

# GLENCORE GRAIN UK LIMITED

Report and Financial Statements

31 December 1996



Deloitte & Touche Hill House 1 Little New Street London EC4A 3TR



# REPORT AND FINANCIAL STATEMENTS 1996

CONTENTS	Page
Directors' report	1
Statement of directors' responsibilities	2
Auditors' report	. 3
Consolidated profit and loss account	4
Balance sheets	5
Consolidated cash flow statement	· •
Notes to the accounts	,



### **DIRECTORS' REPORT**

The directors present their annual report and the audited consolidated financial statements for the year ended 31 December 1996.

### PRINCIPAL ACTIVITIES AND BUSINESS REVIEW

The principal activities of the company are those of grain merchants and dealers. These activities continued throughout the year and are expected to remain at a similar level in the future.

#### PROFIT AND DIVIDEND

The profit for the year after taxation amounted to £251,000 (1995 - loss of £553,000). The directors do not recommend a dividend (1995 - £nil). The profit (1995 -loss) has been transferred to/(from) reserves.

### **DIRECTORS**

The directors of the company throughout the year were:

M J Tuckey D Dreyfuss J Calder (resigned 7 March 1997) G P Williams K L Davies

None of the directors had any disclosable interests in the shares of the company, its subsidiaries or its associated company during the year.

#### AUDITORS

A resolution for the reappointment of Deloitte & Touche as auditors of the company is to be proposed at the forthcoming Annual General Meeting.

Approved by the Board of Directors and signed on behalf of the Board

S P PUJARA Secretary

9 MAT 1997

Glencore Grain UK Ltd. Warren House Bell Lane Thame Oxon OX9 3AL



### STATEMENT OF DIRECTORS' RESPONSIBILITIES

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and the group as at the end of the financial year and of the profit or loss of the group for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed;
- prepare the financial statements on a going concern basis unless it is inappropriate to presume that the group will continue in business.

The directors are responsible for keeping proper accounting records, for safeguarding the assets of the group and for taking reasonable steps for the prevention and detection of fraud and other irregularities.



#### **Chartered Accountants**

Deloitte & Touche Hill House 1 Little New Street London EC4A 3TR

Telephone: National 0171 936 3000 International + 44 171 936 3000 Telex: 884739 TRLNDN G Fax (Gp. 3): 0171 583 8517 LDF: DX 599

# **AUDITORS' REPORT TO THE MEMBERS OF** GLENCORE GRAIN UK LIMITED

We have audited the financial statements on pages 4 to 16 which have been prepared under the accounting policies set out on pages 7 and 8.

## Respective responsibilities of directors and auditors

As described on page 2 the company's directors are responsible for the preparation of financial statements. It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

### Basis of opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's and the group's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

### Opinion

In our opinion the financial statements give a true and fair view of the state of affairs of the company and the group at 31 December 1996 and of the profit of the group for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

Deloitte & Touche

Chartered Accountants and Registered Auditors Hill House

1 Little New Street London EC4A 3TR

**Deloitte Touche** Tohmatsu International

Aberdeen, Bath, Belfast, Birmingham, Bournemouth, Bracknell, Bristol, Cambridge, Cardiff, Crawley, Dartford, Edinburgh, Glasgow, Leeds, Leicester, Liverpool, London, Manchester, Milton Keynes, Newcastle upon Tyne, Nottingham, St Albans and Southampton.

Principal place of business at which a list of partners' names is available: Stonecutter Court, 1 Stonecutter Street, London EC4A 4TR.

Authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business



# CONSOLIDATED PROFIT AND LOSS ACCOUNT Year ended 31 December 1996

	Note	1996 £'000	1995 £'000
TURNOVER - from continuing operations Cost of sales	3	388,418 (384,424)	385,608 (382,605)
Gross profit Administrative expenses		3,994 (3,911)	3,003 (3,680)
OPERATING PROFIT/(LOSS) - from			
continuing operations		83	(677)
Other interest receivable and similar income	4	391	482
Interest payable and similar charges	5	(331)	(567)
PROFIT/(LOSS) ON ORDINARY			
ACTIVITIES BEFORE TAXATION	6	143	(762)
Tax credit on profit/(loss) on ordinary			
activities	8	108	209
PROFIT/(LOSS) FOR THE FINANCIAL			
YEAR		251	(553)
Profit and loss account brought forward		10,834	11,387
Profit and loss account carried forward		11,085	10,834

There are no recognised gains or losses, or movements in shareholders' funds, for the current financial year and preceding financial year other than as stated in the profit and loss account.



**BALANCE SHEETS** 31 December 1996

	Note	1996 Group £'000	1995 Group £'000	1996 Company £'000	1995 Company £'000
FIXED ASSETS					
Tangible assets	9	1,638	2,009	1,638	2,009
Investments	10	363	363	363	363
		2,001	2,372	2,001	2,372
CURRENT ASSETS					
Stocks	11	22,206	13,798	22,206	13,798
Debtors	12	21,544	16,577	21,544	16,577
Cash at bank and in hand		130	883	130	883
CDEDITORS, amounts falling due within		43,880	31,258	43,880	31,258
CREDITORS: amounts falling due within one year	13	(34,281)	(22,442)	(34,974)	(23,135)
NET CURRENT ASSETS		9,599	8,816	8,906	8,123
CREDITORS: amounts falling due after more one year	14	(100)	-	(100)	. •
PROVISIONS FOR LIABILITIES AND CHARGES	16	(61)	-	(61)	
TOTAL NET ASSETS		11,439	11,188	10,746	10,495
CAPITAL AND RESERVES					
Called up share capital	17	303	303	303	303
Revaluation reserve		51	51	-	• -
Profit and loss account		11,085	10,834	10,443	10,192
TOTAL SHAREHOLDERS' FUNDS		11,439	11,188	10,746	10,495
SHAREHOLDERS' FUNDS ARE ATTRIBUTABLE TO:					
Equity shareholders' funds		11,139	10,888	10,446	10,195
Non - equity shareholders' funds	17	300	300	300	300
		11,439	11,188	10,746	10,495

These financial statements were approved by the Board of Directors on -9 MA1 1997

Signed on behalf of the Board of Directors

1 J TUCKEY

Director



# CONSOLIDATED CASH FLOW STATEMENT Year ended 31 December 1996

	Note	1996 £'000	1996 £'000	1995 £'000	1995 £'000
Net cash (outflow)/ inflow from operating activities	18(i)		(10,176)		4,891
Returns on investments and servicing of finance					
Interest paid		(331)		(524)	
Interest received		412		494	
Dividends received from associated					
undertaking		13		21	
Net cash inflow/(outflow) from returns on investments and servicing of finance			94		(9)
Taxation Corporation tax paid			-		(388)
Investing activities					·
Purchase of tangible fixed assets		(262)		(248)	
Disposal of tangible fixed assets		593		54	
Net cash inflow/(outflow) from investing activities		••••	331		(194)
Financing Capital element of finance lease rental payments		(80)		<u>-</u>	
Net cash outflow from financing			(80)		
(Decrease)/increase in cash and cash equivalents	18(iii)		(9,831)		4,300



### 1. ACCOUNTING POLICIES

The financial statements are prepared in accordance with applicable accounting standards. The particular accounting policies adopted are described below.

#### Basis of accounting

The financial statements are prepared under the historical cost convention as modified by the revaluation of certain assets.

#### Basis of consolidation

The group financial statements consolidate the financial statements of the company and its subsidiaries and the results of its associated undertaking for the year ended 31 December 1996.

### Associated undertaking

The associated undertaking is accounted for using the equity method.

#### Depreciation

Depreciation on tangible fixed assets is provided on the straight line basis to write off the cost of the assets over their expected useful lives which are as follows:

Freehold land is not depreciated.

