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J. MURPHY & SONS (CONTRACTORS) LIMITED

DIRECTORS' REPORT & ACCOUNTS

YEAR ENDED 31ST DECEMBER, 2001

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REPORT OF THE DIRECTORS

The directors present their annual report together with the audited accounts of the company for the year ended 31st December, 2001.

RESULTS

The profit for the year before taxation amounted to £1,389,264. The profit after taxation and dividends transferred to reserves amounted to £160,764.

DIVIDENDS

The directors propose a dividend of £800,000.

PRINCIPAL ACTIVITY

The principal activity of the company during the year continued to be that of civil engineering and building and no significant changes are anticipated.

DIRECTORS

The directors who have served during the year were:-

- J. Murphy (Chairman)
- E. Murphy
- M. O'Connell

The directors have no interests in the company's shares.

EMPLOYMENT POLICIES

The company depends on the skills and commitment of its employees in order to achieve its objectives. Company staff at every level are encouraged to make their fullest possible contribution to the company.

The company's selection, training, development and promotion policies are designed to ensure equal opportunities for all employees regardless of gender, marital status, race, age or disability.

Employees are encouraged to become involved in the financial performance of the company via regular liaison and contact with their superiors.

Approved by	the Board	on 35°	October	2002	and	signed	on	its	<u>behalf</u>
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NO. OF COMPANY - 986181

YEAR ENDED 31ST DECEMBER, 2001

DIRECTORS' RESPONSIBILITIES

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those financial statements, the directors are required to:-

- (i) Select suitable accounting policies and apply them consistently.
- (ii) State whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements.
- (iii) Make judgements and estimates that are reasonable and prudent.
- (iv) Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF J. MURPHY & SONS (CONTRACTORS) LIMITED

We have audited the financial statements on pages 4 to 10 which have been prepared under the historical cost convention and the accounting policies set out on page 6.

Respective responsibilities of directors and auditors

The directors' responsibilities for preparing the Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards are set out above.

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and United Kingdom Auditing Standards.

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you if, in our opinion, the Directors' Report is not consistent with the financial statements, if the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law, regarding directors' remuneration and transactions with the company is not disclosed.

We read the Directors' Report and consider the implications for our report if we become aware of any apparent mis-statements within it.

NO. OF COMPANY - 986181

YEAR ENDED 31ST DECEMBER, 2001

Basis of opinion

We conducted our audit in accordance with United Kingdom Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material mis-statement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Opinion

In our opinion, the financial statements give a true and fair view of the state of the company's affairs at 31st December, 2001 and of its profit for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

APEX HOUSE, GRAND ARCADE, NORTH FINCHLEY, LONDON. N12 OEJ.

CHARTERED ACCOUNTANTS
REGISTERED AUDITOR
DATE: 201

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PROFIT AND LOSS ACCOUNT

YEAR ENDED 31ST DECEMBER, 2001

	<u>Notes</u>	<u>2001</u>	<u> 2000</u>
TURNOVER	2	18,681,559	22,691,629
OPERATING COSTS	3	17,292,295	21,552,122
OPERATING PROFIT	4	1,389,264	1,139,507
Tax on profit on			
ordinary activities	7	428,500	356,221
PROFIT ON ORDINARY			*
ACTIVITIES AFTER TAXATIO	<u> </u>	960,764	783,286
DIVIDENDS		800,000	-
RETAINED PROFIT FOR THE	YEAR	£160,764	£783,286
	_	========	========

NOTES

- 1. All operations of the company during the current and preceding year are continuing operations.
- 2. There are no gains or losses recognised which are attributable to shareholders and which are not included in the profit and loss account.

BALANCE SHEET

AT 31ST DECEMBER, 2001

	Notes	<u>2001</u>	<u> 2000</u>
CURRENT ASSETS			
Stocks and work in progress		797,868	2,456,532
Debtors	9	4,052,249	3,724,975
		4,850,117	6,181,507
CREDITORS			
Amounts falling due within			
one year	10	4,818,505	6,310,659
		222222	
NET CURRENT ASSETS/(LIABIL	ITIES)	£31,612	£(129,152)
		20222222 202222222	
CAPITAL AND RESERVES			
Called up share capital	11	100	100
Profit and loss account	12	31,512	(129,252)
		£31,612	£(129,152)
		# #####	======

Approved by the Board on 34 October 2002 and signed on its behalf

DIRECTORS

NOTES TO THE ACCOUNTS

1. ACCOUNTING POLICIES

The following accounting policies have been applied consistently in dealing with items which are considered to be material in relation to the company's accounts:-

Basis of accounting

The accounts have been prepared under the historical cost convention.

Stocks

Stocks are valued at the lower of cost and net realisable value.

Work in progress

Short term contracts are valued at the lower of cost and net realisable value.

Long term contracts are valued at cost plus attributable profit including, where appropriate, prudent estimates of realisable claims, less anticipated future losses to completion. Cash received on account has been deducted to show amounts recoverable on contracts which are included as debtors. Where cash received exceeds valuation, the balance is included as creditors.

Taxation

The charge for taxation is based on the profit for the year at a rate of 30%.

