

## REPORT AND FINANCIAL STATEMENTS

For the Year Ended 31st December 1997

C/N 00925768



## DIRECTORS' REPORT

Year Ended 31st December 1997

The directors present their report and financial statements for the year ended 31st December 1997.

#### DIRECTORS

The directors who held office during the year and since the year end were:

M J Gladwyn	(Chairman) (Appointed 22nd April 1997)
A S J Fraser	(Resigned 22nd April 1997)
J K Craig	
R Kimber	
A S Peacock	
T F Wright	
G T D Wilmot	(Resigned 30th June 1997)
M A W Hendry	(Appointed 3rd February 1998)
P B Morton	(Appointed 3rd February 1998)

None of the directors had any interest in the share capital of the company at 31st December 1997 or 31st December 1996.

The interests of Mr M J Gladwyn, Mr A S J Fraser, Mr R Kimber and Mr G T D Wilmot in the share capital of Scruttons plc are set out in the accounts of that company.

Options in the ordinary shares of Scruttons plc were held as follows:

	At 1.1.97 <u>No.</u>	At 31.12.97 <u>No.</u>
J K Craig	5,000	8,000
A S Peacock	10,000	16,000
T F Wright	5,000	9,000

## ACTIVITY

The principal activity of the company is the operation of a freight ferry service between Belfast and Heysham in Lancashire.

## RESULTS and DIVIDEND

The profit for the year after taxation amounted to £279,722 (1996 - £659,362).

A dividend of £100,000 was paid on 31st December 1997. The directors do not recommend payment of a final dividend.

## FIXED ASSETS

Details of movements in fixed assets are set out in note 8 to the financial statements.

## FUTURE ACTIVITY

The directors do not foresee any significant change in the activities of the company in 1998 but expect to continue to trade in a very competitive environment.

DIRECTORS' REPORT (continued)
Year Ended 31st December 1997

CREDITOR PAYMENT POLICY

The company's strategy is to develop mutually beneficial relationships with key suppliers. It agrees appropriate terms and conditions of supply at the start of business, and seeks to abide by those terms and conditions, provided it is satisfied that the supplier has also complied with them.

HEALTH & SAFETY AT WORK

The company operates a health and safety policy as required under the Health and Safety at Work Act 1974.

#### **AUDITORS**

Coopers & Lybrand resigned as auditors on 5th January 1998. The directors appointed Moore Stephens as auditors until the next annual general meeting. Moore Stephens have expressed their willingness to continue in office and offer themselves for re-appointment in accordance with Section 385(2) of the Companies Act 1985.

Sames Kenneth Crace

JAMES KENNETH CRAIG

Secretary

20th April 1998

Registered in England No. 925768

#### STATEMENT OF DIRECTORS' RESPONSIBILITIES

Company Law requires the directors to prepare financial statements which give a true and fair view of the state of affairs of the company at the end of the financial year and of the profit of the company for the period to that date. The financial statements must be prepared in compliance with the required formats and disclosures of the Companies Act 1985 and with applicable accounting standards. In addition the directors are required:

- to select appropriate accounting policies and then apply them consistently;
- to make judgements and estimates that are reasonable and prudent; and
- to prepare the financial statements on a going concern basis unless it is inappropriate to presume that the company will continue in business.

Additionally they have responsibility for maintaining proper accounting records which disclose with reasonable accuracy at any time the financial position of the company, and to enable them to ensure that the financial statements comply with the Companies Act 1985, and have responsibility for safeguarding the assets of the company, and for taking reasonable steps to prevent and detect fraud and other irregularities.

The directors confirm that the financial statements comply with the above requirements.

20th April 1998

# AUDITORS' REPORT TO THE MEMBERS OF

#### BELFAST FREIGHT FERRIES LIMITED

We have audited the financial statements on pages 5 to 15.

# Respective Responsibilities of Directors and Auditors

As described on page 3 the company's directors are responsible for the preparation of financial statements. It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

## Basis of Opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

## Opinion

In our opinion the financial statements give a true and fair view of the state of affairs of the company at 31st December 1997 and of its profit for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

MOORE STEPHENS

Chartered Accountants and Registered Auditors

Joon Step

London

20th April 1998

# PROFIT and LOSS ACCOUNT Year Ended 31st December 1997

	<u>Note</u>	<u>1997</u> £	1996 £
TURNOVER	2	16,569,958	14,744,902
Costs and overheads	3	(15,169,697)	(13,110,072)
OPERATING PROFIT		1,400,261	1,634,830
Interest	6	(967,441)	(590,771)
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION		432,820	1,044,059
Taxation on profit on ordinary activities	; 7	(153,098)	(384,697)
PROFIT ON ORDINARY ACTIVITIES AFTER TAXATION		279,722	659,362
DIVIDEND PAID (£1.00 (1996: £3.32) per sh	are)	(100,000)	(332,000)
RETAINED PROFIT FOR THE YEAR	19	179,722 =======	327,362 =======

All amounts above relate to the continuing operations of the company.

