ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

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COMPANY INFORMATION FOR THE YEAR ENDED 31 DECEMBER 2019

Directors

J Ledwidge

S Crummett J Morgan S Smlth

S Fullen (resigned 30 November 2019)

Company Secretary

C Sheridan

Head Office

Corporation Street

Rugby

Warwickshire, United Kingdom

CV21 2DW

Registered Office

Kent House

14–17 Market Place London, United Kingdom

W1W 8AJ

Independent Auditor

Deloitte LLP

Statutory Auditor

London

STRATEGIC REPORT FOR THE YEAR ENDED 31 DECEMBER 2019

Principal activities

Magnor Plant Hire Limited ("the Company") operates as a plant hire company providing plant resources, specialising in the provision of, tunnelling, transport solutions and concrete laying / paving equipment to Morgan Sindall Construction & Infrastructure Ltd, to the other subsidiaries in the Morgan Sindall Group and to external clients.

Business review

The results for the year and key performance indicators for the Company were as follows:

	Year to 31 December 2019	Year to 31 December 2018	F
	000£	£000	Change
Revenue	15,239	14,562	+5%
Operating profit	1,266	844	+50%
Operating profit margin	8.3%	5.8%	+250bps
Profit before tax	1,009	597	+6.9%
Net assets	2,545	1,806	+41%
Cash at bank	3,443	5,459	-37%

Revenue increased by 5% to £15.2m (2018: £14.6m) with an increased operating profit and margin of £1.3m and 8.3% respectively (2018: £0.8m, 5.8%).

During 2019 there was continued growth in the provision of transport solutions (commercial vehicles and company car hire) to Morgan Sindall Group companies and plant hire and services to the aviation, highways, nuclear and energy sectors. The supply of specialist plant and services to the tunnelling sector was 25% better in 2019 because of the hire of a TBM (Tunnel Boring Machine) to a Morgan Sindall Group JV project for Thames Tideway which generated hire income of £0.6m. The downturn in opportunities in this sector, where Morgan Sindall has no new committed order book going forward, has resulted in the decision to reduce our exposure to this sector in 2020.

Looking forward we expect to see continuing cyclical demand in our plant hire revenues particularly for the energy sector which will increase in 2020 as a number of orders have already been secured, however the reduction in demand for tunnelling plant will offset this. Furthermore, we anticipate demand to remain stable for plant hires to aviation, highways and nuclear as well as for our transport solutions which currently represents circa 75% of revenue (2018: 75%).

Our future investment strategy is focused on maintaining the condition of our current asset fleet (except tunnelling plant) with a view to expanding our asset base in general plant and equipment relating to the Infrastructure market.

This report was prepared at a time of uncertainty due to the global COVID-19 pandemic. Following the outbreak, there has been some disruption to the normal operations of the business. The health and wellbeing of our people, our partners and the public remains the Company's overriding priority. Where safe to operate, activity across the business has continued with strict adherence to Government advice and that of the devolved administrations and public health authorities across the UK. Whilst this did not affect the financial performance for the year ended 31 December 2019 the extent of the overall disruption will inevitably have an impact on the business and its financial performance in the future.

STRATEGIC REPORT FOR THE YEAR ENDED 31 DECEMBER 2019

Financial position and liquidity

The financial position of the Company is presented in the Balance Sheet. The total shareholder's funds at 31 December 2019 were £2.5m (2018: £1.8m). Although the Company had net current liabilities of £4.5m (2018: £5.0m), the Company had £3.4m of cash at 31 December 2019 (2018: £5.5m).

The Company is a member of the Morgan Sindall Group (hereafter referred to as "the Group") and participates in the Group's banking arrangements (under which it is a cross guarantor). As at 31 December 2019 the Group had cash balances of £192.7m. The Group also had £180m of committed loan facilities maturing in 2022, which were entirely undrawn as at 31 December 2019.

Future Developments

The outbreak of COVID-19 is a very significant humanitarian and economic event facing many businesses. It has become clear that this will result in a significant economic slowdown, if not recession, in the months ahead. In this period of huge uncertainty, it is very difficult to make forward looking statements or predictions with any great certainty. However, we believe that the impact of COVID-19 will be a temporary disruption and will ultimately pass. In the meantime, we have stress tested our business model to understand what the impact would be under several shut down scenarios, as discussed in the going concern statements in this annual report.

