

915008/30

1.

GUY SALMON (SERVICE) LIMITED

DIRECTORS:

G.F. Salmon  
R.G. Salmon  
M. Buckingham



SECRETARY:

R.G. Salmon

REGISTERED OFFICE:

Portsmouth Road,  
Thames Ditton,  
Surrey.

REGISTERED NUMBER:

915008

REPORT OF THE DIRECTORS TO THE MEMBERS OF GUY SALMON (SERVICE) LIMITED

The Directors have pleasure in presenting their Report and Accounts for the year ended 31st July, 1977.

FINANCIAL

The results for the year, with comparative figures for the previous year, are as shown in the attached Profit and Loss Account.

The Directors do not recommend payment of a dividend.

The principal activity of the Company during the year was that of motor vehicle hirers.

DIRECTORS

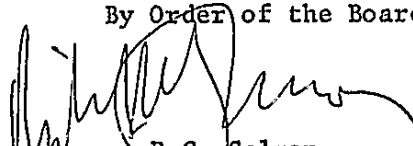
The Directors who served during the year and their interests in the shares of the holding company were as follows:-

	<u>31.7.77</u>	<u>31.7.76</u>
G.F. Salmon - Chairman	91,885	91,885 Ordinary shares
R.G. Salmon	52,099	26,136 Ordinary shares
I. Page-Ratcliff (resigned 20.12.1976)	-	25,963 Ordinary shares

AUDITORS

Messrs. Menzies Middleton Hawkins & Co. have expressed their willingness to continue in office, and in accordance with Section 14 Companies Act 1976 offer themselves for re-election.

By Order of the Board

  
R.G. Salmon  
Secretary

REPORT OF THE AUDITORS TO THE MEMBERS OF

GUY SALMON (SERVICE) LIMITED

We have examined the accounts set out on pages three to seven. These have been prepared under the historical cost convention.

In our opinion, these Accounts give, under that convention a true and fair view of the state of affairs of the Company at the 31st July 1977, and of the profit and source and application of funds of the Company for the year to that date and comply with the Companies Acts 1948 and 1967.

19<sup>th</sup> December, 1977

*Menzies Middleton Hawkins & Co*

4 Guildford Road,  
Woking, Surrey.

MENZIES MIDDLETON HAWKINS & CO.  
Chartered Accountants.

GUY SALMON (SERVICE) LIMITEDBALANCE SHEET

31ST JULY, 1977

		<u>1977</u>		<u>1976</u>	
<u>EMPLOYMENT OF CAPITAL</u>	<u>Notes</u>	£	£	£	£
<u>FIXED ASSETS</u>	1		1,305,624		682,022
<u>CURRENT ASSETS</u>					
Sundry debtors and payments in advance		147,564		76,109	
Amount due from fellow subsidiary company		-		122	
Cash in hand		2,000		451	
		<u>149,564</u>		<u>76,682</u>	
<u>CURRENT LIABILITIES</u>					
Sundry creditors and accrued charges		102,851		39,675	
Amounts due to holding and fellow subsidiary companies		66,758		127,843	
Bank overdraft		159,134		124,220	
		<u>328,743</u>		<u>291,738</u>	
<u>NET CURRENT LIABILITIES</u>			( 179,179)		(215,056)
			<u>1,126,445</u>		<u>466,966</u>
<u>REPRESENTING:-</u>					
<u>SHARE CAPITAL</u>					
Authorised, issued and fully paid 100 Ordinary Shares of £1 each		<u>100</u>	<u>100</u>	<u>100</u>	<u>100</u>
<u>REVENUE RESERVE</u>					
Profit and Loss Account			160,943		46,332
<u>SHAREHOLDERS FUNDS</u>			<u>161,043</u>		<u>46,432</u>
<u>LOANS</u>	7		638,902		225,734
<u>DEFERRED TAXATION</u>	2		326,500		194,800
			<u>1,126,445</u>		<u>466,966</u>

The notes on pages six and seven form part of these Accounts

G.F. Salmon

R.G. Salmon

DIRECTORS

GUY SALMON (SERVICE) LIMITEDPROFIT AND LOSS ACCOUNTYEAR ENDED 31ST JULY, 1977

		<u>1977</u>	<u>1976</u>
	<u>Notes</u>	£	£
<u>RENTALS RECEIVABLE</u>	3	<u>746,932</u>	<u>315,641</u>
<u>PROFIT BEFORE TAXATION</u>		247,381	41,330
After charging:-			
Directors emoluments	4	19,183	14,217
Auditors remuneration		3,000	1,450
Loan interest on loans repayable within 5 years		56,846	15,756
Depreciation etc.		108,950	69,854
Motor vehicle hire costs		<u>18,304</u>	<u>12,379</u>
<u>(LOSS)/PROFIT ON SALE OF SHARES</u>		(122)	2,584
		247,259	43,914
<u>Less: Taxation</u>	5	<u>132,648</u>	<u>19,600</u>
<u>PROFIT AFTER TAXATION</u>		114,611	24,314
<u>Less: Irrecoverable portion of Debenture written off</u>		-	15,000
		114,611	9,314
Balance brought forward		<u>46,332</u>	<u>37,018</u>
<u>BALANCE CARRIED FORWARD</u>		<u>160,943</u>	<u>46,332</u>

The notes on pages six and seven form part of these Accounts.

