SHANKS & McEWAN (SOUTHERN WASTE SERVICES) LIMITED (Registered Number 988844)

REPORT AND ACCOUNTS

YEAR ENDED 29 MARCH 1997

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DIRECTORS' REPORT

The Directors present their Annual Report and financial statements for the year ended 29 March 1997.

PRINCIPAL ACTIVITIES, BUSINESS REVIEW AND FUTURE PROSPECTS

The principal activity of the Company continues to be the operation of waste collection and disposal services for

TRADING RESULTS AND DIVIDEND

The profit on ordinary activities before taxation for the year ended 29 March 1997 was £14,935,000 (1996:

The Directors recommended that a Dividend of £4,613,000 be paid in respect of the year ended 29 March 1997 (1996: £4,284,000) The profit transferred to the reserves for the year was £4,750,000 (1996: £3,138,000).

DIRECTORS

The Directors who held office during the year were as follows:

M C E Averili

D J Downes

J R Meredith

G J Newman (resigned 30/08/96)

DIRECTORS' INTERESTS

None of the Directors had a direct interest in the share capital of the Company.

Directors who are also Directors of Shanks and McEwan Group PLC have their interests in that Company's

Those Directors who were not also Directors of Shanks & McEwan Group PLC had interests in that Company's

J R Meredith	As at 2 Ordinary Shares of 10p	29 March 19 Share Save -	Executive	Ordinary <u>Shares of 10p</u> -	As at 30 March Share Save	n 1996 Executive Options 160,000
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At 29 March 1997, Mrs J V Meredith, who is not a Director of the company of Shanks & McEwan Group PLC, held 3,000 ordinary shares (1996: 3,000) in Shanks and McEwan Group PLC.

DIRECTORS' REPORT (Continued)

DIRECTORS' INTERESTS (Continued)

The share options held at the beginning of the year had the following exercise prices:

	Share Save		Executive	
	Number of Shares	Exercise Price	Number of Shares	Exercise Price
J R Meredith	1,370	153p	10,000 75,000 75,000	205p 88p 99p

During the year ended 29 March 1997 the Directors were granted the following share options:

	<u>Granted</u>	Exercise Price
J R Meredith	60,000	I10p
	60,000	135p

The Directors had no interests in the shares of any other Company in the group.

FIXED ASSETS

The movement in fixed assets are shown in note 10 to the financial statements.

RESEARCH AND DEVELOPMENT

The company has continued its programme of development of landfill gas which involves research into the safety aspects of gas generation and the practical use of the energy within the gas which is a natural by-product of modern landfilling techniques. Costs of £18,000 (1996: £148,000) were incurred in the year which have been written off to the profit and loss account.

EMPLOYMENT POLICIES

There is a continuing commitment in the Company to provide employees with information and undertake consultation on matters of concern to them with a view to ensuring an awareness of the financial and economic factors affecting the performance of the Company. The procedures adopted involve both formal and informal meetings with employees or their representatives.

Options have been granted under the Shanks & McEwan Savings-Related Share Option and Executive Share Options Schemes.

It is the continuing policy of the Company to provide employment for disabled people and employees who become disabled provided it is practical to offer suitable work. The training, career development and promotion of disabled employees are undertaken whenever possible, in accordance with the needs of the individuals concerned.

DIRECTORS' AND OFFICERS' LIABILITY INSURANCE

Insurance cover for the Directors' and officers' liability is maintained under a policy effected by the ultimate parent Company, Shanks & McEwan Group PLC.

DIRECTORS' REPORT (Continued)

STATEMENT OF DIRECTORS' RESPONSIBILITIES

Company law requires the Directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period. In preparing those financial statements, the Directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The Directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the Company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

PAYMENT OF SUPPLIERS

It is the Company's payment policy for the year ending 29 March 1998, in respect of all suppliers, to settle agreed outstanding accounts in accordance with terms and conditions agreed with suppliers when placing orders. The Company will abide by these terms of payment.

AUDITORS

Price Waterhouse have indicated their willingness to continue in office and a resolution concerning their reappointment will be proposed in the Annual General Meeting.

