REGISTERED NUMBER: 00941995 (England and Wales)

ABBREVIATED ACCOUNTS FOR THE YEAR ENDED 31 OCTOBER 2015

FOR

CAMPION WILLCOCKS LIMITED

A53L1GNE

26/03/2016 COMPANIES HOUSE

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CAMPION WILLCOCKS LIMITED

COMPANY INFORMATION FOR THE YEAR ENDED 31 OCTOBER 2015

DIRECTORS:

Mrs B. Campion
David M. Campion
D.Mark Campion
D.L. Roberts
R.A. Clifford
N.F. Jowitt

SECRETARY:

N.F. Jowitt

REGISTERED OFFICE:

Oakfield House 59 Hill Avenue Amersham Buckinghamshire HP6 5ED

REGISTERED NUMBER:

00941995 (England and Wales)

AUDITORS:

J.R. Antoine & Partners Statutory Auditor 75 Rickmansworth Road Amersham

Buckinghamshire HP6 5JW

STRATEGIC REPORT FOR THE YEAR ENDED 31 OCTOBER 2015

The directors present their strategic report for the year ended 31 October 2015.

REVIEW OF BUSINESS

The company has continued to diversify its product portfolio to maximise the opportunities in its chosen markets.

PRINCIPAL RISKS AND UNCERTAINTIES

There are a number of potential risks and uncertainties that could have an impact on the company's performance. These include risks relating to the cyclical nature of the economy and the ongoing recovery of financial markets. There continues to be uncertainty surrounding future potential legislative changes impacting our sector. These risks and our mitigating actions continue to be addressed by our Risk Committee.

ON BEHALF OF THE BOARD:

R.A. Clifford Director

Date:

REPORT OF THE DIRECTORS FOR THE YEAR ENDED 31 OCTOBER 2015

The directors present their report with the accounts of the company for the year ended 31 October 2015.

PRINCIPAL ACTIVITY

The principal activity of the company in the year under review was that of the provision of strategy consultants in the field of change management.

DIVIDENDS

The total distribution of dividends for the year ended 31 October 2015 will be £45,000.

DIRECTORS

The directors shown below have held office during the whole of the period from 1 November 2014 to the date of this report.

Mrs B. Campion David M. Campion D.Mark Campion D.L. Roberts R.A. Clifford N.F. Jowitt

Other changes in directors holding office are as follows:

R.H. Latham - resigned 31 December 2014

DISCLOSURE IN THE STRATEGIC REPORT

A review of business is detailed in the above report.

STATEMENT OF DIRECTORS' RESPONSIBILITIES

The directors are responsible for preparing the Report of the Directors and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

REPORT OF THE DIRECTORS FOR THE YEAR ENDED 31 OCTOBER 2015

STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS

So far as the directors are aware, there is no relevant audit information (as defined by Section 418 of the Companies Act 2006) of which the company's auditors are unaware, and each director has taken all the steps that he or she ought to have taken as a director in order to make himself or herself aware of any relevant audit information and to establish that the company's auditors are aware of that information.

ON BEHALF OF THE BOARD:

REPORT OF THE INDEPENDENT AUDITORS TO CAMPION WILLCOCKS LIMITED UNDER SECTION 449 OF THE COMPANIES ACT 2006

We have examined the abbreviated accounts set out on pages six to fourteen, together with the full financial statements of Campion Willcocks Limited for the year ended 31 October 2015 prepared under Section 396 of the Companies Act 2006.

This report is made solely to the company, in accordance with Section 449 of the Companies Act 2006. Our work has been undertaken so that we might state to the company those matters we are required to state to it in a special auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company, for our work, for this report, or for the opinions we have formed.

Respective responsibilities of directors and auditors

The directors are responsible for preparing the abbreviated accounts in accordance with Section 445 of the Companies Act 2006. It is our responsibility to form an independent opinion as to whether the company is entitled to deliver abbreviated accounts to the Registrar of Companies and whether the abbreviated accounts have been properly prepared in accordance with the Regulations made under that Section and to report our opinion to you.

Basis of opinion

We conducted our work in accordance with Bulletin 2008/4 issued by the Auditing Practices Board. In accordance with that Bulletin we have carried out the procedures we consider necessary to confirm, by reference to the financial statements, that the company is entitled to deliver abbreviated accounts and that the abbreviated accounts to be delivered are properly prepared.