Key performance indicators

The Company's financial key performance indicators are described in the business review above. No other key performance indicators are deemed necessary to explain the development, performance or position of the Company.

Principal risks and uncertainties

The management of the business and the execution of the Company's strategy are subject to a number of risks. The key business risks and uncertainties affecting the Company are considered to relate to competition, employee retention, longer term shortage of opportunities and asset utilisation. Further discussion of these risks and uncertainties, in the context of the Group as a whole, is provided in the strategic report in the Group's annual report, which does not form part of this report.

During the first quarter of 2020 there has been the emerging risk of COVID-19. The directors have not yet completed a detailed assessment on the long-term impact that COVID-19 will have upon the Company, however the directors have included a COVID-19 scenario as part of its going concern assessment to ascertain the short-term impact of COVID-19 on the Group. Short term mitigation actions by management consisted of usual measures to reduce discretionary costs and improve cash flow.

Financial risk management objectives and policies

The Company's operations expose it to a variety of financial risks that include credit risk, liquidity risk, interest rate risk and price risk.

Credit risk

With regard to credit risk the Company has implemented policies that require appropriate credit checks on potential customers before contracts are commenced. The Company has no significant concentration of credit risk, with exposure spread over a large number of counterparties and customers outside of the Group.

Liquidity risk

This is the risk that the Company will not be able to meet its financial obligations as they fall due. The Company aims to manage liquidity by ensuring that it will always have sufficient resources to meet its

STRATEGIC REPORT FOR THE YEAR ENDED 31 DECEMBER 2019

liabilities when they fall due, under both normal and stress conditions, without incurring unacceptable losses or risking damage to the Group's reputation. Liquidity is provided through cash balances and access to the Group's committed bank loan facilities.

Interest rate risk

In respect of interest rate risk the Company has interest bearing assets and liabilities. Interest bearing assets and liabilities include cash balances and overdrafts, all of which have interest rates applied at floating market rates.

Price risk

The Company has some exposure to commodity price risk as a result of its operations. This risk is managed on a project by project basis by limited forward buying of certain commodities and by negotiating annual purchase agreements with key suppliers. The directors will revisit the appropriateness of this policy should the Company's operations change in size or nature.

Approved by and on behalf of the Board

J Ledwidge

Finance Director

DIRECTORS' REPORT FOR THE YEAR ENDED 31 DECEMBER 2019

The directors present their annual report and audited financial statements for the year ended 31 December 2019. The annual report comprises the strategic report and directors' report, which together provide the information required by the Companies Act 2006. The financial statements have been prepared under United Kingdom Accounting Standards.

Going concern

The Company's business activities, together with the factors likely to affect its future development, performance and position as well as the financial position of the Company, its cash flows, liquidity position and the borrowing facilities, are described in the Strategic Report on pages 2 to 4.

These financial statements have been prepared on a going concern basis which presumes that the Company has adequate resources to remain in operation and that the directors intend it to do so for at least one year from the date the financial statements are signed. As the Company is part of a larger group it participates in Morgan Sindall Group plc's (the "Group") centralised treasury arrangements and so shares banking arrangements with its parent and fellow subsidiaries. The Company is expected to continue to be in a position to obtain finance via intercompany loans to operate for the foreseeable future. In completing this analysis, the directors have considered the commitment through a letter of support and ability of the Group to continue to provide such finance.

Absent the extraordinary circumstances brought about by the COVID-19 crisis, the directors would be satisfied that the Company and Group's forecasts and projections, taking into account reasonable possible changes in trading performance and other uncertainties, together with the Group's cash position and access to the revolving credit facility show that the Company and Group would be able to operate within its current facilities for the foreseeable future. However, given the recent COVID-19 pandemic, which has seen widespread humanitarian and economic disruption across the globe, operational disruption has heightened across the Company and wider Group.