All recognised gains and losses are included in the profit and loss account.

# NOTE OF HISTORICAL COST PROFITS AND LOSSES Year Ended 31st December 1997

	<u>1997</u> £	<u>1996</u> £
Reported profit on ordinary activities before taxation Difference between historical cost	432,820	1,044,059
depreciation and depreciation calculated on the revalued amount	112,963	112,963
Historical cost profit on ordinary activities before taxation	545,783 ======	1,157,022
Historical cost retained profit for the year	292,685 ======	440,325

## BALANCE SHEET

At 31st December 1997

	Note	<u>£</u> £	9 <u>97</u> £	£	1996 £
FIXED ASSETS					
Tangible assets	8	:	13,877,770	-	15,284,866
CURRENT ASSETS Stock Debtors Cash at bank and in hand	9 10	296,783 3,991,470 575,186		327,596 4,197,999	
a lil same dia		4,863,439		4,525,595	
Creditors: amounts falling due within one year	11	4,954,094		4,632,970	
NET CURRENT LIABILITIES			(90,655)		(107,375)
TOTAL ASSETS LESS CURRENT LIABILITIES			13,787,115	:	15,177,491
Creditors: amounts falling due after more than one year	12	8,760,949		10,198,903	
Provision for liabilities and charges	14	265,526		397,670	
			9,026,475		10,596,573
NET ASSETS			4,760,640 ======		4,580,918 =======
CAPITAL AND RESERVES					
Called-up share capital Revaluation reserve Profit and loss account	17 19 19		100,000 1,355,365 3,305,275		100,000 1,468,328 3,012,590
EQUITY SHAREHOLDERS' INTEREST	18		4,760,640		4,580,918

Approved by the Board on 20th April 1998

M J Gladwyn )
) Directors
A S Peacock )

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## NOTES TO THE FINANCIAL STATEMENTS Year Ended 31st December 1997

#### ACCOUNTING POLICIES

#### (a) GENERAL

The accounting policies used are in accordance with generally accepted accounting principles. The financial statements have been prepared on the historical cost basis including the revaluation of certain fixed assets and in accordance with applicable accounting standards.

Transactions with Group undertakings are not disclosed as the company's results are included in the consolidated financial statements of Scruttons plc.

### (b) DEPRECIATION

The following depreciation policies are adopted by the company:-

- i) Ships The costs of ships are depreciated on a straight line basis over their estimated useful lives, assuming a residual current market scrap value.
- ii) Assets on Chartered Ships
  The costs of assets on chartered ships are depreciated on
  a straight line basis over the period of the charter.
- iii) Plant, Equipment and Vehicles
  These assets are depreciated over their expected useful
  life which when new vary from 3 15 years.

### (c) LEASED ASSETS

Assets used by the company which have been funded through finance leases are capitalised and depreciated over their estimated useful lives in accordance with the company's normal depreciation policy. The resulting lease obligations are included in creditors. Finance lease interest costs and rentals payable under operating leases are charged directly to the profit and loss account.

### (d) STOCK

Stock is shown at cost and comprises fuel held in the ships' tanks, spares, lubricants and provisions.

## (e) DEFERRED TAXATION

Deferred taxation is calculated on the liability method and takes account of material timing differences between the accounting and taxation treatment of certain items. Provision is not made where it is considered that no liability is likely to arise in the foreseeable future (see note 14).

# NOTES TO THE FINANCIAL STATEMENTS (continued) Year Ended 31st December 1997

## 1. ACCOUNTING POLICIES (continued)

### (f) DRY DOCKING

Dry docking costs are amortised over the period from the date of expenditure to the next planned dry docking. Unamortised costs at the year end are included in prepayments.

## (g) PENSION COSTS

The costs of providing pensions are charged to the profit and loss account in accordance with the advice given by independent professionally qualified actuaries.

# 2. TURNOVER

Turnover is the total amount receivable by the company for services provided, stated net of Value Added Tax, and arises from the provision of a freight ferry service in the United Kingdom.

