Annual Report and Financial Statements For the Year Ended 31 December 2020







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DIRECTORS AND ADVISERS DIRECTORS

Mr M Del Brenna Mr J Sessions

COMPANY SECRETARY

Mr C Briggs

INDEPENDENT AUDITORS

Ernst & Young LLP Statutory Auditors Grosvenor House, Grosvenor Square, Southampton SO15 2BE United Kingdom

REGISTERED OFFICE

Chickenhall Lane Eastleigh, Hampshire SO50 6YU United Kingdom

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STRATEGIC REPORT

For the year ended 31 December 2020

The directors present their Strategic Report of the Company for the year ended 31 December 2020.

Principal Activities

The Company's principal activity is the manufacture, sale and installation of cables and accessories, which also include project management activities. The Company operates in various key territories including Europe, Middle East and Asia. All operations are managed by the Company or through the Company's agency Draka U.K. Limited.

Particulars of the principal subsidiary companies are shown in note 15 to the financial statements.

A business review follows on pages 2 to 4.

Review of Business

The turnover and operating profit of the Company has decreased compared to prior year mostly due to the impact of the Covid-19 pandemic.

The performance of the Trade and Installers business in 2020 reported decreased volumes in both domestic and export markets due to the market conditions. Despite the decrease in volumes, the reduction in profitability has been partially offset by an increase in sales prices. The Trade & Installers business has maintained its market leading position by continuing to develop strong customer relationships with its platform of product diversity and application solution focus.

The Power Distribution business reported a slight reduction in volumes compared to 2019 with a proportionate reduction in profitability.

The HV Systems business reported a decrease in profitability in 2020 compared to prior year. This is due to a change in the mix of projects, some project reparation works as well as market conditions relative to the pandemic. There continues to be fewer opportunities in Extra High Voltage (EHV) projects, where the Company has technological leadership. HV Supply saw additional 132kV contracts in 2020, this trend is expected to continue into 2021.

The HV Accessories channel reported strong sales in 2020 compared to 2019 mainly due to improvements in domestic sales of XLPE (Cross-linked Polyethylene) and project accessories.

The Medium/Low voltage Components business reported a reduction in 2020 compared with 2019 in both domestic and export markets due to the market conditions.

The Telecom sector saw a reduction in the Optical Cable segment and moderate growth in the Connectivity business. The reduction in optical cables resulted from reduced demand from BT, however lower fibre costs and a stronger product mix resulted in overall profitability exceeding 2019. Connectivity sales have continued to return strong growth in the domestic market although export sales have reduced due to the market conditions.

STRATEGIC REPORT (continued)

For the year ended 31 December 2020

Review of Business (continued)

In 2015 the UK operators National Grid and Scottish Power filed actions in the High Court in London against certain cable manufacturers, including Prysmian Group, to obtain compensation for damages allegedly suffered as a result of the alleged anti-competitive practices condemned by the European Commission in the decision adopted in April 2014.

On 29 March 2019, Greater Gabbard Offshore Winds Limited and various Scottish and Southern Energy (SSE) Group companies filed actions against companies in the Prysmian Group. The actions are for compensation for damages purportedly suffered as a result of the alleged anti-competitive practices condemned by the European Commission in its April 2014 decision.

In 2020 profit and loss, the Company has reported exceptional costs of £8.5m (2019 £15.3m), this includes a further provision related to the anti-trust legal claim in the year of £6.3m (2019: £10.6m) included in the total exceptional costs.

On 22 March 2019, National Grid communicated that it had brought a new action in the High Court of London against certain Group companies in which it claims compensation for damages purportedly suffered through alleged anti-competitive practices employed over a period running from the 1970s until 1997. On 12 June 2019, a writ of summons was served in which National Grid further detailed its claim for damages, which it also quantified.

Pursuant to a consent order dated 30 July 2020, Prysmian Group and Scottish Power entered into a confidential Deed of Settlement. All further proceedings in this claim have been stayed except for the purposes of carrying the terms of settlement into effect. Under the terms set out in a confidential agreement between the parties, the settlement was within the amounts provided.

Pursuant to a consent order dated 10 November 2020, Prysmian Group and National Grid entered into a confidential Deed of Settlement. All further proceedings in respect of both National Grid claims have been stayed except for the purposes of carrying the terms of settlement into effect. Under the terms set out in a confidential agreement between the parties, the settlement was within the amounts provided.

Key Performance Indicators ("KPIs")

The Company monitors and reports KPIs covering all aspects of its business including commercial volumes and prices, industrial, logistics and fixed costs as well as key financial ratios to senior management of the ultimate parent company (Prysmian SpA). The main indicators are listed below.

	2020	2019
Turnover decrease on previous year	(14.1%)	(2.6%)
Gross profit/Turnover percentage	13%	14%
Recurring EBITDA/Turnover percentage*	5.6%	6.8%
Operating loss/Turnover percentage	0.04%	0.35%
Net Financial Position**	£202m	£215m

^{*} Recurring EBITDA is calculated as operating (loss)/profit plus costs recharged from Group parent companies, plus depreciation and amortisation.

^{**} Net Financial Position primarily represents loans to a fellow group company.

STRATEGIC REPORT (continued

For the year ended 31 December 2020

Review of Business (continued)

The net financial position primarily represents loans to fellow group companies of £203m (2019: £214m), Cash at bank and in hand of £0.4m (2019: £2m) less bank borrowings and overdrafts of £nil (2019: £1m).

The key performance indicators above are reflective of the review of business described previously.

The Company looks to optimise its cash position through recurring operations and a constant commitment to optimise the level on inventory and decrease the Trade Receivables exposure. A key indicator for the Company is the number of days lost as a result of accidents at work. A total of 623 days were lost in 2020 (2019: 253). As a consequence, a companywide behavioural safety program has been re-launched. The previous campaign had been interrupted by the Covid-19 pandemic. In addition, a health and safety culture assessment has been completed to help identify key areas of focus. An action plan has been launched for deployment in 2021.

Strategy

In 2020 the Company continues to focus on improvement in return on capital employed and cashflow generation, through a selective strategy of volumes and investments. The Company is constantly reviewing the production processes and develop initiatives, specifically investments to increase capacity and enhance production capabilities, combined with a focus on high value added products, are expected to deliver positive impacts to profit margins. The increase in cash flow generation remains a key target for 2021.

Future Outlook

The business faced a challenging domestic and international market in 2020 due to the Covid-19 pandemic and Brexit. The Company however has been able, during the year, to reduce the fixed cost structure and strengthen its market position to successfully compete in the current environment and place it in a strong position for 2021.

The Company worked to further reduce its cost structure and mitigate some of the impact of Covid-19 volume reduction by utilising the UK governments job retention scheme and has also utilised elements of the HMRC deferrals of VAT, PAYE and Corporation tax payments temporarily to manage cash position.

Brexit is expected to have an impact on sales and supply chain processing, the Company has identified the implications of these and putting procedures in place to mitigate any risks to business continuity, this includes additional VAT registrations within the EU, increased deferment limits and HMRC guarantee waivers.

Business Environment

The Company continues to operate in a very competitive market. Competition in the areas of price, product quality and product development requires a constant focus on the market place to ensure continued success. The Company covers foreign exchange rate exposure through financial instruments to neutralise the currency risk, in what persists as a volatile environment. Nonetheless, the Company is well placed to react and compete in the current market which is expected to remain volatile in the short to medium term.

STRATEGIC REPORT (continued

For the year ended 31 December 2020

Principal Risks and Uncertainties

The management of the business and the execution of the Company's strategy are subject to a number of risks as with any large undertaking in a competitive market.

Brexit is expected to have an impact on sales and supply chain processing, the Company has identified the implications of these and has put procedures in place to mitigate any risks to business continuity, this includes additional VAT registrations within the EU, increased deferment limits and HMRC quarantee waivers.

The extraordinary events of the Covid-19 pandemic impacted the results of the Company in Q2 2020, due to a reduction in retail activity reducing demand, seeing turnover in the Trade and Installers and Optical areas of the business being 70% of budget. However, these recovered in the second half of 2020 and continues into 2021, we are confident in the resilience of our organisation and our business. Our supply chain continues to be highly responsive, and we can harness the strong differentiation of the markets and business sectors in which we operate.

Competition – the Company operates in a highly competitive market particularly around price and product quality. This results in downward pressures on the Company's margins and in the risk that customer expectations are not met. In order to mitigate this risk, the Company constantly works to decrease its cost structure and monitor market prices on an on-going basis and routine market research is undertaken to understand customer expectations and to measure whether they are being met.

Product development – any failure to improve existing products and to develop new solutions could result in adverse consequences for the Company in the future. Management ensure that research and development are given the profile that they deserve in order to maintain the Company's competitiveness and reputation as being the market leader in providing reliable and innovative products.

Section 172 Statement

The Company is a wholly owned subsidiary of Prysmian U.K. Group Limited and is included in the consolidated financial statements of Prysmian SpA, forecasts and budgets are regularly communicated with group headquarters with performance determined using KPI's quoted on page 3.

Suppliers are engaged by local and Prysmian Group procurement departments, the Company partners with large volume raw material and local smaller specialist businesses, allowing the Company to provide a diverse product range. Regular supplier communication days are organised to ensure key information is distributed, and suppliers are routinely engaged to assist with product development. Ordering schedules are forecasted and provided to suppliers to aid liquidity and planning. Compliance checks are performed on all new vendors and sub-contractors are required to complete a pre-qualification questionnaire before being awarded any project contracts.

Established agreements are in place with the Company's diverse customer portfolio, the Company has a range of customer service and quality protocols to ensure customer needs are met. The Company regularly develops products to meet customer needs and has an open dialogue with its customers to understand the market and meet their demand.

STRATEGIC REPORT (continued

For the year ended 31 December 2020

Section 172 Statement (continued)

The Company considers its workforce its highest priority, health and safety is considered in all operational decisions, and a safety programme is in place to engage with the workforce on such matters, to measure this, lost working days is a key operational KPI and is quoted on page 3. Members of the workforce are regularly represented by workers unions, who are consulted on all company decisions affecting their members. Prysmian group conducts regular employee workplace surveys to provide feedback on each entity working environment, this is then used by the Company directors to implement improvements to the working environment.

Further employment and corporate responsibility policies are described on page 10 as part of the Directors report.

The Strategic Report was approved by the Board of Directors on 09 July 2021 and signed on its behalf by:

M Del Brenda
Director
09 July 2021

DIRECTORS' REPORT

For the year ended 31 December 2020

The directors present their report and the audited financial statements of the Company for the year ended 31 December 2020.

The Company is a wholly-owned subsidiary of Prysmian U.K. Group Limited and is included in the consolidated financial statements of Prysmian SpA, which are publicly available on the Prysmian Group website (www.prysmiangroup.com).

Future Developments

In 2021, as indicated in the Strategic Report, the focus will continue to remain on delivering the best possible return on assets by selecting the most profitable business, whilst at the same time retaining volumes.

The increase in cash flow generation remains a key target for 2021.

Going Concern

The financial statements have been prepared on a going concern basis, which assumes that the Company will continue in operational existence for the foreseeable future.

The Company has performed a going concern assessment based on a rolling forecast, cashflow projections and sensitivity analysis for the next 12 months to 31 July 2022. The Company has assessed the effect that a decrease in turnover to 2019 levels and a 5% and 10% decrease in turnover would have on revenue, contribution margin and recurring EBITDA. Further to this, the Company has assessed the effect of key material shortages, currently being experienced globally would have on the Company's production and the subsequent decrease in turnover, contribution margins and recurring EBITDA. The combination of the 10% decline and key material shortages scenarios have been considered as an extreme impact, resulting in a reduced EBITDA and subsequent negative cashflow implications. The Company's forecast and downside scenarios continue to indicate that the Company would have significant positive cash balances.