The Group has significant financial resources including unutilised bank facilities of £180m and net cash of £192.7m at 31 December 2019. These funds, together with the Group's long-term customer contract portfolio, flexible cost base coupled with the geographically diverse operating footprint of the Group and breadth of customer industry groupings, means that the Group is well placed to manage the direct business impacts and the current global economic uncertainty arising from the COVID-19 pandemic. Net cash as at 5 May 2020 was £174m which, in addition to the Group has committed bank facilities of £180m, provides total liquidity of £354m as at 5 May 2020.

This view is underpinned by sensitivity analysis which has been carried out to model the potential financial impact on the Group of the pandemic over 2020. The directors have assessed the principal risks discussed on pages 3 and 4, including by modelling a reasonable worst case scenario. This scenario covers the cash flow impact associated with the Group's continued good performance for the first quarter of 2020, in line with its expectations, followed by an extended lockdown for a period of 3 months then a gradual recovery in the remainder of the year.

In addition, forecasts were stress tested assuming a more dramatic and prolonged reduction in volumes and earnings including a second 3 month period of lockdown later in 2020. Whilst the impact of COVID-19 is not yet clear, the modelling showed that the Group would remain profitable over the next 12 months and there is considerable headroom in lending facilities and covenants which underpins the going concern assumption on which these financial statements have been prepared. As part of their analysis the Board also considered further mitigating actions at their discretion to improve the position identified by the reasonable worst case scenario.

DIRECTORS' REPORT FOR THE YEAR ENDED 31 DECEMBER 2019

Having considered the reasonable worst-scenario and further levers at the directors discretion, the Group continues to have headroom against available facilities. Other factors considered by the Board as part of their going concern assessment included the potential impact of Brexit trade talks, alongside inherent uncertainties in cash flow forecasts. Based on the above, the directors have concluded the Company is well placed to manage its financing and other business risks satisfactorily and have a reasonable expectation that the Company will have adequate resources to continue in operation for at least twelve months from the signing date of these consolidated financial statements. They therefore consider it appropriate to adopt the going concern basis of accounting in preparing the financial statements

Directors

The directors who served during the year and to the date of this report are shown on page 1. None of the directors had any interest in the shares of the Company during the year ended 31 December 2019.

Directors' indemnities

The Company indemnifies the directors in its Articles of Association to the extent allowed under section 232 of the Companies Act 2006. Furthermore Morgan Sindall Group plc maintains liability insurance for its directors and officers and those of its directors and officers of its associated companies.

The Company has not made qualifying third party indemnity provisions for the benefit of its directors during the year.

Dividends

There were no interim dividends paid in the current or prior period. The directors do not recommend the payment of a final dividend (2018: nil).

Post balance sheet events

Since 31 December 2019, the spread of COVID-19 has severely impacted many local economies around the globe. Measures have been taken to contain the spread of the virus, including travel bans, quarantines, social distancing, and closures of non-essential services have triggered significant disruptions to businesses worldwide, resulting in an economic slowdown. Specifically, the business has been impacted by temporary suspension of work on construction sites, supply chain disruption, and reduction in productivity due operating within guidance set by public health bodies. The Company has determined that these events are non-adjusting subsequent events. Accordingly, the financial position and results of operations as of and for the year ended 31 December 2019 have not been adjusted to reflect their impact. The duration and impact of the COVID-19 pandemic, as well as the effectiveness of government and central bank responses, remains unclear at this time. It is not possible to reliably estimate the duration and severity of these consequences, as well as their impact on the financial position and results of the Company for future periods.

Political contributions

The Company made no political contributions during the year (2018: none).

DIRECTORS' REPORT FOR THE YEAR ENDED 31 DECEMBER 2019

Independent auditor and disclosure of information to the independent auditor

Each of the persons who is a director at the date of approval of this report confirms that:

- so far as the director is aware, there is no relevant audit information of which the Company's auditor is unaware; and
- each director has taken all the steps that he/she ought to have taken as a director in order to make himself/herself aware of any relevant audit information and to establish that the Company's auditor is aware of that information.

This confirmation is given and should be interpreted in accordance with the provisions of section 418 of the Companies Act 2006.

