Directors' Report and Accounts

GOLDEN SEA PRODUCE LIMITED

31 December 1986



Ernst & Whinney

CHARLES OF COMPANY

DIRECTO 3' REPORT

Directors:

H Skinnemgen

(Chairman)

G W Mace

(Managing Director)

B A St G Thwaites

J G Speirs J Swensen K J Ringstad

Secretary:

Stephen J Warren

Registered office:

Bridge House, 69 London Road, Twickenham, Middlesex

The directors present their report for the year ended 31 December 1986.

#### ACCOUNTS AND DIVIDENDS

The directors submit the audited accounts of the company for the year ended 31 December 1986. The profit for the period attributable to shareholders amounts to £731,043 and is dealt with as shown in the consolidated profit and loss account. No dividend is proposed.

## PRINCIPAL ACTIVITIES AND REVIEW OF BUSINESS DEVELOPMENTS

During the year the activities of the group consisted of the farming of various marine species,

#### FIXED ASSETS

7-2-13813 #A

On 1 January 1986 the Sea Life Centres operated by the company were transferred at net book value to a company incorporated for that purpose within the Norsk Hydro Group. Movements in fixed assets are given in note 12 to the accounts.

#### FUNDS FLOW STATEMENT

In view of the dependency of the company on group funding, the directors have decided not to present a Funds Flow Statement as required by Statement of Standard Accounting Practice No 10.

#### STOCKS

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The basis of valuation of stocks has changed in that direct overheads attributable to fish production are now included and accordingly the accounts incorporate a prior year adjustment. The results for 1985 have been restated to reflect the new basis of valuation.

#### DIRECTORS

The directors listed above held office during the year.

DIRECTORS' REPORT (continued)

#### DIRECTORS' INTERESTS

No directors had any interest in the share capital of the company or its subsidiary throughout the period.

#### AUDITORS

Ernst & Managery have expressed their willingness to continue in office as auditors and a resolution proposing their re-appointment will be submitted at the annual general meeting.

By order of the board

Secretary

16 Horh 1984

REPORT OF THE AUDITORS TO THE . EMBERS OF GOLDEN SEA PRODUCE LIMITED

We have audited the accounts set out on pages 4 to 14 in accordance with approved auditing standards. These have been prepared under the historical cost convention.

In our opinion the accounts give a true and fair view of the state of affairs of the company and of the group at 31 December 1986 and of the profit of the group for the year then ended and comply with the Companies Act 1985.

The company has not complied with the requirements of Statement of Standard Accounting Practice No 10 in that it has not presented a source and application of funds statement.

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16 Harch 1987

#### GOLDEN SEA PRODUCE LIMITED

Elens & Williams

# CONSOLIPATED PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 DECEMBER 1986

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	Note	1986 £	ŧ 1982
TURNOVER	3	4,482,491	3,263,540
Operating costs	4	3,260,797	2,634,377
GROUP OPERATING PROFIT	5	1,221,694	629,163
Interest receivable and other income	7	67,473	41,873
Interest payable	8	(296,136)	(391,409)
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION		993,031	279,627
Taxation .	9	261,988	-
PROFIT ON ORDINARY ACTIVITIES AFTER TAXATION		731,043	279,627
PROFIT FOR THE FINANCIAL PERIOD		731,043	279,627
STATEMENT OF ACCUMULATED LOSSES			
Balance at 31 December 1985 As previously reported Prior year adjustment	10	(274,475) 337,000	(389,102) 172,000
		62,5%5	(217,102)
Profit for the period		731,043	279,627
Balance at 31 December 1986	11	£793,568	£62,525

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# CONSOLIDATED BALANCE SHEET - 31 DECEMBER 1986