### 3. COSTS AND OVERHEADS

-			
		<u>1997</u> £	<u>1996</u>
	Change in stock Raw materials and consumables Other external charges Charter of ships Rental of land and buildings Hire of plant and machinery Staff costs (note 4) Depreciation of tangible fixed assets Loss on sale of tangible fixed assets Other operating charges Auditors' remuneration	30,813 1,560,838 7,672,047 1,967,438 205,000 6,932 943,381 1,538,153 - 1,240,555 4,540 15,169,697 =========	1,596,174 7,144,895 1,488,215 280,000 22,188 836,620 1,058,733 575 831,763
١.	STAFF COSTS		
	(a) Staff costs (including executive	1997 £	<u>1996</u> £
	directors) comprise:		

	Wages and salaries Social security costs Other pension costs (see note 15)	836,189 74,323 32,869	708,043 69,169 59,408
		943,381	836,620 ======
(b)	The average monthly number of employed during the year was as follows:	ees <u>No.</u>	No.
	Office administration and clerical	57	50

# NOTES TO THE FINANCIAL STATEMENTS (continued) Year Ended 31st December 1997

# 5. DIRECTORS' EMOLUMENTS

		1997 £	1996 £
	Remuneration Pension provision (see note 15)	144,736 13,181	145,596 21,223
		157,917 ======	166,819
6.	INTEREST		
		1997 £	1996 £
	Payable: On bank overdraft and loans from parent undertaking	105,741	18,930
Bank loan not wholly repayable within five years	within five years	21,361	36,154
	On finance leases not wholly repayable within five years	854,252	569,372
		981,354	624,456
	Receivable	13,913	33,685
		967,441 ======	590,771
7.	TAXATION ON PROFIT ON ORDINARY ACTIVITIES		
	The taxation charge for the year comprises:-	1997 £	1996 £
	UK corporation tax at 31.5% (1996 - 33%) Adjustment relating to previous year Transfer from deferred taxation	300,000 (20,902) (109,000)	505,000 (24,303) (96,000)
	Deferred taxation credit resulting from change in tax rate	(17,000)	
		153,098 ======	384,697

# NOTES TO THE FINANCIAL STATEMENTS (continued) Year Ended 31st December 1997

8. TANGIBLE FIXED ASSETS	8.	TANGIBLE	FIXED	ASSETS
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8.	TANGIBLE FIXED ASSETS  a) Movements in year	Owned Ship f	Assets under Finance <u>Lease</u> f	Leased	Plant &  Machinery Total £
	a) Movements in year		2	~	_
	COST OR VALUATION				
	At 31st December 1996 Additions Disposals	2,120,376	14,280,396 46,503	517,383	663,216 17,581,371 84,954 131,457 (400) (400)
	At 31st December 1997		14,326,899		
	DEPRECIATION				
	At 31st December 1996 Provision Relating to disposals	561,480 282,000	945,610 1,038,700	381,160 109,080 -	408,255 2,296,505 108,373 1,538,153
	At 31st December 1997	843,480 ======	1,984,310	490,240	516,628 3,834,658
	NET BOOK VALUE				
	At 31st December 1997	•	12,342,589	27,143 ======	231,142 13,877,770
	At 31st December 1996		13,334,786 =======	136,223	254,961 15,284,866 ======
	b) Cost or valuation co	omprises:			
	Cost Valuation in 1994		9,326,899 5,000,000	517,383	747,770 10,596,032 - 7,116,396
			14,326,899	517,383	
9.	STOCK				
				1997 £	1996 £
	Fuel Spares and lubricants Provisions			72,547 194,538 29,698	79,497 226,189 21,910
				296,783 ======	327,596 ======

# NOTES TO THE FINANCIAL STATEMENTS (continued) Year Ended 31st December 1997

## 10. DEBTORS

	1997 £	<u>1996</u> £
Due within one year:		
Trade debtors Other debtors Prepayments	3,178,923 229,287 583,260	3,126,636 200,540 870,823
	3,991,470 =======	4,197,999

# 11. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	1997 £	1996 £
Bank overdraft Current portion of long term loan Finance lease Trade creditors Other taxes Corporate taxation Amounts owed to group undertakings Accruals	196,150 1,277,911 1,219,232 473,823 300,000 1,305,985 180,993 4,954,094	70,583 196,150 1,164,558 1,304,332 448,107 505,000 835,070 109,170 4,632,970

# 12. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

	1997 £	1996 £
Bank loan Finance lease	8,760,949	196,150 10,002,753
	8,760,949 ======	10,198,903

The bank loan is repayable in 17 equal half-yearly instalments and bears interest at 7.5% per annum as follows:-

	196,150	392,300
•		
1 - 2 years	_	196,150
Less than 1 year	196,150	196,150

The interest rate and repayment of the bank loan have been guaranteed by the Department of Trade and Industry under Section 10 of the Industry Act 1972 (as amended).