Deloitte LLP have expressed their willingness to continue in office as auditor and pursuant to section 487 of the Companies Act 2006, Deloitte LLP is deemed to be reappointed as auditor.

Directors' responsibilities statement

The directors are responsible for preparing the annual report and the financial statements in accordance with applicable law and regulations.

The directors confirm that they have complied with the above requirements in preparing the financial statements. Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law), including FRS 101 "Reduced Disclosure Framework". Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period.

In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Approved for and on behalf of the Board

C Sheridan

Company Secretary

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23 June 2020

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF MAGNOR PLANT HIRE LIMITED FOR THE YEAR ENDED 31 DECEMBER 2019

Report on the audit of the financial statements Opinion

In our opinion the financial statements of Magnor Plant Hire Limited (the 'Company'):

- give a true and fair view of the state of the Company's affairs as at 31 December 2019 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice including Financial Reporting Standard 101 "Reduced Disclosure Framework"; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements of the Company which comprise:

- the statement of comprehensive income;
- the balance sheet;
- the statement of changes in equity;
- the principal accounting policies; and
- the related notes 1 to 15.

The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 101 "Reduced Disclosure Framework" (United Kingdom Generally Accepted Accounting Practice).

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs(UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report.

We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the Financial Reporting Council's (the 'FRC's) Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We are required by ISAs (UK) to report in respect of the following matters where:

- the directors' use of the going concern basis of accounting in preparation of the financial statements is not appropriate; or
- the directors have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

We have nothing to report in respect of these matters.

Other information

The directors are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF MAGNOR PLANT HIRE LIMITED FOR THE YEAR ENDED 31 DECEMBER 2019

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in respect of these matters.

Responsibilities of directors

As explained more fully in the directors' responsibilities statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Report on other legal and regulatory requirements

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the strategic report and the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report have been prepared in accordance with applicable legal requirements.

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified any material misstatements in the strategic report and the directors' report.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF MAGNOR PLANT HIRE LIMITED FOR THE YEAR ENDED 31 DECEMBER 2019

Matters on which we are required to report by exception

Under the Companies Act 2006 we are required to report in respect of the following matters if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or

We have nothing to report in respect of these matters.

Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Makhan Chahal ACA (Senior statutory auditor)

For and on behalf of Deloitte LLP

Statutory Auditor London, United Kingdom

23 June 2020

STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 DECEMBER 2019

		2019	2018
	Notes	£000	£000
Revenue	1	15,239	14,562
Cost of sales		(13,878)	(13,700)
Gross profit		1,361	862
Administrative expenses	· · · · · · · · · · · · · · · · · · ·	(249)	(248)
Other income		154	230
Operating profit	2	1,266	844
Interest receivable	4	20	27
Interest payable	4	(277)	(274)
Profit before taxation		1,009	597
Tax	5	(270)	(176)
Profit for the financial year attributable to the	11	, , , , , , , , , , , , , , , , , , , ,	
owners of the Company		739	421
Total comprehensive income attributable to the owner	rs of		
the Company		739	421

Continuing operations

The results for the current and previous financial years derive from continuing operations.

BALANCE SHEET AS AT 31 DECEMBER 2019

		2019	2018
	Notes	£000	£000
Non-current assets			
Property, plant and equipment	6	11,944	12,775
Deferred tax asset	9.	58	41
		12,002	12,816
Current assets	· · · · · · · · · · · · · · · · · · ·		
Trade and other receivables	7	740	742
Cash and bank balances	e e e e e e e e e e e e e e e e e e e	3,443	5,459
		4,183	6,201
Total assets		16,185	19,017
Current liabilities	<u> </u>		
Trade and other payables	8	(4,368)	(7,234)
Current tax liabilities	.5	(287)	(218)
Lease liabilities	13	(4,123)	(3,825)
		(8,778)	(11,277)
Net current liabilities	*** . -	(4,595)	(5,076)
Non-current liabilities	· · · · · · · · · · · · · · · · · · ·		
Lease liabilities	13	(4,862)	(5,934)
		(4,862)	(5,934)
Total liabilities		(13,640)	(17,211)
Net assets		2,545	1,806
Capital and reserves			
Share capital	10	10	10
Retained earnings	11	2,535	1,796
Total shareholder's funds		2,545	1,806

