REPORT OF THE DIRECTORS

The directors present their report and the audited accounts for the period ended 31 December 1986.

PRINCIPAL ACTIVITY AND RESULTS

The company did not trade during the period but took credit for dividends from subsidiaries of £18,248,000 (1985 £34,297,000). The company will continue to act as a holding company. The directors do not recommend the payment of a dividend (1985 £27,600,000).

DIRECTORS

The following served as directors during the period:

Sir Owen Green (Chairman)

Mr N C Ireland

Mr J C Cahill

Mr P Fatharly

Mr A R Jackson

Mr H W Laughland

Mr E E Sharp

Mr L J Stammers

DIRECTORS' INTERESTS

None of the directors have any interests in the shares of the Company. All directors in office at 31 December 1986 are directors of BTR plc, the holding company, and their interests in the shares of that company are disclosed in its accounts.

SUBSIDIARIES

The Company made cash injections into a subsidiary in exchange for shares. The BTR Group's interests in its European subsidiaries were reorganised and the Company's investment in its Dutch subsidiary was increased. Since the 31 December 1986 the Company's interests in its USA subsidiaries have been sold to its new USA holding company in exchange for shares.

SHAREYOLDERS' INTERESTS

All the shares of the company are held by BTR plc save that the secretary holds one share jointly with that company as a nominee.

AUDITORS

In accordance with Section 384 of the Companies Act 1985, a resolution proposing the reappointment of Ernst & Whinney as auditors of the company will be put to the members at the Annual General Meeting.

By Order_of the Board

D F P Sharrock Secretary

Silvertown House, Vincent Square, London SW1P 2PL 11 March 1987

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REPORT OF THE AUDITORS TO THE MEMBERS OF

BTR INTERNATIONAL LIMITED

We have audited the accounts set out on pages 3 to 8 in accordance with approved auditing standards. The accounts have been prepared under the historical cost convention.

In our opinion the accounts give a true and fair view of the state of affairs of the company at 31 December 1986 and of the profit for the period then ended and comply with the Companies Act 1985.

The accounts do not specify the manner in which the operations of the company have been financed or in which its financial resources have been used during the year as required by Statement of Standard Accounting Practice No 10.

Fort a herry

Ernst & Whinney Chartered Accountants London

11 March 1987

PROFIT AND LOSS ACCOUNT FOR THE PERIOD ENDED 31 DECEMBER 1986

	Note	1986 £†000s	1985 £'000s
Net operating income	2	28	101
Investment income	3	18,929	34,889
Profit on ordinary activities before taxation Taxation	4	18,957 (16,827)	34,990 (7,349)
Profit after taxation Extraordinary items	5	2,130 261	27,641 (740)
Profit for the financial year Dividend proposed		2,391 -	26,901 (27,600)
Retained profit/(loss) for the financial year	13	£ 2,391	£ (699)

BALANCE SHEET AS AT 31 DECEMBER 1986

	Note	1986 £'000s	1985 £'000s
Fixed Assets		2 0003	1 0003
Investments			
Group companies Shares in related companies Other investments	6 7 8	914,005 62 44	463,214 13,487 44
		914,111	476,745
Current Assets			
Debtors	9	50,610	69,869
Creditors		,	
Amounts falling due within one year	10	317,676	163,037
Net current liabilities		(267,066)	(93, 168)
Total assets less current liabilities		647,045	383,577
Creditors			<i>;</i>
Amount falling due after more than one year	11	598,436	337,840
Provisions for liabilities and charges	12	3,017	3,828
		£45,592	£41,909
Capital and Reserves		•	
Called up share capital: Authorised and issued 600,000 Ordinary Shares at £ each fully paid	1	600	600:
Reserves	13		
Share premium account Revaluation reserve		1,677 1,292	1,677
Profit and loss account		42,.023	39,632
		£45,592	£41,909

Approved by the Board on 11 March 1987

Owen Green (Director)

N C Ireland (Director)

NOTES TO THE ACCOUNTS

1. ACCOUNTING POLICIES

(a) Accounting Convention

The accounts have been prepared under the historical cost convention.

(b) Deferred Taxation

Provision for deferred taxation is made on dividends and interest accrued but not received at the year end.

(c) Foreign Currency

Assets and liabilities denominated in foreign currency are translated at the rates ruling on 31 December 1986. Unrealised exchange differences arising on translation are taken to reserves, except to the extent that losses are not covered by accumulated currency revaluation reserves, when they are dealt with as an extraordinary item through the profit and loss account. Realised differences arising on long term loans are included in extraordinary items. Differences arising on trading operations and short term monies are included in profit before taxation.