Buildings	25 years
Plant and machinery	10 years
Office equipment, fixtures and fittings	5 years
Computers	3 years
Motor vehicles	4 years

#### Stocks

Stocks, consisting of grain and feed stuffs, are valued at the lower of cost, at a weighted average price, and net realisable value. Cost includes, where incurred, freight, import duties, silo rental and cost of discharge where appropriate.

#### **Deferred** taxation

Deferred taxation is provided at the anticipated tax rates on timing differences arising from the inclusion of items of income and expenditure in taxation computations in periods different from those in which they are included in the financial statements to the extent that it is probable that a liability or asset will crystallise in the future.

## Capital instruments

Capital instruments are accounted for and classified as equity or non-equity share capital and debt according to their form.

### Foreign currency translation

Assets and liabilities in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Gains and losses arising from such translation are dealt with in the profit and loss account.

### Pension costs

The expected cost of providing pensions, as calculated periodically by professionally qualified actuaries, is charged to the profit and loss account so as to spread the cost of the pensions over employees' working lives with the company.



### 1. ACCOUNTING POLICIES (continued)

### Finance leases

Tangible fixed assets held under finance leases and hire purchase contracts and the related lease obligations are recorded in the balance sheet at the fair value of the leased assets at the inception of the lease. The excesses of the lease payments over the recorded lease obligations are treated as finance charges which are authorised over each lease term.

## Rentals under operating leases

Rentals under operating leases are charged to profit and loss in equal annual amounts over the lease term.

### 2. PROFIT AND LOSS ACCOUNT

As permitted by Section 230 of the Companies Act 1985, the profit and loss account of the parent company is not presented as part of these accounts. The parent company's profit for the financial year amounted to £251,000 (1995 loss - £553,000).

### 3. TURNOVER

Turnover represents amounts invoiced, excluding value added tax, in respect of goods supplied as grain merchants during the year.

The directors believe the provision of segmental information to be seriously prejudicial to the interests of the group and company.

All trading in the one class of business originates, and all assets are held, in the UK.

### 4. OTHER INTEREST RECEIVABLE AND SIMILAR INCOME

		1996	1995
		£'000	£'000
	Interest receivable from other group		
	companies	131	291
	Other interest receivable	260	191
		391	482
5.	INTEREST PAYABLE AND SIMILAR CHARGES		
		1996	1995
		£'000	£'000
	On bank loans and overdrafts		
	repayable within five years	331	567
		<del></del>	



# 6. PROFIT/(LOSS) ON ORDINARY ACTIVITIES BEFORE TAXATION

0,	PROFIT/(LOSS) ON ORDINARY ACTIVITIES BEFORE TAXATI	ON	
		1996	1995
		£'000	£'000
	Profit/(loss) on ordinary activities before taxation is		
	stated after charging		
	Auditors' remuneration		
	- Audit fees	34	33
	- Other services	12	12
	Depreciation of tangible assets		
	- Owned assets	244	275
	- Leased assets	58	-
	Rentals under operating leases		
	- Other operating leases	<u>87</u>	101
7.	INFORMATION REGARDING DIRECTORS AND EMPLOYEES		
		1996	1995
		£'000	£'000
	Directors' emoluments		
	Emoluments (including pension contributions)	242	252
	Remuneration of the highest paid director (excluding		
	pension contributions)	101	96
	political contributions)	<del></del> :	
		No.	No.
	Emoluments of the other directors, excluding		
	pension contributions, were within the following		
	scales:		
	£0 - £5,000	2	2
	£40,001 - £45,000	1	•
	£ 65,001 - £70,000	-	2
	£80,001 - £85,000	1	-
		£'000	£'000
	Employee costs during the year		
	Wages and salaries	1,715	1,581
	Social security costs	152	153
	Other pension costs	183	82
		2,050	1,816
		No.	No.
	Average number of persons employed	79	77
	- · ·		



## 8. TAX CREDIT ON PROFIT/(LOSS) ON ORDINARY ACTIVITIES

	1996 £'000	1995 £'000
UK corporation tax at 33% (1995 - 33%) based on	•	
the profit/(loss) for the year	(160)	231
Deferred taxation	61	-
	99	231
Adjustment to prior years' tax provisions:		
Corporation tax	9	(22)
	108	209

There is a tax credit in the year due to the reversal of timing differences which were not recognised as a deferred tax asset in prior years.