By Order of the Board

∫L King
Secretary

14 November 1997

Registered Office:
Woodside House
Church Street
Woburn Sands
Milton Keynes
Buckinghamshire MK17 8TA

Telephone: 0171-939 3000 Telex: 884657 PRIWAT G Facsimile: 0171-378 0647

Price Waterhouse



AUDITORS' REPORT TO THE MEMBERS OF SHANKS & McEWAN (SOUTHERN WASTE SERVICES) LIMITED

We have audited the financial statements on pages 5 to 19 which have been prepared under the historical cost convention and the accounting policies set out on pages 7 to 9.

Respective responsibilities of Directors and Auditors

As described on page 3 the company's directors are responsible for the preparation of financial statements. It is our responsibility to form an independent opinion, based on our audit, on those statements and report our opinion to you.

Basis of Opinion

We conducted our audits in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. It also includes assessing the accounting principles used and significant estimates and judgements made by the directors in preparing the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and prepared our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Opinion

In our opinion, the financial statements give a true and fair view of the company's affairs as at 29 March 1997 and of its profit for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

Price Waterhouse Chartered Accountants and Registered Auditors

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14 November 1997

PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 29 MARCH 1997

	<u>1997</u> £'000	<u>1996</u> £'000
TURNOVER (Notes 1.2 & 2)	79,211	60,395
Cost of sales	(54,811)	(40,099)
GROSS PROFIT	24,400	20,296
Administrative expenses	(8,918)	(8,810)
PROFIT BEFORE INTEREST	15,482	11,486
Net interest payable (Note 6)	(547)	(22)
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION (Note 3)	14,935	11,464
Taxation (Note 7)	(5,572)	(3,972)
PROFIT ON ORDINARY ACTIVITIES AFTER TAXATION (Note 17)	9,363	7,492
Dividends (Note 8)	(4,613)	(4,354)
RETAINED PROFIT FOR THE FINANCIAL YEAR	4,750	3,138

STATEMENT OF TOTAL RECOGNISED GAINS AND LOSSES FOR THE YEAR ENDED 29 MARCH 1997

The Company has no recognised gains or losses other than the profit for the year.

NOTE OF HISTORICAL COST PROFITS AND LOSSES FOR THE YEAR ENDED 29 MARCH 1997

There is no material difference between the reported profits for the year and those that would be reported under the historical cost convention.

The notes on pages 7 to 19 form part of these financial statements.

BALANCE SHEET - 29 MARCH 1997

	<u>1997</u> £'000	<u>1996</u> £'000
FIXED ASSETS		
Tangible assets (Note 9) Investments (Note 10)	69,893 3,347 73,240	41,012 4,062 45,074
CURRENT ASSETS		
Stocks (Note 11) Debtors (Note 12) Cash at bank and in hand	299 21,137 	50 13,720 2,866 16,636
CREDITORS - Amounts falling due within one year (Note 13)	(28,963)	(18,672)
NET CURRENT ASSETS (LIABILITIES)	484	(2,036)
TOTAL ASSETS LESS CURRENT LIABILITIES	73,724	43,038
CREDITORS - Amounts falling due after more than one year (Note 14)	(52,612)	(27,226)
PROVISIONS FOR LIABILITIES AND CHARGES (Note 15)	(9,251)	(7,633)
	11,861	8,179
CAPITAL AND RESERVES		
Called up share capital (Note 16) Profit and loss account (Note 17)	11,861	8,179
	11,861	8,179

APPROVED BY THE BOARD ON 14 November 1997

D J Downes DIRECTOR

The notes on pages 7 to 19 form part of these financial statements.

NOTES TO THE ACCOUNTS - 29 MARCH 1997

1. ACCOUNTING POLICIES

1) Basis of preparation

The financial statements have been prepared under the historical cost convention, as modified by the revaluation of certain land and buildings, and in accordance with applicable UK Accounting Standards.

As the Company is included in the consolidated accounts of Shanks & McEwan Group PLC, group accounts have not been prepared as permitted by the Companies Act 1985.