The financial statements of Magnor Plant Hire Limited (company number 00905526) were approved by the Board and authorised for issue on 23 June 2020. They were signed on its behalf by:

J Ledwidge, Finance Director

23 June 2020

STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 DECEMBER 2019

	Sharë capital	Retained earnings	Total
	(Note 10)	(Note 11)	
	£000	£000	£000
At 1 January 2018	10	1,375	1,385
Total comprehensive income		421	421
At 1 January 2019	10	1,796	1,806
Total comprehensive income	-	739	739
At 31 December 2019	10	2,535	2,545

PRINCIPAL ACCOUNTING POLICIES FOR THE YEAR ENDED 31 DECEMBER 2019

General information

Magnor Plant Hire Limited (the 'Company') is private company limited by shares, incorporated and domiciled in the UK under the Companies Act 2006 and registered in England and Wales. The nature of the Company's operations and its principal activities are set out in the Strategic Report on page 2. The address of the registered office is given on page 1.

Basis of accounting

The Company meets the definition of a qualifying entity under FRS 100 (Financial Reporting Standard 100) issued by the Financial Reporting Council. Accordingly, the Company has prepared its financial statements in accordance with FRS 101 (Financial Reporting Standard 101) 'Reduced Disclosure Framework' as issued by the Financial Reporting Council.

As permitted by FRS 101, the Company has taken advantage of the disclosure exemptions available under that standard in relation to presentation of comparative information in respect of certain assets, presentation of a cash flow statement and related party transactions. Where required, equivalent disclosures are given in the consolidated accounts of Morgan Sindall Group plc, which are available to the public at www.morgansindall.com.

The financial statements have been prepared under the historical cost convention. Historical cost is generally based on the fair view of the consideration given in exchange for the goods and services.

These financial statements are presented in pounds sterling which is the Company's functional currency.

The directors consider that the ultimate parent undertaking and ultimate controlling party of this Company is Morgan Sindall Group plc, which is registered in England and Wales. It is the only group into which the results of the Company are consolidated. Copies of the consolidated financial statements of Morgan Sindall Group plc are publicly available from morgansindall.com or from its registered office Kent House, 14-17 Market Place, London W1W 8AJ.

Adoption of new and revised standards

New and revised accounting standards adopted by the Group

During the year, the Company has adopted the following new and revised standards and interpretations. Their adoption has not had any significant impact on the accounts or disclosures in these financial statements.

- IFRIC 23 Uncertainty over Income Tax Treatments
- Annual Improvements to IFRS Standards 2015–2017 Cycle
- IFRS 4 (amended) 'Insurance Contracts'
- IFRS 9 (amended) 'Prepayment Features with Negative Compensation'
- IAS 19 (amended) 'Employee Benefits Plan Amendment, Curtailment or Settlement'
- IAS 28 (amended) 'Long term interests in Associates and Joint Ventures'

PRINCIPAL ACCOUNTING POLICIES FOR THE YEAR ENDED 31 DECEMBER 2019

New and revised accounting standards and interpretations which were in issue but were not yet effective and have not been adopted early

At the date of the financial statements, the Company has not applied the following new and revised IFRSs that have been issued but are not yet effective:

- IFRS 17 'Insurance Contracts'
- Amendments to References to the Conceptual Framework in IFRS Standards
- Definition of a Business Combination Amendments to IFRS 3 'Business Combinations'
- Definition of Material Amendments to IAS 1 'Presentation of Financial Statements' and IAS 8 'Accounting Policies, Changes in Accounting Estimates and Errors'
- Interest Rate Benchmark Reform Amendments to IFRS 9 'Financial Instruments', IAS 39 'Financial Instruments recognition and measurement' and IFRS 7 'Financial Instruments: Disclosures'

The company is currently assessing the impact of the standards but do not expect that the adoption of the Standards listed above will have a material impact on the financial statements of the Company in future periods.

The accounting policies as set out below have been applied consistently to all periods presented in these consolidated financial statements.

