PERFORMANCE SAILCRAFT EUROPE LIMITED Registered number 922893

31 December 1992



14.

DIRECTOR'S REPORT

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The directors submit their report and audited accounts for the year ended 31 December 1992.

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REVIEW OF THE BUSINESS

The principal activities of the company are its exploitation of the Laser and Dart Trademarks and Copyright agreements for the manufacture and sale of Laser and Dart sailing boats together with related spares and accessories.

TRADING RESULTS

The trading loss for the year ended 31 December 1992 was £33,926 on a turnover of £7,058,122.

The transfer from reserves was £91,158 after paying an interim dividend of £50,000.

FIXED ASSETS

Changes in fixed assets are shown in notes 8 & 9 to the accounts.

DIRECTORS

The directors of the company as at 31 December 1992 were as follows -

AV Hancock - Chairman P Bulman TW Coventry CAR Gillams CF Nichols HC Reader RC Simmonds R Young

The following directors resigned during the year -

PACH Phipps on 22 April 1992 RS Upsdell on 20 May 1992

The following directors were appointed during the year.

AV Hancock on 22 April 1992 CAR Gillams on 22 April 1992 R Young on 17 June 1992

AV Hancock and CAR Gillams were re-elected at the Annual General Meeting held on 17th. June. 1992.

DIRECTORS (continued)

In accordance with the Articles of Association, retirement by rotation does not apply.

There are no notifiable interests of the directors in the share capital of the company.

AV Hancock, CAR Gillams and R Young are directors of Sunleigh plc, the ultimate parent company, and their share holdings in that company are disclosed in its accounts.

TAXATION STATUS

The company is not a close company under the provisions of the Income and Corporation Taxes Act 1988.

AUDITORS

At the Annual General Meeting held on 17 June 1992 Price Waterhouse resigned as auditors to the company and Coopers & Lybrand were appointed.

Ly Order of the Board

WF Dyer Secretary

11th March 1993

COOPERS & LYBRAND

Oriel House 55 Sheep Street Northampton, NN1 2NF

AUDITORS' REPORT TO THE MEMBERS OF PERFORMANCE SAILCRAFT EUROPE LIMITED

We have audited the financial statements on pages 4 to 13 in accordance with Auditing Standards.

In our opinion the financial statements give a true and fair view of the state of affairs of the company at 31 December 1992 and of the loss of the company for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

COOPERS & LYBRAGIO Glorand.

Northampton

Chartered Accountants and Registered Auditors

WI Kasel 1993

PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 DECEMBER 1992

| | Notes | 1992 | 1991 |
|---|-------|------------|-------------|
| TURNOVER | 2 | 7,058,122 | 7,706,337 |
| Cost of sales | | 4,861,470 | 5,488,401 |
| GROSS PROFIT | | 2,176,652 | 2,217,936 |
| Administrative expenses | | 2,031,684 | 2,330,505 |
| Operating profit/(loss) on continuir operations | ıg | 144,968 | (112,569) |
| Exceptional items | 23 | 172,118 | 33,143 |
| Interest payable and similar charges | ; 3̈́ | 6,776 | 17,217 |
| LOSS ON ORDINARY ACTIVITIES BEFORE TAXATION | 3 | (33,926) | (162,929) |
| Tax on (loss) on ordinary activities | 7 | 7,232 | (31,591) |
| LOSS ON ORDINARY ACTIVITIES AFTER TAXATION | | (41,158) | (131,338) |
| Extraordinary charge | 22 | ••• | 15,844 |
| LOSS FOR THE FINANCIAL YEAR | | (41,158) | (147,182) |
| Interim Dividend | 21 | 50,000 | 173,000 |
| MOVEMENT IN RESERVES | 15 | £ (91,158) | £ (320,182) |
| | | | ======== |

BALANCE SHEET - 31 DECEMBER 1992

| | Notes | | 1992 | 1991 |
|---|----------|---|---------------------------|-------------------------------|
| FIXED ASSETS | | | | • • |
| Intangible assets Tangible assets | 8 9 | | 392,622 272,621 | 376,865 367,094 |
| | | | 665,243 | 743,959 |
| CURRENT ASSETS | | | | |
| Stocks Debtors Cash at bank and in hand | 10 11 | | 725,506 786,389 973 | 1,040,875 927,873 5,441 |
| | | | 1,512,868 | 1,974,189 |
| CREDITORS: Amounts falling due within one year | 12 | | 1,316,620 | 1,931,569 |
| NET CURRENT ASSETS | | | 196,248 | 42,620 |
| TOTAL ASSETS LESS CURRENT LIABILITI | es | £ | 861,491 | £ 786,579 |
| CREDITORS: Amounts falling due after more than one year | 13 | | 873,000 | 706,930 |
| CAPITAL AND RESERVES | | | | |
| Called up share capital Profit and loss account | 16 15 | | 50,000 (61,509) | 50,000 29,649 |
| | | £ | 861,491 | £ 786,579 |

Approved by the Board on 11th March 1993 and signed on its behalf

J. Bulma

DIRECTOR

P BULMAN

NOTES TO THE ACCOUNTS 31 DECEMBER 1992

1 ACCOUNTING POLICIES

(1) Basis of Accounting

The financial statements are prepared under the historical cost convention and in accordance with applicable accounting standards.