2. NET OPERATING INCOME

2. NET OPERATING INCOME	1986 £'000s	1985 <u>£*000s</u>
Operating income Operating charges	30 (2)	110 (9)
	28	101
Operating charges are stated after charging: Auditors remuneration	1	2
3. INVESTMENT INCOME		
Income from shares in group companies Income from other fixed asset investments Interest received from group companies	18,248 8 673	34,297 3 589
4. TAXATION	18,929	34,889
UK Corporation Tax at 36.25% (1985 41.25%) Les: Double Tax Relief	16,571 15,683	6,057 5,895
Overseas Taxation Deferred Taxation	888 15,683 256	162 5,895 1,292
	16,827	7,349

NOTES TO THE ACCOUNTS (continued)

5. EXTRAORDINARY ITEMS

٠.	EXTRACRULIVARI ITEMS	1986 £'000s	1985 £'000s
	Deficit in currency reserves Realised exchange gains Other	263 (2) ———————————————————————————————————	(740) - - (740)
6.	GROUP COMPANIES		
	Cost of shares Beginning of year Cash injections Purchase of minority interest Purchased from fellow subsidiaries Other additions Reorganisation of European subsidiaries Sold to fellow subsidiary	457,393 33,187 93 261,476 416,004 (260,000)	433,366 25,108 - 19 (1,100)
	End of year Loans	908,153 5,852	457,393 5,821
		914,005	463,214

At 31 December 1986 the company had the following principal investments in group companies:-

	Country of Incorporation	Class of Share	Percentage Held
BTR Inc	USA	Ordinary	20
BTR Australia Ltd	Australia	Ordinary	100
BTR Finance BV	Netherlands	Ordinary	100
BTR Dunlop Inc	USA	Ordinary	100
BTR Holdings Inc	USA	Ordinary	100
BTR Singapore Pte Ltd	Singapore	Ordinary	100
BTR Dunlop Ltd	South Africa	Ordinary	53
Matrasur	France	Ordinary	100
Permali Do Brasil Ltda	Brazil	Ordinary	100
Thomas Tilling Inc	USA	Ordinary	100

In the opinion of the directors the value of the company's investments in group companies is not less than the amount at which they are stated in the balance sheet. The remaining 80% of BTR Inc is owned by Silvertown Holdings Inc, a wholly owned subsidiary of BTR Holdings Inc.

Since 31 December 1986 the Company has sold its interest in its USA subsidiaries to BTR Dunlop Inc in exchange for shares.

Group accounts have not been prepared because the company is a wholly owned subsidiary of BTR plc, a company incorporated in Great Britain.

NOT	ES TO THE ACCOUNTS		
7.	RELATED COMPANIES	1986 £'000s	1985 £'000s
	Cost		
	Beginning of year Capital reduction Sold to fellow subsidiary	13,487 (129) (13,296)	13,661 _ (174)
		62	13,487
	At 31 December 1986 the company had the following in companies.	nvestment in r	elated
		Country of Incorpora- tion	Percentage Held
	Novatuft BV	Netherlands	30
	This investment is stated at cost.		
8.	OTHER INVESTMENT	1986 £'000s	1985 £'000s
	Listed at Cost Unlisted at Cost	4 40	4 40
		44	44
	Market value of listed Directors' valuation of unlisted investments	40 40	40 40
9.	DEBTORS		
	Other debtors Amounts due by group companies Taxation recoverable	45,840 4,770	8 69,861 -
		50,610	69,869
10.	CREDITORS - amounts falling due within one year		
	Amounts owed to group companies Taxation Dividends Other creditors	305,968 11,707	124, 120 11, 315 27, 600 2
		317,676	163,037
11.	CREDITORS - amounts falling due after		

337,840

more than one year

Amounts due to group companies

NOTES TO THE ACCOUNTS (continued)

12. PROVISION FOR LIABILITIES AND CHARGES

PROVISION FOR LIMBILITIES AND CHANGES	1986 £'000s	1985 £'000s
Deferred taxation		
Beginning of year Profit and loss account	3,828 256	4,632 1,292
Transfer to current taxation Currency fluctuations	(992) (75)	(497)
	3,017	3,828

If the loan stock in subsidiary were sold for its book value there would be a liability to tax on the gain.

13. RESERVES

	Share Premium Account £'000s	Currency Revaluation Reserves £'000s	Profit and Loss Account £'000s
Beginning of year	1,667		39,632
Currency fluctuations Retained	-	1,292 -	- 2,391
End of year	1,677	1,292	42,023

14 ULTIMATE HOLDING COMPANY

The company's ultimate holding company is BTR plc, a company incorporated in Great Britain.

15 CONTINGENT LIABILITIES

	1986 £'000s	1985 £'000s
Guarantees of overdrafts and loans of subsidiary and related	,	. '
companies	6,050	9,014