8,863,055	2,561,102	2,508,008	61,339	13,993,504

**SS Great Britain Trust**

**Notes to the Financial Statements**

**Year Ended 31 January 2021**

**11. TANGIBLE FIXED ASSETS (continued)**

<b>Company</b>	Long leasehold property £	Dock and conservation equipment £	Access and interpretation assets £	Furniture and equipment £	Total £
<b>COST OR VALUATION</b>					
At 1 February 2020	10,791,410	6,022,064	5,889,275	370,026	23,072,775
Additions	-	-	-	-	-
Disposals	-	-	-	-	-
Transfers	-	-	-	-	-
At 31 January 2021	10,791,410	6,022,064	5,889,275	370,026	23,072,775
<b>DEPRECIATION</b>					
At 1 February 2020	1,928,355	3,460,962	3,381,267	327,929	9,098,513
Charge for the year	245,527	245,796	237,677	19,417	748,417
Elimination on disposal	-	-	-	-	-
At 31 January 2021	2,173,882	3,706,758	3,618,944	347,346	9,846,930
<b>NET BOOK VALUE</b>					
At 31 January 2021	8,617,528	2,315,306	2,270,331	22,680	13,225,845
At 31 January 2020	8,863,055	2,561,102	2,508,008	42,097	13,974,262

# SS Great Britain Trust

## Notes to the Financial Statements

### Year Ended 31 January 2021

#### 12. INVESTMENTS Group

	National Savings	Listed Investment Portfolio	Cash	Total
	£	£	£	£
Market value at 1 February 2021	100	6,870,945	253,388	7,124,333
Additions	-	1,515,746	-	1,515,746
Disposals	-	(1,586,382)	-	(1,586,382)
Investment losses	-	(231,788)	-	(231,788)
Cash movement	-	-	63,284	63,284
Market value at 31 January 2021	100	6,568,521	316,672	6,885,193
Historical cost	100	5,318,218	316,672	5,634,890

Included within investments is £316,672 (2020: £253,388) of cash which is to be used for reinvestment. Further information on the Endowment Fund is in note 21.

#### Company

#### COST AND NET BOOK VALUE

At 1 February 2020 and 31 January 2021:

	2021	2020
	£	£
Shares in SS Great Britain Trading Limited	100	100
National Savings	100	100
	<u>200</u>	<u>200</u>

SS Great Britain Trading Limited is a wholly owned subsidiary, incorporated in the UK.

#### 13. TRADING INVENTORIES Group

	2021	2020
	£	£
Opening Stocks	210,881	179,005
Purchases	35,677	353,899
Less COS	(55,824)	(322,023)
Closing Stocks	<u>190,734</u>	<u>210,881</u>

Stock recognised in cost of sales during the year as an expense was £55,824 (2020: £322,023)

# SS Great Britain Trust

## Notes to the Financial Statements

### Year Ended 31 January 2021

#### 14. DEBTORS

	Group		Company	
	2021	2020	2021	2020
	£	£	£	£
Trade Debtors	3,188	32,806	-	-
Amounts owed by group undertakings	-	-	479,950	296,096
Prepayments and accrued income	247,296	435,985	233,574	415,992
	<u>250,484</u>	<u>468,791</u>	<u>713,524</u>	<u>712,088</u>

#### 15. CASH AT BANK AND IN HAND (Being cash and cash equivalents)

	Group		Company	
	2021	2020	2021	2020
	£	£	£	£
Restricted funds	384,625	287,872	384,625	287,872
Unrestricted funds:				
Reserve fund	400,000	400,000	400,000	400,000
Designated funds	147,681	351,863	147,681	351,863
General funds	42,113	(249,256)	(2,377)	(450,450)
	<u>974,419</u>	<u>790,479</u>	<u>929,929</u>	<u>579,285</u>

Of the £974,419 cash held, the free cash balance is £513,712 (see Reserves on page 6)

#### 16. CREDITORS: Amounts falling due within one year

	Group		Company	
	2021	2020	2021	2020
	£	£	£	£
Trade Creditors	81,563	140,111	65,312	104,301
Amounts owed to group undertakings	-	-	-	-
Retentions	7,007	7,007	7,007	7,007
PAYE and social security	40,648	44,477	31,896	32,013
VAT owing	2,039	11,982	1,406	11,982
Accruals and deferred income	386,143	329,238	340,839	254,762
	<u>517,400</u>	<u>532,815</u>	<u>446,460</u>	<u>410,065</u>

Income is deferred when it relates to a future event. Income deferred for the year is £212,642 (2020: £136,351).

#### 17. COMMITMENTS

##### Capital Commitments

At 31 January 2021 the group had no capital commitments outstanding.

##### Commitments under operating leases:

At 31 January 2021 the group and company had annual commitments under non-cancellable operating leases as set out opposite:



Group and Company	Assets other than land and buildings	
	2021 £	2020 £
Within 1 year	23,072	23,072
Within 2 – 5 years	40,694	63,766

# 18. LEGAL STATUS

The charity is a company limited by guarantee and has no share capital. The liability of each guarantor in the event of winding-up is limited to £5.