(2) Intangible fixed assets

Trademarks, the value of which is not expected to diminish in the foreseeable future, are recorded in the balance sheet as intangible fixed assets. No amortisation is provided on these assets but their value is reviewed annually and the cost written down where permanent diminution in value has occurred.

(3) Fixed Assets

Fixed assets are stated at historic cost less accumulated depreciation. The provision for depreciation is calculated on the net cost of fixed assets in order to write off such cost over the estimated useful lives by annual instalments as follows:

Leasehold buildings
Plant, machinery, fixtures
and fittings
Moulds
Office equipment
Motor vehicles

10% straight line 15%-20% straight line

20%-33 1/3% straight line 20%-33 1/3% straight line 25% straight line

(4) Development costs

Development costs are included in cost of sales. These costs represent materials, direct labour and appropriate production overheads together with specific development expenditure.

(5) Stocks

Stocks are valued at the lower of cost and estimated net realisable value.

(6) Foreign Currency

Foreign currency transactions have been translated at market rates at the time of transaction. Assets and liabilities in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Exchange differences are taken into account in arriving at the operating profit.

(7) Hire Purchase

Assets acquired under a hire purchase agreement have been capitalised under fixed assets. The corresponding liability is shown under creditors due within one year and after more than one year.

(8) Operating Leases

Payments under operating leases are charged to the Profit and Loss account as they fall due.

(9) Pensions

It is the policy of the company to provide for pension liabilities by payments to trusts or insurance companies independent from the finances of the group. For the group's defined contribution pension schemes, contributions are charged to the profit and loss account in the year in respect of which they become payable.

2 TURNOVER

Turnover represents the invoiced value of goods supplied by the company excluding value added tax.

The analysis of turnover by geographical market is as follows:

| | 1992 | 1991 |
|---------------------|-------------|------------|
| | | |
| United Kingdom | 3,226,721 | 3,715,850 |
| Enrope | 3,162,144 | 3,428,349 |
| Middle and Far East | 331,160 | 314,603 |
| Others | 338,097 | 247,535 |
| | £ 7,058,122 | £7,706,337 |
| | ****** | ******* |

3 LOSS ON ORDINARY ACTIVITIES BEFORE TAXATION is stated after charging the following amounts:

| _ | | 1992 | | 1991 |
|---|-----|-----------|----|---------|
| Management charge payable to Gavel Securities Limited | £ | 240,000 | £ | 250,000 |
| Depreciation | £ | 120,005 | £ | 195,049 |
| Auditors' remuneration | £ | | | 21,800 |
| Emoluments of the directors of the company (note 5) | £ | 136,708 | | T |
| Hire of plant, machinery and vehicle | 3. | 776 | £ | 6,587 |
| Rental payments under operating leases | £ | 206,286 | £ | |
| Interest payable on bank borrowings repayable within five years | | 1,124 | - | 135 |
| Finance charges payable under hire purchase contracts | | 5,911 | | 13,236 |
| Other interest | | (259) | | 3,846 |
| | £ | 6,776 | £ | 17,217 |
| | === | はは私自なはればは | == | ****** |

4 STAFF COSTS

| Staff costs during the year were as follo | ows: 1992 1991 |
|--|--|
| Wages and salaries Social security costs Other pension costs | 1,287,352 1,477,616 124,594 35,919 140,385 35,919 33,057 |
| | £ 1,447,865 £1,651,058 |

The average number of persons employed during the year was 86 (1991 - 118)

5 EMOLUMENTS OF DIRECTORS

The emoluments, excluding pension contributions, of the directors were as follows:

| | 1992 | 1991 | |
|--|----------|----------|--|
| Chairman | £ | £ - | |
| Highest paid director | £ 36,175 | £ 44,520 | |
| Other directors: | Number | Number | |
| £ Nil - £5,000 £30,001 - £35,000 | 4 3 | 2 | |
| £35,001 - £40,000 £40,001 - £45,000 | | - | |
| | | | |