### 9. TANGIBLE ASSETS

GROUP AND COMPANY Cost:	Freehold land and buildings £'000	Plant and machinery £'000	Office equipment, fixtures, fittings and motor vehicles £'000	Total £'000
At 1 January 1996	1,720	2,437	1,056	5,213
Additions	161	2,437	331	492
Disposals	(590)	(169)		(943)
At 31 December 1996	1,291	2,268	1,203	4,762
Accumulated depreciation:				
At 1 January 1996	429	2,003	772	3,204
Charge for year	44	79	179	302
Disposals	(112)	(116)	(154)	(382)
At 31 December 1996	361	1,966	797	3,124
Net book value				,
At 31 December 1996	930	302	406	1,638
At 31 December 1995	1,291	434	284	2,009

The net book value of the group's office equipment, fixtures, fittings and motor vehicles includes £173,000 (1995 - £nil) in respect of assets held under finance leases and hire purchase contracts.



## 10. FIXED ASSET INVESTMENTS

			Subsidiaries £'000	Associated company £'000	Total £'000
	GROUP AND COMPANY Cost:		2 000	2 000	2 000
	At 1 January and 31 December 19	96	750	75	825
	Provision for permanent diminution At 1 January and 31 December 19		462		462
	Net book value: At 31 December 1995 and 1996		288	75	363
	GROUP AND COMPANY				
	Subsidiaries	Country of registration	Description of holding	Proportion held	Nature of business
	Ceres (U.K.) Limited J. Milne & Sons Limited Myhill Grain Limited	England and Wales England and Wales England and Wales	Ordinary shares Ordinary shares Ordinary shares	100% 100% 100%	Dormant Dormant Dormant
	Associated company				
	Tetbury Agricultural Merchants Limited	England and Wales	Ordinary shares	50%	Agricultural merchants
11.	STOCKS				
	GROUP AND COMPANY			1996 £'000	. 1995 £'000
	Goods held for resale			22,206	13,798
	The replacement cost of stock is no	ot materially different fi	rom the above valuati	ion.	
12.	DEBTORS				•
	CDOVID AND COMPANY			1996 £'000	1995 £'000
	GROUP AND COMPANY Trade debtors			20,345	15,867
	Amounts owed by ultimate parent Amounts owed by associated	company		-	186
	undertaking			670	
	Other debtors			479	446
	Prepayments and accrued income			50	65
				21,544	16,577