	<u> N</u> ote	,98 <u>6</u> £	1985 #
FIXED ASSETS Tangible assets	12	2,119,511	2,431,450
CURRENT ASSETS Stocks Debtors Cash in bank and in hand	13 14	2,509,181 949,806 1,386	2,073,787
		3,460,373	2,306,714
CREDITORS - amounts falling due within one year Bank overdraft Obligations under finance leases Amounts owned to parent and fellow subsidiary companies Group relief creditor Trade and other creditors	15 16	261,988 341,695	383,698
NET CURRENT (LIABILITIES)/ASSETS	•	<del></del>	(102,470)
TOTAL ASSETS LESS CURRENT LIABILITIES	ć.		2,328,980
CREDITORS - amounts falling due after more than one year	17'	1,067,369	1,212,456
CAPITAL AND RESERVES Called up share capital Profit and loss account Revaluation reserve  Directors	18 11	1,000,000 793,568 53,999	1,000,000 62,525 53,999
16 MARCH 1987.			· · · · · · · · · · · · · · · · · · ·
•		£1,847,567	£1,116,524

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## BALANCI SHEET - 31 DECEMBER 1986

FIXED ASSETS	ÿote	1986 £	£ 1985
Tangible assets	12	2,119,511	2,431,450
CURRENT ASSETS Stocks Debtors Cash in bank and in hand	13 14	2,509,181 1,010,731 1,386	2,973,787 176,658 48,364
		3,521,298	2,298,809
CREDITORS - amounts falling due within one year Bank overdraft	•	_	21
Obligations under finance leases Amount due to subsidiary Amounts owned to parent and fellow subsidiary	15	16,712 81,367	77,075 136,066
companies Group relief creditor Trade and other creditors	;	1,963,186 261,988	1,743,517
Trade and other creditors	16	341,695	383,698
		2,664,948	2,340,354
NET CURRENT (LIABILITIES)/ASSETS		856,350	(41,545)
TOTAL ASSETS LESS CURRENT LIABILITIES		2,975,861	2,389,905
CREDITORS - amounts falling due after more than one year	17	1,067,369	1,212,456
•		£1,908,492	£1,177,449
CAPITAL AND RESERVES Called up share capital Profit and loss account Revaluation Reserve	18	1,000,000 854,493 53,999	1,000,000 123,450 53,999
Afflica Directors			

£1,908,492 £1,177,449

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## NOTES ON THE ACCOUNTS - 31 DECEMBER 1986.

## 1 FUNDAMENTAL ACCOUNTING CONCEPT

The accounts have been prepared under the going concern concept because the ultimate holding company has agreed to provide adequate funds for the company to meet its liabilities as they fall due.

#### 2 ACCOUNTING POLICIES

(a) Accounting convention

The accounts are prepared under the historical cost convention.

(b) Basis of consolidation

The consolidated accounts incorporate the accounts of the company and its subsidiary for the year ended 31 December.

#### (c) Depreciation

Freehold land is not depreciated. The cost or valuation of other fixed assets is written off over the expected useful lives of the assets as follows:

Freehold buldings Leasehold property Machinery and equipment Motor vehicles

50 years
over the period of the lease
3-10 years
3-4 years

#### (d) Stocks

Stocks are valued at the lower of cost and net realisable value. In the case of ongrown fish costs include direct labour, feed and direct overheads attributable to fish production.

(e) Research and development

Expenditure on research and development is written off in the year in which it is incurred.

(f) Deferred taxation

Provison is rade for deferred taxation, using the liability method, on short term timing differences and all other material timing differences which are not expected to continue in the future.

(g) Government grants

Grants are credited to reserves and released to the profit and loss account over the useful life of the assets.

(h) Leased assets

Assets held on finance leases are shown as part of the company's fixed assets whilst the obligations in respect of the capital element of the lease funding are included in creditors.

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#### 3 TURNOVER

Turnover comprises the invoice value of goods and services supplied by the group exclusive of VAT and intra-group transations.