2) Turnover

Turnover represents the invoiced value of waste streams, power generated, and other services provided excluding value added tax. Turnover is recognised when processing occurs or the service is provided.

3) Goodwill

Purchased goodwill is written off against reserves in the year in which it arises. On disposal or closure, goodwill previously written off to reserves is written back and the profit or loss is adjusted accordingly.

4) Fixed Assets

Tangible fixed assets are stated at cost less accumulated depreciation, except for freehold land which is not depreciated, and less permanent reductions in value.

(i) Land and Buildings, plant and vehicles

Depreciation is provided on assets other than land to write off their cost by equal annual instalments over their estimated useful economic lives.

The expected lives are:

Buildings50 yearsPlant and machinery3 to 10 yearsMotor vehicles3 to 6 years

(ii) Landfill

Acquisition and commissioning costs are capitalised and written off over the operational life of each site based on the amount of void space consumed.

(iii) Capitalisation of interest

The interest attributable to the financing of separately identifiable major capital projects prior to their date of completion is capitalised as part of the cost of the assets.

NOTES TO THE ACCOUNTS - 29 MARCH 1997 (Continued)

1. ACCOUNTING POLICIES (Continued)

5) Leased assets

Where the Company has substantially all the risks and rewards of ownership of a leased asset, it is treated as a finance lease. Leased assets are included in tangible fixed assets at the total of the capital elements of payments during the lease term and the corresponding obligation is included in creditors. Depreciation is provided to write off the assets over the shorter of the lease term or expected useful life.

Rentals paid under operating leases are charged to the profit and loss account as incurred over the term of the lease.

6) Environmental provisions

Provision is made for closure and post closure costs over the operating life of disposal sites, based on the quantity of waste deposited in the year. The costs of final capping and covering are charged to the provision when incurred. All other costs such as monitoring and management of gas and leachate are written off directly and not charged to the provision unless incurred after site closure.

7) Government grants

Capital grants are released to profit evenly over the estimated useful lives of the assets concerned.

8) Stocks

Stocks are stated at the lower of cost (on a first in first out basis) and net realisable value.

9) Deferred taxation

Provision is made for deferred taxation arising from timing differences between profits as computed for taxation purposes and profits as stated in the financial statements to the extent that the liability will crystallise in the foreseeable future.

10) Pensions

The cost of providing retirement pensions and related benefits is charged to the profit and loss account over the expected working lives of the pension scheme members currently in service. Any differences between the actuarial valuation of the scheme and the value of assets in the scheme are also charged or credited to the profit and loss account over the expected working lives of the scheme members. Differences and payments to the schemes are treated as assets or liabilities in the balance sheet.

11) Exceptional items

Exceptional items are those items that need to be disclosed because of their size or incidence. Such items are included in operating profit unless they represent profits or losses on the sale of closure of an operation, costs of a fundamental reorganisation or restructuring, or profits or losses on the disposal of fixed assets. In these cases, the items are shown separately in the profit and loss account after operating profit.

NOTES TO THE ACCOUNTS 29 MARCH 1997 (Continued)

1. ACCOUNTING POLICIES (Continued)

12) Research and development

Expenditure is written off in the year in which it is incurred.

2. SEGMENT INFORMATION

The turnover and operating profit are wholly attributable to the Company's business of waste management in the United Kingdom. All of the Company's business turnover and operating profit relates to continuing operations.

3. PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION

	1997 £'000	<u>1996</u> £'000
The profit is stated after charging / (crediting):		
Depreciation of tangible fixed assets		
- owned	6038	5,961
- held under finance lease or hire purchase	20	-
Hire of plant and machinery		
- operating leases	4,514	3,551
Research and development	18	148
Auditors' remuneration	28	51
Property rents payable	98	98
Gain on disposal of fixed assets	(135)	(157)

£15,000 was paid to auditors in respect of non-audit services (1996: £15,000).

4. EMOLUMENTS OF DIRECTORS

The remuneration of the Directors was as follows:

	<u>1997</u> £'000	£'000
Fees Other emoluments	121	155
	121	155

NOTES TO THE ACCOUNTS - 29 MARCH 1997 (Continued)

4. EMOLUMENTS OF DIRECTORS (Continued)

The emoluments of the Chairman, excluding pension contributions, amounted to £Nil. (1996: £Nil). The total emoluments of the highest paid Director were £121,054 including benefits (1996: £106,484).