The Company's cash balances are held centrally with Prysmian Treasury Srl to maximise interest and cash movements. The Company is entitled to immediate access to these funds under a legally binding cash pooling agreement which the Company expects to continue until 31 July 2022 or at least 12 months from the signing of the financial statements.

On this basis the directors have a reasonable expectation that the Company has adequate resources to continue in operational existence for the foreseeable future. Accordingly, the Company continues to adopt the going concern basis in preparing the annual report and accounts.

Results and Dividends

Company turnover in 2020 of £427.9 million (2019: £498.4 million) produced an operating profit of £0.2 million (2019: £1.8 million).

After finance cost, interest and taxation, the Company made a loss for the year of £2.1 million (2019: £1.2 million).

The directors do not recommend the payment of a dividend (2019: £ Nil).

DIRECTORS' REPORT (continued)

For the year ended 31 December 2020

Results and Dividends (continued)

The UK operators National Grid and Scottish Power have filed actions in the High Court in London against certain cable manufacturers, including Prysmian Group, to obtain compensation for damages allegedly suffered as a result of the alleged anti-competitive practices condemned by the European Commission in the decision adopted in April 2014.

On 29 March 2019, Greater Gabbard Offshore Winds Limited and various Scottish and Southern Energy (SSE) Group companies filed actions against companies in the Prysmian Group. The actions are for compensation for damages purportedly suffered as a result of the alleged anti-competitive practices condemned by the European Commission in its April 2014 decision.

On 22 March 2019, National Grid communicated that it had brought a new action in the High Court of London against certain Group companies in which it claims compensation for damages purportedly suffered through alleged anti-competitive practices employed over a period running from the 1970s until 1997. On 12 June 2019, a writ of summons was served in which National Grid further detailed its claim for damages, which it also quantified.

Pursuant to a consent order dated 30 July 2020, Prysmian Group and Scottish Power entered into a confidential Deed of Settlement. All further proceedings in this claim have been stayed except for the purposes of carrying the terms of settlement into effect. Under the terms set out in a confidential agreement between the parties, the settlement was within the amounts provided.

Pursuant to a consent order dated 10 November 2020, Prysmian Group and National Grid entered into a confidential Deed of Settlement. All further proceedings in respect of both National Grid claims have been stayed except for the purposes of carrying the terms of settlement into effect. Under the terms set out in a confidential agreement between the parties, the settlement was within the amounts provided.

In light of all of the above, the Company has recognised a provision in 2020 of £6.3m.

Financial Risk Management

The Company's operations expose it to a variety of financial risks that include the effects of changes in commodity prices (copper in particular), credit risk, liquidity risk, foreign exchange rate risk and interest rate risk. The Company has a risk management programme in place that seeks to limit the adverse effects on the financial performance of the Company by monitoring all risks and in particular the levels of debt finance and the related finance cost. The Company does not use derivative financial instruments to manage interest rate costs.

The Company uses derivative financial instruments such as forward currency contracts and options to hedge its risks associated with foreign currency fluctuations.

The policies set by the Board of Directors are implemented by the Company's finance department. The department has a policy and procedures manual that sets out specific guidelines to manage commodity price risk, credit risk, liquidity risk, exchange rate risk and interest rate risk.

Commodity Price Risk

The Company is exposed to commodity price risk as a result of its operations. The Company enters into forward copper commitment contracts through the central Group treasury company Prysmian Treasury S.r.I, to manage the copper price risk.

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DIRECTORS' REPORT (continued)

For the year ended 31 December 2020

Financial Risk Management (continued)

Credit Risk

The Company's policy is to credit insure customers and to ensure that appropriate cover is available on potential new customers before orders are accepted. Procedures are in place to ensure that specific requirements of the credit insurance policy are complied with so that, in the event of a customer default, the Company is able to successfully recover the insured percentage from the credit insurer. Credit risk in relation to cash and deposits with financial institutions is minimised through effective cash management and the application of central treasury management procedures.

Liquidity Risk

The Company actively monitors its gearing ratios and also the availability of debt finance compared to requirements in order to ensure that the Company has sufficient available funds for operations.

Foreign Exchange Rate Risk

The Company has significant exposures to foreign exchange rate risk both in terms of purchases and sales denominated in foreign currency. Forward exchange contracts are entered into through a central Group treasury company as seen necessary in order to manage this risk and fix the exchange rate relating to the exposure, as and when it arises.

Interest Rate Risk

Under the Company's policy, interest rate risk is not hedged.

Creditors Payment Policy

It is the Company's policy to agree appropriate terms and conditions with each of its suppliers and then to make payment in accordance with the agreed terms provided the supplier has met its obligations. At 31 December 2020 the Company had an amount of 86 days (2019: 74) days' purchases outstanding in trade creditors.

Directors

The directors of the Company who were in office at the date of signing the financial statements are shown on page 1.

Mr M Del Brenna, Mr L Caserta and Mr F Romeo held office throughout the year.

- L Caserta who was a director throughout 2020 resigned on 8 March 2021.
- J Sessions was appointed a director on 17 March 2021.
- F Romeo who was a director throughout 2020 resigned on 30 April 2021.

Directors' qualifying third party and pension indemnity provisions

As permitted by the Articles of Association, the directors have the benefit of an indemnity which is a qualifying third party indemnity provision as defined by Section 234 of the Companies Act 2006. The indemnity was in force throughout the last financial year and is in force at the date of signing the financial statements. The Prysmian Group also purchased and maintained throughout the financial year Directors' and Officers' liability insurance in respect of the Company and its directors.

DIRECTORS' REPORT (continued)

For the year ended 31 December 2020

Research and Development ("R&D")

The impact of the COVID pandemic on the R&D activities was significantly mitigated by the quick actions of the Company in March 2020 to move employees to home working where possible and, for those required to continue in the workplace, implementing safe working practices with PPE, physical distancing, cleaning regimes and temperature monitoring.

In the High Voltage Laboratory, there was no disruption to the multiple Prysmian Group submarine and high voltage contract testing and development testing - with all employees working using safe COVID protocols. Remote customer witnessing to tests was enabled using innovative video collaboration tools and investment in suitable technology.

There was minimal disruption to the various R&D cost reduction initiatives across all the factories on our 3 UK sites - with significant improvements made to our product cost positions as well as in sustainability and efficient use of materials.

In the telecom market, a significant investment was made in a new optical ribbon production line and commissioning undertaken to enable the introduction of innovative new ribbon cable designs into the UK and European markets. A number of new or improved optical cables and optical connectivity products were launched to support UK and overseas customers with their roll out of fibre optic broadband networks, including more designs of ultra-compact cables to be over-blown into existing utilised underground ducts - thus avoiding additional groundworks and environmental impacts.

Employees

The Board acknowledges the contribution of all employees during 2020, which has been an unprecedented year due to the COVID pandemic.

Employment Policies and Corporate Social Responsibility

In early March the Company set up a COVID crisis committee, which met daily to discuss the required actions needed to ensure the safety of our employees in our offices, factories and working sites across the UK following a common approach, exchanging best practices among sites and looking at continuously improving workplace health and safety.

We continued to follow central and local Government guidelines, supporting employees appropriately who were required to shield due to underlying health concerns or to isolate due to self or family COVID infection.

Our priority during the emerging impact of the COVID pandemic in 2020 was to ensure that we safeguarded jobs and maintained employment levels at all our UK sites. This was achieved.

For the majority of 2020 our desk workers (role permitting) worked remotely and were provided with the necessary equipment to work effectively, we commenced a gradual return to the office however unfortunately due to the second wave of the pandemic this was delayed. During 2021 there will be a focus to build on what we have learnt during 2020 and review our working practices.

Sustainability continues to play an important role for Prysmian. However, during 2020 many of the normal activities have been on hold due to the Company's full focus being placed on COVID management.

In 2021 the Company will communicate their Social Ambition targets and its plan to achieve them.

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DIRECTORS' REPORT (continued)

For the year ended 31 December 2020

Employment Policies and Corporate Social Responsibility (continued)

Prysmian Group Human Resources Strategy continues to evolve to ensure alignment with the changing business requirements and continues to focus on People Development, Talent Management and improved recruitment processes. Recruitment of Graduates, and individuals via targeted programmes for Operations, Commercial and Finance continues has continued were possible in 2020.

The Prysmian Group Graduate Scheme continued with the UK participating in 2020 with the 9th Wave of intake of Graduates via this programme. Graduates following their 3-year international assignment are now returning into UK roles predominately within Engineering strengthening our succession plan pipeline.

The Company continues to actively support Apprenticeships and welcome the introduction of the Apprenticeship Levy Scheme, supported by the increase in range of Apprenticeship development programmes available.

The Company is committed to employment policies which follow best practice, based on equal opportunities for all employees, irrespective of sex, race, colour, disability or marital status. The Company gives full and fair consideration to applications for employment for disabled persons, having regard to their particular aptitudes and abilities. Appropriate arrangements are made for the continued employment and training, career development and promotion of disabled persons employed by the Company. If members of staff become disabled the Company continues employment, either in the same or an alternative position, with appropriate retraining being given if necessary.

The Company has a policy of promoting employee engagement, loyalty and business awareness in relation to the financial and economic factors that affect the performance of the Company through the YES employee share scheme (see note 11). The Share Incentive Plan first launched in 2013 in an important aspect of employee engagement.

The Company has a policy of consulting employees or their representatives on a regular basis so that the views of employees can be considered in making decisions that are likely to affect their interests. The UK Information and Consultation Forum is a key tool to inform and consult with employees at a UK level. This is to ensure that information and consultation takes place with the appropriate timing, method and content to enable reasoned opinions and responses to be formulated and exchanged between the Company and employee representatives. The UK Information and Consultation Forum is additional to existing local arrangements in place at each of the UK Sites.

During the COVID pandemic it has to be noted that the represented Trade Unions worked collaboratively with the Company to support the required actions.

Streamlined Energy and Carbon Report (SECR)

UK energy use and associated greenhouse gas emissions

Current and historic UK based annual energy usage and associated annual greenhouse gas ("GHG") emissions are reported pursuant to the Companies (Directors' Report) and Limited Liability Partnerships (Energy and Carbon Report) Regulations 2018 ("the 2018 Regulations") that came into force 1 April 2019.

DIRECTORS' REPORT (continued)

For the year ended 31 December 2020

Streamlined Energy and Carbon Report (continued)

Organisational boundary

In accordance with the 2018 Regulations, the energy use and associated GHG emissions are for those within the UK only that come under the operational control boundary. Consequently, energy use and emissions are aligned with financial reporting for the Company.

Reporting period

The annual reporting period is 01 January to 31 December each year and the Company has taken the opportunity to voluntarily report on energy consumption and emissions back to 01 January 2019.

Quantification and reporting methodology

The 2019 UK Government Environmental Reporting Guidelines and the GHG Protocol Corporate Accounting and Reporting Standard (revised edition) were followed. The UK Government GHG Conversion Factors for Company Reporting were used in emission calculations for each respective reporting year. This report has been reviewed independently by Briar (Briar Consulting Engineers Limited).

The energy data was collated using existing reporting mechanisms related to our Climate Change Agreements and ESOS reporting to provide figures back to January 2019. These methodologies provided a continuous record of natural gas and electricity used within our buildings, and transport data (consisting of commercial fleet, company cars, fork-lift trucks and employee-owned cars undertaking business travel).