6 COMMITMENTS UNDER OPERATING LEASES

| | COLUMN TO THE PART OF THE PART | | | | |
|---|--|------------|--------------------|------|-----------------------------|
| | The company had annual commitments under operout below: | rat | ing leases 1992 | : a: | s set 1991 |
| | LAND AND BUILDINGS | | 4.334 | | |
| | | E | 123,938 | £ | 123.938 |
| | Operating leases which expire in the second to fifth years inclusive One of these leases, with an annual commitme non-cancellable until 31 December 1993 from extended for one year. | nt | of E30,000 |) i: | 5 |
| | Operating leases which expire after 5 years | £ | 72,164 | ε | 72,164 |
| | OTHER LEASES | | | | |
| | Operating leases which expire in the second to fifth years inclusive | E | 13,243 | E | 13,225 |
| | Operating leases which expire after 5 years | £ | 6,815 | £ | 2,513 |
| 7 | TAX ON LOSS ON ORDINARY ACTIVITIES | - | 1992 | | 1991 |
| | Corporation tax at 33 % (1991 Nil%) Under reserve in previous years Adjustment for 1991 losses carried back | | 7,232 | | 8,504 (40,095) |
| | | - - | 7,232 | £ | (31,591) |
| 3 | INTANGIBLE FIXED ASSETS | | | | |
| | Trademarks comprise: | | 1992 | | 1991 |
| | Original Cost At 1 January 1992 Additions Transfers from Group Company | - | 376,865 15,757 | | 311,851 53,323 11,691 |
| | At 31 December 1992 | f. = | 392,622 | £ | 376,865 |

The directors believe that the value of the trademarks exceeded the above amount at the balance sheet date.

Further additions amounting to £16,699 have been written off during the year in the Profit and Loss Account.

9 TANGIBLE ASSETS

| | Short Lease hold | Buildings | vehicles | Other | Fixtures, fittings, tools & equipment | Total |
|--|------------------------|----------------|------------------------------------|--|--|-------------------------------|
| | £ | £ | £ | £ " | £ | £ |
| Original Cost At 1 January 1992 ¹ Additions Transfers Written off | 23,486 | 25,628 | 144,366 | 156,546 27,486 | 720,416 1 40,543 (9,044) | 68,029 (9,044) |
| Disposals | - | - * | (4,105) | *** | (47,212) | (47,212) (4,105) |
| At 31 December 1992 | 23,486 | 25,628 | 140,261 | 184,032 | 704,703,1 | " · · |
| Depreciation At 1 January 1992 Charge for year Transfers | 14,008 758 | 2,696 2,563 | 107,622 16,044 | 99,872 20,911 | 479 150 79,729 | |
| Written off Disposals | | - | (3,250) | en. Ten Ale | (5,776) (6,838) | (5,776) (8,838) (3,250) |
| At 31 December 1992 | 14,766 | 5,259 | 120,416 | 120,783 | 5444-265 | 805,489 |
| Net book value | · | | emandorestant transceré, communica | * *********************************** | 18 K | |
| At 31 December 1992 | 8,720 | 20,369 | 19,845 | 63,249 | 160,438 | 272,621 |
| At 31 December 1991 | 9,478 | 22,932 | 36,744 | 56,674 | 241,266 | 367,094 |
| - | | | ************ | | **========== | ======== |

The net book value of fixed assets includes an amount of £ 15,735 (1991 - £ 27,697) in respect of assets held under hire purchase.

| *STOCKS | 1992 | 1991 |
|--|-----------------------------|-----------------------------|
| Raw materials and consumables Work in progress Finished goods and goods for resale | 34,305 13,590 677,611 | 67,584 16,573 956,718 |
| m). | £ 725,506 | £1,040,875 |

The replacement cost of stock is not materially different from the amounts stated above.

1991

NOTES TO THE ACCOUNTS 31 DECEMBER 1992 (CONTINUED)

| 11 I | DEBTORS | 1992 | 1991 |
|-------------|--|--|---------------------------------------|
|]] (| Trade debtors (All due within 1 year) Amounts owed by group undertakings ACT Recoverable after 1 year Other debtors Prepayments and accrued income | 541,213 105,642 21,902 31,627 86,005 | 736,015 85,518 43,880 62,460 |
| | | £ 786,389 | £ 927,873 |

12 CREDITORS: Amounts falling due within one year

| | , v = v | |
|---|---------------------------------------|------------|
| Bank overdraft & loans | 157,267 | 232,758 |
| Trade creditors | 552,798 | 607,286 |
| Accruals and deferred income | 118,059 | 150,676 |
| Corporation tax | 3,166 | 1,412 |
| Other tax and social security | 32,278 | 55,985 |
| Amounts owed to group undertakings | 405,250 | 840,807 |
| Obligations under hire purchase contracts | 7,437 | 15,944 |
| Other creditors | 40,365 | 26,701 |
| | ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ | C4 001 E50 |

£ 1,316,620 £1,931,569

1992

The bank overdraft is secured by a fixed charge over all fixed assets and a floating charge over all other assets of the company.