Going concern

The Company's business activities, together with the factors likely to affect its future development and position, are set out in the Business Review section of the Strategic Report. The Company is expected to continue to generate positive cash flows on its own account for at least 12 months from the date of signing the accounts. The Company participates in the Group's centralised treasury arrangements and shares banking arrangements, including the provision of cross guarantees, with its ultimate parent Morgan Sindall Group plc and fellow subsidiaries.

The directors, having assessed the responses of the directors of Morgan Sindall Group plc to their enquiries, have no reason to believe that a material uncertainty exists that may cast significant doubt about the ability of the Company to continue as a going concern or its ability to continue with the current banking arrangements

The Company is in a position of net current liabilities and the directors have received assurance from the directors of Morgan Sindall Construction & Infrastructure Ltd that they will not require the Company to repay the non-trading loan balance owed to them, within 12 months of approval of the financial statements for the year ended 31 December 2019, unless it has sufficient resources to do so.

On the basis of their assessment of the Company's financial position and of the enquiries made of the directors of Morgan Sindall Group plc, the Company's directors have a reasonable expectation that the Company and the Group will be able to continue in operational existence for at least 12 months from the date of signing the accounts. Thus they continue to adopt the going concern basis of accounting in preparing the annual financial statements.

Property, plant and equipment

Plant, machinery and equipment are stated at cost less accumulated depreciation and any recognised impairment loss. Depreciation is provided in equal annual instalments at rates calculated to write off the cost of the assets, less estimated residual value, over their estimated useful lives as follows:

PRINCIPAL ACCOUNTING POLICIES FOR THE YEAR ENDED 31 DECEMBER 2019

Plant and machinery between two and 12 years.

Freehold land is not depreciated as it is considered to have an indefinite useful life.

Revenue

Revenue is defined as the value of goods and services rendered excluding discounts and VAT. Plant hire contracts are typically satisfied over time and revenue is recognised on a straight line basis over the term of the contract.

Leases

Where the Company is a lessee, a right-of-use asset and lease liability are recognised at the outset of the lease. The lease liability is initially measured at the present value of the lease payments that are not paid at that date based on the Group's expectations of the likelihood of lease extension or break options being exercised. The lease liability is subsequently adjusted to reflect imputed interest, payments made to the lessor and any lease modifications. The right-of-use asset is initially measured at cost, which comprises the amount of the lease liability, any lease payments made at or before the commencement date, less any lease incentives received, any initial direct costs incurred by the Group and an estimate of any costs that are expected to be incurred at the end of the lease to dismantle or restore the asset. The right-of-use asset is subsequently depreciated in accordance with the Group's accounting policy on property, plant and equipment. The amount charged to the income statement comprises the depreciation of the right-of-use asset and the imputed interest on the lease liability.

Income tax

The income tax expense represents the current and deferred tax charges. Income tax is recognised in the statement of comprehensive income except to the extent that it relates to items recognised directly in equity.

Current tax is the Group's expected tax liability on taxable profit for the year using tax rates enacted or substantively enacted at the reporting date and any adjustments to tax payable in respect of previous years.

Taxable profit differs from that reported in the statement of comprehensive income because it is adjusted for items of income or expense that are assessable or deductible in other years and is adjusted for items that are never assessable or deductible.

Deferred tax is recognised using the balance sheet method, providing for temporary differences between the carrying amount of assets and liabilities for financial reporting purposes and the corresponding tax bases used in tax computations. Deferred tax is not recognised for the initial recognition of assets or liabilities in a transaction that is not a business combination and affects neither accounting nor taxable profits, or differences relating to investments in subsidiaries and joint ventures to the extent that it is probable that they will not reverse in the foreseeable future. Deferred tax is not recognised for taxable temporary differences arising on the initial recognition of goodwill.

Deferred tax is recognised on temporary differences which result in an obligation at the balance sheet date to pay more tax, or a right to pay less tax, at a future date, at the tax rates expected to apply when they reverse, based on the laws that have been enacted or substantively enacted at the reporting date. Deferred tax assets are recognised to the extent that it is regarded as more likely than not that they will be recovered. Deferred tax assets and liabilities are not discounted and are only offset where this is a legally enforceable right to offset current tax assets and liabilities.