## 13. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

		1996 Group £'000	1995 Group £'000	1996 Company £'000	1995 Company £'000
	Bank loans and overdrafts	19,273	10,195	19,273	10,195
	Obligations under finance leases and				
	hire purchase contracts (note 15)	50	-	50	-
	Trade creditors	13,836	10,279	13,836	10,279
	Amounts owed to subsidiaries	-	-	693	693
	Amounts owed to fellow subsidiaries	68	7	68	7
	Other creditors	918	1,690	918	1,690
	Corporation tax	-	10	-	10
	Accruals and deferred income (note 20)	136	261	136	261
		34,281	22,442	34,974	23,135
14.	CREDITORS: AMOUNTS FALLING DUE AFTE	CR MORE THA	N ONE YE	AR 1996 £'000	1995 £'000
	GROUP AND COMPANY Obligations under finance leases and hire purchase contracts (note 15)	CR MORE THA	N ONE YE	1996	
14.	GROUP AND COMPANY Obligations under finance leases and	ER MORE THA	N ONE YE	1996 £'000 100	£'000
	GROUP AND COMPANY Obligations under finance leases and hire purchase contracts (note 15) OBLIGATIONS UNDER FINANCE LEASES	ER MORE THA	N ONE YE	1996 £'000 100	£'000
	GROUP AND COMPANY Obligations under finance leases and hire purchase contracts (note 15)  OBLIGATIONS UNDER FINANCE LEASES GROUP AND COMPANY	ER MORE THA	N ONE YE	1996 £'000 100	£'000
	GROUP AND COMPANY Obligations under finance leases and hire purchase contracts (note 15)  OBLIGATIONS UNDER FINANCE LEASES  GROUP AND COMPANY Obligations under finance leases fall due as follows:	ER MORE THA	N ONE YE	1996 £'000 100 1996 £'000	£'000
	GROUP AND COMPANY Obligations under finance leases and hire purchase contracts (note 15)  OBLIGATIONS UNDER FINANCE LEASES  GROUP AND COMPANY Obligations under finance leases fall due as follows: Between one and two years	CR MORE THA	N ONE YE	1996 £'000 100 1996 £'000	£'000
	GROUP AND COMPANY Obligations under finance leases and hire purchase contracts (note 15)  OBLIGATIONS UNDER FINANCE LEASES  GROUP AND COMPANY Obligations under finance leases fall due as follows:	ER MORE THA	N ONE YE	1996 £'000 100 1996 £'000	£'000
	GROUP AND COMPANY Obligations under finance leases and hire purchase contracts (note 15)  OBLIGATIONS UNDER FINANCE LEASES  GROUP AND COMPANY Obligations under finance leases fall due as follows: Between one and two years	ER MORE THA	N ONE YE	1996 £'000 100 1996 £'000	£'000
	GROUP AND COMPANY Obligations under finance leases and hire purchase contracts (note 15)  OBLIGATIONS UNDER FINANCE LEASES  GROUP AND COMPANY Obligations under finance leases fall due as follows: Between one and two years	ER MORE THA	N ONE YE	1996 £'000 100 1996 £'000 50	£'000



### 16. PROVISIONS FOR LIABILITIES AND CHARGES

GROUP AND COMPANY			1996 £'000	1995 £'000
				T.000
Deferred taxation			61	
				Deferred taxation £'000
Balance at 1 January 1996 Current year charge				61
Balance at 31 December 1996				61
The amounts of deferred taxation provided and unpro	ovided in the ac	counts are as f	follows:	
	Provided 1996 £'000	Provided 1995 £'000	Not provided 1996 £'000	Not provided 1995 £'000
Capital allowances in excess of depreciation Other short term timing differences	61	-	-	54 (240)
	61	-	-	(186)
CALLED UP SHARE CAPITAL				
Authorized allotted and fully noid:			1996 £'000	1995 £'000
Authorised, allotted and fully paid: Equity - 300,000 ordinary shares of 1p each			3	3
Non-equity - 300,000 deferred shares of £1 each			300	300
			303	303

### Rights attaching to deferred shares

### (i) Dividend rights

17.

The right to receive by way of dividend in respect of any year or other financial period of the company in which the profits of the company exceed £150,000,000, after payment in full of dividends on all other classes of shares of the company, a dividend at the rate of one half the rate of dividend paid on the ordinary shares of the company in respect of such period.

### (ii) Voting rights

Except only in respect of a Resolution varying the rights of such deferred shares, no right to receive notice of or to attend or vote at any general meeting of the company.

### (iii) Rights on winding up

No right to receive any payment out of the surplus assets of the company remaining after paying its liabilities other than the amount paid up on these shares.