Opinion

In our opinion the company is entitled to deliver abbreviated accounts prepared in accordance with Section 445(3) of the Companies Act 2006, and the abbreviated accounts have been properly prepared in accordance with the Regulations made under that Section.

Richard King FCA (Senior Statutory Auditor) for and on behalf of J.R. Antoine & Partners

Statutory Auditor 75 Rickmansworth Road Amersham

Buckinghamshire

Date: 15TH 1/ARIH 2016.

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ABBREVIATED PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 OCTOBER 2015

	Notes	2015 £	2014 £
TURNOVER	2	25,977,874	26,144,667
Cost of sales and other operating income		(23,011,683)	(23,093,544)
		2,966,191	3,051,123
Administrative expenses		2,877,870	3,006,892
OPERATING PROFIT	4 .	88,321	44,231
Interest receivable and similar income		960	1,880
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION		89,281	46,111
Tax on profit on ordinary activities	5	31,622	19,844
PROFIT FOR THE FINANCIAL YEAR		57,659	26,267

CONTINUING OPERATIONS

None of the company's activities were acquired or discontinued during the current year or previous year.

TOTAL RECOGNISED GAINS AND LOSSES

The company has no recognised gains or losses other than the profits for the current year or previous year.

ABBREVIATED BALANCE SHEET **31 OCTOBER 2015**

		2015		2014	
	Notes	£	£	£	£
FIXED ASSETS					
Intangible assets	7		-		-
Tangible assets	8		59,158		18,320
			59,158		18,320
CURRENT ASSETS					
Debtors	9	3,722,457		3,494,791	
Cash at bank and in hand		1,683,325		1,597,799	
		5,405,782		5,092,590	
CREDITORS		-,,		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
Amounts falling due within one year	10	4,905,475		4,573,604	
NET CURRENT ASSETS			500,307		518,986
TOTAL ASSETS LESS CURRENT					
LIABILITIES			559,465		537,306
PROVISIONS FOR LIABILITIES	11		9,500		
NET ASSETS			549,965		537,306
CAPITAL AND RESERVES					
Called up share capital	12		100		100
Profit and loss account	13		549,865		537,206
SHAREHOLDERS' FUNDS	19		549,965		537,306

The abbreviated accounts have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to medium-sized companies.

The financial statements were approved by the Board of Directors on its behalf by:

14.03.2016 and were signed on

CASH FLOW STATEMENT FOR THE YEAR ENDED 31 OCTOBER 2015

•		2015	2014
Net each inflam//autflam)	Notes	£	£
Net cash inflow/(outflow) from operating activities	1	171,652	(711,908)
Returns on investments and servicing of finance	2	960	1,880
Taxation		(19,844)	(40,772)
Capital expenditure	2	(49,796)	(8,680)
Equity dividends paid		(45,000)	(15,300)
		57,972	(774,780)
Financing	2	27,554	(49,889)
Increase/(decrease) in cash in the period		85,526 ————————————————————————————————————	(824,669)
Reconciliation of net cash flow to movement in net funds	3		······································
Increase/(decrease) in cash in the period		85,526	(824,669)
Change in net funds resulting from cash flows		85,526	(824,669)
Movement in net funds in the period Net funds at 1 November		85,526 1,597,799	(824,669) 2,422,468
Net funds at 31 October		1,683,325	1,597,799