Cash flow statement

The company has taken advantage of the exemption in FRS 1 from the requirement to prepare a cash flow statement on the grounds that it is a wholly owned subsidiary and is included in the publicly available consolidated financial statements.

Pension costs

This company is a member of a holding company group scheme and the pension costs are based on the pension costs across the group as a whole. Contributions to the scheme are charged to the profit and loss account so as to spread the cost of pensions over employees' working lives with the group.

Accounting standards

The accounts comply with all Statements of Standard Accounting Practice (SSAPs) and Financial Reporting Standards (FRSs) in so far as they are material to these accounts.

NOTES TO THE ACCOUNTS

2. TURNOVER

Turnover represents the value of construction work executed during the year, exclusive of value added tax.

	<u>2001</u>	2000
3. OPERATING COSTS		
Raw materials Other external charges Staff costs Other operating charges	3,242,925 4,331,313 7,457,453 2,260,604	4,080,150 5,972,427 8,386,793 3,112,752
	£17,292,295	£21,552,122
4. OPERATING PROFIT		
Operating profit is stated after char	ging:-	
Auditors' remuneration Hire of plant & machinery	7,500 1,895,162	7,500 2,552,008 =======
5. EMPLOYEES		
The average number of employees during year was 248 (2000: 318) made up as f		
Management Production Administration	4 229 15 248 ===	5 295 18 318 ===
Staff costs are analysed as follows:	-	
Wages & salaries Social security costs Other pension costs	6,754,514 612,974 89,965	7,607,128 692,191 87,474
	£7,457,453 =======	£8,386,793

NOTES TO THE ACCOUNTS

6. PENSION COSTS

The group operates a pension scheme providing benefits based on final pensionable pay. The assets of the scheme are held in trustee administered funds separately from those of the group. This company is unable to identify its share of the underlying assets and liabilities of the group scheme.

Pension contributions are based on advice by an independent qualified actuary on the basis of triennial valuations using the protected unit credit method. The most recent valuation was at 1st June, 2001. This valuation showed that the market value of the scheme's assets was £20,753,000 and that the actuarial value of these assets represented 91% of the benefits that had accrued to members after allowing for expected future increases in earnings.

The deficit is expected to be eliminated over the average remaining working lives of employees by way of employer contributions at a level of 11.9% of pensionable salaries.

The particulars of the actuarial valuation of the group scheme are contained in the financial statements of J. Murphy & Sons Ltd., the group holding company.

	<u>2001</u>	<u>2000</u>
7. TAX ON PROFIT ON ORDINARY ACTIVITIES		
U.K. Corporation tax at 30% (2000 - 30%)	£428,500	£356,221 ======
8. STOCKS AND WORK IN PROGRESS		
Work in progress is stated as follows:-		
Valuation	£797,868	£2,456,532
9. <u>DEBTORS</u>		
Trade debtors Amounts owed by group companies Prepayments	4,011,968 4,710 35,571	3,688,515 4,710 31,750
	£4,052,249 =======	£3,724,975 =======

All debtors fall due within one year.

NOTES TO THE ACCOUNTS

	<u>2001</u>	2000
10. CREDITORS: AMOUNTS FALLING DUE WITHIN ON	IE YEAR	
Trade creditors Amounts owed to group companies Taxation & social security Accruals Proposed dividend	1,218,300 2,069,971 655,270 74,964 800,000	1,078,916 4,411,416 689,575 130,752
	£4,818,505	£6,310,659
11. CALLED UP SHARE CAPITAL Authorised, issued & fully paid 100 Ordinary shares of fl each	£100 ===	£100 ===
12. PROFIT AND LOSS ACCOUNT		
Balance at 1st January, 2001 Retained profit for the year	(129,252) 160,764	(912,538) 783,286
Balance at 31st December, 2001	£31,512	£(129,252)
13. RECONCILIATION OF MOVEMENT IN SHAREHOLD	DERS' FUNDS	
Balance at 1st January, 2001 Profit for the financial yer	(129,152) 960,764	(912,438) 783,286
<u>Less</u> : Dividends: Ordinary shares of fl each	831,612 800,000	(129,152)
Balance at 31st December, 2001	£31,612	f(129,152)

NOTES TO THE ACCOUNTS

14. CONTINGENT LIABILITIES

This company's bankers hold composite guarantees for the banking facilities of parent and fellow subsidiary companies for which no provision has been made in the accounts.

There are contingent liabilities in respect of guarantees, agreements related to construction and other agreements entered into in the ordinary course of business for which no provision has been made in the accounts.

There are claims arising in the normal course of trading, which are in the process of settlement and in some cases may involve litigation. Provision has been made in these accounts for all amounts which the directors consider will become payable on account of such claims.

15. RELATED PARTY TRANSACTIONS

The only transactions with related parties during the year are with fellow group companies.

The company has taken advantage of the exemption in Financial Reporting Standard No. 8 and has not disclosed details of transactions with these group companies.

16. ULTIMATE HOLDING COMPANY

The holding company is Drilton Limited, incorporated in England.

The directors regard Maryland Limited, incorporated in the Isle of Man, as the company's ultimate holding company. Maryland Limited is controlled by a Murphy family trust.