

YELLOW EXPRESS GROUP LIMITED  
(formerly Yellow Express Ltd)

REPORT OF THE DIRECTORS

1/0 Registration  
No. 965783/52

The Directors have pleasure in submitting their Annual Report together with the audited accounts for the year ended 31st March 1986. On the 3rd March 1986 the Company changed its name to Yellow Express Group Ltd.

PRINCIPAL ACTIVITIES:

The principal activities of the Company are Courier, Parcel Delivery and Private Hire-Car Services.

RESULTS AND DIVIDEND:

During the year the Company made a Pre-tax Profit of £57,269; full details of the results are shown in the attached Accounts. Due to the future cash requirements of the Business the Directors are unable to recommend the payment of a Dividend. On the 1st April 1986 the trade of this Company was transferred to a new wholly-owned subsidiary Company: Yellow Express Ltd.

DIRECTORS AND THEIR SHAREHOLDING:

The Directors and their Shareholding throughout the year were as follows:-

Mr. Peter KANE	999
Mr. Michael KANE	-
Mrs. Susan E. McLAREN	-

FIXED ASSETS:

Details of these are given at Note 3 to the accounts.

ACCOUNTING POLICY:

This is stated at Note 1 to the accounts. The Company is a "Small-Sized Company" as defined by the Companies Act 1982.

AUDITORS:

Messrs. C. Anthony Wood & Co. (Certified Accountants) have notified their willingness to continue in office.

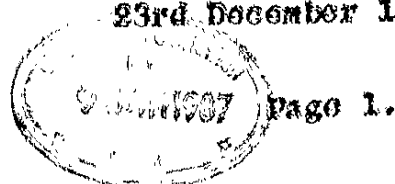
BY ORDER OF THE BOARD

  
S.E. McLAREN (MRS)  
COMPANY SECRETARY

Registered Office and  
Business Address:

EXPRESS HOUSE, 3 CRYSTAL WAY,  
HARROW, MIDDLESEX HA1 2BJ.

23rd December 1986

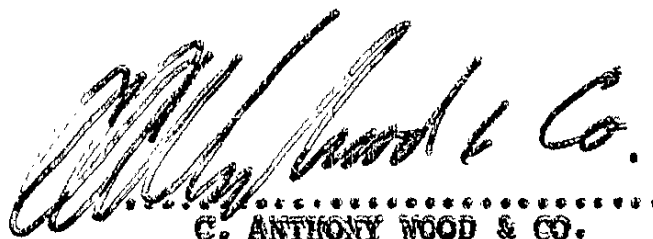


REPORT OF THE AUDITORS TO THE MEMBERS

OF

YELLOW EXPRESS GROUP LIMITED  
(formerly Yellow Express Ltd)

In our opinion the requirements for exemption have been satisfied and we have reported to the members that in our view the attached Accounts and Notes, which have been prepared in accordance with the Historical Cost Convention, show a true and fair view of the state of the Company's affairs as at 31st March 1986 and of its Result for the year ended on that date and comply with the Companies Act 1948 to 1985.

  
.....  
C. ANTHONY WOOD & CO.  
Certified Accountants

25, GLOVER ROAD,  
PINNER, MIDDLESEX HA5 1LQ.  
Telephone: 01-866-8232.