The emissions are divided into mandatory and voluntary emissions according to the 2018 Regulations, then further divided into the direct combustion of fuels and the operation of facilities (scope 1), indirect emissions from purchased electricity (scope 2) and further indirect emissions that occur as a consequence of company activities (scope 3).

Estimations

The vast majority of our energy use is considered accurate due to data collection for our Climate Change Agreements and reporting schemes which have been put in place for ESOS. Benchmark data has been used in relation to less than 1% of our energy use due to the difficulty in collating energy for some of our area offices and depots, however this will not have a material impact on the reporting.

Base Year

The year 01 January 2019 to 31 December 2019 is chosen as the base year due to the completeness and accuracy of data. The base year will be retroactively recalculated in the event of significant changes to the Company, such as structural changes, changes in methodology or improvements in the accuracy of data. Our base year recalculation policy defines the significant threshold as 10% of base year emissions.

DIRECTORS' REPORT (continued)

For the year ended 31 December 2020

Streamlined Energy and Carbon Report (continued)

Breakdown of energy consumption used to calculate emissions (kWh):

	2019 (Base Year)	2020
Natural gas	30,183,667	30,705,225
Purchased grid electricity	52,930,763	49,827,084
Transport fuels	6,007,197	4,997,044
Total energy	89,121,627	85,529,353

Breakdown of emissions associated with the reported energy use (tCO2e)

	2019 (Base Year)	2020
Scope 1		
Natural gas	5,549.3	5,645.8
Transport – Company-owned vehicles	1,388.2	1,151.6
Scope 2		
Purchased grid electricity (location based)	13,529.1	11,616.7
Scope 3		
Transport – Employee-owned vehicles	33.9	5.6
Total gross emissions	20,500.5	18,419.70
Tonnes of CO₂e per thousand tonnes of energy cable manufactured	238.9	246.9
Tonnes of CO₂e per thousand kilometers of telecoms cable manufactured	58.8	48.4

Intensity Ratio

The intensity ratio are total gross emissions in metric tonnes CO2e per total thousand tonnes of energy cable manufactured and metric tonnes CO2e per total thousand kilometres of telecoms cable manufactured. Good practice has been followed and this metric is considered the most relevant to the Company's energy consuming activities and provides a good comparison of performance over time.

The production output relates to UK operations only to align with the energy and emission reporting boundary.

DIRECTORS' REPORT (continued)

For the year ended 31 December 2020

Streamlined Energy and Carbon Report (continued)

Reduction targets

The management of resources and the need to embed sustainability is an important issue for the Company. Examples of our commitment to energy efficiency and reducing our carbon emissions is include:

Our voluntary participant with the UK's Climate Change Agreements scheme. These agreements bind us to reduction targets of between 17% and 18% in relation to eligible manufacturing processes.

- Our participation with the Carbon Disclosure Project to measure the emissions arising from our global operation and supply chain
- The setting of a Group-wide emission reduction target of 3% by 2022 (compared to 2019) with respect to our global Scope 1 and Scope 2 GHG emissions

Energy efficiency prior to the current financial year

In the prior to the current reporting period the Company undertook the following actions to improve energy efficiency:

- Completed a lighting replacement projects across our UK manufacturing sites
 whereby older light fittings were replaced with high-efficiency LED units.
 Implemented new SOPs which improve working practices to reduce energy use on
 critical pieces of plant.
- Improved thermal insulation on heated tanks to reduce energy use.
- Continued our planned and preventative maintenance programme to ensure plants is operating efficiently.

Energy efficiency action during current financial year

In the period 01 January 2020 to 31 December 2020, the Company has undertaken the following actions to improve energy efficiency:

- Replaced air compressors with more efficient units which is estimated to reduce the associated electricity consumption by an average of 15% compared to the previous units.
- Replaced old DC motors with a modern AC motor and drive systems. This project is expected to reduce the associated electricity consumption by an average of 15% as well as providing maintenance savings due to eliminating brush inspections and replacements.

Installation of smart metering system to improve ability to monitor energy consumption on key manufacturing plant. The savings associated with this project have not been assessed to date.

Estimations

The vast majority of our energy use is considered accurate due to data collection for our Climate Change Agreements and reporting schemes which have been put in place for ESOS. Benchmark data has been used in relation to less than 1% of our energy use due to the difficulty in collating energy for some of our area offices and depots, however this will not have a material impact on the reporting.

DIRECTORS' REPORT (continued)

For the year ended 31 December 2020

Streamlined Energy and Carbon Report (continued)

Base Year

The year 01 January 2019 to 31 December 2019 is chosen as the base year due to the completeness and accuracy of data. The base year will be retroactively recalculated in the event of significant changes to the Company, such as structural changes, changes in methodology or improvements in the accuracy of data. Our base year recalculation policy defines the significant threshold as 10% of base year emissions.

Statement of Directors' Responsibilities

The directors are responsible for preparing the Strategic Report, Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have prepared the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards, comprising Financial Reporting Standard 102 *The Financial Reporting Standard Applicable in the UK and Republic of Ireland* (FRS 102), and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period.

In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable U.K. Accounting Standards comprising FRS102 have been followed, subject to any material departures disclosed and explained in the financial statements;
- notify its shareholders in writing about the use of disclosure exemptions, if any, of FRS 102 used in the preparation of financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Disclosure of Information to Auditors

In the case of each of the persons who are directors at the time of signing these financial statements:

- so far as the director is aware, there is no relevant audit information of which the Company's auditor are unaware; and
- he has taken all the steps that he ought to have taken as a director in order to make himself aware of any relevant audit information and to establish that the Company's auditors are aware of that information.

The auditors, Ernst & Young LLP have indicated their willingness to continue in office and a resolution for their reappointment will be proposed at the Annual General Meeting.

DIRECTORS' REPORT (continued)

For the year ended 31 December 2020

On behalf of the Board

M/Del Brenna Director

Director 202

€09 July 2021

Registered Office: Chickenhall Lane, Eastleigh Hampshire SO50 6YU

United Kingdom

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF PRYSMIAN CABLES & SYSTEMS LIMITED

Opinion

We have audited the financial statements of Prysmian Cables & Systems Limited for the year ended 31 December 2020 which comprise Profit and Loss Account, the Balance Sheet, the Statement of Comprehensive Income, the Statement of Changes in Equity and the related notes 1 to 27, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards FRS 102 including "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the Company's affairs as at 31 December 2020 and of its loss for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Company's ability to continue as a going concern for a period until 31 July 2022.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report. However, because not all future events or conditions can be predicted, this statement is not a guarantee as to the Company's ability to continue as a going concern.

Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The directors are responsible for the other information contained within the annual report.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in this report, we do not express any form of assurance conclusion thereon.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF PRYSMIAN CABLES & SYSTEMS LIMITED (Continued)

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of the other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the strategic report and the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and directors' report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the Company and its environment obtained in the course of the audit, we have not identified material misstatements in the strategic report or directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of directors

As explained more fully in the directors' responsibilities statement set out on page 15, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF PRYSMIAN CABLES & SYSTEMS LIMITED (Continued)

Explanation as to what extent the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect irregularities, including fraud. The risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below. However, the primary responsibility for the prevention and detection of fraud rests with both those charged with governance of the entity and management.

Our approach was as follows:

- We obtained an understanding of the legal and regulatory frameworks that are applicable to
 the Company and determined that the most significant are those relating to the reporting
 framework (International Accounting Standards and Companies Act 2006), the relevant direct
 and indirect tax compliance regulations. In addition, the Company has to comply with laws and
 regulations relating to its operations, including, data protection, anti-bribery and corruption and
 employee's health and safety.
- We understood how Prysmian Cables & Systems Limited is complying with those frameworks by making enquiries with management to understand how the group maintains and communicates its policies and procedures to ensure compliance. We corroborated this through our review of the group's board minutes, through enquiry of employees to verify company policies, and through the inspection of employee handbooks. We also reviewed correspondence with the relevant tax authorities regarding tax compliance.
- Based on this understanding we designed our audit procedures to identify non-compliance
 with such laws and regulations. Our procedures had a focus on compliance with the
 accounting framework through obtaining sufficient audit evidence in line with the level of risk
 identified and with relevant legislation.
- We assessed the susceptibility of the Company's financial statements to material misstatement, including how fraud might occur by understanding the potential incentives and pressures for management to manipulate the financial statements, and performed procedures to understand the areas in which this would most likely arise. Based on our risk assessment procedures, we identified improper recognition of revenue and management override of controls to be our fraud risk
- To address our fraud risk around the improper recognition of revenue on project accounting, we tested revenue contracts identified as key items by size and risk. For the contracts selected, we performed procedures to ensure revenue is recognised appropriately based on the percentage of completion. We have verified the revenue contracts and vouched the source documents that supports the costs incurred to date, and costs estimated to complete.
- To address our fraud risk of management override, we tested journals entries identified by applying specific risk criteria to the entire population of journals. For each journal selected, we tested specific transactions back to source documentation to confirm that the journals were authorised and accounted for appropriately.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at https://www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF PRYSMIAN CABLES & SYSTEMS LIMITED (Continued)

Use of our report

This report is made solely to the Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members as a body, for our audit work, for this report, or for the opinions we have formed.

David Hales (Senior statutory auditor)

Enst & Young LLP

for and on behalf of Ernst & Young LLP, Statutory Auditor

Southampton 9 July 2021

PROFIT AND LOSS ACCOUNT

For the year ended 31 December 2020

	Note	2020 £000	2019 £000
Turnover	- 5	427,934	498,389
Cost of sales		(370,877)	(429,056)
Gross profit		57,057	69,333
Net operating expenses	6	(48,362)	(52,205)
Exceptional costs	7	(8,540)	(15,361)
Operating profit	8	155	1,767
Interest receivable and similar income	. 9	1,486	1,735
Interest payable and similar charges	10	(1,472)	(2,621)
Other finance cost		(1,225)	(1,612)
Loss on ordinary activities before			
taxation		(1,056)	(731)
Tax charge on ordinary activities	12	(1,042)	(431)
Loss for the financial year	24	(2,098)	(1,162)

STATEMENT OF COMPREHENSIVE INCOME

For the year ended 31 December 2020

·	2020 £000	2019 £000
Loss for the financial year	(2,098)	(1,162)
Other comprehensive Loss: Actuarial Loss recognised in the pension scheme (note 25) Movement on deferred tax relating to actuarial Loss (note 21) Deferred tax charge relating to land and other timing differences Cash Flow Hedges Transfer on sale of revalued land	(11,535) 3,907 (457) (335)	(12,483) 2,122 - 266 (24)
Total comprehensive Loss for the year	(10,518)	(11,281)

BALANCE SHEET

as at 31 December 2020

		2020	2019
	Note	£000	£000
Fixed assets Intangible assets	13	3,406	6,107
Tangible assets	14	61,619	61,978
Investments	15	1,584	1,584
		66,609	69,669
Current assets	47		46.046
Inventories	17	53,652	•
Debtors Cash at bank and in hand	18	265,337 3	273,212 1,729
Cash at bank and in hand			
		318,992	321,857
Creditors: amounts falling due within one year:	19	(180,481)	(148,592)
Net current assets		138,511	173,265
Total assets less current liabilities		205,120	242,934
Creditors: amounts falling due after more than one year	19	(1,681)	•
Provisions for liabilities	20	(6,271)	(44,716)
Net assets excluding pension deficit		197,168	198,218
Pension deficit	25	(75,475)	(66,007)
Net assets including pension deficit		121,693	132,211
Capital and reserves			
Called up share capital	23	113,901	113,901
Revaluation reserve	24	24,252	24,210
Profit and loss account	24	(16,391)	(6,166)
Cash flow hedge reserve	24	(69)	266
Total shareholders' funds		121,693	132,211

The notes on pages 25 to 59 are an integral part of these financial statements.