None of the Directors received any compensation for loss of office during the year (1996: £54,299).

For all Directors:	Number	Number
£0 - £5,000	3	3
£45,001 - £50,000	-	I
£105,001 - £110,000	-	1
£120,001 - £125,000	1	-

5. EMPLOYEES

6.

The average weekly number of persons employed by the Company during the year was:

	100#	
	<u>1997</u> Number	<u>1996</u> Number
Waste Management	345	358
Staff costs comprise:	£'000	£'000
Wages and salaries	10,503	9,851
Social security costs	912	925
Other pension costs	640	521
	12,055	11,297
NET INTEREST PAYABLE		
	<u> 1997</u>	1996
	£,000	£,000
Interest payable to Group undertakings	536	22
Interest payable on finance leases and hire purchase contracts	11	
	547	22

NOTES TO THE ACCOUNTS - 29 MARCH 1997 (Continued)

7. TAXATION

Taxation charge based on the profits of the year is made up as follows:

		<u>1997</u> £'000	<u>1996</u> £'000
Coi	rporation tax at 33% (1996: 33%) rporation tax prior year adjustment ferred taxation	5,242	3,310 1,067 (405)
		5,572	3,972
8. DIV	IDENDS		
		<u>1997</u> £'000	<u>1996</u> £'000
	erim paid al proposed	1,525 3,088	1,451 2,903
		4,613	4,354

NOTES TO THE ACCOUNTS - 29 MARCH 1997 (Continued)

TANGIBLE FIXED ASSETS

Total £'000	71,696 - 34,106 (1,359) 3,695	108,138	30,684	(1,095) 6,058	2,598	38,245
Motor $\frac{\text{vehicles}}{\mathcal{E}'000}$	4,472 (39) 1,040 (294)	5,314	3,062	(290) 462	131	3,365
Freehold plant and machinery £'000	34,368 66 4,586 (789)	38,231	18,084 (40)	(727) 3,407		20,724
Short Lease land and buildings	4,773 (2,485) 67 (276)	2,079	2,557 (1,051)	(78)		1,779
Freehold land and buildings	5,722 2,458 1,076 3,560	12,816	3,077 1,051	195	2,467	6,790
Short leasehold <u>landfill</u> £'000	14,379	•	3,897 (4,003)	106		•
Long leasehold landfill £'000	7,155 (5,382)	1,773	(737)	1,465		728
Freehold <u>landfill</u> £'000	827 19,761 27,337	47,925	7,780	72		4,859
	Cost At 30 March 1996 Reclassifications Additions Disposals Transfers from group undertakings	At 29 March 1997	Depreciation At 30 March 1996 Reclassifications Eliminated in respect	of disposals Charge for year Transfers from	group undertakings	At 29 March 1997

NOTES TO THE ACCOUNTS - 29 MARCH 1997 (Continued)

TANGIBLE FIXED ASSETS (Continued)

Total £'000	69,893	41,012
Motor <u>vehicles</u> £'000	1,949	1,410
Freehold plant and machinery £'000	17,507	16,284
Short Lease land and buildings	300	2,216
Freehold land and buildings	6,026	2,645
Short leasehold	•	10,482
Long leasehold l <u>andfill</u> £'000	1,045	7,155
Freehold <u>landfill</u> £'000	43,066	820
	Net book amount At 29 March 1997	At 30 March 1996

Included in plant and machinery are assets held under finance leases with a cost of £98,250 and accumulated depreciation of £79,412 (1996: £Nil).

Included in plant and machinery and freehold land and buildings are assets under construction with a value of £2,309,000 (1996: £2,042,000)

NOTES TO THE ACCOUNTS - 29 MARCH 1997 (Continued)

10. FIXED ASSETS - INVESTMENTS

	Shares in Subsidiary	Other investments	
	<u>Undertakings</u>	other than	<u>Total</u>
	£'000	<u>loans</u> £'000	£'000
At 30 March 1996	119	3,943	4,062
Aquisitions in the year	462	-	462
Transfers to other group companies		(1,177)	(1,177)
At 29 March 1997	581	2,766	3,347

All investments are stated at cost.