23rd December 1986


**YELLOW EXPRESS GROUP LIMITED**  
(formerly Yellow Express Ltd)

**BALANCE SHEET**  
**31st MARCH 1986**

**1985**

**1986**

		<u>Cost</u> <u>Depreciation</u>		
<u>FIXED ASSETS (See Note 3)</u>				
<u>TANGIBLE:</u>				
85,178	Motor Vehicles	328,845	172,939	155,906
51,342	Plant & Equipment	230,519	130,933	99,586
<u>136,520</u>		<u>£559,364</u>	<u>£303,872</u>	<u>255,492</u>
200	<u>COST OF SHARES IN WHOLLY-OWNED SUBSIDIARY COMPANIES</u>			400
	(See Note 10)			
<u>CURRENT ASSETS</u>				
400	Investments - British Telecom PLC		1,040	
310,112	Debtors & Prepayments (See Note 11)		414,047	
12,066	Cash at Bank		40	
43	Cash in Hand		586	
11,256	Current Account - Subsidiary Company		41,657	
<u>333,877</u>			<u>457,370</u>	
<u>LESS AMOUNTS FALLING DUE WITHIN ONE YEAR</u>				
3,475	Hire Purchase Liability (See Note 9)		11,099	
226,732	Creditors and Accruals (See Note 12)		341,980	
20,875	Corporation Tax (See Note 8)		21,229	
39,387	Bank Overdraft		81,988	
-	Current Account - Subsidiary Companies		24,971	
<u>290,469</u>			<u>481,245</u>	
43,408	<u>NET CURRENT ASSETS</u>			(23,875)
180,128	<u>TOTAL ASSETS LESS CURRENT LIABILITIES</u>			<u>232,017</u>
<u>LESS: CREDITORS FALLING DUE AFTER MORE THAN ONE YEAR</u>				
1,642	H.P. Liability (See Note 9)		9,738	
15,328	Directors' Current Account		22,206	
<u>16,970</u>				<u>31,944</u>
163,158				<u>200,073</u>
40,295	<u>LESS DEFERRED TAXATION (See Note 5)</u>			<u>46,273</u>
<u>£122,863</u>				<u>£153,800</u>
Represented by:				
1,000	<u>SHARE CAPITAL</u> Authorised, Issued and Fully Paid			1,000
	1,000 Ordinary Shares of £1 each.			
<u>PROFIT AND LOSS ACCOUNT</u>				
121,863	Surplus per annexed account			153,800
<u>£122,863</u>				<u>£153,800</u>

  
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DIRECTORS

YELLOW EXPRESS GROUP LIMITED  
(formerly Yellow Express Ltd)

SOURCE AND APPLICATION OF FUNDS STATEMENT

Year ended  
31-03-1985

Year ended  
31-03-1986

SOURCE OF FUNDS:

37,347	PROFIT (LOSS) after Corporation Tax	42,649
	Adjustment for items not involving the movement of funds:	
-	Corporation Tax adjustment	(5,734)
49,952	Depreciation	109,292
<u>£87,299</u>	<u>TOTAL SOURCE OF FUNDS</u>	<u>£146,207</u>

APPLICATION OF FUNDS:

94,602	Purchase of Fixed Assets	230,264
43,147	Less: Proceeds on sale of Fixed Assets	2,000
<u>51,455</u>		<u>228,264</u>
-	Purchase of Shares in wholly-owned Subsidiary Companies	300
(1,450)	(Increase)Decrease in Hire Purchase Liability	(15,720)
<u>50,005</u>		<u>212,744</u>

Increase/Decrease in Working Capital:

400	Increase(Decrease) in Investments	640
127,156	Increase(Decrease) in Debtors	103,935
(31,851)	Increase(Decrease) in Liquid Balances	(54,062)
11,256	Increase(Decrease) in amount due from Subsidiary Company	5,430
(52,159)	(Increase)Decrease in Creditors	(115,248)
3,353	(Increase)Decrease in Directors Current A/C	(6,878)
(20,864)	(Increase)Decrease in Taxation	(354)
<u>37,204</u>		<u>(68,537)</u>
<u>£87,209</u>	<u>TOTAL APPLICATION OF FUNDS</u>	<u>£146,207</u>

YELLOW EXPRESS GROUP LIMITED  
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MODIFIED PROFIT AND LOSS ACCOUNT  
YEAR ENDED 31st MARCH 1986

<u>1985</u>		<u>1986</u>
<u>£1,237,846</u>	<u>TURNOVER (Excluding V.A.T)</u>	<u>£1,712,634</u>
473,292	<u>GROSS PROFIT FOR THE YEAR</u>	681,959
	LESS:	
61,329	Director's Remuneration (See Note 7)	55,714
49,952	Depreciation (See Note 2)	109,292
23,712	Bad Debts written-off	5,664
4,000	Audit and Accountancy	5,000
<u>283,929</u>	<u>Administration Expenses</u>	<u>465,372</u>
<u>(422,922)</u>		<u>641,042</u>
50,370		40,917
7,852	ADD: Dividends Received Sundry Income	79
<u>58,222</u>		<u>16,273</u>
	<u>NET PROFIT FOR THE YEAR</u>	<u>57,269</u>
	LESS TAXATION	
20,875	Corporation Tax (See Note 2)	14,620
-	Deferred Tax (See Note 5)	5,978
<u>20,875</u>		<u>20,598</u>
<u>37,347</u>	<u>NET PROFIT AFTER TAXATION</u>	<u>36,671</u>
84,516	<u>SURPLUS BROUGHT FORWARD</u>	121,863
-	LESS Corporation Tax adjustment	5,734
<u>£121,863</u>	<u>SURPLUS AS PER BALANCE SHEET</u>	<u>116,129</u>
		<u>£152,860</u>

THE ATTACHED NOTES FORM AN INTEGRAL  
PART OF THESE ACCOUNTS