NOTES TO THE CASH FLOW STATEMENT FOR THE YEAR ENDED 31 OCTOBER 2015

1. RECONCILIATION OF OPERATING PROFIT TO NET CASH INFLOW/(OUTFLOW) FROM OPERATING ACTIVITIES

			2015 £	2014 £
	Operating profit		88,321	44,231
	Depreciation charges		8,958	11,489
	Profit on disposal of fixed assets (Increase)/decrease in debtors		(227,666)	(779) 13,291
	Increase/(decrease) in creditors		302,039	(780,140)
	Net cash inflow/(outflow) from operating activities		171,652	(711,908)
2.	ANALYSIS OF CASH FLOWS FOR HEADINGS NET	TED IN THE CASH	FLOW STATE	MENT
			2015 £	2014 £
	Returns on investments and servicing of finance		£	£
	Interest received		960	1,880
	Net cash inflow for returns on investments and servicing	of finance	<u>960</u>	1,880
	Capital expenditure			•
	Purchase of tangible fixed assets		(49,796)	(9,459)
	Sale of tangible fixed assets			
	Net cash outflow for capital expenditure		(49,796) ====	(8,680)
	Financing			
	Amount withdrawn by directors		27,554	(49,889)
	Net cash inflow/(outflow) from financing		<u>27,554</u>	(49,889) ====
3.	ANALYSIS OF CHANGES IN NET FUNDS			
	1	At 1.11.14	Cash flow	At 31.10.15
		£	£	£
	Net cash:	1 505 500	05.506	1 (02 225
	Cash at bank and in hand	1,597,799	85,526	1,683,325
		1,597,799	85,526	1,683,325
	Total	1,597,799	85,526	1,683,325

NOTES TO THE ABBREVIATED ACCOUNTS FOR THE YEAR ENDED 31 OCTOBER 2015

1. ACCOUNTING POLICIES

Accounting convention

The financial statements have been prepared under the historical cost convention.

Turnover

Turnover represents net invoiced sales of services, excluding value added tax, but including accrued income not yet invoiced.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life

Short leasehold - 20% on cost Fixtures and fittings - 20% on cost Computer equipment - 33% on cost

Deferred tax

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date.

Hire purchase and leasing commitments

Rentals paid under operating leases are charged to the profit and loss account on a straight line basis over the period of the lease.

2. TURNOVER

The turnover and profit before taxation are attributable to the one principal activity of the company.

An analysis of turnover by geographical market is given below:

		2015 £	2014 £
	UK Asia	25,977,874 	26,117,475 27,192
		25,977,874	26,144,667
3.	STAFF COSTS		
	•	2015 £	2014 £
	Wages and salaries	£ 2,044,181	2,191,590
	Social security costs	215,715	240,047
		2,259,896	2,431,637
	The average monthly number of employees during the year was as follows:		
	The average monthly number of employees during the year was as follows.	2015	2014
		41	45
		===	====

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NOTES TO THE ABBREVIATED ACCOUNTS - continued FOR THE YEAR ENDED 31 OCTOBER 2015

4. **OPERATING PROFIT**

5.

The operating profit is stated after charging/(crediting):

Other operating leases Depreciation - owned assets Profit on disposal of fixed assets Auditors' remuneration	2015 £ 121,279 8,958 12,750	2014 £ 107,922 11,489 (779) 12,500
Directors' remuneration	730,034	797,195
The number of directors to whom retirement benefits were accruing was as follows:		
Money purchase schemes	1	1
Information regarding the highest paid director is as follows: Emoluments etc	2015 £ 319,818	2014 £ 327,642
TAXATION		
Analysis of the tax charge The tax charge on the profit on ordinary activities for the year was as follows:	2015 £	2014 £
Current tax: UK corporation tax	22,122	19,844
Deferred tax	9,500	
Tax on profit on ordinary activities	31,622	19,844
Factors affecting the tax charge The tax assessed for the year is higher than the standard rate of corporation tax explained below:	in the UK. Th	ne difference is
	2015	2014
Profit on ordinary activities before tax	£ 89,281	£ 46,111 ———
Profit on ordinary activities multiplied by the standard rate of corporation tax in the UK of 20% (2014 - 20%)	17,856	9,222
Effects of: Expenses not deductible for tax purposes	12,946	10,996
Income not taxable for tax purposes	-	(156)
Capital allowances in excess of depreciation Current tax charge	(8,680) 22,122	(218) 19,844
		===

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NOTES TO THE ABBREVIATED ACCOUNTS - continued FOR THE YEAR ENDED 31 OCTOBER 2015

