

**OAKLAND EXCELSIOR LIMITED**  
**COMPANY REGISTRATION NO: 921907**  
**DIRECTORS' REPORT AND BALANCE SHEET**  
**30 NOVEMBER 2010**

---

**DIRECTORS' REPORT**

The directors submit their report together with the balance sheet and notes of the company for the period ended 30 November 2010

**ACTIVITIES**

The company did not trade during the period, did not incur any liabilities and consequently has made neither profit nor loss

**COMPANY NAME**

The company changed its name during the period as follows -

On 13 July 2010 the company's name changed from Otis 2000 Limited to Express Lifts Alliance Limited

On 1 October 2010 the company's name changed from Express Lifts Alliance Limited to Oakland Excelsior Limited

**SECRETARY**

The following Secretaries held office throughout the period

C Pate (Appointed 26 April 2011)  
G P Smart (Resigned 31 January 2011)

**DIRECTORS**

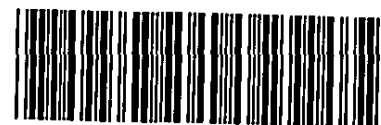
The following directors held office throughout the period

L Harvey  
G P Smart (Resigned 31 January 2011)  
J Laurence (Appointed 27 September 2010)

**DIRECTORS' INTEREST**

No director had any interest in the share capital of the company during the year.

WEDNESDAY




\*ROZFWU8R\*  
RM 18/05/2011 329  
COMPANIES HOUSE

**HOLDING COMPANY**

The ultimate holding company is United Technologies Corporation, incorporated under the laws of the State of Delaware, USA

By Order of the Board

  
J. Laurence  
Director

26 April 2011

**OAKLAND EXCELSIOR LIMITED**  
**BALANCE SHEET AS AT 30 NOVEMBER 2010**

	<u>2010</u> £	<u>2009</u> £
<b>CURRENT LIABILITIES</b>		
<b>CREDITORS</b>		
(Amount falling due after one year)	672,000	672,000
<b>TOTAL LIABILITIES</b>	<u>672,000</u>	<u>672,000</u>
<b>CAPITAL AND RESERVES</b>		
Authorised Share Capital		
50,000 Ordinary Shares of £1 00 each		
Called up share capital		
Ordinary Shares of £1 00 each	<u>50,000</u>	<u>50,000</u>
Issued and fully paid		
Profit and Loss Account Deficit	<u>722,000</u>	<u>722,000</u>

**Audit Exemption Statement**

For the year ending 30 November 2010 the company was entitled to exemption from audit under section 480 of the Companies Act 2006 relating to dormant companies

**Directors' statement:**

- The members have not required the company to obtain an audit of its accounts for the year in question in accordance with section 476, and
- The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts

Approved on 26 April 2011

  
J. Laurence  
Director