The financial statements on pages 21 to 59 were approved by the Board of Directors on 09 July 2021 and signed on its behalf by:

Macical followers Macical followers Director

STATEMENT OF CHANGES IN EQUITY

for the year ended 31 December 2020

	Note	Called Up Share Capital £000	Revaluation reserve	Profit and loss account	Cash Flow Hedge Reserve £000	Total
At 1 January 2019		113,901	24,192	5,399	- •	143,492
Loss for the financial year		-	-	(1,162)	-	(1,162)
Other comprehensive loss for the year		, -	(24)	(10,361)	-	(10,385)
Transfer from revaluation reserve		-	42	(42)	-	-
Financial derivatives					266	266
Total comprehensive income/(loss)						
for the year		-	18	(11,565)	266	(11,281)
At 31 December 2019		113,901	24,210	(6,166)	266	132,211
At 1 January 2020		113,901	24,210	(6,166)	266	132,211
Loss for the financial year		_	_	(2,098)	_	(2,098)
Other comprehensive loss for the year			_	(8,085)	_	(8,085)
Transfer from revaluation reserve	24		42	(42)	_	(0,003)
Financial derivatives	24	-	-	-	(335)	(335)
Total comprehensive income/(loss) for the year		-	42	(10,225)	(335)	(10,518)
At 31 December 2020		113,901	24,252	(16,391)	(69)	121,693

The revaluation reserve arose on the historic revaluation of certain fixed assets.

Profit and loss account represents accumulated comprehensive income for the year and prior periods plus share based payments, adjustments and related tax credits, transfers from the revaluation relating to depreciation realised on revaluations less dividends paid.

Notes to the Financial Statements

For the year ended 31 December 2020

1. General Information

The Company is a wholly-owned subsidiary of Prysmian UK Group Ltd. and is included in the consolidated financial statements of Prysmian SpA, which are publicly available.

The Company is a private company limited by shares and is incorporated and domiciled in England. The address of its registered office is Chickenhall Lane, Eastleigh, Hampshire.

2. Statement of Compliance

The financial statements of Prysmian Cables & Systems Limited have been prepared in compliance with United Kingdom Accounting Standards, including Financial Reporting Standard 102, "The Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland" ("FRS 102") and the Companies Act 2006.

3. Summary of significant accounting policies

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

Basis of Preparation

The financial statements have been prepared on the going concern basis, under the historical cost convention, as modified by the revaluation of land and buildings and certain financial assets and liabilities measured at fair value through profit or loss.

The preparation of financial statements in conformity with FRS 102 requires the use of certain accounting estimates. It also requires management to exercise its judgement in the process of applying the Company's accounting policies. The areas involving a high degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are disclosed in note 4.

Exemptions for qualifying entities under FRS 102

The Company is a wholly owned subsidiary company of a group headed by Prysmian SpA, and is included in the consolidated financial statements of that company, which are publicly available.

The Company has taken advantage of the following disclosure exemptions in preparing these financial statements, as permitted by the FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland":

- the requirements of Section 4 Statement of Financial Position paragraph 4.12(a)(iv);
- the requirements of Section 11 Financial Instruments paragraphs 11.41 to 11.48A;
- the requirement of Section 12 Other Financial Instruments paragraphs 12.26 to 12.29;
- the requirements of Section 26 Share-based Payment paragraphs 26.18(b), 26.19 to 26.21 and 26.23:
- the requirements of Section 33 Related Party Disclosures paragraph 33.7.

See note 27 for details of the ultimate parent company and from where its consolidated financial statements may be obtained.

Notes to the Financial Statements (continued)

For the year ended 31 December 2020

3. Summary of significant accounting policies (continued)

Consolidated Financial Statements

As the Company is a wholly-owned subsidiary of Prysmian UK Group Ltd. and is included in the consolidated financial statements of Prysmian SpA, which are publicly available, the Company has taken advantage of the exemption from preparing consolidated financial statements under the terms of section 400 of the Companies Act 2006.

Going Concern

The financial statements have been prepared on a going concern basis, which assumes that the Company will continue in operational existence for the foreseeable future.

The Company has performed a going concern assessment based on a rolling forecast, cashflow projections and sensitivity analysis for the next 12 months to 31 July 2022. The Company has assessed the effect that a decrease in turnover to 2019 levels and a 5% and 10% decrease in turnover would have on revenue, contribution margin and recurring EBITDA. Further to this, the Company has assessed the effect of key material shortages, currently being experienced globally would have on the Company's production and the subsequent decrease in turnover, contribution margins and recurring EBITDA. The combination of the 10% decline and key material shortages scenarios have been considered as an extreme impact, resulting in a reduced EBITDA and subsequent negative cashflow implications. The Company's forecast and downside scenarios continue to indicate that the Company would have significant positive cash balances.

The Company's cash balances are held centrally with Prysmian Treasury Srl to maximise interest and cash movements. The Company is entitled to immediate access to these funds under a legally binding cash pooling agreement which the Company expects to continue until 31 July 2022 or at least 12 months from the signing of the financial statements.

On this basis the directors have a reasonable expectation that the Company has adequate resources to continue in operational existence for the foreseeable future. Accordingly, the Company continues to adopt the going concern basis in preparing the annual report and accounts.

Foreign Currencies

The Company's functional and presentation currency is the pound sterling.

Foreign currency transactions are translated into the functional currency using the spot exchange rates at the dates of the transactions.

At each period end monetary assets and liabilities denominated in foreign currencies are translated at the exchange rates ruling at the balance sheet date. Non-monetary items measured at historic cost are translated using the exchange rate at the date of the transaction and non-monetary items measured at fair value are measured at the exchange rate where fair value was determined.

Foreign exchange gains and losses resulting from the settlement of transactions and from the translation at period end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in the profit and loss account except where deferred in other comprehensive income as qualifying cash flow hedges.

Notes to the Financial Statements (continued)

For the year ended 31 December 2020

3. Summary of significant accounting policies (continued)

Financial Instruments

Derivatives, including forward foreign exchange contracts and commodity hedges for metals, are entered into through a fellow Group company, Prysmian Treasury S.r.I., to manage exchange risk and the copper price risk.

Derivatives that are not designated as effective hedging instruments are initially recognised at fair value on the date a derivative contract is entered into and are subsequently re-measured at their fair value. Changes in the fair value of derivatives are recognised in profit and loss in finance cost or income as appropriate.

For those derivatives designated as hedges and for which hedge accounting is desired, the hedging relationship is formally designated and documented at its inception. Effectiveness of the hedging instrument is then monitored through to maturity of the instrument.

For cash flow hedges, the effective portion of the gain or loss on the hedging instrument is recognised directly in other comprehensive income, while the ineffective portion is recognised in profit or loss.

Amounts taken to other comprehensive income are transferred to the profit and loss account when the hedged transaction, such as when a forecast sale on purchase, occurs.

Where the Company enters into debtor factoring arrangements, the asset is derecognised where substantially all the risks and rewards of the ownership of the asset are transferred to another party.

Revenue from sale of goods and services

Turnover is the amount derived from goods supplied and services provided. Turnover is reported net of Value Added Tax, rebates and trade discounts awarded to customers. For most sales, revenue is recognised on the date that the goods are dispatched, unless the sales contract states that title passes to the customer on a different date. Where sales are subject to bill and hold arrangements, title passes to the customer and the sales are recognised on the billing date. For sales of supertension cables and associated accessories, revenue is recognised once the customer has accepted the test results, the invoice has been raised, and the cable is ready to be installed. This is in accordance with standard cable industry practice.

Revenue from long term contracts

For contract work, turnover is the sales value of work done, calculated by reference to percentage of completion. This is calculated on cost incurred as a percentage of estimated cost at completion. In the case of both short-term and long-term contracts provision is made for any anticipated losses.

Exceptional Items

The Company classifies certain one off charges or credits that have a material impact on the Company's financial results as 'exceptional items'. These are disclosed separately to provide further understanding of the financial performance of the Company.

Notes to the Financial Statements (continued)

For the year ended 31 December 2020

3. Summary of significant accounting policies (continued)

Taxation including deferred tax

Taxation expense for the period comprises current and deferred tax recognised in the reporting period. Tax is recognised in the profit and loss account, except to the extent that it relates to items recognised in other comprehensive income or directly in equity. In this case tax is also recognised in other comprehensive income or directly in equity respectively.

Current or deferred taxation assets and liabilities are not discounted.

(1) Current tax

Current tax is the amount of income tax payable in respect of the taxable profit for the year or prior years. Tax is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the period end.

Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax legislation is subject to interpretation. It establishes provisions where appropriate on the basis of amounts expected to be paid to the tax authorities.

(2) Deferred tax

Deferred tax arises from timing differences that are differences between taxable profits and total comprehensive income as stated in the financial statements. These timing differences arise from the inclusion of income and expenses in tax assessments in periods different from those in which they are recognised in financial statements.

Deferred tax is recognised on all timing differences at the reporting date. Unrelieved tax losses and other deferred tax assets are only recognised when it is probable that they will be recovered against the reversal of tax liabilities or other future taxable profit.

Deferred tax is measured using tax rates and laws that have been enacted or substantively enacted by the period end and that are expected to apply to the reversal of timing differences.

Research and Development

Expenditure on research and development is charged to the profit and loss account in the year in which it is incurred, except for expenditure on related fixed assets which is capitalised and written off in accordance with the Company's depreciation policy.

Dividends

Interim and final dividends are recognised when they are paid. Income from fixed asset investments is recognised as other income.

Intangible Fixed Assets

Goodwill is capitalised and amortised over its useful economic life. Negative goodwill represents the excess of the fair value of assets acquired in a business acquisition over the purchase consideration and is capitalised as a negative asset. It is subsequently released to the profit and loss account over the periods in which the non-monetary assets acquired are realised.

Purchased patent rights, patent licences and trademarks are amortised through the profit and loss account over estimates of their useful economic lives.

Notes to the Financial Statements (continued)

For the year ended 31 December 2020

3. Summary of significant accounting policies (continued)

Tangible Fixed Assets

Freehold properties are stated at cost (or deemed cost held at valuation at the date of transition to FRS 102) less accumulated depreciation and accumulated impairment losses.

The Company previously adopted a policy of revaluing freehold land and buildings and they were stated at their revalued amount less any subsequent depreciation and accumulated impairment losses. The Company has adopted the transition exemption under FRS 102 paragraph 35.10(d) and has elected to use the previous revaluation as deemed cost in the last year upon transition to FRS 102.

The difference between depreciation based on the deemed cost charged in the profit and loss account and the assets original cost is transferred from the revaluation reserve to retained earnings. The cost of tangible fixed assets is their purchase cost together with any incidental costs of acquisition.

Depreciation is provided on completed fixed assets on a straight line basis at such rates as will write off the cost or valuation of the various assets over the periods of their expected useful economic lives, and then held at their deemed residual value.

The principal annual rates of depreciation used are as follows:

Freehold land
Nil
Freehold buildings
Plant, machinery and vehicles
Fixtures, fittings and equipment
Assets under construction
Nil

Assets under construction are not subject to depreciation until such time as the completed asset has been successfully commissioned.

Leased Plant and Equipment

All leases are operating leases and the lease payments are charged to the profit and loss account on a straight line basis over the lease term.