The company had the following investments in subsidiary undertakings:

Name of Company	Country of Registration	Type of shares	Type of business	Proportion of shares and voting rights held
Shanks & McEwan (Bletchley				
Power Generation) Limited	England	Ordinary	Dormant	100%
Shanks & McEwan (L'field				
Power Generation Limited)	England	Ordinary	Dormant	100%
Shanks & McEwan (Calvert				
Power Generation) Limited	England	Ordinary	Dormant	100%
Shanks & McEwan (Arlesey				
Power Generation) Limited	England	Ordinary	Dormant	100%
Muck Away Limited	England	Ordinary	Dormant	100%
Shanks & McEwan (Camden)				
Limited	England	Ordinary	Dormant	100%
Goodwin's Mini-Skips Limited	England	Ordinary	Dormant	100%
Shanks & McEwan Hessian	England	Ordinary	Dormant	100%
Company Limited				
Capital Waste Management	England	Ordinary	Dormant	100%
Limited				
Shanks & McEwan (Technical	England	Ordinary	Dormant	100%
Services) Limited				
Greenacre Waste Management			Waste	
Limited	England	Ordinary	Services	51%

The Company acquired all assets, liabilities and contractual arrangements of Goodwin's Mini-Skips on 15th April 1996. The Company also acquired 51% of the share capital of Greenacre Waste Management Limited on 1st June 1996. Both of these investments are included at cost at the year end.

The entire share capital of Shanks & McEwan (Technical Services) Limited was transferred to Shanks & McEwan (Southern Waste Services) Limited during the year.

NOTES TO THE ACCOUNTS - 29 MARCH 1997 (Continued)

10. FIXED ASSETS - INVESTMENTS (Continued)

The investment in Land Fill Gas Limited of £540,000 was transferred to Shanks & McEwan (Energy Services) Limited during the year.

The Directors are of the opinion that the value of investments in subsidiary undertakings and other investments are not less than the amounts at which they are recorded in the balance sheet.

11. STOCK

	<u>1997</u> £'000	<u>1996</u> £'000
Raw materials and consumables	299	50
12. DEBTORS		
	1 <u>997</u> £'000	<u>1996</u> £'000
Trade debtors Amounts owed by group undertakings Prepayments and accrued income	17,826 1,757 1,554	10,889 1,459 1,372
	21,137	13,720
13. CREDITORS		
	1 <u>997</u> £'000	1996 £'000
Trade creditors Amounts owed to group undertakings Amounts owed to subsidiary undertake Hire Purchase creditors Corporation tax payable Other taxation and social security Proposed dividend Accruals Deferred purchase consideration	4,231 524 3,211 28 4,243 9,589 3,088 3,964 85	3,268 3,120 365 2,912 1,195 2,902 4,880 30

NOTES TO THE ACCOUNTS - 29 MARCH 1997 (Continued)

14. CREDITORS - Amounts falling due after more than one year

	<u> 1997</u>	<u> 1996</u>
	£,000	£,000
Finance Leases	30	-
Amounts owed to group undertakings	52,265	27,116
Deferred purchase consideration	317	110
	52,612	27,226
Finance Leases repayable as follows:		
Between one and two years	4	-
Between two and five years	26	-
	30_	

15. PROVISIONS FOR LIABILITIES AND CHARGES

	Deferred <u>taxation</u> £'000	Environmental Provisions £'000	Reorganisation <u>provision</u> £'000	<u>Total</u> £'000
At 30 March 1996 Utilised in year	679 -	6,954 (687)	- -	7,633 (687)
Transferred from group undertakings	78	-	-	78
Provided in year	330	1,897		2,227
At 29 March 1997	1,087	8,164		9,251

The deferred taxation balances which were transferred from group undertakings during the year were from Shanks & McEwan (Camden) Limited (£58k), and Goodwins Mini Skips Limited (£20k).