Ą	geographical	analysis	is	as	follows:
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*	ı.		1986 £	£ 1985
		United Kingdom Other European countries USA	2,018,734 2,249,163 214,594	1,363,947 1,899,593
	k		£4,482,491	13,263,540
	4	OPERATING COSTS		`
V			1986 £	1985 £
& Welnney	*	Increase in stocks Raw materials and consumables Staff costs:	(378,176) 1,635,614	(523,571) 1,419,260
Early t &	2007	Wages and salarie( ) Social Security costs Other pension costs	606,941 46,585	566,651 44,325
	, { !	Depreciation Other operating charges	41,332 469,923 838,578	36,307 402,810 688,595
			£3,260,797	£2,634,377
•	5	GROUP OPERATING PROFIT is stated after charging:	1986 £	1985 £
2	; ; ;	Hire of plant and equipment Auditors' remuneration	11,338 16,000	13,032 9,500
	P COPPER MARK CALL	Directors' remuneration, including pension contributions	60,056	50,022
	,			

## 6. EMOLUMENTS OF DIRECTORS

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The emoluments, excluding pension contributions, of the directors of the company are detailed as follows:

1		1986 £	1985 £
J	Chairman		**4
1	Highest paid director	27,883	23,984
ı	Other directors in scale:		
	Not more than £5,000		f directors
t '	£10,001 - £15,000	3	4
	£15,001 - £20,000	-	dep
Ì	£20,001 - £25,000	<u>,                                    </u>	3
7	INTEREST RECEIVABLE AND OTNER INCOME		
}	, , , , , , , , , , , , , , , , , , ,	1986	1985
,	and the second s	£	£
· , ·	Interest from group companies	22 614	25 55
,	Other interest	32,614 7,618	13,304
į	Rental income	27,241	2,618 25,951
a k			
		£67,473	£41,873
-		<del></del>	**************************************
8	INTEREST PAYABLE		
		1986	1985
		£	£
ì	Leased assets	52,866	16,482
ī	Group loans	89,339	124,199
,	FELOS account	153,931	250,728
:		£296,136	£391,409
ļ		**************************************	

#### 9 TAXATION

	1986 £	1985 £
Amount payable for group relief	£261,988	£ =
	Contract Contract	

#### 10 PRIOR YEAR ADJUSTMENT

In 1986 the company changed its accounting policy in respect of the valuation of stocks. Direct overheads attributable to fish production are now included within the valuation of stocks. The effect of this change in policy is to credit the reserves with £337,000.

11	PROFIT	AND	LOSS	ACCOUNT
11	*****		11000	CLUCATION

TWOTTT THIN HODD WOODNIT		li .
	1986	1985
· >	£	£
Retained by:		
The company	854,493	123,450
Subsidiary - Scottish Sea Farms Ltd	(60,925)	(60,925)
		<del></del>
	£793,568	£62,525

The company has not presented its own profit and loss account for the period ended 31 December 1985. Of the group profit for the financial period, £731,043 has been dealt with in the accounts of the company.

	12 TANGIBIÆ ASSE	TS freehold land and buildings f	Buildings on lease- hold land f	g edribment Wacpinery		Total
	CROUP AND COMPANY NON LEASED ASSETS Cost or valuation At 1 January 1986	8,511	1,303,424		Ĵ.	£
	Additions during pe	riod -	84,336 (651,610	792.255	131,187 72,622 (52,316)	3,260,269 949,213 (957,110)
		8,511	736,150	2,356,218	151,493	3,252,372
	Depreciation At 1 January 1986 Charge for period Disposals	1,196 171 -	292,934 64,597 (97,195)	733,617 340,280 (41,284)	63,124 36,085 (26,213)	1,090,871 441,133 (164,692)
	Company of the control of the contro	1,367	260,336	1,032,613	72,996	1,367,312
2	Net book value  At 31 December 1986	7,144	475,814	1,323,605	78,497	1,885,060
	GROUP AND COMPANY LEASED ASSETS Cost or valuation At 1 January 1986 Additions during per	- iod -	85,167	468,812 7,363	<del>-</del>	553,979 7,363
	At 31 December 1986	44.0	85,167	476,175	-	561,342
	Depreciation At 1 January 1986 Charge for period		24,750 8,517	267,177 26,447	-	291,927 34,964
	At 31 December 1986	_	33,267	293,624		326,891
	Net book value At 31 December 1986	<u> </u>	51,900	182,551	<del>-</del>	234,451
Ċ	Total assets Net book value At 31 December 1986	£7,144	£527,714 £	1,506,156	£78,497 £2	2,119,511
i H	Net book value At 31 December 1985	£7,315 £1	,070,907 £	1,285,165	£68,063 £2	2,431,450