Government Grants

Government grants in respect of capital expenditure are accounted for under the accrual model and are included under creditors in the balance sheet and released to the profit and loss account over the expected useful lives of the assets to which they relate.

Fixed Asset Investments

Fixed asset investments are stated at cost but provision is made for any impairment in their value. Associated companies are trading companies, other than subsidiary companies, in which the Company holds a participating interest and over whose operating and financial policies it exercises significant influence.

The equity accounting method is used for the associate Rodco Ltd.

Impairment reviews are performed annually by management.

Manufacturing inventories are stated at the lower of cost and estimated selling price less costs to complete and sell.

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Registered in England		
No. 958507		

Notes to the Financial Statements (continued)

For the year ended 31 December 2020

3. Summary of significant accounting policies (continued)

Inventories and Long-term Contracts

'Cost' is determined on the basis of first-in, first-out and represents materials, direct labour and an appropriate proportion of factory overhead expenses.

Provision is made where appropriate for obsolete, slow moving and defective inventories. Inventories of copper, aluminium and lead are valued at the weighted three month average cost. The average purchase cost of inventory is considered appropriate for this inventory as it eliminates the differences in timing between the physical purchase of metal, the settlement of related derivatives and the transformation of product and sale.

Short-term contract work in progress is valued at direct cost plus a proportion of contract related overheads, except where the individual contract is material, when the contract is accounted for as a long-term contract.

Long-term contract work in progress is stated at total cost incurred net of amounts transferred to the profit and loss account in respect of work carried out to date, less foreseeable losses and applicable payments on account.

Profit is taken on long-term contracts, the outcome of which can reasonably be foreseen, in proportion to the stage of completion reached. This is calculated on cost incurred as a percentage of estimated cost at completion. In the case of both short-term and long-term contracts provision is made for any anticipated losses.

Amounts recoverable on contracts are included in debtors and represent turnover recognised in excess of payments on account. Where payments on account have been received in excess of turnover recognised then the excess is included in other creditors.

Provisions

Provisions are recognised for losses and liabilities whose existence is certain or probable but the timing or amount of the obligation is uncertain as of the balance sheet date. A provision is recognised only upon the existence of a present legal or constructive obligation as a result of past events that are expected to result in a future outflow of resources. The amount of provision accrued represents the best estimate of the expenditure required to settle the present obligation at the balance sheet date.

Retirement benefits

The Company operates a defined contribution plan for its employees. A defined contribution plan is a pension plan under which the Company pays a fixed contribution into a separate entity. Once the contributions have been paid the Company has no further payment obligations. The contributions are recognised as an expense when they are due. Amounts not paid are shown in accruals in the balance sheet. The assets of the plan are held separately from the Company in independently administered funds.

Up to 28 July 2005, the Company operated three pension schemes providing benefits of both the defined contribution and defined benefit types, the assets of which were held in a combined trustee administered fund. Employers' contributions in respect of the defined contribution section were charged to the profit and loss account in the periods in which they fell due. For the defined benefit sections of the schemes, the cost of providing benefits recognised in the income statement was determined using the projected unit method. Actuarial gains and losses are recognised in full in the statement of total recognised gains and losses.

Notes to the Financial Statements (continued)

For the year ended 31 December 2020

3. Summary of significant accounting policies (continued)

Retirement benefits (continued)

Further to the sale by the Pirelli Group of its worldwide cable activities on 28 July 2005, the existing schemes were closed to new members and a new fund was set up by the Company providing mirror-image rights to existing employed members of the defined benefit and defined contribution schemes. Pirelli U.K. Limited assumed responsibility for funding the closed schemes and the Company is responsible for funding the new scheme.

From 29 July 2005 to 31 July 2008, the Prysmian scheme provided benefits of both the defined contribution and defined benefit types, the assets of which are held in a combined trustee administered fund. With effect from 31 July 2008, the Company closed the defined benefit section of the Prysmian Pension Scheme for future accrual. All benefits earned to that date are preserved and members were offered the opportunity to join the defined contribution section of the scheme, with effect from 1 August 2008.

On 4 April 2012, Prysmian acquired Draka U.K. Limited and consequently the Draka U.K. pension arrangements which provide benefits of both the defined contribution and defined benefit types. Employers' contributions in respect of the defined contribution sections are charged to the profit and loss account in the periods in which they fall due.

For the defined benefit section of both the Draka U.K. and Prysmian scheme, the cost of providing benefits recognised in the income statement, and the defined benefit obligation at the balance sheet date, have been determined using the projected unit method by independent actuaries. The liability or asset recognised in the balance sheet comprises the present value of the defined benefit pension obligation, determined by discounting the estimated future cash flows using the rate of interest on a high quality corporate bond, less the fair value of the plan assets. Actuarial gains and losses are recognised in full in the statement of total recognised gains and losses in the period in which they occur. With effect from 1 January 2014, the Company has closed the defined benefit section of the Draka Pension Scheme for future accrual. All benefits earned to that date have been preserved and members were offered the opportunity to join the defined contribution section of the Prysmian scheme, with effect from 1 January 2014.

Share Based Payments

The ultimate parent company, Prysmian SpA, operates an equity settled share option scheme in which certain of the Company's employees participate. The fair value of the employee services received in exchange for the grant of the options is recognised as an expense. The total amount to be expensed over the vesting period is determined by reference to the fair value of the options granted. At each balance sheet date, the entity revises its estimates of the number of options that are expected to vest. It recognises the impact of the revision to original estimates, if any, in the profit and loss account, with a corresponding entry to the intercompany account held with the parent.

Notes to the Financial Statements (continued)

For the year ended 31 December 2020

3. Summary of significant accounting policies (continued)

Share Based Payments (continued)

During 2016 the ultimate parent company, Prysmian SpA, launched the renewal of the share ownership plan called YES - Your Employee Shares. It has been implemented in the UK through Prysmian UK Group Limited, the Company's immediate parent. Anyone who is an employee of a Prysmian UK. Group company is eligible to join the Plan, subject to a six month qualifying period of service. A new plan was launched in the UK in May 2019 and will run until May 2022. As at 31 December 2020, Prysmian Cables and Systems Limited had 249 (2019: 228) employees making regular contributions toward the purchase of shares in Prysmian SpA, during what is termed an accumulation period. The employee contributions have been paid into a Trust set up for the purpose. There are three accumulation periods over a three year period, the final one ended in April 2019. The Company provides free matching shares according to the number of shares purchased by the employee. The aggregate amount of contributions made into this scheme is not material for the year to 31 December 2020.

4. Critical Accounting judgements and estimation uncertainty

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions

The Company makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amount of assets and liabilities within the next financial year are addressed below.

Defined benefit pension scheme

The evaluation of the defined benefit pension scheme's future obligations include actuarial assumptions including life expectancy, asset valuations and discount rates which are detailed in note 25.

Amortisation of tangible and intangible assets

The depreciation and amortisation expense is the recognition of the decline in the value of the asset and allocation of the cost of the asset over the expected useful life. Judgements are made on the estimated useful life of the assets, which are regularly reviewed to reflect the changing environment.

Provisions

The Company accounts for provisions in accordance with FRS 102. Provisions are evaluated using the latest available information and by their nature contain an estimate of future events. The Company provides for obsolete, slow moving and defective inventories (note 17), impairment of debtors (note 18), and further provides for warranty provisions, dilapidations, claims, restructuring and goods returns (note 20).

Installation projects

The Company uses an estimate of the cost to complete on major installation projects in order to calculate revenue under the stage of completion method.

Going concern analysis

A going concern analysis was performed based on forecasts and known future outcomes to establish potential business risks. Given the impact of the Covid-19 pandemic on the wider UK and global economies, the going concern assessment performed by management is considered to be a significant judgement.

Notes to the Financial Statements (continued)

For the year ended 31 December 2020

4. Critical Accounting judgements and estimation uncertainty (continued)

Impairment of debtors

The impairment of debtors provision is the recognition of the recoverable value of trade debtors based upon the ageing profile. Judgement is made on the estimated impairment required against the net carrying amount of trade debtors which is detailed in note 13.

Deferred tax

The recognition of deferred tax assets is considered a critical accounting estimate because the underlying assumptions can change from period to period. Further information on the company's deferred taxes is detailed in note 15.

Notes to the Financial Statements (continued)

For the year ended 31 December 2020

5. Turnover

	2020 £000	2019 £000
Geographical market supplied:		
United Kingdom	343,976	366,145
Europe	37,050	43,396
Middle East	13,926	29,537
Africa	1,704	2,618
Americas	835	2,077
Asia	30,443	54,616
	427,934	498,389
	2020	2019
	£000	£000
By category:		
Sale of goods	385,369	449,936
Services	42,565	48,453
	427,934	498,389

All of the Company's turnover, results and net assets are attributable to the Company's cable manufacture & installation operations and project management activities, which are all based in the United Kingdom, and are considered to be one integral business.

6. Net Operating Expenses

	<i>2020</i>	2019
	£000	£000
Distribution and selling costs	(17,318)	(20,435)
Administrative expenses	(32,537)	(31,789)
	(49,855)	(52,224)
Other operating income	1,493	19
•		
	(48,362)	(52,205)
Operating exceptional costs (see note 7)	(8,540)	(15,361)
operating encoparemin total (ess note v)	(3,233)	

Funds received from the UK governments job retention scheme in 2020 are included in Other operating income of £1,427,000

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Notes to the Financial Statements (continued)

For the year ended 31 December 2020

7. Exceptional Items

	<i>2020</i>	2019
	£000	£000
Operating exceptionals:		
Reorganisation costs	(1,240)	(1,935)
Legal Claim provision	(6,293)	(10,600)
Legal costs incurred	(22)	(2,826)
Other non-recurring costs	(781)	- 1
GMP Equalisation costs	(204)	-
Operating exceptional costs	(8,540)	(15,361)

During 2015, the British operators National Grid and Scottish Power filed actions in the High Court in London against certain cable manufacturers, including the Prysmian Group, to obtain compensation for damages allegedly suffered as a result of the alleged anti-competitive practices condemned by the European Commission in the decision adopted in April 2014. The Company was notified of this initial court filing during the month of May 2015 and presented their defence in October 2015, along with the summons of other parties censured in the European Commission's decision. Among the parties involved in this action, Pirelli & C. S.p.A. has requested the London High Court to decline its jurisdiction or nonetheless to stay the proceedings in its regard pending the outcome of the civil action previously brought by Pirelli & C. S.p.A. against Prysmian Cavi e Sistemi S.r.l. in the Milan Courts, in which it demands to be held harmless for all claims made by the European Commission in implementation of the latter's decision and for any expenses related to such implementation. The proceedings have since been stayed, as agreed between the parties, pending the outcome of the action brought by Pirelli in the Milan Courts. A similar agreement has also been reached with The Goldman Sachs Group Inc., another company involved in the actions discussed above. The other actions brought by Prysmian Group companies against other cable producers censured in the European Commission decision have in turn been suspended pending the outcome of the main action brought by National Grid and Scottish Power. In 2019, Greater Gabbard Offshore Winds Limited and various SSE companies also filed actions in the High Court in London against companies in the Prysmian Group, to obtain compensation for damages allegedly suffered as a result of the alleged anti-competitive practises.

The above legal claims have led to the recognition of provisions in 2014 to 2019 totaling £43.2m and a further £6.3m provision was recognized in 2020. The remainder of the operating exceptional costs relate to legal costs and costs associated with one off restructuring.