# 19. NET ASSETS

## Group

	Unrestricted		Restricted Funds £	Endowment Fund £	Total £
	General Funds £	Designated and reserve Funds £			
Tangible fixed assets	2,294,012	-	10,947,226	-	13,241,238
Investments	100	-	-	6,885,193	6,885,293
Cash	42,113	547,681	384,625	-	974,419
Current assets	441,218	-	-	-	441,218
Current liabilities	(510,393)	-	(7,007)	-	(517,400)
	2,267,050	547,681	11,324,844	6,885,193	21,024,768

## Company

	Unrestricted		Restricted Funds £	Total £
	General Funds £	Designated and reserve funds £		
Tangible fixed assets	2,278,619	-	10,974,226	13,225,845
Investments	200	-	-	200
Cash	(2,377)	547,681	384,625	929,929
Current assets	713,524	-	-	713,524
Current liabilities	(439,450)	-	(7007)	(446,457)
	2,555,516	547,681	11,324,844	14,423,041

## Notes to the Financial Statements

## Year Ended 31 January 2021

20.

## FUNDS

GROUP	Balance	Movement in funds				Balance
	1 February 2020 £	Incoming Resources £	Expenditure £	Gains £	Transfers £	31 January 2021 £
Endowment Fund	7,124,333	144,188	(30,929)	(231,310)	(121,089)	6,885,193
Restricted funds	11,843,329	270,822	(782,300)	-	-	11,331,851
Unrestricted funds:						
Designated funds	351,863	-	(121,097)	-	(83,085)	147,681
Reserve funds	400,000	-	-	-	-	400,000
General funds	2,335,749	2,894,755	(3,176,236)	-	204,174	2,260,042
	3,087,612	2,894,755	(3,297,333)	-	121,089	2,807,723
	22,055,274	3,309,765	(4,110,562)	(231,310)	-	21,024,767
<b>COMPANY</b>						
	£	£	£	£	£	£
Restricted funds	11,843,329	270,822	(782,300)	-	-	11,331,851
Unrestricted funds:						
Designated funds	351,863	-	(121,097)	-	(83,085)	147,681
Reserve funds	400,000	-	-	-	-	400,000
General funds	2,260,578	2,986,724	(2,788,475)	-	83,085	2,543,517
	3,012,441	2,986,724	(2,909,572)	-	-	3,091,198
	14,855,770	3,257,546	(3,691,872)	-	-	14,423,049

## 21. ENDOWMENT FUND

The Endowment Fund represents the movement on the investment portfolio of the subsidiary charity called The SS Great Britain Endowment Trust (charity number 262158.1).

The net income earned by the Endowment Fund during the year amounted to £122,234 (2020: £165,551) and this has been treated as a transfer from the Endowment Fund to unrestricted funds.

The capital value of the Endowment Fund reduced by £231,310 (2020: increase of £481,941) during the year due to realised losses on the disposal of investments of £142,144 (2020: disposals of £103,290) and unrealised losses on revaluation at the year end of £89,166 (2020: gains of £378,651).

Included within Endowment Funds is an investment revaluation reserve of £1,986,046 (2020: £2,075,212).

Notes to the Financial Statements

Year Ended 31 January 2021

22. RESTRICTED FUNDS

Restricted funds comprise the following amounts held for specific purposes:

	Balance 1 February 2020 £	Movement in funds:			Balance 31 January 2021 £
		Incoming Resources £	Expenditure £	Transfers £	
<b>Fixed asset funds</b>					
Being Brunel	5,883,837	-	(246,478)	-	5,637,359
Brunel Institute	2,704,399	-	(78,543)	-	2,625,856
Dry Dock	20,793	-	(1,344)	-	19,449
Engine	207,164	-	(43,077)	-	164,087
Ship interpretation and dockyard assets	2,746,271	-	(245,796)	-	2,500,475
	11,562,464	-	(615,238)	-	10,947,226
<b>Revenue funds</b>					
50 <sup>th</sup> Anniversary	-	69,800	(26,662)	-	43,138
Being Brunel	258,097	11,526	(67,159)	-	202,464
Brunel Institute	-	32,240	(32,240)	-	-
Education	-	8,000	(8,000)	-	-
Endowment Fund	10,000	106,506	-	-	116,506
Help the Hull	8,327	3,576	(2,851)	-	9,052
Museums and Schools	4,441	39,174	(30,150)	-	13,465
	280,865	270,822	(167,062)	-	384,625
	11,843,329	270,822	(782,300)	-	11,331,851

22. **RESTRICTED FUNDS (continued)**

**Restricted fixed asset funds**

These funds are represented by tangible fixed assets financed by grants and donations given for these specific purposes. Such assets are written off over their estimated useful life and the expenditure charged to these funds is the depreciation of these assets.

*Being Brunel*

The redevelopment of the buildings on the north side of the dry dock to house a Brunel Museum and the opening of the Drawing Office.