PRINCIPAL ACCOUNTING POLICIES FOR THE YEAR ENDED 31 DECEMBER 2019

Financial instruments

Financial assets and financial liabilities are recognised in the Company's balance sheet when the Company becomes a party to the contractual provisions of the instrument.

Financial assets and financial liabilities are initially measured at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at fair value through profit or loss) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at fair value through profit or loss are recognised immediately in profit or loss.

Critical accounting judgements and key sources of estimation uncertainty

The preparation of financial statements requires the Company's management to make judgements, assumptions and estimates that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expense. Actual results may differ from these estimates. The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

The Company did not have any critical judgements or key sources of estimation uncertainty that may have a significant risk of causing a material adjustment to the carrying amount of assets and liabilities within the next financial year.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

1. Analysis of revenue and profit before taxation

All revenue and profit before taxation relates to the Company's principal activity of rendering of plant hire services carried out in the UK.

2. Operating profit

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	2019	2018
	£000	£000
Operating profit is stated after charging/(crediting):		223 277
Depreciation of tangible fixed assets:		
- owned assets	412	692
- Assets held under hire purchase contracts	195	174
- Right of use assets	4,196	3,961
Profit on sale of tangible fixed assets	(154)	(230)
Hire of plant and machinery	5,126	5,679
Fees payable to the Company's auditor for the audit of the Company's	·	
annual accounts	2	2

3. Staff costs

There were no staff costs for the year ended 31 December 2019 or for the year ended 31 December 2018. Staff working for the Company are employed and remunerated by another group company. None of the directors received any emoluments (2018: £nil) in their capacity as directors of the Company. These individuals are remunerated by another company in the Group.

4. Interest receivables and payables

	2019	2018
	£000	£000
Bank interest receivable	20	27
Interest receivable	20	27
Interest payable on lease liabilities	(277)	(274)
Interest payable	(277)	(274)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

5. Tax		
	2019	2018
	£000	£000
UK corporation tax charge on profit for the year	332	241
Adjustment in respect of previous years	(45)	(23)
Total current tax	2,87	218
Origination and reversal of timing differences	(17)	(67)
Adjustment in respect of previous years	-	25
Total deferred tax (note 9)	(17)	(42)
Total tax expense	270	176

Corporation tax is calculated at 19.0% (2018: 19.0%) of the estimable taxable profit for the year. The actual tax charge for the current and preceding year differs from the standard rate for the reasons set out in the following reconciliation:

	2019	2018
	£000	£000
Profit before tax	1,009	597
Tax at the UK corporation tax rate	192	113
Factors affecting the charge for the year:		
Net non-taxable income	125	52
Adjustments to tax charge in respect of previous years	(45)	2
Other	(2)	9
Total tax expense	270	176

The Finance (No 2) Act 2015, which provides for reductions in the main rate of corporation tax from 20% to 19% effective from 1 April 2017 and to 18% effective from 1 April 2020, was substantively enacted on 26 October 2015. Subsequently, the Finance Act 2016 included a reduction in the main rate of UK corporation tax from 19% to 17% from 1 April 2020. However, in the UK budget on 11 March 2020, it was announced that the cut in the tax rate to 17% will now not occur and the UK Corporation Tax Rate will instead remain at 19%. As this was not substantively enacted by the balance sheet date, deferred tax balances as at 31 December 2019 continue to be measured at 17% (2018: 17%). The estimated impact of the rate change is not material to the carrying value of the deferred tax asset.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

6. Property, plant and equipment

of Property, plant and equipment				4.5.
	Freehold land	Plant &	Right of use	
		machinery	assets - Plant	
			& Equipment	Total
	£000	£000	£000	£000
Cost			1.08.7.5	
As at 1 January 2019	2,303	10,980	12,943	26,226
Additions	-	906	3,158	4,064
Disposals	S. S	(709)	(930)	(1,639)
As at 31 December 2019	2,303	11,177	15,171	28,651
Dépreciation				
As at 1 January 2019		(9,918)	(3,533)	(13,451)
Charge for the year		(607)	(4,196)	(4,803)
Disposals		676	871	1,547
As at 31 December 2019	*	(9,849)	(6,858)	(16,707)
Net Book Value				
As at 31 December 2019	2,303	1,328	8,313	11,944
As at 31 December 2018	2,303	1,062	9,410	12,775

Assets with a gross value of £11.3m (2018: £10.4m) and related accumulated depreciation of £10.1m (2018: £9.5m) are held for use in short term hire contracts.