Pursuant to a consent order dated 30 July 2020, Prysmian Group and Scottish Power entered into a confidential Deed of Settlement. All further proceedings in this claim have been stayed except for the purposes of carrying the terms of settlement into effect. Under the terms set out in a confidential agreement between the parties, the settlement was within the amounts provided.

Pursuant to a consent order dated 10 November 2020, Prysmian Group and National Grid entered into a confidential Deed of Settlement. All further proceedings in respect of both National Grid claims have been stayed except for the purposes of carrying the terms of settlement into effect. Under the terms set out in a confidential agreement between the parties, the settlement was within the amounts provided.

Notes to the Financial Statements (continued)

For the year ended 31 December 2020

8. Operating Prof

Ο.	operating Front	2020	2019
		£000	£000
	Operating profit is stated after crediting:		
	Rent receivable	67	19
	and after charging:		
	Depreciation and amounts written off fixed assets:		
	- tangible fixed assets - owned (note 14)	4,412	4,085
	Amortisation of goodwill on acquisition (note 13) Operating lease rentals:	2,701	2,701
	- land and buildings	189	146
	- plant and machinery	152	152
	- other	1,954	1,675
	Research and development expenditure	2,515	2,598
	Change in trade receivables impairment provision	183	332
	Inventories recognised as expense	309,003	353,006
	Change in inventory impairment provision (included in 'cost of sales') Auditors' remuneration:	1,637	(221)
	- audit services	78	74
	Refer to note 22, Commitments under Operating Leases.		
9.	Interest Receivable and Similar Income		
		2020	2019
		£000	£000
	Interest receivable from group undertakings	1,486	1,735
		1,486	1,735
10	. Interest Payable and Similar Charges		
_~	enale and enimal enal gov	2020	2019
		£000	£000
	Factoring charge	538	930
	Other interest payable and similar charges	934	1,691
		1,472	2,621
			

Changes in the fair value of derivatives are included in other interest payable and similar charges.

Notes to the Financial Statements (continued)

For the year ended 31 December 2020

11. Directors and Employees

Directors - inclusive of all key management personnel	2020 £000	2019 £000
Emoluments:		
Aggregate emoluments	993	968
	993	968
During the year, retirement benefits accrued to £Nil (2019: £Nil) for discontribution or a defined benefit pension scheme.	irectors unde	r a defined
	2020	2019
P ₁ · · · · · · · · · · · · · · · · · · ·	£000	£000
Highest paid director: Aggregate emoluments	763	767

The highest paid director for both 2020 and 2019 is not a member of the pension scheme and has no entitlement to pension benefits in the future.

The highest paid director exercised share options amounting to £Nil during 2020 under the Prysmian SpA share based incentive plan described below in Share Based Payments (2019 £Nil).

£000
0,693
1,412
219
5,040
-
0,364

Notes to the Financial Statements (continued)

For the year ended 31 December 2020

11. Directors and Employees (continued)

The average monthly number of persons (including executive directors) employed by the Company during the year by activity was:	2020 Number	2019 Number
Administration and support	60	60
Commercial and logistics	186	202
Manufacturing and installation	782	810
	1,028	1,072
\cdot		

The Directors' Report contains further information regarding the employment policies of the Company.

Share Based Payments

In 2015 Prysmian SpA, implemented a share based incentive plan in which some of the Company's employees participate.

This new plan is intended for the Groups' key managers who, at the Company's discretion, have the managerial skills to affect Group growth. The Plan, which develops over a period of three years, envisages that upon achieving certain pre-set Performance Conditions, the Participants are assigned shares of the Company.

Participation in the Plan is voluntary. The purchased shares will be subject to a retention period during which time they cannot be sold and/or transferred. The Plan envisages three purchasing cycles: in 2017, 2018 and 2019.

Prysmian SpA recharge the relevant cost to the Company.

During 2016, Prysmian U.K. Group Limited implemented an employee share ownership plan – it has been called YES - Your Employee Shares. Anyone who is an employee of a Prysmian U.K. Group company is eligible to join the Plan, subject to a six month qualifying period of service.

The plan involves the employee making regular contributions during what is termed an accumulation period. At the end of the accumulation period, those contributions are used to purchase shares in Prysmian S.p.A. There has been three accumulation periods over a three year period, the final one ending in April 2019, a new scheme has since started in 2020 for a further three years with the same terms. The Company provides free matching shares according to the number of shares purchased by the employee.

Notes to the Financial Statements (continued)

For the year ended 31 December 2020

12. Tax on (loss)/profit on ordinary activities

in tax on (1000), pront on a amary addition	2020 £000	2019 £000
Analysis of charge for the year		
Corporation tax:		
UK corporation tax on profit for the year	■.	-
Adjustments in respect of previous years	(18)	59
Group relief	452	292
Total current tax charge	434	351
Deferred tax:		
Origination and reversal of timing differences	(41)	163
Adjustments in respect of previous periods	649	(83)
Total deferred tax	608	80
Tax on profit on ordinary activities	1,042	431
	 -	

The tax assessed for the financial year is lower (2019: higher) than the standard rate of Corporation tax in the U.K. for the year ended 31 December 2020 of 19% (2019: 19%). The differences are explained below.

Reconciliation:

of corporation tax in the UK of 19.00% (2018: 19%) Effects of: Tax losses utilised Expenses not deductible for tax purposes Adjustments in respect of previous years Depreciation in excess of capital allowances Other short term timing differences - (2	Loss on ordinary activities before taxation	(1,065)	(731)
Tax losses utilised Expenses not deductible for tax purposes Adjustments in respect of previous years Depreciation in excess of capital allowances Other short term timing differences - (2)	of corporation tax in the UK of 19.00% (2018: 19%)	(202)	(139)
Adjustments in respect of previous years 631 Depreciation in excess of capital allowances Other short term timing differences - (2		-	_
Depreciation in excess of capital allowances - Other short term timing differences - (2	Expenses not deductible for tax purposes	613	614
Other short term timing differences - (2	Adjustments in respect of previous years	631	(24)
· · · · · · · · · · · · · · · · · · ·	Depreciation in excess of capital allowances	-	7
Total tax charge for the year 1,042 43	Other short term timing differences	· -	(27)
	Total tax charge for the year	1,042	431

The adjustments in respect of previous years relates to an overestimate (2019: overestimate) in prior years of tax liabilities.

Notes to the Financial Statements (continued)

For the year ended 31 December 2020

13. Intangible Assets

Patents £000	Goodwill £000	Total £000
1,000	51,743	52,743
		•
1,000	45,636	46,636
-	2,701	2,701
1,000	48,337	49,337
		
<u>-</u>	3,406	3,406
	6,107	6,107
	1,000	1,000

Goodwill is amortised on a straight line basis over the directors' estimate of its useful economic life of ten years.

The Company acquired the trade and all assets and liabilities of Draka U.K. Limited on 4 April 2012 and the acquisition method of accounting was adopted.

Notes to the Financial Statements (continued)

For the year ended 31 December 2020

14. Tangible Assets

		Fixtures,	Plant,		
	Freehold	fittings	machinery		
	land and	and	and	Assets under	
	buildings	equipment	vehicles	construction	Total
	£000	£000	£000	£000	£000
Cost or valuation:					
At 1 January 2020	47,931	10,445	97,448	2,018	157,842
Additions/Reclassifications	-	270	4,022	250	4,542
Disposals	-	-	(696)	-	(696)
At 31 December 2020	47,931	10,715	100,774	2,268	161,688
AC 31 December 2020	17,551	10,713	100,771	2,200	101,000
			-		
Accumulated depreciation:					
At 1 January 2020	3,900	8,641	83,323	-	95,864
Depreciation and					
amounts written off	790	606	3,016	-	4,412
Eliminated in					
respect of disposals	· •	-	(207)	-	(207)
At 31 December 2020	4,690	9,247	86,132	-	100,069
	 .				
Net book value:					
At 31 December 2020	43,241	1,468	14,642	2,268	61,619
At 31 December 2019	44,031	1,804	14,125	2,018	61,978
				· ·	

The net book value of freehold land at 31 December 2020 is £24,110,000 (2019: £24,110,000).

On transition to FRS 102, the Company applied the transitional arrangements of Section 35 of FRS 102 and used a previous valuation as the deemed cost for freehold land and buildings. The properties are being depreciated from the valuation date. As the assets are depreciated or sold, an appropriate transfer is made from the revaluation reserve to retained earnings.

Notes to the Financial Statements (continued)

For the year ended 31 December 2020

14. Tangible Assets (continued)

Analysis of the land and buildings valuation using the deemed cost exemption:

	2020 £000	2019 £000
APPARAMENT AND A STATE OF		
Historical cost equivalent Revaluation	18,989 24,252	19,821 24,210
Net book value	43,241	44,031

The last revaluation of the Company's freehold land and buildings was at 31 December 2011 and was performed by independent qualified valuers. The valuations were on the basis of existing use value or open market value as appropriate. In the view of the directors, there is no material difference between this value and the current value.

No provision has been made for any tax on capital gains that might arise on disposal of the Company's properties at their balance sheet amounts.

15. Investments

·	Subsidiary companies £000	Associated companies £000	Total £000
Cost:			
At 1 January and 31 December 2020	22,994	2,004	24,998
			
Impairment:			
At 1 January 2019 and at 31 December 2020	22,857	557	23,414
•			
Net book value:			
At 31 December 2020	137	1,447	1,584
At 21 December 2010	127	1 447	1 504
At 31 December 2019	137	1 ,44 7	1,584

The directors believe that the carrying value of the investments is supported by their underlying net assets.

There are no listed investments.

All holdings are directly owned.

Notes to the Financial Statements (continued)

For the year ended 31 December 2020

15. Investments (continued)

The companies in which Prysmian Cables & Systems Limited held any class of share capital during the year are set out below:

	•	Proportion held at
Country of incorporation	Principal activity	31 December 2020
England	Provision of services to the cable industry	75%
England	Dormant	100%
England	Dormant	100%
England	Dormant	40%
	England England England England	incorporation activity England Provision of services to the cable industry England Dormant England Dormant

The net asset value of Rodco Limited at 31 December 2020 is £5,000,000 (2019: £5,000,000) and its result for the current year is £ Nil (2019: £ Nil).

The capital of each of the subsidiary companies and of the associated company listed above comprises ordinary shares only.

Notes to the Financial Statements (continued)

For the year ended 31 December 2020

16. Commitments and Contingent Liabilities

2020 2019 **£000**

Capital expenditure that has been contracted for but has not been provided for in the financial statements

4,293 1,465

Guarantees given in the normal course of business to third parties which had not expired by the year end amounted to £16,528,000 (2019: £17,065,000). No provision in respect of this amount is considered necessary.

17. Inventories

	2020	<i>2019</i>
	£000	£000
Inventories comprise:		
Raw materials	18,238	10,979
Work in progress	11,705	10,157
Finished goods	23,709	25,780
•	53,652	46,916

The Company has consignment inventory arrangements with certain of its raw material suppliers in the ordinary course of business. Title to such inventory only passes to the Company once it has been drawn down or, in certain instances, once an agreed period of time has lapsed following delivery to the Company. The value of such inventory, at cost, which has been excluded from the balance sheet at 31 December 2020, amounted to £133,000 (2019: £1,126,000).

The value of inventories is not materially different to the value under the replacement cost method.