*Brunel Institute*

The Brunel Institute fixed asset fund relates to funds raised towards the capital costs of creating the Brunel Institute.

*Dry dock*

The dry dock fund has been used for the purpose of reducing the water ingress and the energy costs of operating the controlled environment in the dock.

*Engine fund*

The Engine fund has been used to recreate and maintain a replica Ship's Engine and associated facilities.

*Ship interpretation and dockyard assets*

This fund is represented by assets acquired for the long term preservation of the ship and was financed by the sums received from the Heritage Lottery Fund together with the partnership element of funding the Trust raised from other sources.

**Revenue funds**

Revenue funds are financed by grants and donations given for the specific revenue purposes set out below.

*50<sup>th</sup> Anniversary*

2020 is the 50<sup>th</sup> anniversary of the return of the SS Great Britain to the dry dock where she was built. Grants have been awarded to fund celebrations to commemorate this. These have been delayed due to the pandemic.

*Being Brunel*

The redevelopment of the buildings on the north side of the dry dock to house a Brunel Museum and the opening of the Drawing Office. NHMF (HLF) has awarded £4.9 million grant and DCMS have awarded £620k towards this project. NHMF have taken out a legal charge against the site.

*The Brunel Institute fund*

The Brunel Institute fund relates to funds raised for the revenue costs of creating and the subsequent running of the Brunel Institute.

*Education Programme*

Monies received towards the various Education programmes that are made available to children of school age, including the Future Brunels project which has a cohort from each of the senior school years.

# SS Great Britain Trust

## Notes to the Financial Statements

### Year Ended 31 January 2021

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#### *Endowment Fund*

The Trust received donations of £106,506 which were applied according to the wishes of the donor to the Endowment Fund.

#### *Help the Hull*

Funds received to upgrade and replace the ship's hull condition monitoring hardware and related software systems

#### *Museum and Schools*

Working in collaboration with the Science Museum, this is a project funded by Arts Council England aimed at keeping children engaged in education as they transition between primary and secondary school.

### 23. DESIGNATED FUNDS

	2021 £	2020 £
Opening Balance	351,863	520,949
Utilised	(121,097)	(297,970)
Undesignated due to pandemic	(144,085)	--
New designations	61,000	128,884
Closing Balance	<u>147,681</u>	<u>351,863</u>

Designated funds represent unrestricted funds set aside by Trustees for current and approved projects. The total amount set aside for the year was reduced significantly in the light of the COVID pandemic and only essential or already committed projects were completed.

Of the £121,097 (2020: £297,970) designated funds utilised, £nil was capitalised.

# SS Great Britain Trust

## Group Statement of Financial Activities (including income and expenditure)

**Year Ended 31 January 2020**

	Note	Unrestricted Funds £	Restricted Funds £	Endowment Funds £	Total 2020 £	Total 2019 £
<b>Income and Endowments from:</b>						
Donations and Legacies		259,612	326,298	-	585,910	1,521,151
Other Trading Activities	2	2,002,663	12,000	-	2,014,663	2,020,145
Investment Income		6,300	-	199,442	205,742	186,050
<b>Charitable activities</b>						
Day Membership (including gift aid)		2,475,734	-	-	2,475,734	2,643,901
Members covenants and subscriptions		26,349	-	-	26,349	25,529
<b>Total</b>		<b>4,770,658</b>	<b>338,298</b>	<b>199,442</b>	<b>5,308,398</b>	<b>6,396,776</b>
<b>Expenditure on:</b>						
<b>Cost of raising funds</b>						
SS Great Britain Trading Limited	3	2,019,115	-	-	2,019,115	2,067,621
Fundraising and communications	4	84,058	-	-	84,058	89,440
Investment management fees		-	-	33,891	33,891	31,880
Charitable activities	5	3,049,608	952,475	-	4,002,083	3,761,895
<b>Total</b>		<b>5,152,781</b>	<b>952,475</b>	<b>33,891</b>	<b>6,139,147</b>	<b>5,950,836</b>
Net (expenditure)/income before investment (losses)/gains		(382,123)	(614,177)	165,551	(830,749)	445,940
(Losses)/Gains on investment assets						
– realised		-	-	103,290	103,290	20,444
– unrealised		-	-	378,651	378,651	(280,091)
<b>Net incoming/(outgoing) resources before transfers</b>	9	(382,123)	(614,177)	647,492	(348,808)	186,293
Transfers between funds	20	165,551	-	(165,551)	-	-
<b>Net movement in funds for the year</b>		<b>(216,572)</b>	<b>(614,177)</b>	<b>481,941</b>	<b>(348,808)</b>	<b>186,293</b>
Total funds brought forward		3,304,184	12,457,506	6,642,392	22,404,082	22,217,789
<b>Total funds carried forward</b>		<b>3,087,612</b>	<b>11,843,329</b>	<b>7,124,333</b>	<b>22,055,274</b>	<b>22,404,082</b>

All of the above are derived from continuing activities. All gains and losses recognised in the year are included in the Statement of Financial Activities.