13 CREDITORS: Amounts falling due after more than one year

| | 1992 | 1991 |
|---|---------|-----------|
| Loan from Gavel Securities Limited Obligations under hire purchase contracts | 850,000 | 6,930 |
| Long term Wank Loan | | £ 706,930 |
| | | |

The loan from Gavel Securities Limited is unsecured and interest free with no repayment terms.

14 SHARE CAPITAL

| SHARE CAPITAL | 1992 | | 1991 | |
|-----------------------------|-----------|--------|------|------------------|
| Ordinary shares of £1 each: | | | | |
| Authorised | | 50,000 | | 50,000 |
| Allotted and fully paid | £ mm=: | 50,000 | - | 50,000 ====== |

NOTES TO THE ACCOUNTS 31 DECEMBER 1992 (CONTINUED)

15 PROFIT AND LOSS ACCOUNT

| | 1992 | 1991 |
|--|--------------------|----------------------|
| Profit brought forward 1 January 1992 Loss for the year | 29,649 (91,158) | 349,831 (520,182) |
| Profit carried forward 31 December 1992 | £ (61,509) | £ 29,649 |

16 DEFERRED TAXATION

There is no liability for deferred taxation as the effects of timing differences between profits as stated in the accounts and as computed for taxation purposes result in a deferred taxation asset. In accordance with the company's accounting policy, this deferred taxation asset is only reflected in the accounts to the extent that timing differences between profits as stated in the accounts and as computed for taxation purposes are likely to reverse in the foreseeable future and result in a tax payment. No tax asset or liability has been taken up in the accounts.

The full potential deferred taxation asset, calculated on the liability method at 33% (1991 25%) is analysed as follows-

| | | 1092 | 1991 |
|--|---|---------------------------|-------------------------|
| Accelerated capital allowances Other short term timing differences Losses available for relief | ; | 42,758 7,719 11,263 | 4,548 6,466 7,033 |
| | £ | 61,740 | £ 18,047 |

17 CAPITAL CONNITNENTS

As at 31 December 1992 there was a capital commitment of ENIL (1991 - Nil). Contracts approved by the Board of Directors but not contracted amounted to ENIL (1991 - Nil).

18 CONTINGENT LIABILITIES

Bank Guarantee -

The company has executed an unlimited guarantee in respect of its holding company Gavel Securities Limited and its fellow subsidiaries Precis Ninety Nine Limited and Dart Catamarans International Limited as security for the group overdraft facility.

19 ULTIMATE PARENT COMPANY

The company's ultimate parent company is Sunleigh plc, a company registered in England and Wales.

Copies of the group accounts can be obtained from Worting House, Basingstoke, Hants., RG23 8 PY.

20 PENSION SCHEMES

The company operates a defined contribution pension scheme (until 31 December 1990 operated by Dart Cacamarans International Limited) covering those employees who wish to take part. The pension costs represent the contributions payable to the pension scheme in respect of the accounting period.

The company also operated a defined benefit scheme for full-time employees. The assets of the scheme were held in separate trustee administered funds and the pension cost was assessed in accordance with the advise of an actuary.

This scheme was wound up with effect from 5 April 1991 and arrangements are being made to transfer as a minimum the actuarial value of the accrued benefits up to 5 April 1991 to individual defined contribution personal pension plans to which the company contributes 6% of basic salary.

The total pension cost to the company was £33,057 (1991 - £23,179).

21 DIVIDENDS

| | 1992 | 1991 | |
|--|---------------------------------------|-----------|--|
| | · · · · · · · · · · · · · · · · · · · | - | |
| Interim Dividend of £1 per Ordinary Share (1991 - £3.46 per Ordinary Share) | 50,000 | £ 173,000 | |
| | ******* | ======== | |

22 EXTRAORDINARY CHARGE

The extraordinary charge in 1991 represents costs incurred on the closure of the Performance Challenge venture and the realised loss on the sale of the asset.

23 EXCEPTIONAL ITEM

The exceptional items are as follows -

| | 1992 | 1991 |
|--|-----------|----------|
| Redundancy costs | 38,238 | 33,143 |
| Fixed assets and Stock written off relating to discontinued products | 22,032 | - |
| Settlement on termination of Italian agency contract | 20,367 | - |
| Tangible development costs previously capitalised now written off | 31,116 | |
| Changes in directors valuation of current assets | 60,365 | - |
| | £ 172,118 | £ 33,143 |