Assets with a gross value of £1.0m (2018: £0.8m) and related accumulated depreciation of £0.4m (2018: £0.5m) are held under hire purchase contracts.

7. Trade and other receivables

	2019	2018
received the second of the sec	£000	£000
Amounts falling due within one year		
Trade receivables	531	508
Amounts owed by Group undertakings	49	33
Other receivables	160	201
	740	742

Amounts owed by Group undertakings are payable on demand and are not interest bearing.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

	2019	201
	£000	£00
Amounts falling due within one year		
Trade payables	1,689	1,94
Amounts owed to Group undertakings	1,686	4,60
Other payables	- · · · · · · · · · · · · · · · · · · ·	2.
Accruals	993	.65
	4,368	7,23
Amounts owed to Group undertakings are payable on demai	nd and are not interest bearing.	
9. Deferred tax asset	· · · · · · · · · · · · · · · · · · ·	·······
	2019	2018
	£000	£000
Balance at 1 January 2019	41	(1)
Income statement charge (note 5)	17	42
Balance at 31 December 2019	58	41
Deferred tax asset consists of the following amounts:		
	2019	2018
	£000	£000
Accelerated capital allowances	46	27
Other '	12	14
	58	41
10. Share capital		
	2019	2018
	£000	£000
Issued, authorised and fully paid		
10,100 ordinary shares of £1 each	10	10
The Company has one class of ordinary share which carries n	o rights to fixed income	
11. Retained earnings		
	2019	2018
	£000	£000
Balance as at 1 January	1,796	1,375
Profit for the year	739	421

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

12. Contingent liabilities

Performance bonds have been entered into in the normal course of business. Performance bond facilities and banking facilities of the Group are supported by cross guarantees given by the Company and other participating companies in the Group. It is not anticipated that any liability will accrue.

13. Lease liabilities

	Plant & e	Plant & equipment	
	2019	2018	
	000£	£000	
Maturity analysis			
Within one year	4,123	3,825	
Within two to five years	4,862	5,934	
	8,984	9,759	
	2019	2018	
	Plant &	Plant &	
	equipment	equipment	
	£000£	£000	
As at 1 January	9,759	8,674	
Additions	3,620	5,290	
Terminations	(56)	(119)	
Repayments	(4,616)	(4,360)	
Interest expenses	277	274	
As at 31 December	8,984	9,759	

14. Related party transactions

In the ordinary course of business, the Company has traded with its parent company Morgan Sindall Group plc together with its subsidiaries. Advantage has been taken of the exemption permitted by FRS 101 not to disclose transactions with entities that are wholly owned by the Group. Balances with these entities are disclosed in notes 7 and 8 of these financial statements.

15. Subsequent events

Since 31 December 2019, the spread of COVID-19 has severely impacted many local economies around the globe. Measures have been taken to contain the spread of the virus, including travel bans, quarantines, social distancing, and closures of non-essential services have triggered significant disruptions to businesses worldwide, resulting in an economic slowdown. Specifically, the business has been impacted by temporary suspension of work on construction sites, supply chain disruption, delays in obtaining materials and reduction in productivity due operating within guidance set by the Government and public health bodies. The Company has determined that these events are non-adjusting subsequent events. Accordingly, the financial position and results of operations as of and for the year ended 31 December 2019 have not been adjusted to reflect their impact. The duration and impact of the COVID-19 pandemic, as well as the effectiveness of government and central bank responses, remains unclear at this time. It is not possible to reliably estimate the duration and severity of these consequences, as well as their impact on the financial position and results of the Company for future periods.