6.	DIVIDENDS			2015	2014
	Final			£ 45,000	£ 15,300
7.	INTANGIBLE FIXED ASSETS				Goodwill
	COST				£
	COST At 1 November 2014 and 31 October 2015				55,000
	AMORTISATION				
	At 1 November 2014 and 31 October 2015				55,000
	NET BOOK VALUE At 31 October 2015				-
	At 31 October 2014				-
8.	TANGIBLE FIXED ASSETS		77 1		
		Short leasehold £	Fixtures and fittings £	Computer equipment £	Totals £
	COST				
	At 1 November 2014 Additions	67,144 	108,449	67,022 49,796	242,615 49,796
	At 31 October 2015	67,144	108,449	116,818	292,411
•	DEPRECIATION		•		
	At 1 November 2014 Charge for year	60,456 2,866	108,350 99	55,489 5,993	224,295 8,958
					
	At 31 October 2015	63,322	108,449	61,482	233,253
	NET BOOK VALUE At 31 October 2015	3,822		55,336	59,158
			<u> </u>		
	At 31 October 2014	<u>6,688</u>	99	11,533	<u>18,320</u>
9.	DEBTORS: AMOUNTS FALLING	G DUE WITHIN ONE YEA	R		
				2015 £	2014 £
	Trade debtors			2,879,992	2,984,868
•	Other debtors Prepayments			751 841,714	477 509,446
	. •			3,722,457	3,494,791

NOTES TO THE ABBREVIATED ACCOUNTS - continued FOR THE YEAR ENDED 31 OCTOBER 2015

10.	CREDITORS	: AMOUNTS FALLI	NG DUE WITHIN ONE YEAR		
				2015	2014
				£	£
	Trade creditors	\$		3,819,487	3,362,673
	Tax	•		22,122	19,844
		and other taxes		69,216	70,853
	VAT	and office taxes		128,741	142,098
		er common control		120,741	8,090
	Directors' curr			44,491	16,937
					953,109
	Accrued exper	ises		821,418	955,109
				4,905,475	4,573,604
11.	PROVISION	S FOR LIABILITIES	}		
				2015	2014
				£	£
	Deferred tax			9,500	-
					Deferred
					tax
					£
	Accelerated ca	pital allowances			9,500
		P			
	Balance at 31	October 2015			9,500
					===
12.	CALLED UP	SHARE CAPITAL			
	Allotted, issue	d and fully paid:			
	Number:	Class:	Nomina	al 2015	2014
			value:		£
	100	Ordinary	£1	100	100
	•	•			
13.	RESERVES				
		•			Profit
					and loss
					account
					£
	At 1 Novembe				537,206
	Profit for the y	ear			57,659
	Dividends				(45,000)
	At 31 October	2015			549,865

14. PENSION COMMITMENTS

The company operates a pension scheme (the CWA Pension Scheme) for the directors and their families. The assets of the scheme are held separately from those of the company in an independently administered fund. Under the scheme there are specified target benefits based on the members' final pensionable earnings. However, the rules of the scheme limit the liability in respect of any member to whatever may be secured by contributions actually paid in respect of that member, together with investment income thereon. Furthermore, the company is not committed to pay the contribution rates disclosed by the actuarial valuation. The pension charge for the year has therefore been taken as the contribution paid to the scheme which amounted to £nil (2014 - £nil).

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NOTES TO THE ABBREVIATED ACCOUNTS - continued FOR THE YEAR ENDED 31 OCTOBER 2015

15. **CONTINGENT LIABILITIES**

There is a bank debenture dated 18 December 1998 secured on the assets of the company.

16. OTHER FINANCIAL COMMITMENTS

Future commitments in respect of operating leases total £46,250 at the balance sheet date (of which £37,000 is due within one year).

17. DIRECTORS' ADVANCES, CREDITS AND GUARANTEES

1) Amounts due to the directors at the balance sheet date totalled £44,491 (2014 £16,937).

2)The company leases its premises from the C.W.A. Pension Scheme (of whom Mr D.Mark.Campion and his wife are beneficial members) at an annual rent of £37,000.

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18. RELATED PARTY DISCLOSURES

During the year, total dividends of £45,000 (2014 - £15,300) were paid to the directors.

19. RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' FUNDS

	2015	2014
	£	£
Profit for the financial year	57,659	26,267
Dividends	(45,000)	(15,300)
Net addition to shareholders' funds	12,659	10,967
Opening shareholders' funds	537,306	526,339
Closing shareholders' funds	549,965	537,306

20. CONTROL

The company is controlled by its shareholder and director, Mr D. Mark Campion.