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	•		CROTTE !	AATD GOOD GEEN
			1986	and Compan 1985
Eeed .			£	£
. <del></del>			250,305 2,258,876	194,16 19,678,1
			£2,509,181	£2,073,78
		0.77		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
	1986		COM	PANY
	٤	£	1986 £	1985 £
accrued	457,385	45,329	457,385	45,329
subsidiary	67,690	72,065	67,690	72,065
Parent and	-	-	60,925	-
ary companies	308,334 116,397	3,892 63,277	308,334 116,397	3,892 55,372
	E949,806	£184,563	£1,010,731	£176,658
<b>T</b>				
R FINANCE LEAS nts due under		ease obligat	ilons are as f	Foilower
R FIMANCE LEAS		ease obligat		
		ease obligat	cions are as f GROUP AND 1986 £	
	finance le	ease obligat	GROUP AND 1986	COMPANY 1985
nts due under	finance le	ease obligat	GROUP AND 1986 £ 81,367	1985 £
nts due under	finance le	ease obligat	GROUP AND 1986 £ 81,367 185,043 £266,410 GROUP AND	77,073 266,410 £343,483 COMPANY
nts due under	finance le	ease obligat	GROUP AND 1986 £ 81,367 185,043 ————————————————————————————————————	77,073 266,410 £343,483
nts due under	finance le	ease obligat	GROUP AND 1986 £ 81,367 185,043 £266,410 GROUP AND 1986 £ 205,295	COMPANY 1985 £ 77,073 266,410 ————————————————————————————————————
nts due under	finance le	ease obligat	GROUP AND 1986 £  S1,367 185,043  £266,410  GROUP AND 1986 £	77,073 266,410 ————————————————————————————————————
1	subsidiary Parent and Lary companies	457,385 accrued 67,690 subsidiary Parent and lary companies 308,334	GROUP  1986 £ £ 457,385 45,329  accrued 67,690 72,065  subsidiary  Parent and lary companies 308,334 116,397 63,277	Eeed  250,305 2,258,876  £2,509,181  1986 £ £ £ 1985 £ £ 457,385 45,329 457,385 accrued 67,690 72,065 67,690 subsidiary Parent and lary companies 308,334 116,397 63,277 116,397

£341,695

£383,698

# 17 CREDITORS - amounts falling due after more than one year

Capital amounts due under finance lease obligations within two to five years	714,998	762,665
Deferred grants	185,043 167,328	266,410 183,381
	£1,067,369	£1,212,456
The amount of it		

The amount of the subordinated interest bearing loans falling due for payment after more than five years is £238,332. This loan is payable twice yearly and interest is charged at 1% above the prevailing base rate.

### 18 CALLED UP SHARE CAPITAL

At 31 December 1985		.Author1sed £	Allotted, called up and fully paid
Ordinary shares of £1	each	£1,000,000	£1,000,000
At 31 December 1986	•	<del></del>	
Ordinary shares of fl	each	£1,000,000	£1,000,000

## 19 FINANCIAL COMMITMENTS

At 31 December authorised future capital expenditure before deduction of available government grants amounted to:

government grants amounted to	GROUP AND 1986 £	COMPANY 1985 £
Contracted	95,000	232,500
Not contracted	1,299,600	1,355,000

## O SUBSIDIARY COMPANY

Class of shares	Country of incorporation	Proportion held
		3.000

Scottish Sea Farms Limited

Ordinary £1

Scotland

100%

#### 21 HOLDING COMPANY

The company's ultimate helding company is Norsk Hydro AS, a company incorporated in Norway.

#### 22 STAFF NUMBERS

The average number of persons employed by the group, including directors,

		· · · · · · · · · · · · · · · · · · ·
Management	1986	1985
Administration Fish farming and ancillary activities	13 7 - 41	12 9 44
	· ·	-
	61 🧀	65

## 23 CONTINGENT LIABILITIES

The company has a contingent liability which the board estimates to be £30,000 in respect of liabilities under the terms of the lease of the land at Hunterston.