GUY SALMON (SERVICE) LIMITEDSTATEMENT OF SOURCE AND APPLICATION OF FUNDSYEAR ENDED 31ST JULY, 1977

	<u>1977</u>	<u>1976</u>
	£	£
<u>SOURCE OF FUNDS</u>		
<u>PROFIT BEFORE TAXATION</u>	247,381	41,330
Adjustment for items not involving the movement of funds:-		
Depreciation	108,950	69,854
<u>TOTAL GENERATED FROM OPERATIONS</u>	356,331	111,184
<u>FUNDS FROM OTHER SOURCES</u>		
Sale of fixed assets	836,770	313,959
Sale of shares	2,311	13,644
	<u>839,081</u>	<u>327,603</u>
	<u>1,195,412</u>	<u>438,787</u>
<u>APPLICATION OF FUNDS</u>		
Taxation paid/irrecoverable	948	1,137
Purchase of fixed assets	1,569,322	716,612
Purchase of shares	2,433	11,060
	<u>1,572,703</u>	<u>728,809</u>
<u>INCREASE/DECREASE IN WORKING CAPITAL</u>		
(Decrease) in stock and work in progress	-	( 4,173)
Increase in debtors	71,455	11,559
Decrease/(Increase) in amounts due to other members of the group	60,963	(75,727)
(Increase)/Decrease in creditors	( 63,176)	371
(Increase) in loans	(413,168)	(225,734)
Movement in net liquid funds:-		
(Decrease)/Increase in net cash and bank balances	( 33,365)	3,682
	<u>1,195,412</u>	<u>438,787</u>

GUY SALMON (SERVICE) LIMITEDNOTES TO THE ACCOUNTS

1. <u>FIXED ASSETS</u>	<u>YEAR ENDED 31ST JULY, 1977</u>			
	<u>Total</u>	<u>Motor Vehicles</u>	<u>Fixtures and Fittings</u>	<u>Leasehold Premises</u>
	£	£	£	£
Cost:-				
At 31st July 1976	749,993	718,356	17,959	13,678
Additions	1,569,322	1,555,489	10,807	3,026
Disposals	( 884,882)	( 884,882)	-	-
At 31st July 1977	1,434,433	1,388,963	28,766	16,704
Depreciation:-				
At 31st July 1976	67,971	62,806	4,481	684
Provided this year	115,926	110,226	4,857	843
Released on disposals	( 55,088)	( 55,088)	-	-
At 31st July 1977	128,809	117,944	9,338	1,527
Net Book Values:-				
At 31st July 1977	1,305,624	1,271,019	19,428	15,177
At 31st July 1976	682,022	655,550	13,478	12,994
2. <u>DEFERRED TAXATION</u>			£	
Balance at 1st August 1976			194,800	
Transfer from Profit and Loss Account			131,700	
Balance at 31st July 1977			<u>326,500</u>	
3. <u>RENTALS RECEIVABLE</u>				
Rentals receivable represents the total amount receivable from the hire of motor vehicles.				
4. <u>DIRECTORS REMUNERATION</u>		<u>1977</u>		<u>1976</u>
Emoluments of Chairman		Nil		Nil
Emoluments of highest paid Director (including Pension Contribution £1,644 1976 £1,644)		9,894		8,144
Other Directors whose emoluments fell in the following ranges:-				
NIL to £2,500		1		1
£2,501 to £5,000		-		1
£5,001 to £7,500		1		-

GUY SALMON (SERVICE) LIMITEDNOTES TO THE ACCOUNTS (CONTINUED)YEAR ENDED 31ST JULY, 1977

<u>5. TAXATION</u>	<u>1977</u>	<u>1976</u>
	£	£
Transfer to Deferred Taxation Account	131,700	19,600
Taxation debtor written back	948.	-
	<hr/>	<hr/>
As per Profit and Loss Account	<u>132,648</u>	<u>19,600</u>

The 'close' Company provisions of the Income and Corporation Taxes Act 1970 apply to the Company.

6. HOLDING COMPANY

Guy Salmon (Service) Limited is a wholly owned subsidiary of Guy Salmon Limited, a company incorporated in England.

<u>7. LOANS</u>	<u>1977</u>	<u>1976</u>
<u>Repayable within 5 years</u>		
(i) Directors loan, interest free, repayable on demand	1,902	6,547
(ii) Other unsecured loan, repayable on demand	7,000	19,187
(iii) Loans secured by floating charges over the company's assets or those of subsidiaries	<u>630,000</u>	<u>200,000</u>
	<u>638,902</u>	<u>225,734</u>

8. GUARANTEE

The Company has guaranteed loans made to the parent company which amounted to £150,000 at 31st July 1977 and which is the subject of a subordinate charge on the assets of Guy Salmon (Service) Limited.