The deferred taxation provision together with the full potential liability for all timing differences is made up as follows:

	199	97	199	96
	Amount provided in	Potential	Amount	Dotontial
	the accounts	liability	provided in the accounts	Potential <u>liability</u>
	£,000	£'000	£'000	£'000
Accelerated capital allowances	1,087	2,233	679	2414
Other timing differences		(60)		(380)
	1,087	2,173	679	2,034

NOTES TO THE ACCOUNTS - 29 MARCH 1997

16. CALLED UP SHARE CAPITAL

	<u>1997</u>	<u> 1996</u>
	£	£
100 ordinary shares of £1 each		
Authorised, allotted and fully paid	100	100

17. RESERVES

	<u>Profit and</u>
	<u>loss</u>
	£'000
At 30 March 1996	8,179
Profit for the year	9,363
Goodwill written off	(1,068)
Dividends	(4,613)
At 29 March 1997	11,861

The cumulative goodwill written off reserves from continuing businesses since January 1986, when the company was acquired by Shanks & McEwan PLC is £6,825,000 (1996: £5,757,000).

18. RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' FUNDS

	<u> 1997</u>	<u> 1996</u>
	£'000	£'000
Total recognised gains and losses for the year	9,363	7,492
Dividends	(4,613)	(4,354)
Goodwill	(1,068)	(108)
Net addition to shareholders' funds	3,682	3,030
Opening shareholders' funds	8,179	5,149
Closing shareholders' funds	11,861	8,179

19. CAPITAL COMMITMENTS

The approximate amount of capital expenditure authorised by the Directors for which no provision has been made in the financial statements is:

	<u>1997</u> £'000	<u>1996</u> £'000
Expenditure contracted for	8,190	1,619
Expenditure not contracted for	14,421	1,049

NOTES TO THE ACCOUNTS - 29 MARCH 1997 (Continued)

20. COMMITMENTS UNDER OPERATING LEASES

The annual commitments under operating leases for buildings are as follows:-

	<u>1997</u> £'000	<u>1996</u> £'000
Lease expiring	_	_
Within 1 year Between 2 and 5 years	27	<u>-</u>
Over 5 years	126	98_
	153	98

21. PENSION COMMITMENTS

The company along with other companies in the Shanks & McEwan Group, participates in funded pension arrangements providing benefits based on final salary. The assets are held separately from those of the group companies and are invested by professional investment managers.

The contributions are determined by a qualified actuary on the basis of a triennial valuation using the Projected Unit Method.

The pension charge for the year was £640,000 (1996: £520,839).

Details of the latest actuarial value of the scheme on 6 April 1995 are given in the accounts of Shanks & McEwan Group PLC.

22. RELATED PARTY TRANSACTIONS

In accordance with FRS8, the Company, being a wholly owned subsidiary of another company which prepares a statement of related party transactions including that of this company, has not prepared such a statement itself.

23. CASH FLOW STATEMENT

In accordance with paragraph 8(c) of FRS1, the company, being the wholly owned subsidiary of another company which prepares a cash flow statement including that of this company, has not prepared such a statement itself.

24. CONTINGENT LIABILITIES

The company has granted to its bankers an unlimited guarantee and a right of set off against accounts outstanding on advances to its parent and fellow subsidiary undertakings. The Company has in normal course of business given guarantees and performance bonds relating to the Company's own contracts.

25. TRANSFER OF BUSINESS

With effect immediately after the close of business on 30 March 1996, all of the assets, liabilities and contractual arrangements of Shanks & McEwan (Camden) Limited, were transferred to Shanks & McEwan (Southern Waste Services) Limited.

SHANKS & McEWAN (SOUTHERN WASTE SERVICES) LIMITED NOTES TO THE ACCOUNTS - 29 MARCH 1997 (Continued)

26. IMMEDIATE & ULTIMATE PARENT COMPANY

The immediate and ultimate parent Company is Shanks & McEwan Group PLC, a Company registered in Scotland. Copies of the group accounts may be obtained from the Company Secretary, Shanks & McEwan Group PLC, Astor House, Station Road, Bourne End, Buckinghamshire, SL8 5YP.