Inventories are stated after provisions for impairment of £4,796,000 (2019: £3,816,000)

Notes to the Financial Statements (continued)

For the year ended 31 December 2020

18. Debtors

Amounts falling due within one years	2020 £000	2019 £000
Amounts falling due within one year: Trade debtors	37,979	31,799
Trade debtors subject to financing agreement	66,024	55,498
Less financing charge Less non returnable amounts received	(121) (65,903)	(188) (55,310)
Net trade debtors subject to financing agreement		
net trade debtors subject to infancing agreement		
Amounts owed by group undertakings	9,950	13,215
Other debtors	3,767	3,280
Deferred tax asset (note 21)	7,129	4,271
Loans to fellow group undertakings	203,622	213,652
Amounts recoverable on contracts	403	5,904
Prepayments and accrued income	1,159	1,002
	264,009	273,123
Amounts falling due after more than one year:		
Trade debtors	1,328	89
Amounts owed by group undertakings		
	1,328	89
	265,337	273,212

The Company has factored £66m of debt to a third party as of 31 December 2020 (2019: £55.5m).

Trade debtors are stated after provisions for impairment of £579,000 (2019: £762,000)

Financial Assets arising from Derivatives of £1,187,000 (2019: £2,107,000) are reported in Amounts owed by group undertakings.

Loans to fellow group undertakings includes an intercompany treasury facility with Prysmian Treasury Srl of £116.9m (2019: £127.7m) repayable on demand and attracted an interest rate of 0.00% at 31 December 2020 (2019: 0.46%).

Loans to fellow group undertakings also includes loans to Prysmian Treasury Srl and Prysmian Powerlink Services Ltd of £86.7m (2019: £86.4) repayable on demand and attracted an interest rate of LIBOR+0.25% at 31 December 2020 (2019: LIBOR+0.25%).

At 31 December 2020, the Company had entered into forward contracts with a fellow group company relating to the sale and purchase of foreign currencies amounting to the pound sterling equivalent of £99,322,000 (2019: £17,274,000) and £100,010,000 (2019: £24,798,000) respectively. It has also entered into forward contracts with Prysmian Treasury S.r.l relating to the sale and purchase of metals with a net sale value of -£379,000 (2019: -£630,000).

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Notes to the Financial Statements (continued)

For the year ended 31 December 2020

19. Creditors

9. Creditors		
	2020	2019
	£000	£000
Amounts falling due within one year:		
Payments received on account	13,356	9,784
Trade creditors .	87,067	86,447
Amounts owed to group undertakings - unsecured	40,227	28,505
Other creditors	27,165	14,559
Taxation and social security	1,435	1,435
UK corporation tax and overseas tax	1,991	530
Amounts owed to associated companies - unsecured	4,006	3,526
Bank borrowings & overdrafts	2,270	1,302
Accruals and deferred income	2,964	2,504
	180,481	148,592
Amounts falling due after more than one year:		
Amounts owed to group undertakings - unsecured	-	_
Other creditors	1,681	-
Deferred tax	-	-
•		
	1,681	-

Group payables during the year attracted an interest rate of 0.63% at 31 December 2020 (2019: 1.3%). The amounts are repayable on demand and are unsecured.

Financial Liabilities arising from Derivatives of £1,545,000 (2019: £1,680,000) are reported in Amounts owed by group undertakings.

Notes to the Financial Statements (continued)

For the year ended 31 December 2020

20. Provisions for Liabilities

	Cable						
	Maintenance						
á	and Contract		Claims	Wrexham		Goods	
	Claims	Dilapidations	Provision	Fire	Restructuring	returns	Total
	£000	£000	£000	£000	£000	£000	£000
At 1 January 2020	30	870	43,240	391	140	45	44,716
Utilised in the financial							•
year	-	(155)	(44,248)	(274)		(13)	(44,690)
Released to profit and							
loss account Charged to the profit and	-	(175)	-		(753)	-	(928)
loss account	-	150	6,359	42	622	-	7,173
At 31 December 2020	30	690	5,351	159	9	32	6,271

The cable maintenance and contract claims provision is for maintenance and rectification costs. It is calculated on long term projects and is set aside to meet claims reasonably expected to materialise within 2 years.

Dilapidations provisions relate to the potential costs required to restore leased depots to their original condition at the end of the lease term, which range from 1 to 5 years.

The claims provision is with regard to a number of UK energy operators having filed actions in the High Court in London against certain cable manufacturers, including Prysmian Group, to obtain compensation for damages allegedly suffered as a result of the alleged anti-competitive practices condemned by the European Commission in the decision adopted in April 2014.

The Company was notified of an initial court filing from National Grid and Scottish Power during the month of May 2015. In April 2019 the Company was notified of initial court filings from Greater Gabbard Offshore Winds Limited and various SSE companies.

On 22 March 2019, National Grid communicated that it had brought a new action in the High Court of London against certain Group companies in which it claims compensation for damages purportedly suffered through alleged anti-competitive practices employed over a period running from the 1970s until 1997. On 12 June 2019, a writ of summons was served in which National Grid further detailed its claim for damages, which it also quantified.

The above legal claims have led to the recognition of provisions in 2014 to 2019 totaling £43.2m and a further £6.3m provision was recognized in 2020. The remainder of the operating exceptional costs relate to legal costs and costs associated with one off restructuring.

The outcome of appeals and subsequent legal process is anticipated to be concluded in between 1 and 5 years. Uncertainty exists regarding the outcome of the ongoing legal process.

Pursuant to a consent order dated 30 July 2020, the proceedings between Prysmian Group and Scottish Power have been stayed upon the terms set out in a confidential agreement between the parties.

Notes to the Financial Statements (continued)

For the year ended 31 December 2020

20. Provisions for Liabilities (continued)

Pursuant to a consent order dated 30 July 2020, Prysmian Group and Scottish Power entered into a confidential Deed of Settlement. All further proceedings in this claim have been stayed except for the purposes of carrying the terms of settlement into effect. Under the terms set out in a confidential agreement between the parties, the settlement is within the amounts provided.

Pursuant to a consent order dated 10 November 2020, Prysmian Group and National Grid entered into a confidential Deed of Settlement. All further proceedings in respect of both National Grid claims have been stayed except for the purposes of carrying the terms of settlement into effect. Under the terms set out in a confidential agreement between the parties, the settlement is within the amounts provided.

As there are proceedings ongoing in relation to the same European Commission decision with other claimants, it would be prejudicial to the business and wider group to disclose the particulars of the settlement agreements referred to above.

The Wrexham fire provision represents a provision for the repair of part of the Wrexham factory that was damaged by a fire during 2019.

The restructuring provision represents employee termination costs which are committed to at the year end. The provision at 31 December 2020 is expected to be fully utilised during 2021.

The goods returns provision has been created to enable the Company to meet its obligations with regard to consignment inventory held for a customer who under the terms of their contract make regular returns to inventory. The provision is expected to be utilised by the end of 2021.

Notes to the Financial Statements (continued)

For the year ended 31 December 2020

21. Deferred Tax

- -	020 2019 000 £000
Capital Gains 4,2 Capital allowances in advance of depreciation Other, including short-term timing differences Pensions (14,3	3,435 (308)
Total deferred tax (asset) (7,1	(4,271)
At 1 January (4,2 Deferred tax credit in profit and loss account (note 12) 6	(2,229) (808 80
Deferred tax before SOCI movements (3,6	(2,149)
Deferred tax (credit)/charge in the statement of comprehensive income (SOCI) (3,4)	(2,122)
Total deferred tax (asset) (7,1	(4,271)

In March 2021, the UK Government announced that the corporation tax rate will increase to 25% from April 2023. If Finance Act 2021 legislation which was enacted on 10 June 2021 increasing the corporation tax rate to 25% had been enacted as at 31 December 2020, the effect on the deferred tax asset would have been to increase it to £9,380,000 and the effect on the tax charge in the income statement would have been to increase to £3,263,000.

Due to uncertainties over its recoverability, no deferred tax asset relating to corporation tax losses, amounting to £3,900,000, has been recognised.

Deferred	tax or	n pension
-----------------	--------	-----------

	2020 £000	2019 £000
At 1 January 2019	11,221	9,396
Deferred tax (credited)/charged in profit and loss account Deferred tax credited/(charged) to the statement of comprehensive income	(788)	(297)
- on actuarial (gain)/loss - change in tax rate	2,192 1,715	2,122
change in tax rate		
At 31 December 2020	14,340	11,221

Notes to the Financial Statements (continued)

For the year ended 31 December 2020

22. Commitments under Operating Leases

At 31 December 2020, the Company has lease agreements in respect of properties, vehicles, plant and equipment, for which payments extend over a number of years.

				2020 £000	2019 £000
	At 31 December, the Company ha under non-cancellable operating follows:				2555
	Land and buildings:				
	No later than one year			29	19
	Later than 1 year and no later than five ye	ears .		117	156
	Later than five years			552 ———	694
			٠.	698	869
	Other:				 _
	No later than one year			110	34
	Later than 1 year and no later than five ye	ears		3,319	3,346
	Later than five years			281	193
				3,710	3,573
		•			
23	3. Called up Share Capital				
		2020	2020	2019	2019
	•	Number	£000	Number	£000
	Allotted called up and fully paid:			•	
	Ordinary Shares of £1 each	113,901,120	113,901	113,901,120	113,901

Notes to the Financial Statements (continued)

For the year ended 31 December 2020

24. Reserves

·	Revaluation reserve £000	Profit and loss account £000	Cash Flow Hedge Reserve £000	Total £000
At 1 January 2020	24,210	(6,166)	266	18,310
Loss for the financial year	•	(2,098)	-	(2,098)
Actuarial loss on pension schemes	-	(11,535)	•	(11,535)
Transfer on sale of revalued land	-	-		-
Deferred tax in respect of actuarial gains and losses	-	3,907.	-	3,907
Derivatives	-	-	(335)	(335)
Deferred tax charge relating to land & other	-	(457)	-	(457)
Transfer from revaluation reserve	42	(42)		
At 31 December 2020	24,252	(16,391)	(69)	7,792

The revaluation reserve arose on the historic revaluation of certain fixed assets.

Profit and loss account represents accumulated comprehensive income for the year and prior periods plus share based payments, adjustments and related tax credits, transfers from the revaluation relating to depreciation realised on revaluations less dividends paid.

Notes to the Financial Statements (continued)

For the year ended 31 December 2020

25. Pension Schemes

Prysmian U.K. Scheme

With the change in ownership of the Company on 28 July 2005, the Company set up a new Prysmian U.K. pension fund effective from 29 July 2005 providing mirror-image rights to existing employed members of the defined benefit and defined contribution schemes that were closed and the responsibility for the liabilities of which were transferred to Pirelli U.K. Limited. Both the employing Company and the members make contributions. The assets of the scheme are held separately from those of the Company in a combined trustee administered fund.

The defined benefit section of this new scheme was closed to new members from inception and closed for future accrual with effect from 31 July 2008. All benefits earned to that date are preserved and members were offered the opportunity to join the defined contribution section of the scheme, with effect from 1 August 2008. Following thorough consultation with the Trustee, the members and their representatives, the transition was effected smoothly with over 97% of the defined benefit members transferring to the defined contribution section.

The defined benefit section of the scheme provides benefits to existing members according to years of service and pensionable pay at the earlier of the date of retirement or at 31 July 2008. The pension cost of this section was assessed on the advice of an independent consulting actuary and the funding of the scheme will be based on triennial actuarial valuations, the first of which was performed at 31 March 2006.

At 31 December 2020, the actuary has estimated that the market value of the assets of the scheme was £25,865,000 (2019: £23,549,000) and was equal to 72% (2019: 76.3%) of the present value of benefits accrued to members.