### 18. CASH FLOW STATEMENT

(i) Reconciliation of operating profit/(loss) to net cash inflow/(outflow) from operating activities

	1996 £'000	1995 £'000
Operating profit/(loss)	83	(677)
Depreciation of tangible fixed assets	302	275
Profit on disposal of tangible fixed assets	(32)	(22)
(Increase)/decrease in stocks	(8,408)	20
(Increase)/decrease in debtors	(4,904)	3,691
Increase in creditors	2,783	1,604
Net cash (outflow)/inflow from operating activities	(10,176)	4,891

(ii) Analysis of changes in cash and cash equivalents during the year:

	£'000
Balance at 1 January 1996 Net cash outflow	(9,312) (9,831)
Balance at 31 December 1996	(19,143)

(iii) Analysis of the balances of cash and cash equivalents as shown in the balance sheet:

	1996 £'000	Change in year £'000	1995 £'000	Change in year £'000	1994 £'000
Cash at bank and in hand Bank loans and overdrafts	130 (19,273)	(753) (9,078)	883 (10,195)	346 3,954	537 (14,149)
	(19,143)	(9,831)	(9,312)	4,300	(13,612)

## 19. CONTINGENT LIABILITIES

### **GROUP AND COMPANY**

Guarantees

	1996 £'000	1995 £'000
Guarantees in favour of the Intervention Board for		
Agricultural Produce	10,000	10,000
Other guarantees and bond	2,500	3,350
	12,500	13,350

### Security

Bank loans and overdrafts include amounts of £12.5 million which are secured against certain stocks and debtors.



#### 20. GOVERNMENT GRANTS

GROUP AND COMPANY	£'000
Deferred credit at 1 January 1996 Transferred to profit and loss account	23 (9)
Deferred credit at 31 December 1996	14

The deferred credit is included under the heading "Accruals and deferred income" (note 13).

### 21. PENSION COMMITMENTS

The company operates a pension scheme providing benefits based on final pensionable pay. The assets of the scheme are held separately from those of the company, being invested with insurance companies. Contributions to the scheme are charged to the profit and loss account so as to spread the cost of pensions over employees' working lives with the company. The contributions are determined by a qualified actuary on the basis of triennial valuations using the projected unit method. The most recent valuation was as at 1 October 1995. The assumptions which have the most significant effect on the results of the valuation are those relating to the rate of return on investments and the rates of increase in salaries and pensions. It was assumed that the investment returns would be 8.5% per annum, that salary increases would average 7% per annum and that a proportion of members would withdraw from service each year other than by retirement.

The pension charge for the year was £183,000 (1995 - £82,000), there is no prepayment or accrual at the year end (1995 - £nil).

The most recent actuarial valuation showed that the market value of the scheme's assets was £1,116,298. In the opinion of the actuary, the resources of the scheme are likely in the normal course of events to meet in full the liabilities of the scheme as they fall due based on contributions of the company and employees at 10.6% and 6% of earnings respectively.

### 22. OTHER FINANCIAL COMMITMENTS

At 31 December 1996 the company has annual commitments under non-cancellable operating leases as follows:

	Land and buildings 1996 £'000	Other 1996 £'000	Land and buildings 1995 £'000	Other 1995 £'000
Leases which expire:				
Within one year	-	16	_	16
Within two to five years		61	-	30
After five years	<u>49</u>	_	<u>49</u>	-

### 23. ULTIMATE PARENT COMPANY

During the year the company entered into transactions with related parties. All parties were group companies of the company's ultimate parent company, Glencore Holding AG, a company incorporated in Switzerland.



### Nature of transactions

All related party transactions were executed on normal commercial terms and conditions. The nature of the transactions with related parties were as follows:

- (a) Trading activities
- (i) sales and purchases of physical commodities
- (ii) sales and purchases of commodity futures
- (b) Service activities

service fees receivable and payable for technical support and

administration.

(c) Financial activities

interest receivable and payable on short term loans and intercompany

accounts.

### Value of transactions

Type of transaction	£'000
Completed sales of physical commodities	87,121
Open sales of physical commodities	31,116
Completed purchases of physical commodities	30,270
Open purchases of physical commodities	1,008
Freight charges receivable	. 373
Freight charges payable	1,864
Interest receivable	131

### Balances with related parties

The following were the balances with related parties at the end of the year.

	Group and Company 1996 £'000
Amount owed by fellow subsidiaries Amount owed to fellow subsidiaries	670 68
Amount owed to lenow subsidiaries	