

# Deloitte & Touche



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The Secretary  
Dalkia plc  
Buchanan House  
24-30 Holborn  
London  
EC1N 2LX

Our ref: CMR/KAV

25 November 1999

Dear Sir

This letter is formal notice of our resignation as auditors of Dalkia plc and its subsidiaries as listed in Appendix 1 of this letter with effect from 1 December 1999.

There are no circumstances connected with our resignation which we consider should be brought to the attention of the members or creditors of the company.

Yours faithfully

*Deloitte & Touche*



**Deloitte Touche  
Tohmatsu**

Aberdeen, Belfast, Birmingham, Bracknell, Bristol, Cambridge, Cardiff, Crawley,  
Edinburgh, Glasgow, Leeds, Leicester, Liverpool, London, Manchester, Milton Keynes,  
Newcastle upon Tyne, Nottingham, St Albans and Southampton.

Principal place of business at which a list of partners' names is available:  
Stonecutter Court, 1 Stonecutter Street, London EC4A 4TR.

Authorised by the Institute of Chartered Accountants in England and Wales to carry on  
investment business.



## Appendix 1

Dalkia plc —  
Dalkia Utilities Services plc  
AHS Emstar Holdings Limited  
Power Engineering Limited  
Boiler Suppliers and Hire Limited  
Dalkia Energy Management Limited  
Dalkia Technical Services Limited  
AHS Limited  
Associated Electricity Supplies Limited  
Energy Supply Contracts Limited  
UK Electric Power Limited  
Associated Energy Projects Plc  
Associated Environmental Projects (Hampshire) Limited  
Cardiff Waste Management Limited  
Associated Linc Services Limited  
Linc Service UK Limited  
G&O Building Services Limited  
Parkersell Limited  
Parkersell Forecourt Services Limited  
Parkersell Highway Lighting Services Limited — 928643  
Parkersell (Lighting and Electrical Services) Limited  
Power and Data Installations Limited  
Symonds Group Limited  
Symonds Limited  
Symonds Facilities Management Plc  
Charter Services Limited  
Symond Travers Morgan Limited  
Symonds International Limited  
Test Cell Limited  
Symonds Woolf Limited  
Design & Manage Europe Limited  
Woolf Construction Management Limited  
Woolf International Leisure Limited  
Woolf Limited  
Woolf Project Management Limited  
EnviroEnergy Limited