The pension cost for 2020 is £4,383,000 (2019: £5,004,000) relating entirely to the defined contribution scheme. Amounts outstanding in respect of Company contributions to the defined contribution scheme at 31 December 2020 were £444,000 (2019: £460,044).

Composition of the Defined Benefit Scheme

The defined benefit scheme has been valued at 31 December 2020 by a qualified independent actuary in accordance with the requirements of FRS 102. The principal assumptions used in this valuation were:

2020

2019

Rate of increase in salaries	N/A	N/A
Rate of increase in pensions in payment	N/A	2.5%
Rate of increase in deferred pensions	N/A	2.4%
Discount rate	1.9%	3.0%
Inflation	3.2%	3.6%

N/A - Not applicable - the scheme closed for future accrual on 31 July 2008.

Notes to the Financial Statements (continued)

For the year ended 31 December 2020

25. Pension Schemes (continued)

The mortality assumptions used in the Company actuarial valuations are based on S2PMA CMI_19 [1.00%] (2019: S2PMA CMI_18 [1%]). The mortality assumptions used in the valuation of the defined benefit pension liabilities of the Company U.K. plans are summarised in the table below:

•	<i>2020</i>	<i>2019</i>	
	Years	Years	
Longevity at age 40 for current pensioners	47.3	47.3	
Longevity at age 65 for current pensioners	22.3	22.3	

The assumptions used by the actuary are chosen, in accordance with the principles set out in FRS102, from a range of possible actuarial assumptions that, due to the timescale covered, may not necessarily be borne out in practice. These assumptions are recommended by the actuary and approved by the Company.

The fair value of the scheme's assets, which are not intended to be realised in the short term and may be subject to significant change before they are realised, and the present value of the schemes' liabilities, which are derived from cash flow projections over long periods and are thus inherently uncertain, were:

	2020 £000	2020 %	2019 £000	<i>2019</i> %
Bonds Other quoted securities Cash	9,123 16,457 285	35.3 63.6 1.1	8,306.0 14,983.0 260.0	35.3 63.6 1.1
Total market value of assets	25,865	100	23,549	100
Reconciliation of present value of scheme liab 1 January	bilities	3	<i>2020</i> <i>£000</i> 0,853	2019 £000 25,476
Current service cost Interest cost Contributions paid by members Actuarial loss/(gain) Benefits paid			583 - 5,204 (727)	759 - 5,257 (639)
31 December		3	5,913	30,853

Notes to the Financial Statements (continued)

For the year ended 31 December 2020

25. Pension Schemes (continued)

Reconciliation of fair value of scheme assets

	<i>2020</i>	2019
	£000	£000
1 January	23,549	20,905
Expected return on scheme assets	443	621
Actuarial gain/(loss)	2,400	2,462
Contributions paid by the Company	200	200
Benefits paid	(727)	(639)
31 December	25,865	23,549

Scheme assets do not include any of the Company's own financial instruments, or any property occupied by the Company.

The expected return on scheme assets is determined by considering the expected returns available on the assets underlying the current investment policy. Expected yields on fixed interest investments are based on gross redemption yields as at 31 December. Expected returns on equity investments reflect long-term real rates of return experienced in the respective markets.

The actual return on scheme assets in the year was a gain of £2,843,000 (2019: (£3,083,000)).

Analysis of the amount (charged)/credited to other finance cost:

	2020 £000	2019 £000
Expected return on pension scheme assets Interest on pension scheme liabilities	443 (583)	621 (759)
Net return	(140)	(138)
	 -	

Notes to the Financial Statements (continued)

For the year ended 31 December 2020

25. Pension Schemes (continued)

	2020 £000	2019 £000	2018 £000	2017 £000	2016 £000
Defined benefit obligation Plan assets	(35,913) 25,865	(30,853) 23,549	(25,476) 20,905	(27,315) 22,149	(28,996) 21,744
(Deficit) Deferred tax recognised	(10,048) 1,909	(7,304) 1,242	(4,571) 777	(5,166) 878	(7,252) 1,233
(Deficit) after deferred tax	(8,139)	(6,062)	(3,794)	(4,288)	(6,019)
Difference between expected and actual return on plan assets: Experience gains and losses on scheme	2,400	2,462	(1,336)	450	145
liabilities:	-	-	-	354	511
Changes in assumptions underlying the present value of the scheme liabilities	(5,204)	(5,257)	1,868	1,267	(6,625)
Total amount recognised in statement of comprehensive income:	(2,804)	(2,795)	532	2,071	(5,969)

The amount of actuarial gains recognised this year in the Statement of Comprehensive Income is £2,804,000 (2019: £2,795,000).

The cumulative amount of actuarial losses recognised in the Statement of Comprehensive Income is £13,431,000 (2019: £10,627,000).

Notes to the Financial Statements (continued)

For the year ended 31 December 2020

25. Pension Schemes (continued)

Draka U.K. Scheme

On 4 April 2012 the Company purchased the trade and all assets and liabilities of Draka U.K. Limited. Included within these was a pension plan as noted below.

The Company is the principal employer of the Draka U.K. Section of the Draka U.K. Pension Plan (the "U.K. Plan"). The U.K. Plan is a defined benefit pension scheme operating in the U.K. The scheme is closed to new members and from 1 January 2014 closed for future accrual.

The last valuation of the U.K. Plan was completed as at 31 December 2015.

In 2013 the Company paid 14% of Pensionable Salaries for former ex DCC Plan members and 13% of Pensionable Salary for all other members. In addition the Company has paid £3,463,000 (2019: £3,376,000) in respect of deficit funding contributions.

At 31 December 2020, the actuary has estimated that the market value of the assets of the U.K. Plan was £84,233,000 (2019: £77,289,000) and was equal to 56.3% (2019: 56.8%) of the present value of benefits accrued to members.

The defined benefit pension cost for 2020 is £167,000 (2019: £255,000). Amounts outstanding in respect of Company contributions to the defined benefit scheme at 31 December 2020 were £nil (2019: £nil).

Composition of the Defined Benefit Scheme

The defined benefit scheme has been valued at 31 December 2020 by a qualified independent actuary in accordance with the requirements of FRS 102. The principal assumptions used in this valuation were:

2010

2020

	2020	2015
Rate of increase in salaries	N/A	N/A
Rate of increase in pensions in payment	N/A	3.3%
Rate of increase in deferred pensions	N/A	·3.4%
Discount rate	1.9%	3.0%
Inflation	3.2%	3.6%

The mortality assumptions used in the Company actuarial valuations are based on S2PMA CMI_19 [1.00%] (2019: S2PMA CMI_18 [1%]). The mortality assumptions used in the valuation of the defined benefit pension liabilities of the Company U.K. plans are summarised in the table below:

	<i>2020</i>	<i>2019</i>
	Years	Years
Longevity at age 40 for current pensioners	47.3	47.3
Longevity at age 65 for current pensioners	22.3	22.3

Notes to the Financial Statements (continued)

For the year ended 31 December 2020

25. Pension Schemes (continued)

The assumptions used by the actuary are chosen, in accordance with the principles set out in FRS102, from a range of possible actuarial assumptions that, due to the timescale covered, may not necessarily be borne out in practice. These assumptions are recommended by the actuary and approved by the Company.

The fair value of the scheme's assets, which are not intended to be realised in the short term and may be subject to significant change before they are realised, and the present value of the schemes' liabilities, which are derived from cash flow projections over long periods and are thus inherently uncertain, were:

	2020 £000	2020 %	2019 £000	2019 %
Equities	14,386	17.1	13,200	17.1
Bonds	32,354	38.4	29,687	<i>38.4</i>
Cash	3,096	<i>3.7</i>	2,842	<i>3.7</i>
Property	2,569	3.0	2,357	3.0
Other quoted securities	31,828	37.8	29,203	37.8
Total market value of assets	84,233	100	77,289	100
Reconciliation of present value of scheme lia	bilities			
			2020	2019
			£000	£000
1 January			135,992	121,414
Current service cost			167	219
Past service cost			204	-
Interest cost			2,558	3,603
Actuarial loss/(gain)			14,839	15,895
Benefits paid			(4,100)	(5,139)
31 December			149,660	135,992

Notes to the Financial Statements (continued)

For the year ended 31 December 2020

25. Pension Schemes (continued)

Reconciliation of fair value of scheme assets

	2020 £000	2019 £000
1 January Expected return on scheme assets Actuarial gain/(loss) Contributions paid by the Company Benefits paid	77,289 1,473 6,108 3,463 (4,100)	70,715 2,130 6,207 3,376 (5,139)
31 December	84,233	77,289

Scheme assets do not include any of the Company's own financial instruments, or any property occupied by the Company.

The expected return on scheme assets is determined by considering the expected returns available on the assets underlying the current investment policy. Expected yields on fixed interest investments are based on gross redemption yields as at 31 December. Expected returns on equity investments reflect long-term real rates of return experienced in the respective markets.

The actual return on scheme assets in the year was a gain of £7,581,000 (2019: (£8,337,000)).

Analysis of the amount charged to operating profit:

	2020 £000	2019 £000
Current service cost Plan loss on benefit charges for GMP equalisation	167 204	219 -
Total operating charge	371	219

Of the total operating charge £371,000 (2019: £219,000) is included within net operating expenses and £204,000 (2019: £nil) is included within exceptional items.

Analysis of the amount credited to other finance cost:

2020	2019
£000	£000
1,473 (2,558)	2,130 (3.603)
(1,085)	(1,473)
	£000

Notes to the Financial Statements (continued)

For the year ended 31 December 2020

25. Pension Schemes (continued) History of experience gains and losses

	2020 £000	2019 £000	2018 £000	2017 £000	2016 £000
Defined benefit obligation Plan assets	(149,660)		(121,414) 70,715	(129,103) 75,956	(138,963)
Pidii dssets	84,233 ———	77,289 ———	70,715	————	74,898
Deficit	(65,427)	(58,703)	(50,699)	(53,147)	(64,065)
Deferred tax recognised	12,431	9,980	8,619	9,566	11,532
Deficit after deferred tax	(52,996)	(48,723)	(42,080)	(43,581)	(52,533)
Difference between expected and actual		•		1	
return on plan assets:	6,108	6,207	(4,457)	1,855	5,630
Experience gains and losses on scheme liabilities: Changes in assumptions underlying the	-	-	-	1,300	891
present value of the scheme liabilities	(14,839)	(15,895)	6,663	6,904	(31,522)
Total amount recognised in statement of comprehensive income:	(8,731)	(9,688)	2,206	10,059	(25,001)

The amount of actuarial loss recognised this year in the Statement of Comprehensive Income is £8,731,000 (2019: £9,688,000).

The cumulative amount of actuarial losses recognised in the Statement of Comprehensive Income is £47,248,000 (2019: £38,517,000).

26. Related Parties

The Company has used the exemption under paragraph 1.12(e) from the provision of Financial Reporting Standard No. 102 as a subsidiary undertaking (where 100% of the voting rights are controlled by its ultimate parent company) not to disclose transactions with other entities that are part of, or investees of, the Prysmian SpA group. Consolidated financial statements of Prysmian SpA are publicly available at www.prysmiangroup.com.

27. Ultimate Parent and Controlling Party

The Company's immediate parent Company is Prysmian U.K. Group Limited. The ultimate parent company and controlling party is Prysmian SpA, which heads the smallest and largest group for which consolidated financial statements are prepared.

Prysmian U.K. Group Limited is incorporated in England and Prysmian SpA is incorporated in Italy.

Copies of the consolidated financial statements of Prysmian SpA can be obtained from The Company Secretary, Prysmian SpA, Via Chiese 6, 20126, Milan, Italy.