# NOTES TO THE FINANCIAL STATEMENTS (continued) Year Ended 31st December 1997

# 12. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR (continued)

The future lease payments to which the company is committed at 31st December 1997 include finance charges allocated to future periods as follows:

	<u>1997</u>	<u>1996</u> £
Less than 1 year 1 - 2 years 2 - 5 years Over 5 years	2,013,122 2,023,117 6,127,945 2,640,119	1,985,756 1,995,555 6,087,072 4,680,977
Electron charges allocated to	12,804,303	14,749,360
Finance charges allocated to future periods	2,765,443	(3,582,049)
	10,038,860	11,167,311
Amounts falling due within one year	1,277,911	1,164,558
Amounts falling due after more than one year	8,760,949	10,002,753
	10,038,860 =======	11,167,311 ========

## 13. OPERATING LEASES

The future operating lease payments which the company is committed to make during the next year, at 31st December 1997, are as follows:-

## NOTES TO THE FINANCIAL STATEMENTS (continued) Year Ended 31st December 1997

## 14. PROVISION FOR LIABILITIES AND CHARGES

	1997 £	1996 £
Deferred Taxation Capital allowances Other timing differences	350,000 (193,000)	500,000 (217,000)
Pension provision (see note 15)	157,000 108,526	283,000 114,670
	265,526 ======	397,670 ======

The liability for deferred taxation provided in the financial statements is computed at a rate of taxation of 31% (1996 - 33%).

Potential liabilities for deferred taxation not provided in the accounts computed at 31% (1996 - 33%) comprise:

	======	=======
On revaluation of ships	420,000	485,000
	1997 £	<u>1996</u> £
	2 2 2 2	1000

#### 15. PENSION COMMITMENTS

The company is a participating employer in the Scruttons Group Pension Fund which is designed to provide retirement benefits for the majority of eligible UK employees between the age of 21 and normal retirement age.

The group scheme is a defined benefit pension scheme and the assets of the scheme are held in a trustee administered fund separately from those of the group. The pension cost relating to the scheme is assessed in accordance with the advice of independent professionally qualified actuaries based on the pension cost across the group as a whole. It is calculated to spread the cost of pensions over the employees' expected working lives. The financial statements of Scruttons plc, the ultimate parent undertaking, include details of the results of the most recent actuarial valuation of the scheme which was completed at 31st March 1997. The next triennial valuation of the scheme will be at 31st March 2000.

The total pension provision required to be made under SSAP 24 for the company for the year ended 31st December 1997 was £32,869 (1996 - £59,408).

# NOTES TO THE FINANCIAL STATEMENTS (continued) Year Ended 31st December 1997

#### 16. SECURED LIABILITIES

- a) The obligations under the mv "Saga Moon" lease are secured by a charge on the company's business and assets and are guaranteed by the parent undertaking.
- b) The bank overdraft and bank guarantee (see (d) below) are secured by a fixed and floating charge over the company's assets together with a guarantee from the ultimate parent undertaking of up to £1,765,000.
- c) The loan in note 12 is secured by a first fixed charge on the ship in favour of the Secretary of State for Trade and Industry and a second fixed charge in favour of the bank. The ultimate parent undertaking has given the bank a guarantee for this loan.
- d) The obligations under the mv "River Lune" lease are guaranteed by the parent undertaking and by the company's bankers up to £500,000.

# 17. CALLED UP SHARE CAPITAL

	1997 £	<u>1996</u> £
Ordinary shares of £1 each Authorised	500,000	500,000
Allotted and fully paid	100,000 ======	100,000 ======

# 18. RECONCILIATION OF MOVEMENT IN SHAREHOLDERS' FUNDS

	1997 £	<u>1996</u>
Profit for year Dividends	279,722 (100,000)	659,362 (332,000)
Opening shareholders' funds	179,722 4,580,918	327,362 4,253,556
Closing shareholders' funds	4,760,640	4,580,918

# NOTES TO THE FINANCIAL STATEMENTS (continued) Year Ended 31st December 1997

#### 19. RESERVES

	Revaluation Reserve £	Profit & Loss <u>Account</u> £
At 1st January 1997 Retained profit for the year Reclassification of ships revaluation	1,468,328	3,012,590 179,722
depreciation	(112,963)	112,963
At 31st December 1997	1,355,365	3,305,275

The reclassification of ships revaluation depreciation is the transfer of that element of the depreciation charge for the year which relates to the depreciation of the revaluation of the ships.

### 20. ULTIMATE PARENT UNDERTAKING

Scruttons plc, which is registered in England and Wales, was regarded by the directors as being the company's ultimate parent undertaking.

Group accounts for Scruttons plc are available to the public from Companies Registration Office, Companies House, Crown Way, Cardiff on payment of the appropriate fee.

On 17th December 1997 Cenargo Fast Ferries (No. 2) PLC, a wholly-owned subsidiary of Cenargo International Limited, made recommended offers to purchase the entire share capital of Scruttons plc. The offers were declared unconditional on 2nd February 1998. Accordingly, from that date, Cenargo International Limited is regarded by the directors as being the company's ultimate holding company.